



## Mid-Connecticut Project Municipal Advisory Committee Notice of Meeting and Agenda

The Mid-Connecticut Project Municipal Advisory Committee will meet on **Wednesday, November 30, at 8:30 a.m. at the CRRA Trash Museum, 211 Murphy Road, Hartford.**

**Municipal Advisory Committee members are asked to RSVP to Marianne Carcio at 860-757-7792 or [mcarcio@crra.org](mailto:mcarcio@crra.org). Members intending to send proxies must have valid letters of delegation on file with CRRA. (A list of valid proxies will be distributed to members with meeting materials.)**

### AGENDA

1. Call to order
  - a. Election of a temporary chair
2. Pledge of Allegiance
3. Roll call
  - a. Introduction of new members
4. Approval of minutes (See Attachment 1 of agenda package)
  - a. August 17, 2011, regular meeting
5. Mid-Connecticut Project update – CRRA management
  - a. MSA activity
  - b. Operational performance
    - i. MSW deliveries and trends (See Attachment 2 of agenda package)
    - ii. Recyclables deliveries and trends (See Attachment 3 of agenda package)
    - iii. Plant operational summaries (See Attachment 4 of agenda package)
    - iv. Trash Museum report (See Attachment 5 of agenda package)
  - c. Financial and variance report (See Attachment 6 of agenda package)
  - d. Legal update
    - i. *MDC v. CRRA*
    - ii. MDC arbitration
    - iii. Nutmeg Road Recycling intervention
  - e. End-of-Project issues
    - i. FY 2013 disposal fees
    - ii. Project financial reserves
6. President's report
  - a. CRRA host-community benefits policy
7. Discussion and possible action on formation of new Committee on Governance (See Attachment 7 of agenda package)

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8. Approval of meeting schedule for 2012 (See Attachment 8 of agenda package)

9. Election of officers for 2012

a. Chairman (incumbent – Ryan Bingham)

b. Vice-Chairman (incumbent – Susan Dyer)

10. Comments and questions from Municipal Advisory Committee members

11. Public comment

*Members of the public wishing to address the Municipal Advisory Committee may speak for up to three minutes.*

12. Adjournment

# **ATTACHMENT 1**





**DRAFT MINUTES**  
**AUGUST 17, 2011**

The Mid-Connecticut Project Municipal Advisory Council (“MAC”) held a regular meeting on August 17, 2011, at the CRRA Trash Museum, 211 Murphy Road, Hartford, Connecticut. In attendance were:

<b><u>Town</u></b>	<b><u>First Name</u></b>	<b><u>Last Name</u></b>	<b><u>Title/Proxy</u></b>
Avon	Richard	Barlow	Proxy for Town Manager Brandon Robertson
Barkhamsted	<b>Donald</b>	<b>Stein</b>	<b>First Selectman</b>
Bloomfield	William	Hogan	Proxy for Town Manager Louie Chapman
Bolton	Joyce	Stille	Proxy for First Selectman Robert R. Morra
Canton	<b>Richard</b>	<b>Barlow</b>	<b>First Selectman</b>
Chester	Timothy	Griswold	Proxy for First Selectman Tom Marsh
Clinton	Timothy	Griswold	Proxy for First Selectman William Fritz
Deep River	Timothy	Griswold	Proxy for First Selectman Richard Smith
East Granby	<b>James</b>	<b>Hayden</b>	<b>First Selectman</b>
Enfield	<b>Matthew</b>	<b>Coppler</b>	<b>Town Manager</b>
Farmington	Richard	Barlow	Proxy for Town Manager Kathleen Eagen
Glastonbury	Michael	Bisi	Proxy for Town Manager Richard Johnson
Granby	<b>John</b>	<b>Adams</b>	<b>First Selectman</b>
Haddam	Ralph	Eno	Proxy for First Selectman Paul DeStefano
Harwinton	<b>Frank</b>	<b>Chiaramonte</b>	<b>First Selectman</b>
Hebron	<b>Bonnie</b>	<b>Therrien</b>	<b>Town Manager</b>
Killingworth	<b>Catherine</b>	<b>Iino</b>	<b>First Selectman</b>
Litchfield	Donald	Stein	Proxy for First Selectman Leo Paul
Lyme	<b>Ralph</b>	<b>Eno</b>	<b>First Selectman</b>
Manchester	Brooks	Parker	Proxy for Town Manager Scott Shanley
Middlefield	Ralph	Eno	Proxy for First Selectman Jon Brayshaw
Naugatuck	Sheila	Baummer	Proxy for Mayor Robert Mezzo
New Hartford	Donald	Stein	Proxy for First Selectman Dan Jerram
Norfolk	Donald	Stein	Proxy for First Selectman Susan Dyer
Old Saybrook	Timothy	Griswold	Proxy for First Selectman Michael Pace
Rocky Hill	Larrye	deBear	Proxy for Town Manager Barbara Gilbert
Salisbury	Ralph	Eno	Proxy for First Selectman Curtis Rand
Sharon	Ralph	Eno	Proxy for First Selectman Robert Loucks
Torrington	<b>Ryan</b>	<b>Bingham</b>	<b>Mayor, M-CPMAC Chairman</b>
Waterbury	Timothy	Griswold	Proxy for Mayor Michael Jarjura
Westbrook	Timothy	Griswold	Proxy for First Selectman Noel Bishop
Wethersfield	<b>Jeff</b>	<b>Bridges</b>	<b>Town Manager</b>
Winchester	Donald	Stein	Proxy for Town Manager Dale Martin
Windsor Locks	John	Adams	<b>Proxy for First Selectman Steven Wawruck</b>

**CRRA MANAGEMENT ATTENDEES:**

Paul Nonnenmacher, Director of Public Affairs, CRRA Liaison  
James P. Bolduc, Chief Financial Officer (arrived at 8:50 a.m.)  
Peter W. Egan, Director of Operations & Environmental Affairs (arrived at 9 a.m.)  
Marianne L. Carcio, Executive Assistant  
Tracy Persico, Brown Rudnick

**MEMBERS OF THE PUBLIC PRESENT:**

John Pizzimenti, USA Hauling & Recycling  
Susan Hemenway, Bristol Resources Recovery Facility Operating Committee  
James Sandler, Sandler & Mara  
Cheryl Thibeault, Covanta Energy

**1. CALL TO ORDER**

Municipal Advisory Committee **Chairman Ryan Bingham** called the meeting to order at 8:33 a.m.

**2. PLEDGE OF ALLEGIANCE**

Those in attendance stood and recited the Pledge of Allegiance.

**3. ROLL CALL**

**Mr. Nonnenmacher** called the roll and announced that 36 members were in attendance or represented with valid proxies, and thus a quorum was present.

**4. APPROVAL OF MINUTES**

**Ms. Therrien** moved to approve the minutes of the May 18, 2011, meeting. **Mr. Eno** seconded. The motion passed unanimously, with **Ms. Baummer** abstaining.

**Ms. Therrien** moved to approve the minutes of the June 2, 2011, meeting. **Mr. Eno** seconded. The motion passed unanimously.

**5. MID-CONNECTICUT PROJECT UPDATE**

**Mr. Nonnenmacher** said that since President Thomas Kirk was unavailable today and Mr. Egan has been delayed, he asked to begin with the tonnage reports. He said garbage deliveries continue to decline, down about 1 to 2 percent between fiscal 2010 and 2011, a bit less of a decline compared to the previous year. He said recyclables continue to increase, and the Mid-Connecticut Project had its fifth straight increase in recyclable tonnages across the Project. He congratulated everyone for the job well done on recycling and said the work the towns are doing is paying off. He said towns saved about \$5 million to \$6 million in aggregate last year in disposal fees that the towns did not have to pay just by recycling.

He continued to say that garbage is down primarily because of the economy, though in the Mid-Connecticut Project the increased tons in recycling almost corresponds on a one to one basis with the tons lost in garbage, which may be a reason for the impact as well.

**Mr. Nonnenmacher** offered to take questions regarding tonnages or that section of the report.

There being none, **Mr. Nonnenmacher** continued with the Finance and Variance Report. He said the report shows the books closed through May 31, with another month to go, but the projection on an 11-months-plus-one-month basis shows a relatively small surplus of about \$1.5 million out of a \$100 million budget, which is a little less than 1.5 percent. He said management will continue to watch expenses quite carefully in the coming year.

**Mr. Nonnenmacher** briefly reviewed the Operational Summaries. He said CRRA is processing more garbage than has been the case in a long time. A number of improvements have been made in the last several months to the plant which has been discussed previously which help the efficiency of the plant. One improvement being worked on now is an over-fire air system, which, he understands, helps the efficiency of the plant and has made it possible to process more garbage which helps defray CRRA's fixed costs; ultimately a benefit to the project there.

**Mr. Nonnenmacher** then encouraged everyone to visit the Trash Museum if they haven't already.

**Mr. Barlow** questioned the amount of "unscheduled tube repair time" in the Operational Summaries report. He said there was quite a bit in July of 2010 and November 2010 and asked whether any progress was being made on the unscheduled time. **Mr. Nonnenmacher** said he knows work is being done to replace the old boiler tubes with tubes that are coated with a new alloy and Operations personnel are pleased with the new alloy so far. He added the boiler tubes are always under extreme pressure just by the nature of what they do, and the engineers are confident that the new alloy is going to be a big help.

## **7. QUESTIONS AND COMMENTS FROM MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COMMITTEE MEMBERS**

**Chairman Bingham** suggested moving on to this item until Mr. Egan arrives.

**Mr. Barlow** asked whether CRRA would post a list of signees on its website. **Mr. Nonnenmacher** said a number of MSAs have been signed. CRRA has made a number of presentations to a number of towns explaining the different options, and that town officials have said the presentations have been helpful. He asked for feedback on the presentations, with feedback being helpful as CRRA continues to visit towns.

**Mr. Griswold** thanked CRRA for coming to Old Lyme on two occasions and said everyone was impressed by the completeness of the presentation. He said his town's only alternative was Covanta and they couldn't offer a destination for the garbage. No clear commitment from them.

**Mr. Nonnenmacher** advised that CRRA is making a presentation to the CCSWA on Thursday morning where they will outline the MSAs including the new Tier IV Agreement that is being offered to the CCSWA towns.

**Mr. Adams** asked who makes the decision for CRRA to send Freedom of Information requests to member towns and whether Mr. (Thomas) Kirk who does that. **Mr. Nonnenmacher** said he could not

answer who makes those decisions and added that he reports to Mr. Kirk who reports to the Board of Directors.

**Ms. Therrien** asked for a status of CRRA's intervention into the Nutmeg Road Recycling permit modification being considered by the Connecticut Department of Energy & Environmental Protection ("DEEP"). She asked for the background and rationale for CRRA's involvement. **Mr. Nonnenmacher** said Peter Egan would be able to address that upon his arrival, but his understanding is that CRRA is concerned about an inherent conflict with the state's solid waste plan and Nutmeg Road Recycling's plans. The state Solid Waste Management Plan specifically says that there is a lack of capacity for disposal of construction and demolition ("C&D") material in Connecticut, but what Nutmeg Road Recycling wants to do is take some of that C&D capacity and convert it to use for municipal solid waste, which would exacerbate what DEEP has already identified as a problem.

**Ms. Therrien** asked whether that was something in which the CRRA Board would get involved. **Mr. Nonnenmacher** said that could have been a Board decision but that he could not be the final authority on that answer.

**Mr. Barlow** said that as the Central Connecticut Solid Waste Authority (of which he is chairman) towns looked at options it became obvious that another vendor had offered a higher rate for recyclables than the \$5-per-ton rebate CRRA has given towns over the last several years. He said that vendor is a for-profit company and asks why it can give a higher rebate or cash value for recyclables than CRRA has been able to do. He asked whether CRRA uses that money to hold down trash disposal fees or to pay for central-office expenses. He would like an explanation of why the towns are not seeing a return on the ton charges. He said the other vendor is offering \$22.50 per ton for recyclables as opposed to CRRA's \$5 and making a profit.

**Mr. Nonnenmacher** said that if you look at the total picture they are also charging the towns \$6 or \$7 a ton more for MSW than CRRA is going to charge. **Mr. Barlow** said he wants to look at it purely from the recycling issue. He asks whether it is the policy of CRRA to use some of the profits that are gained from the recyclables to lower the trash tip fee, and if that is the case full disclosure would dictate the towns should know that.

**Mr. Bolduc** said this is not correct continuing that the assumption that there is a subsidy. He said 100 percent of the recycling net dollars go back as a rebate. He said that as to why the private sector will pay more for recyclables, he suspects the vendor is doing one of two things: using recycling as a loss-leader to get CCSWA towns' business or cross-subsidizing recycling with the trash tip fee. Private vendors do not have the costs of transporting recyclables from transfer stations that CRRA has.

**Mr. Barlow** asks what CRRA gets on average per ton for recyclables. **Mr. Bolduc** responds that he does not have exact numbers. He said it varies all over that FCR markets it out through the contract. **Mr. Barlow** said that he thought there were long term markets. **Mr. Bolduc** explained that there was a revenue share. **Mr. Barlow** said he would like to know the value per ton.

## **5. MID-CONNECTICUT PROJECT UPDATE (continued)**

**Mr. Egan** arrived and, at the request of **Chairman Bingham**, completed this item. He said that in the Metropolitan District ("MDC")'s lawsuit against CRRA over CRRA's selection of a contractor to operate the trash-to-energy plant, trial was completed in May, briefs and reply briefs had been filed and



CRRA expects a favorable ruling soon. He said regardless of the outcome there would be no interruption of service.

With regard to MDC's seeking arbitration over its claim for end-of-contract costs, **Mr. Egan** said the two sides are still arguing over the selection of members of the arbitration panel. **Mr. Stein** asked whether CRRA had reserved money for those costs. **Mr. Bolduc** said it was curious that MDC is seeking more than \$32 million in end-of-contract costs but only had an \$8.5 million receivable for those costs on its books. He said management is still discussing with the CRRA Board whether to reserve any funds for this matter, but CRRA's lawyers have advised that those costs are not a CRRA liability. He went on to explain that MDC has an unfunded pension liability.

**Mr. Egan** said that, in regard to Ms. Therrien's question about Nutmeg Road Recycling, the CRRA Board decided to intervene because of the proposal's inconsistency with the state Solid Waste Management Plan.

**Mr. Egan** said that, in response to Mr. Barlow's question, CRRA has received signed MSAs from eight towns – Rocky Hill, Norfolk, Lyme, Old Lyme, Old Saybrook, North Canaan and Torrington. In addition, the Bloomfield Town Council had authorized the signing of an MSA. **Mr. Nonnenmacher** added that in a number of other towns, CRRA had been recommended by officials in those towns.

**Mr. Hogan** asked what types of MSAs towns have signed. **Mr. Egan** said all have been Tier 1 long-term MSAs.

**Ms. Baummer** asked about the deadline for signing new MSAs. **Mr. Egan** said CRRA cannot compel a town to sign by a certain date, but on October 1 CRRA will begin offering MSAs to non-CRRA towns.

## 6. PRESIDENT'S REPORT

**Mr. Egan** said he had a brief president's report in place of Mr. Kirk. He said there has been some leakage of trash, leading to lower tonnage figures, and that the trash-to-energy plant is running extremely well due to the upgrades CRRA has made in the past few years.

## 7. COMMENTS AND QUESTIONS FROM MUNICIPAL ADVISORY COMMITTEE MEMBERS (continued)

**Mr. Barlow** asked whether the reduction in down-time of the plant was due to replacement of water-wall tubes. **Mr. Egan** said it was and added the plant is also generating less carbon monoxide because fuel is being combusted more completely.

**Mr. Adams** asked who decides whether CRRA will submit Freedom of Information requests to CRRA towns. **Mr. Egan** said it would depend on the circumstances, but in the case of requests related to the Nutmeg Road Recycling permit modification the requests came from CRRA lawyers.

## 8. PUBLIC COMMENT

**Chairman Bingham** offered members of the public the opportunity to comment. None spoke.

**9. ADJOURNMENT**

Mr. Adams moved to adjourn. Mr. Bridges seconded. The motion passed unanimously and the meeting adjourned at 9:15 a.m.

Respectfully submitted,

Paul Nonnenmacher  
Director of Public Affairs  
CRRA Liaison

# **ATTACHMENT 2**



**CONNECTICUT RESOURCES RECOVERY AUTHORITY**  
**October 2011 Monthly Customer MSW and Recyclables Deliveries**

This report provides information on deliveries of materials to the Mid-Connecticut Project for the period ending October 31, 2011. Attached are detailed reports. The following table provides a summary of materials deliveries.

**Monthly Customer Delivery Report**

Project/Contract	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
<b>Mid-Connecticut MSW</b>									
Member Towns	748,232	730,250	(2%)	248,706	254,859	2%	60,749	60,770	0%
Contract Spot	29,099	37,227	28%	15,000	14,579	(3%)	3,723	2,269	(39%)
In-State Spot	18,995	20,606	8%	4,469	7,994	79%	484	1,264	162%
Out-of-State Spot	10	0	(100%)	0	0	-	0	0	-
<b>MSW TOTAL</b>	<b>796,336</b>	<b>788,084</b>	<b>(1%)</b>	<b>268,176</b>	<b>277,433</b>	<b>3%</b>	<b>64,956</b>	<b>64,304</b>	<b>(1%)</b>
<b>Mid-Connecticut Recyclables</b>									
Member Towns	83,856	91,587	9%	29,368	29,877	2%	7,424	7,290	(2%)
In-State Spot	0	0	-	0	0	-	0	0	-
Out-of-State Spot	0	0	>100%	0	0	-	0	0	-
<b>RECYC. TOTAL</b>	<b>83,856</b>	<b>91,587</b>	<b>9%</b>	<b>29,368</b>	<b>29,877</b>	<b>2%</b>	<b>7,424</b>	<b>7,290</b>	<b>(2%)</b>

# MID-CONNECTICUT PROJECT

## October 2011 Monthly Customer MSW Deliveries

### Mid-Connecticut Project Towns MSW

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Avon	10,371	10,664	3%	3,512	3,668	4%	893	889	(0%)
Beacon Falls	2,703	2,887	7%	996	848	(15%)	282	201	(29%)
Bethlehem	1,725	1,683	(2%)	574	590	3%	151	129	(15%)
Bloomfield	16,011	14,843	(7%)	4,813	5,567	16%	1,147	1,413	23%
Bolton	2,057	1,995	(3%)	675	700	4%	158	155	(2%)
Canaan	444	502	13%	158	182	15%	39	46	20%
Canton	4,947	4,918	(1%)	1,675	1,619	(3%)	413	389	(6%)
Chester	1,343	1,268	(6%)	448	461	3%	79	110	39%
Clinton	8,802	7,377	(16%)	2,865	2,395	(16%)	604	579	(4%)
Colebrook	743	654	(12%)	252	238	(6%)	56	55	(3%)
Cornwall	514	432	(16%)	183	142	(22%)	37	29	(22%)
Coventry	3,777	4,169	10%	1,247	1,591	28%	300	367	23%
Cromwell	9,256	8,882	(4%)	2,921	2,954	1%	803	665	(17%)
Deep River	3,069	3,308	8%	1,197	1,194	(0%)	311	305	(2%)
Durham/Middlefield	5,946	6,262	5%	2,388	2,086	(13%)	464	499	8%
East Granby	3,958	3,403	(14%)	1,164	1,164	0%	257	256	(1%)
East Hampton	5,511	6,703	22%	2,143	2,502	17%	511	557	9%
East Hartford	31,724	28,106	(11%)	9,707	10,193	5%	2,375	2,402	1%
East Windsor	4,534	4,506	(1%)	1,492	1,589	6%	384	378	(1%)
Ellington	5,326	5,158	(3%)	1,786	1,881	5%	408	417	2%
Enfield	27,965	26,291	(6%)	8,773	8,819	1%	2,067	2,138	3%
Essex	3,432	3,113	(9%)	1,084	1,237	14%	240	337	40%
Farmington	17,400	16,879	(3%)	5,817	5,804	(0%)	1,446	1,375	(5%)
Glastonbury	19,510	20,092	3%	6,567	7,267	11%	1,658	1,672	1%
Goshen	1,405	1,412	0%	534	513	(4%)	113	111	(2%)
Granby	4,657	5,222	12%	1,787	1,881	5%	440	445	1%
Guilford	13,461	14,045	4%	4,796	5,183	8%	1,134	1,295	14%
Haddam	3,283	3,271	(0%)	1,102	1,152	5%	276	277	1%
Hartford	98,202	94,961	(3%)	32,661	32,419	(1%)	8,018	7,930	(1%)
Harwinton	2,237	2,260	1%	778	739	(5%)	191	174	(9%)
Hebron	3,266	3,386	4%	1,145	1,198	5%	290	262	(9%)
Killingworth	2,625	2,592	(1%)	887	797	(10%)	227	186	(18%)
Litchfield	5,414	5,619	4%	1,914	2,009	5%	467	444	(5%)
Lyme	851	834	(2%)	308	301	(2%)	71	71	0%
Madison	8,746	8,046	(8%)	2,993	3,094	3%	606	701	16%
Manchester	37,815	36,531	(3%)	12,276	12,288	0%	3,035	3,155	4%

### Mid-Connecticut Project Towns MSW (Continued)

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Marlborough	2,885	2,519	(13%)	921	808	(12%)	218	169	(22%)
Middlebury	2,403	2,551	6%	869	897	3%	208	203	(3%)
Naugatuck	15,902	15,064	(5%)	5,110	5,184	1%	1,269	1,168	(8%)
Newington	22,409	20,916	(7%)	7,096	7,482	5%	1,697	1,810	7%
Norfolk	798	792	(1%)	293	276	(6%)	67	61	(8%)
North Branford	7,757	7,769	0%	2,606	2,739	5%	639	668	5%
North Canaan	2,735	2,482	(9%)	885	893	1%	225	207	(8%)
Old Lyme	4,178	3,818	(9%)	1,584	1,571	(1%)	316	328	4%
Old Saybrook	10,824	10,100	(7%)	3,791	3,469	(8%)	872	913	5%
Oxford	4,895	5,414	11%	1,828	1,761	(4%)	449	327	(27%)
Portland	3,970	3,823	(4%)	1,311	1,457	11%	318	303	(5%)
Rocky Hill	11,071	10,855	(2%)	3,569	3,830	7%	896	931	4%
Roxbury	769	793	3%	258	286	11%	58	69	18%
RRDD#1	12,801	12,551	(2%)	4,389	4,528	3%	1,110	1,016	(8%)
Salisbury/Sharon	3,309	3,375	2%	1,218	1,242	2%	289	275	(5%)
Simsbury	15,330	14,882	(3%)	4,915	4,987	1%	1,228	1,187	(3%)
South Windsor	15,620	15,563	(0%)	5,312	5,718	8%	1,322	1,416	7%
Southbury	10,122	10,505	4%	3,622	3,562	(2%)	882	847	(4%)
Suffield	6,354	6,599	4%	2,216	2,300	4%	530	533	0%
Thomaston	4,284	4,226	(1%)	1,430	1,415	(1%)	331	334	1%
Tolland	6,089	6,446	6%	2,086	2,268	9%	516	506	(2%)
Torrington	26,128	25,621	(2%)	8,652	8,830	2%	2,164	2,113	(2%)
Vernon	15,194	14,446	(5%)	4,922	5,103	4%	1,222	1,199	(2%)
Waterbury	80,860	82,149	2%	27,541	28,694	4%	6,816	6,821	0%
Watertown	13,539	13,150	(3%)	4,482	4,296	(4%)	1,134	974	(14%)
West Hartford	38,032	37,625	(1%)	12,349	13,240	7%	3,118	3,134	1%
Westbrook	4,801	3,795	(21%)	1,601	1,183	(26%)	345	364	6%
Wethersfield	17,841	16,234	(9%)	5,500	5,839	6%	1,316	1,330	1%
Windsor Locks	9,193	8,973	(2%)	3,062	3,078	0%	837	742	(11%)
Woodbury	5,110	4,941	(3%)	1,671	1,660	(1%)	407	408	0%
<b>TOTAL MEMBER &amp; CONTRACT TOWN</b>	<b>748,232</b>	<b>730,250</b>	<b>(2%)</b>	<b>248,706</b>	<b>254,859</b>	<b>2%</b>	<b>60,749</b>	<b>60,770</b>	<b>0%</b>

### Mid-Connecticut Project Contract Spot MSW

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
New Haven	29,099	37,227	28%	15,000	14,579	(3%)	3,723	2,269	(39%)
<b>TOTAL CONTRACT SPOT</b>	<b>29,099</b>	<b>37,227</b>	<b>28%</b>	<b>15,000</b>	<b>14,579</b>	<b>(3%)</b>	<b>3,723</b>	<b>2,269</b>	<b>(39%)</b>

### Mid-Connecticut Project In-State Spot MSW

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Berlin	67	0	(100%)	0	0	-	0	0	-
Bethel	0	12	-	12	0	(100%)	0	0	-
Bristol	362	0	(100%)	0	0	-	0	0	-
Cheshire	84	0	(100%)	0	0	-	0	0	-
Danbury	0	150	-	150	0	(100%)	0	0	-
East Haddam	46	0	(100%)	0	0	-	0	0	-
F & G Recycling	2,686	61	(98%)	61	0	(100%)	0	0	-
Hamden	19	0	(100%)	0	0	-	0	0	-
Meriden	915	0	(100%)	0	0	-	0	0	-
Middletown	7,456	13,768	85%	2,807	6,863	144%	484	1,226	154%
Murphy Road Recyclin	3,776	5,795	53%	667	293	(56%)	0	23	-
New Britain	198	0	(100%)	0	0	-	0	0	-
New Haven	313	0	(100%)	0	139	-	0	0	-
Newtown	0	49	-	49	0	(100%)	0	0	-
North Haven	380	0	(100%)	0	0	-	0	0	-
Plainville	69	0	(100%)	0	13	-	0	0	-
Seymour	0	40	-	31	0	(100%)	0	0	-
Southington	173	0	(100%)	0	205	-	0	0	-
Stafford	203	61	(70%)	20	4	(78%)	0	4	-
Stratford	192	0	(100%)	0	0	-	0	0	-
Stratford Baling TS, S	0	229	-	229	0	(100%)	0	0	-
Stratford TS Multi Orig	0	241	-	241	0	(100%)	0	0	-
Transfer Systems Inc	249	201	(19%)	201	0	(100%)	0	0	-
Wallingford	1,738	0	(100%)	0	0	-	0	0	-
Windsor	68	0	(100%)	0	476	-	0	11	-
<b>TOTAL IN-STATE SPOT</b>	<b>18,995</b>	<b>20,606</b>	<b>8%</b>	<b>4,469</b>	<b>7,994</b>	<b>79%</b>	<b>484</b>	<b>1,264</b>	<b>162%</b>

### Mid-Connecticut Project Out-Of-State Spot MSW

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Massachusetts	10	0	(100%)	0	0	-	0	0	-
<b>TOTAL OUT-OF-STATE SPOT</b>	<b>10</b>	<b>0</b>	<b>(100%)</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>-</b>



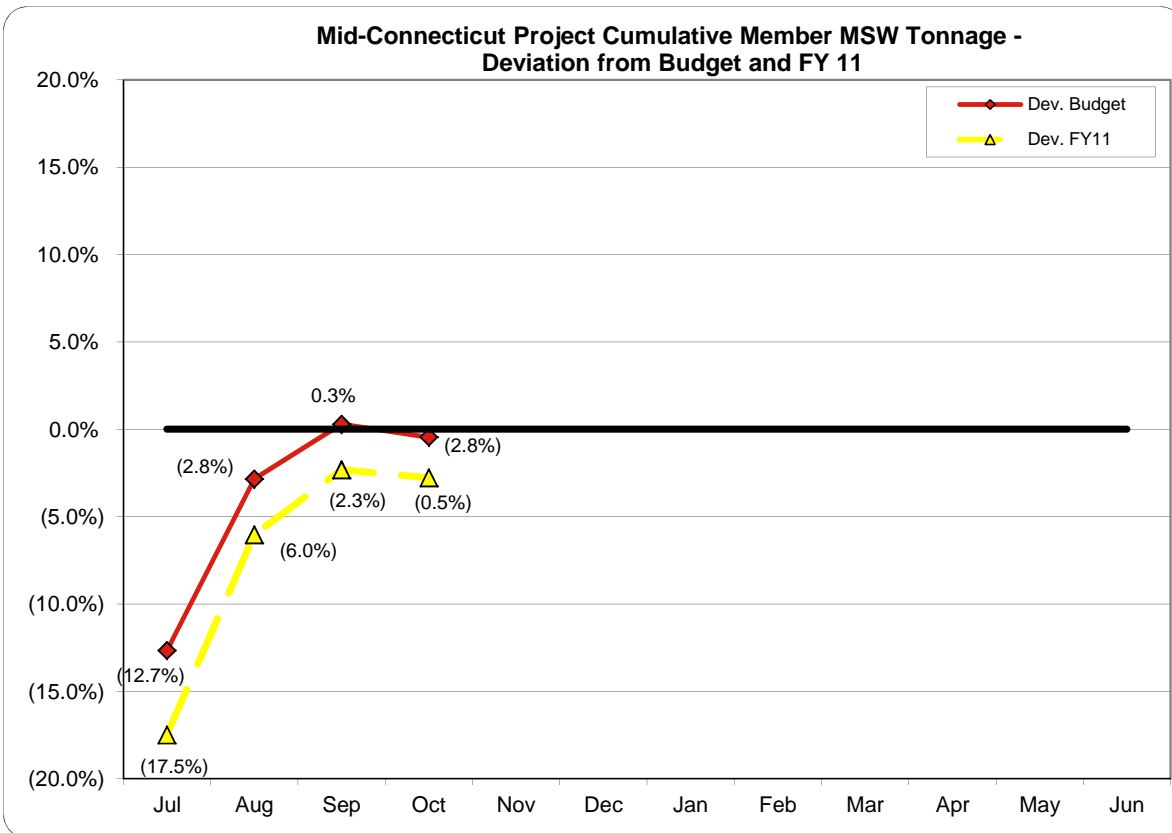
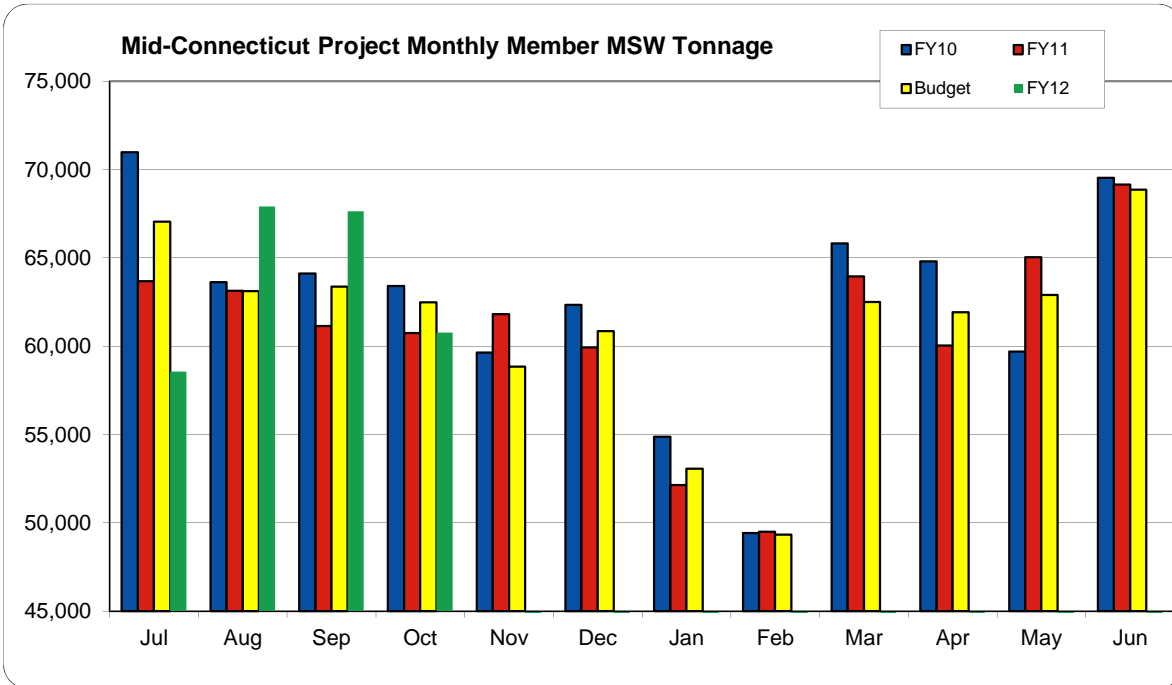
### Mid-Connecticut Project Total MSW Deliveries

Source	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Project Towns	748,232	730,250	(2%)	248,706	254,859	2%	60,749	60,770	0%
Contract Spot	29,099	37,227	28%	15,000	14,579	(3%)	3,723	2,269	(39%)
In-State Spot	18,995	20,606	8%	4,469	7,994	79%	484	1,264	162%
Out-of-State Spot	10	0	(100%)	0	0	-	0	0	-
<b>TOTAL TONNAGE</b>	<b>796,336</b>	<b>788,084</b>	<b>(1%)</b>	<b>268,176</b>	<b>277,433</b>	<b>3%</b>	<b>64,956</b>	<b>64,304</b>	<b>(1%)</b>

### Mid-Connecticut Project MSW Diversions And Exports

Type	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
TS Diversions	4,962	11,225	126%	1,645	437	(73%)	0	0	-
TS Exports	11,253	3,422	(70%)	982	3,056	211%	0	0	-
WPF Diversions	0	0	-	0	0	-	0	0	-
WPF Exports	0	0	-	0	0	-	0	0	-
<b>TOTAL TONNAGE</b>	<b>16,215</b>	<b>14,647</b>	<b>(10%)</b>	<b>2,627</b>	<b>3,493</b>	<b>33%</b>	<b>0</b>	<b>0</b>	<b>-</b>

## Mid-Connecticut Project MSW Trends



# **ATTACHMENT 3**



# MID-CONNECTICUT PROJECT

## October 2011 Monthly Customer Recyclables Deliveries

### Mid-Connecticut Project Member and Contract Towns Recyclables

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Avon	2,309	2,317	0%	766	743	(3%)	186	173	(7%)
Beacon Falls	299	320	7%	100	88	(12%)	31	12	(61%)
Bethlehem	330	340	3%	105	118	12%	27	28	3%
Bloomfield	1,385	1,701	23%	559	602	8%	134	149	11%
Bolton	507	618	22%	199	194	(2%)	50	48	(2%)
Canton	881	1,031	17%	319	320	0%	80	81	2%
Chester	325	300	(8%)	102	99	(4%)	21	28	34%
Clinton	794	842	6%	278	243	(13%)	64	75	18%
Colebrook	152	174	15%	49	60	22%	15	14	(11%)
Cornwall	159	173	9%	60	54	(9%)	15	18	20%
Coventry	1,210	1,389	15%	417	475	14%	105	115	10%
Cromwell	1,049	984	(6%)	334	262	(21%)	87	51	(41%)
Deep River	281	341	21%	119	103	(13%)	31	28	(8%)
East Granby	475	511	8%	141	176	25%	29	39	33%
East Hampton	1,102	1,078	(2%)	353	326	(8%)	88	83	(5%)
East Hartford	1,936	3,326	72%	1,026	1,130	10%	278	260	(6%)
East Windsor	876	957	9%	293	304	4%	75	77	3%
Ellington	1,452	1,439	(1%)	487	486	(0%)	124	108	(12%)
Enfield	2,995	3,381	13%	1,030	1,095	6%	281	268	(5%)
Essex	767	691	(10%)	221	244	11%	49	59	21%
Farmington	2,314	2,074	(10%)	689	743	8%	181	187	3%
Glastonbury	3,699	3,737	1%	1,175	1,207	3%	298	300	0%
Goshen	293	301	3%	103	104	1%	22	22	(0%)
Granby	1,503	1,594	6%	495	471	(5%)	124	120	(3%)
Guilford	1,646	1,683	2%	506	566	12%	127	135	6%
Haddam	492	512	4%	155	143	(7%)	39	32	(19%)
Hartford	4,282	4,742	11%	1,560	1,624	4%	374	387	3%
Harwinton	478	548	14%	180	183	2%	48	44	(7%)
Hebron	860	865	1%	277	293	6%	70	69	(2%)
Killingworth	631	591	(6%)	188	178	(5%)	45	45	2%
Litchfield	659	695	5%	224	218	(3%)	53	60	13%
Madison	1,421	1,298	(9%)	423	458	8%	96	90	(7%)
Manchester	5,006	5,133	3%	1,693	1,689	(0%)	431	395	(8%)
Marlborough	529	533	1%	168	197	17%	41	55	34%
Middlebury	838	884	6%	282	286	2%	75	62	(18%)

### Mid-Connecticut Project Member & Contract Towns Recyclables (Continued)

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Naugatuck	1,477	1,663	13%	456	583	28%	113	138	22%
Newington	2,182	2,904	33%	892	857	(4%)	236	249	6%
Norfolk	166	176	6%	64	56	(12%)	14	15	6%
North Branford	879	828	(6%)	272	221	(19%)	63	62	(1%)
North Canaan	241	241	(0%)	82	72	(12%)	22	15	(29%)
Old Saybrook	1,015	1,227	21%	443	319	(28%)	104	95	(9%)
Oxford	776	835	8%	263	260	(1%)	63	56	(10%)
Portland	556	637	15%	196	214	9%	55	47	(15%)
Rocky Hill	1,421	1,436	1%	464	446	(4%)	128	112	(13%)
Roxbury	199	202	2%	73	69	(5%)	18	19	6%
RRDD#1	1,927	2,071	8%	665	683	3%	171	169	(1%)
Salisbury/Sharon	969	1,024	6%	361	338	(6%)	87	81	(7%)
Simsbury	2,527	2,835	12%	957	890	(7%)	244	209	(14%)
South Windsor	2,725	2,782	2%	903	914	1%	220	226	3%
Southbury	1,574	1,613	2%	511	567	11%	141	144	2%
Suffield	1,396	1,453	4%	453	442	(2%)	111	117	5%
Thomaston	465	510	10%	160	182	14%	37	46	24%
Torrington	2,958	2,984	1%	991	1,007	2%	252	242	(4%)
Vernon	1,926	2,514	31%	794	827	4%	210	200	(5%)
Waterbury	2,961	2,952	(0%)	980	939	(4%)	260	232	(11%)
Watertown	1,238	1,279	3%	420	498	18%	100	138	38%
West Hartford	6,003	7,234	21%	2,276	2,341	3%	579	562	(3%)
Westbrook	414	354	(14%)	126	106	(15%)	27	34	26%
Wethersfield	2,074	2,811	36%	871	917	5%	227	220	(3%)
Windsor Locks	1,095	1,096	0%	372	378	2%	93	84	(10%)
Woodbury	757	819	8%	251	268	7%	56	61	10%
<b>TOTAL MEMBER &amp; CONTRACT TOWN</b>	<b>83,856</b>	<b>91,587</b>	<b>9%</b>	<b>29,368</b>	<b>29,877</b>	<b>2%</b>	<b>7,424</b>	<b>7,290</b>	<b>(2%)</b>

### Mid-Connecticut Project In-State Spot Recyclables

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
New Haven	0	0	-	0	0	-	0	0	-
<b>TOTAL IN-STATE SPOT</b>	0	0	-	0	0	-	0	0	-

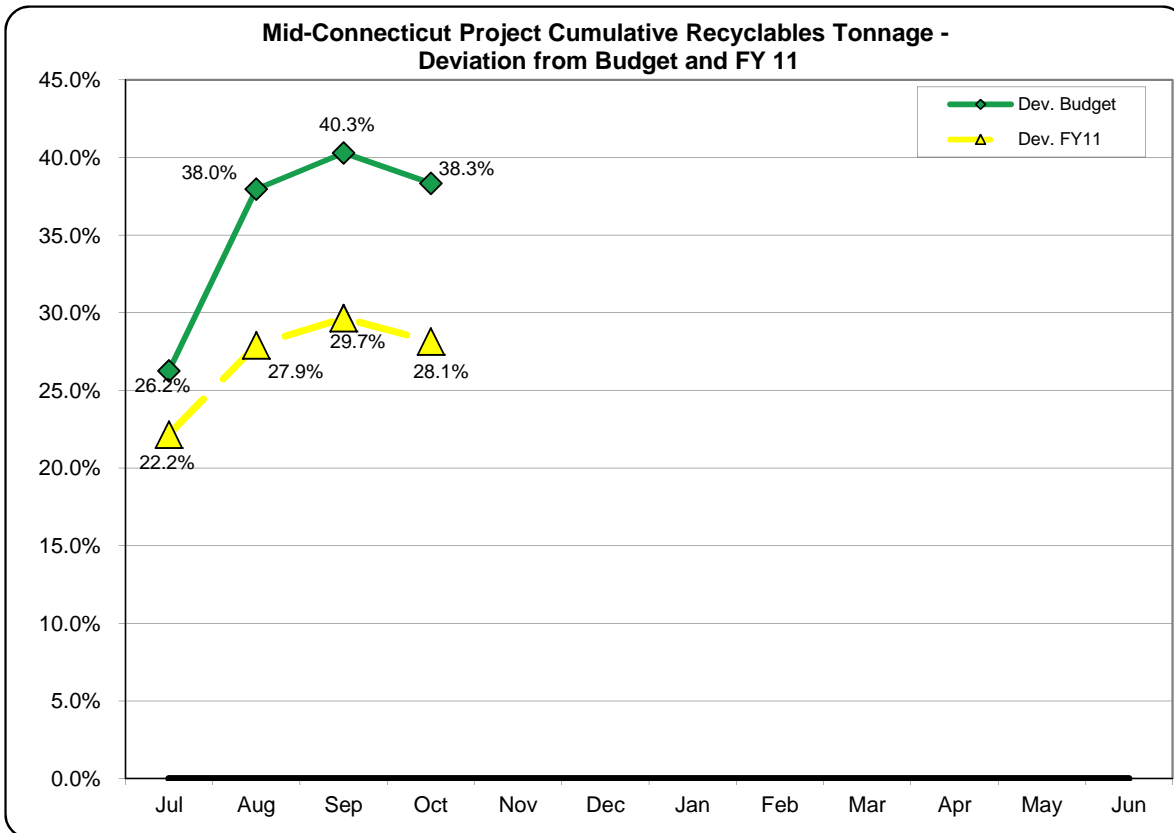
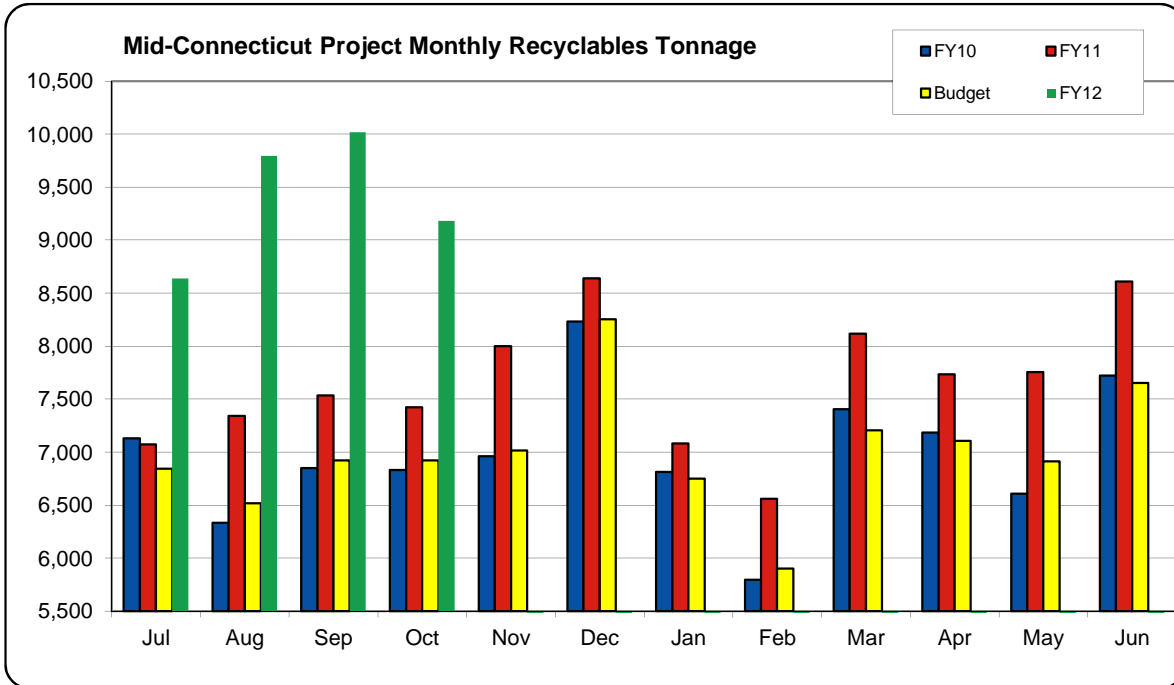
### Mid-Connecticut Project Out-Of-State Spot Recyclables

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Massachusetts	0	0	>100%	0	0	-	0	0	-
<b>TOTAL OUT-OF-STATE SPOT</b>	0	0	>100%	0	0	-	0	0	-

### Mid-Connecticut Project Total Recyclables Deliveries

Source	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Oct 10	Oct 11	Growth
Member & Contract Towns	83,856	91,587	9%	29,368	29,877	2%	7,424	7,290	(2%)
In-State Spot	0	0	-	0	0	-	0	0	-
Out-of-State Spot	0	0	>100%	0	0	-	0	0	-
<b>TOTAL TONNAGE</b>	83,856	91,587	9%	29,368	29,877	2%	7,424	7,290	(2%)

## Mid-Connecticut Project Recyclables Trends





# **ATTACHMENT 4**



# CONNECTICUT RESOURCES RECOVERY AUTHORITY

## October 2011 Monthly Operational Summary

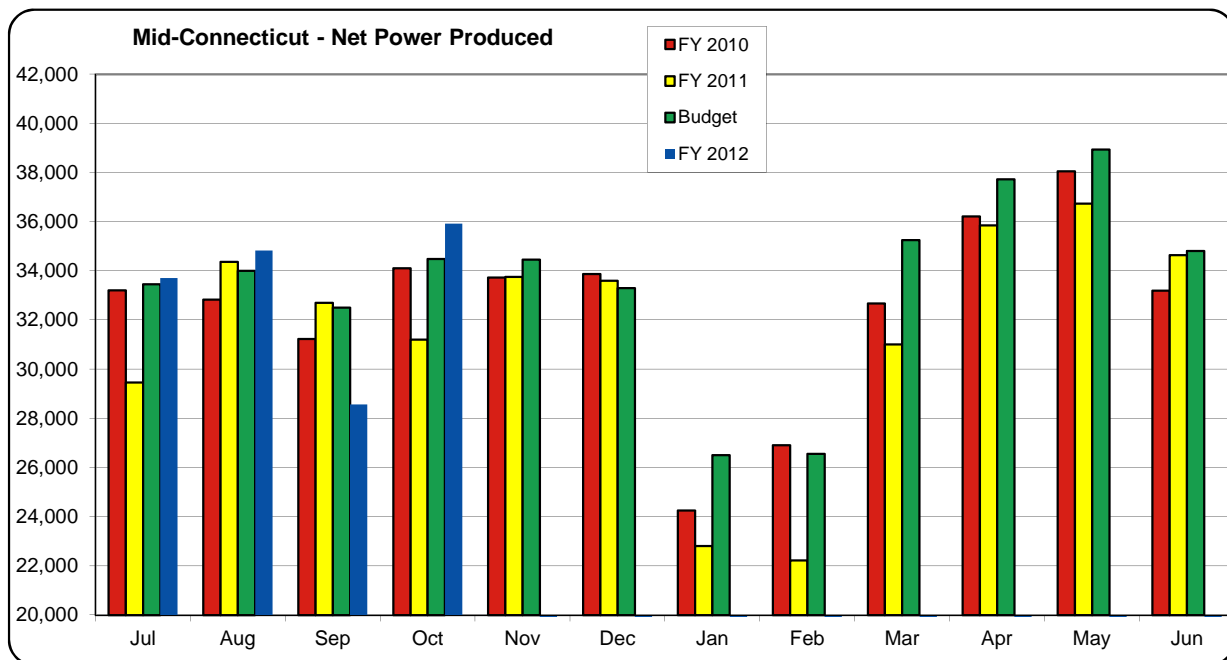
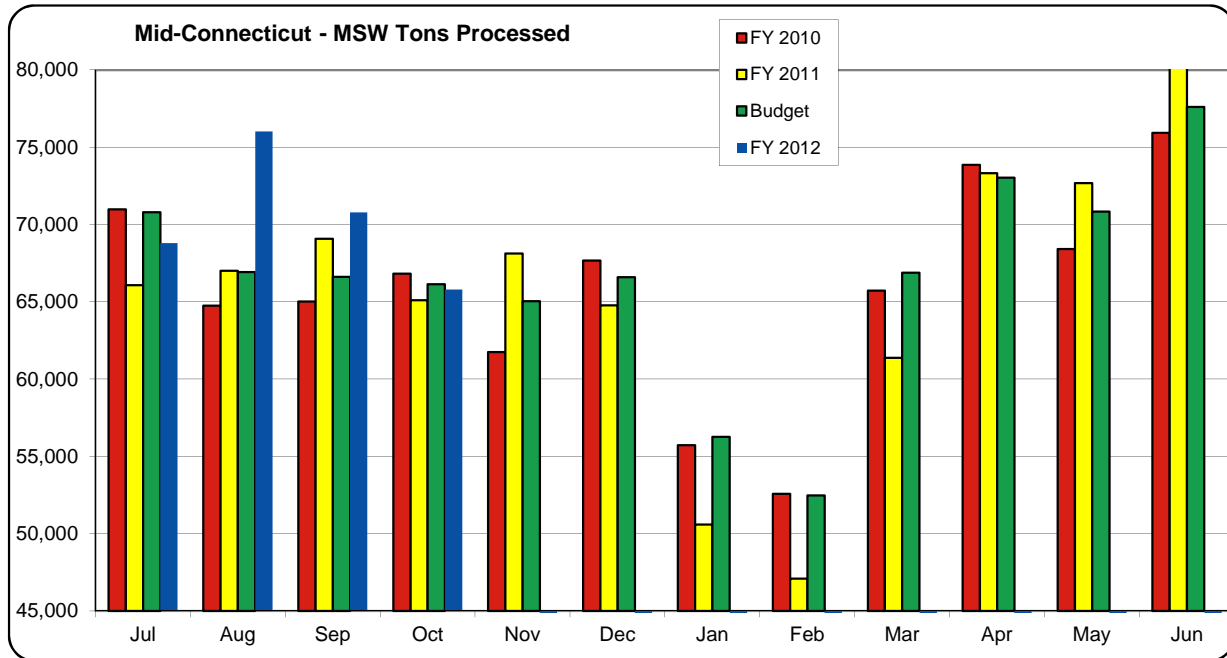
This report provides information on the operations of the Mid-Connecticut Project trash-to energy plant for the period ending October 31, 2011. Attached are individual, detailed reports. The following table provides a summary of key operating parameters for the plant and the South Meadow Station's jet turbines.

Project/ Item	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Change	2011	2012	Change	Oct 10	Oct 11	Change
<b>Mid-Connecticut</b>									
Tons MSW Processed	789,333	786,138	(0.4%)	267,307	281,435	5.3%	65,115	65,799	1.1%
Steam (klbs)	4,794,026	4,733,843	(1.3%)	1,636,249	1,644,567	0.5%	378,707	430,527	13.7%
(% MCR)	79.0%	78.0%		80.0%	80.4%		73.5%	83.5%	
Power Net MWhr)	390,270	378,372	(3.0%)	127,752	133,044	4.1%	31,206	35,928	15.1%
<b>South Meadow Jets</b>									
Net MWH	1,960.39	1,734.40	(11.5%)	619.63	907.97	46.5%	0.00	0.00	-

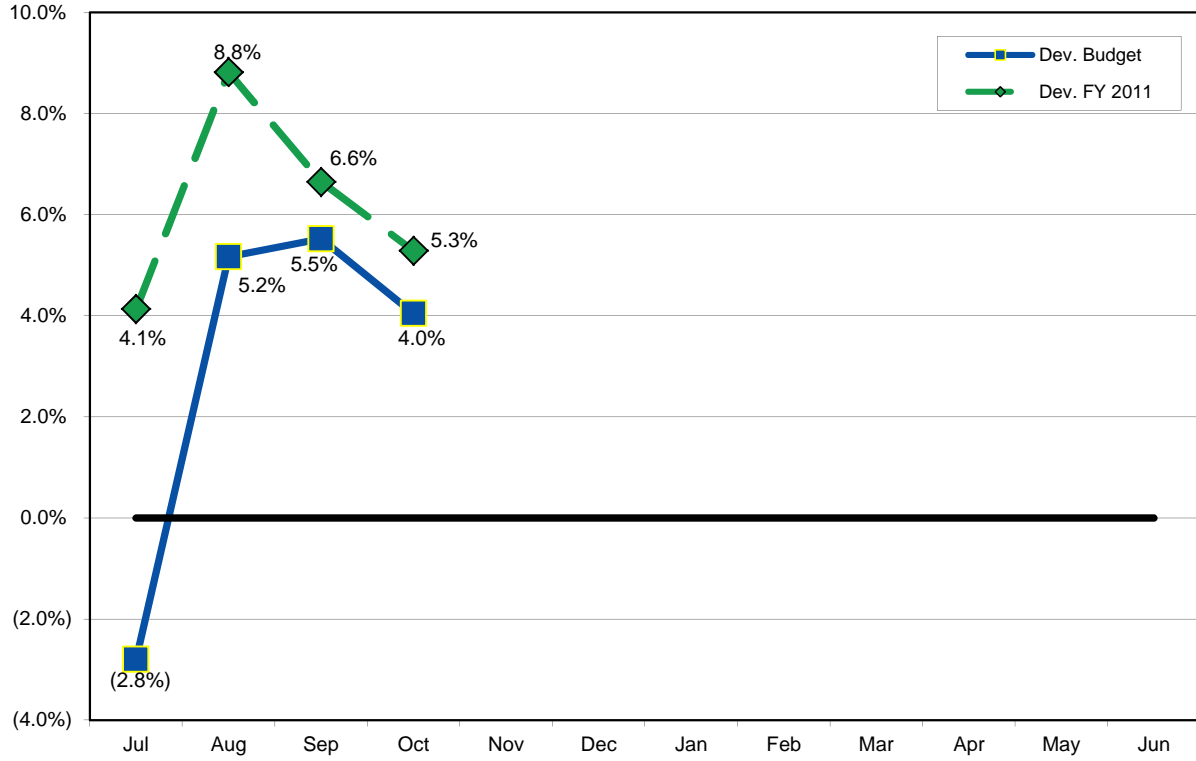
# MID-CONNECTICUT PROJECT

## October 2011 Monthly Operational Summary

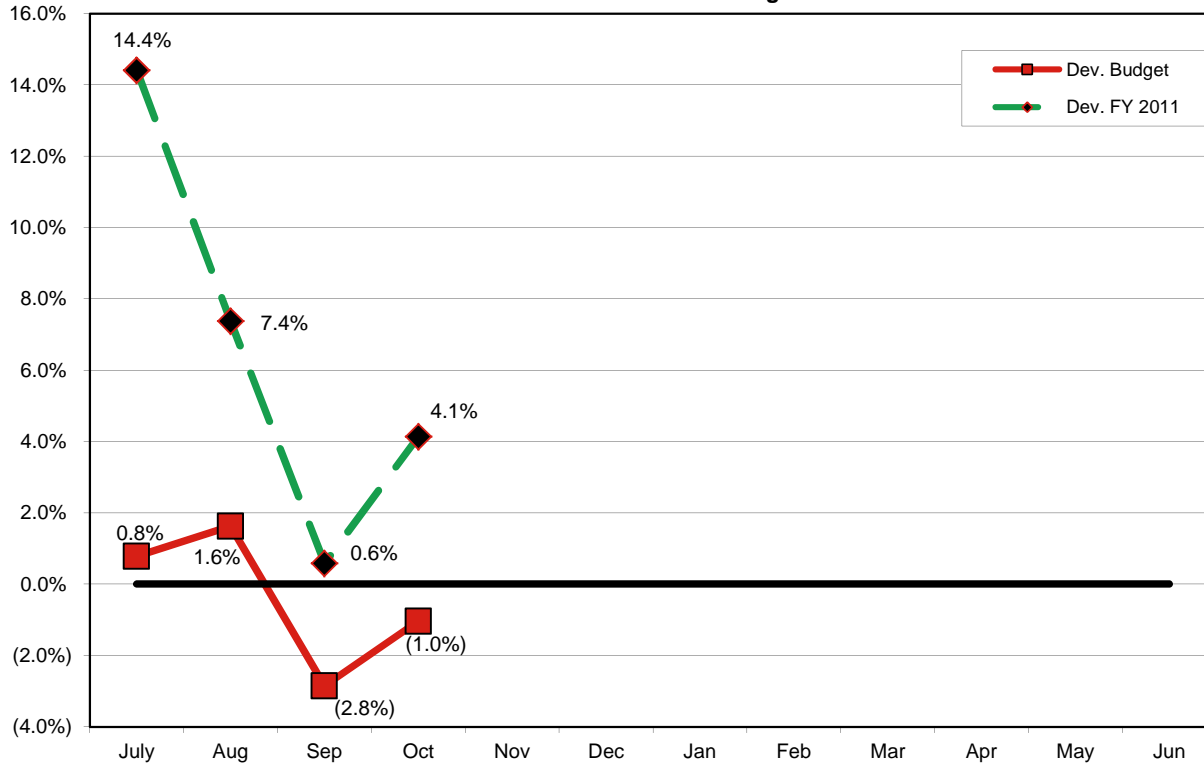
Item	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Change	2011	2012	Change	Oct 10	Oct 11	Change
Tons MSW Processed	789,333	786,138	(0.4%)	267,307	281,435	5.3%	65,115	65,799	1.1%
Steam (klbs)	4,794,026	4,733,843	(1.3%)	1,636,249	1,644,567	0.5%	378,707	430,527	13.7%
(% MCR)	79.0%	78.0%		80.0%	80.4%		73.5%	83.5%	
Power Net MWhr)	390,270	378,372	(3.0%)	127,752	133,044	4.1%	31,206	35,928	15.1%



Mid-Connecticut - Tons Processed - Deviation from Budget and Last Year



Mid-Connecticut - Power Sold - Deviation from Budget and Last Year



### Unit Capacity Factors

Month	Boiler 11	Boiler 12	Boiler 13
Jul 11	82%	79%	85%
Aug 11	75%	93%	91%
Sep 11	84%	81%	90%
Oct 11	69%	75%	76%
Nov 11			
Dec 11			
Jan 12			
Feb 12			
Mar 12			
Apr 12			
May 12			
Jun 12			

### Unscheduled Downtime

Date Began	Date Ended	Boiler	Duration (Hrs.)	Reason
07/14/11	07/14/11	11	4.90	Internal SSC derail.
07/14/11	07/14/11	12	1.85	Plugged fuel spout.
07/22/11	07/23/11	12	7.62	Internal SSC derail.
07/13/11	07/13/11	13	5.75	Internal SSC derail.
07/17/11	07/18/11	13	11.38	Internal SSC derail.
07/28/11	07/28/11	13	5.25	RDF plug.
08/21/11	08/22/11	11	16.75	Standby due to low inventory.
08/26/11	08/29/11	11	82.95	Standby due to low inventory.
08/20/11	08/20/11	12	0.86	RDF plug.
08/22/11	08/24/11	12	53.70	Standby due to low inventory.
08/18/11	08/19/11	13	27.83	Tube repair.
08/31/11	08/31/11	13	8.50	Jammed auger screw.
09/21/11	09/21/11	11	3.92	Feedwater pipe leak.
09/21/11	09/21/11	12	7.82	Internal SSC derail.
09/27/11	09/27/11	12	1.23	Operator error.
09/09/11	09/09/11	13	1.14	Tube repair.
09/22/11	09/22/11	13	16.92	Tube repair.
09/27/11	09/27/11	13	8.78	Reverse air duct failure.
10/29/11	10/29/11	11	1.55	RDF plug.
10/10/11	10/11/11	12	33.87	Auger screw repairs
10/17/11	10/18/11	12	1.65	Auger screw repairs

### Scheduled Downtime

Date Began	Date Ended	Boiler	Duration (Hrs.)	Work Performed
07/10/11	07/13/11	12	62.80	Cleaning outage.
07/25/11	07/27/11	13	51.92	Cleaning outage.
07/27/11	07/30/11	11	81.92	Cleaning outage.
09/15/11	09/19/11	11	86.58	Cold iron outage
09/15/11	09/19/11	12	81.13	Cold iron outage
09/15/11	09/19/11	13	80.08	Cold iron outage
10/05/11	10/08/11	11	81.95	Cleaning outage.
10/19/11	10/21/11	13	45.90	Cleaning outage.

# **ATTACHMENT 5**





## TRASH MUSEUM PARTICIPATION

Town/City	October 2011					2011 TOTAL				
	Number of groups	Visitors in groups	Outreach participants	Walk-ins / events	Total	Number of groups	Visitors in groups	Outreach participants	Walk-ins / events	Total
Avon				7	7	7	163	625	89	877
Barkhamsted					0				4	4
Beacon Falls					0				2	2
Bethlehem					0					0
Bloomfield					0				76	76
Bolton					0	3	61		36	97
Canton					0	7	175	897	25	1097
Chester					0	2	57		8	65
Clinton					0				8	8
Colebrook					0					0
Cornwall					0					0
Coventry					0				28	28
Cromwell					0	1	22		73	95
Deep River					0				1	1
Durham					0				28	28
East Granby					0	3	73		7	80
East Hampton			5		5	1	18	5	38	61
East Hartford			3	1	4	8	242	56	159	457
East Windsor					0			116	26	142
Ellington				11	11			2	102	104
Enfield	2	45		33	78	2	110		91	201
Essex					0				13	13
Farmington					0	5	110		48	158
Glastonbury	12	238	35	1	274	30	657	35	191	883
Goshen					0					0
Granby	4	94			94	8	204	0	7	211
Guilford					0				35	35
Haddam					0					0
Hartford	7	163	5	2	170	58	1428	895	284	2607
Harwinton					0				7	7
Hebron					0	8	192		72	264
Killingworth					0				5	5
Litchfield					0				1	1
Lyme					0					0
Madison					0				8	8
Manchester				4	4	18	443	91	172	706
Marlborough	5	117			117	12	263	0	23	286
Middlebury					0	5	125	0	8	133
Middlefield					0	1	17	0	8	25
Naugatuck			4		4	10	252	4	21	277
New Hartford					0	4	100	0	16	116
Newington			3	1	4	4	234	3	300	537
Norfolk					0					0
North Branford					0				4	4
North Canaan					0					0
Old Lyme					0				8	8
Old Saybrook					0			132	23	155
Oxford					0					0
Portland					0	6	137		10	147
Rocky Hill					0	6	143	5	56	204
Roxbury					0					0
Salisbury					0	3	70	0	3	73
Sharon					0					0
Simsbury	18	350		4	354	19	364	50	112	526
South Windsor					0	5	170		93	263
Southbury					0				6	6
Suffield					0	9	183		9	192
Thomaston	8	156			156	8	156	50	4	210
Tolland	2	32			32	5	94		23	117
Torrington					0				17	17
Vernon					0	9	200		59	259
Waterbury					0	3	68	412	44	524
Watertown					0	6	149		15	164
West Hartford	10	197	12	2	211	34	887	143	335	1365
Westbrook					0	8	177		3	180
Wethersfield					0	3	67	2	111	180
Winchester					0				64	64
Windsor Locks					0	2	37		27	64
Woodbury					0				4	4
<b>Totals*</b>	<b>77</b>	<b>1579</b>	<b>228</b>	<b>92</b>	<b>1899</b>	<b>426</b>	<b>10559</b>	<b>4038</b>	<b>4372</b>	<b>18969</b>

\* - including participants from non-Mid-Connecticut Project towns



# **ATTACHMENT 6**

# Financial And Variance Report

*Year-to-Date September 2011*

## MID-CONNECTICUT PROJECT – VARIANCE ANALYSIS

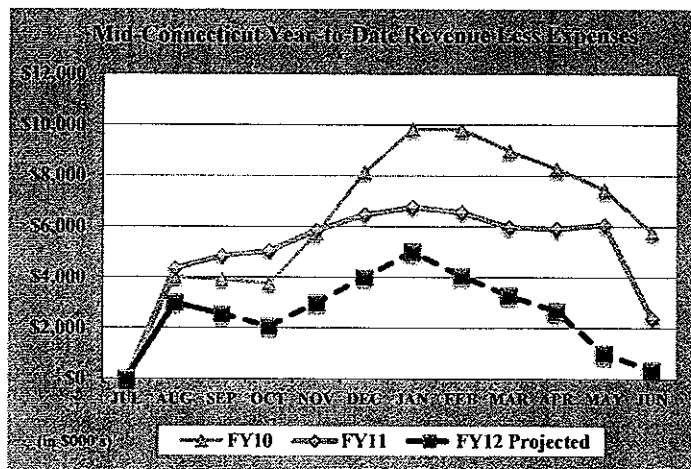
September 2011 (Preliminary)

### REVENUES:

- Service Charges Solid Waste–Members: favorable due to lower than expected member deliveries.
- Service Charges Solid Waste–Contracts & Spot: favorable due to higher than budgeted non-member deliveries.
- Municipal Bulky Waste & Mattresses/Box Spring: unfavorable due to lower than expected deliveries.
- Metal & Recycling Sales: due to favorable market conditions.
- Electricity: unfavorable due to lower than budgeted output by approximately 2,939,000 kwh, offset by higher than budgeted rate per kwh.
- Jets/EGF: favorable due to a higher capacity rate in the summer months, but the rate is expected to decrease significantly during off-peak season.

### EXPENDITURES:

- Administrative Expenses: favorable due to lower than expected indirect labor, benefits, and overhead costs.
- Operational Expenses: unfavorable due to higher than expected direct operational labor and benefits costs and timing of insurance, consulting services, and legal fees.
- Taxes, Municipal Subsidies, and Pilots: unfavorable primarily due to higher than budgeted WPF Pilot.
- Waste Transport: unfavorable due to higher than expected disposal of non-processible wastes and export of wastes related to unscheduled downtime of turbines and boiler for maintenance.
- Regional Recycling: favorable due to lower than expected communications services, building operating costs, engineering services, and timing of municipal events.
- Waste Processing Facility (WPF): unfavorable due to higher than expected maintenance costs for the odor control system (MCAPS) and other operating costs.
- Power Block Facility (PBF): favorable due to timing difference between budget and actual. The PBF is expected to become unfavorable at fiscal yearend due to higher than expected cost of lime and environmental testing.
- Jets/EGF: unfavorable due to higher than expected Jets O&M by \$81k related to pass-through costs, higher than expected EGF O&M by \$53k associated with higher than budgeted escalator, and timing EGF of contract capital expenditures by \$59k.



## MID-CONNECTICUT PROJECT - FINANCIAL RESULTS

*For the Period Ending September 30, 2011 (Preliminary)*

	YTD Budget	YTD Actual	YTD Variance	FY12 Budget	Projection (3+9)
<b>REVENUES</b>					
Service Charges Solid Waste - Members & Contracts	\$ 13,304,000	\$ 13,372,131	\$ 68,131	\$ 50,667,000	\$ 50,784,000
Service Charges Solid Waste - Other Contracts	\$ 568,000	\$ 664,784	\$ 96,784	\$ 2,190,000	\$ 2,307,000
Service Charges Solid Waste - Spot	\$ 224,000	\$ 557,716	\$ 333,716	\$ 1,384,000	\$ 1,668,000
DEP Certified Materials	\$ 38,000	\$ 98,953	\$ 60,953	\$ 150,000	\$ 174,000
Metal Sales	\$ 240,000	\$ 601,958	\$ 361,958	\$ 960,000	\$ 1,322,000
Municipal Bulky Waste & Mattresses/Box Spring	\$ 196,000	\$ 109,313	\$ (86,687)	\$ 785,000	\$ 698,000
Recycling Sales	\$ 496,000	\$ 992,943	\$ 496,943	\$ 1,985,000	\$ 2,482,000
Electricity	\$ 7,392,000	\$ 7,117,607	\$ (274,393)	\$ 23,852,000	\$ 22,994,000
Miscellaneous Income	\$ 47,000	\$ 77,288	\$ 30,288	\$ 187,000	\$ 218,000
Interest Income	\$ 68,000	\$ 20,698	\$ (47,302)	\$ 270,000	\$ 223,000
Use of Prior Year Surplus (a)	\$ 1,445,000	\$ 1,444,737	\$ (263)	\$ 5,778,946	\$ 5,778,946
Use of Board Designated Reserves	\$ 2,530,000	\$ 2,529,999	\$ (1)	\$ 10,120,000	\$ 10,120,000
Jets	\$ 3,605,000	\$ 3,666,736	\$ 61,736	\$ 6,175,000	\$ 6,226,000
Use of Debt Service Reserve Fund (DSRF)	\$ -	\$ -	\$ -	\$ 2,723,000	\$ 2,723,000
<b>TOTAL REVENUES</b>	<b>\$ 30,153,000</b>	<b>\$ 31,254,864</b>	<b>\$ 1,101,864</b>	<b>\$ 107,226,946</b>	<b>\$ 107,717,946</b>
<b>EXPENDITURES</b>					
Administrative Expenses	\$ 1,082,000	\$ 918,112	\$ 163,888	\$ 4,330,000	\$ 3,672,000
Operational Expenses	\$ 3,488,000	\$ 3,818,037	\$ (330,037)	\$ 14,003,746	\$ 14,356,000
Taxes, Municipal Subsidies, and Pilots	\$ 1,668,000	\$ 1,813,511	\$ (145,511)	\$ 6,673,000	\$ 6,973,000
Debt Service/Administration	\$ 1,106,000	\$ 1,091,938	\$ 14,062	\$ 4,423,000	\$ 4,423,000
Project Transition Costs	\$ 1,835,000	\$ 1,835,001	\$ (1)	\$ 3,670,000	\$ 3,670,000
Waste Transport	\$ 6,474,000	\$ 6,648,421	\$ (174,421)	\$ 24,071,000	\$ 24,074,000
Regional Recycling	\$ 460,000	\$ 314,994	\$ 145,006	\$ 1,839,000	\$ 1,718,000
Waste Processing Facility	\$ 4,557,000	\$ 4,587,945	\$ (30,945)	\$ 16,729,200	\$ 16,735,000
Power Block Facility	\$ 4,574,000	\$ 4,290,767	\$ 283,233	\$ 18,276,000	\$ 18,350,000
Landfill - Hartford	\$ 312,000	\$ 220,855	\$ 91,145	\$ 1,248,000	\$ 1,197,000
Landfill - Ellington	\$ 58,000	\$ 52,845	\$ 5,155	\$ 231,000	\$ 203,000
Transfer Station - Ellington	\$ 105,000	\$ 100,144	\$ 4,856	\$ 419,004	\$ 412,000
Transfer Station - Essex	\$ 173,000	\$ 154,604	\$ 18,396	\$ 691,994	\$ 699,000
Transfer Station - Torrington	\$ 151,000	\$ 147,471	\$ 3,529	\$ 604,994	\$ 602,000
Transfer Station - Watertown	\$ 132,000	\$ 128,471	\$ 3,529	\$ 526,008	\$ 524,000
171 Murphy Road	\$ 13,000	\$ 4,953	\$ 8,047	\$ 50,000	\$ 23,000
Jets/EGF Expenditures	\$ 2,360,000	\$ 2,575,769	\$ (215,769)	\$ 9,441,000	\$ 9,702,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 28,548,000</b>	<b>\$ 28,703,838</b>	<b>\$ (155,838)</b>	<b>\$ 107,226,946</b>	<b>\$ 107,333,000</b>
<b>SURPLUS/(DEFICIT)</b>	<b>\$ 1,605,000</b>	<b>\$ 2,551,026</b>	<b>\$ 946,026</b>	<b>\$ -</b>	<b>\$ 384,946</b>
<b>OPERATING STATISTICS</b>					
Member/Contract Tons	191,671	193,383	1,713	734,300	736,000
Project Other Contract MSW Tons	10,105	12,311	2,205	40,000	40,000
Project Spot MSW Tons	3,434	9,005	5,571	25,600	25,000
Recycling & Ferrous Residue	3,235	4,790	1,555	13,200	15,000
<b>Total Project MSW Tons Delivered</b>	<b>208,445</b>	<b>219,489</b>	<b>11,044</b>	<b>813,100</b>	<b>816,000</b>
Diverted / Exported MSW Tons	4,003	3,493	(510)	8,000	8,000
Processed Tons	204,442	215,636	11,194	799,300	810,000
Non-Processible Waste Tons (from Facility)	3,212	2,487	(724)	12,600	11,900
Ash Tons	41,288	39,869	(1,419)	161,000	159,581
Ash Percent	20%	18%	-2%	20%	20%
Process Residue Tons	27,098	28,948	1,850	105,000	107,000
Project Recyclables	20,200	28,451	8,251	84,000	92,000
Kwh Sold	100,042,236	97,103,592	(2,938,644)	402,000,000	399,061,000
Average Rate Per kwh <=250GW	\$ 0.0718	\$ 0.0733	\$ 0.0015	\$ 0.0718	\$ 0.0723

(a) As required by contract

**MID-CONNECTICUT**  
**Capital Expenditure Budgets/Actual**  
**Fiscal Year 2012**

October

Project	Adopted Annual Budget	Year To Date Expenditures		Remaining \$
		Revised <sup>(a)</sup> Budgeted Amount	Contracted Amount	
<b>All Capital Projects (Operation)</b>				
Facility Modification Reserve	\$ 13,166,000	\$ 13,889,945	\$ 3,517,669	\$ 10,372,276
Rolling Stock Reserve	\$ 1,115,000	\$ 1,115,000	\$ 278,962	\$ 836,038
Jets/EGF/South Meadows Reserve	\$ 1,100,000	\$ 2,375,000	\$ 516,909	\$ 1,858,091

	Facility	Rolling Stock	Jets/EGF/South Meadows
Reserve Balance			
Reserve Balance - Ending Bal October	\$ 10,866,183	\$ 1,109,340	\$ 2,011,287
Approved Expenditures (Not Paid)	\$ 3,249,265	\$ 130,955	\$ 380,084
Revised Reserve Balance October	\$ 7,616,918	\$ 978,385	\$ 1,631,203
Remaining Tip Fee Contributions	\$ 4,000,000	\$ 613,333	\$ 1,466,667
Remaining Budgeted Expenditures	\$ 10,372,276	\$ 836,038	\$ 1,858,091
Projected Year End Balance	\$ 1,244,642	\$ 755,680	\$ 1,239,778

<sup>(a)</sup>includes \$1.850M in projects started in FY 11 to be completed in FY 12 and \$148,945 for the autoscale project approved at the April 21, 2011 meeting.





# **ATTACHMENT 7**



**MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COMMITTEE  
RESOLUTION ESTABLISHING A COMMITTEE ON GOVERNANCE OF THE  
CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**Adopted November 17, 2010**

**WHEREAS**, Connecticut Resources Recovery Authority (“CRRA”) is governed by a Board of Directors (“Board”) created by Public Act 02-46 enacted by the General Assembly in 2002, and

**WHEREAS**, CRRA was created in 1973 as a statewide body to modernize the state’s solid-waste management system, and

**WHEREAS**, Public Act 02-46 specifies the Board must include a certain number of municipal officials, and

**WHEREAS**, leaders of some Mid-Connecticut Project cities and towns are not satisfied with the level of municipal representation on the Board, and

**WHEREAS**, those officials asked the General Assembly to modify the structure of the Board in 2010 and intend to do so again in 2011, and

**WHEREAS**, members of the current Board have indicated their willingness to discuss that structure in the hopes of agreeing on changes that would be proposed to the General Assembly, and

**WHEREAS**, Article VIII of the By-Laws of the Mid-Connecticut Project Municipal Advisory Committee (“By-Laws”) provides for the establishment of committees, now

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee (“MAC”) establishes a Committee on Governance of the Connecticut Resources Recovery Authority to represent Mid-Connecticut Project cities and towns in said discussions with the Board, and

**BE IT FURTHER RESOLVED** that Mid-Connecticut Project cities and towns will welcome the participation on the Committee on Governance of non-Mid-Connecticut Project municipalities that have service contracts with CRRA, and

**BE IT FURTHER RESOLVED** that the Committee on Governance shall consist of four representatives elected by the MAC from Mid-Connecticut Project towns and one representative each from the Southwest Division/Bridgeport Project towns and the Southeast Project towns, and

**BE IT FURTHER RESOLVED** that the Committee on Governance will report to the MAC on progress of its work and ask the MAC to endorse any agreement reached with CRRA before said agreement is submitted to the General Assembly, and

**BE IT FURTHER RESOLVED** that the Committee on Governance shall, in accordance with Section VIII of the By-Laws, serve until June 8, 2011.

*“Article VIII – Committees.* The Municipal Advisory Committee may establish committees of members as the need arises. Such committees may be established either by a majority of members participating at a meeting or by order of the Chairman. The Chairman shall designate the chairman of each committee. Such committees will serve for the amount of time designated in the action establishing said committees.”

## Proposed Board of Directors Structure for CRRA

### Prepared for the Mid-Connecticut Project

#### **Municipal Advisory Committee (MAC) – Governance Committee**

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According to Connecticut General Statutes “**Sec. 22a-261. (Formerly Section 19-524t). Connecticut Resources Recovery Authority established. Directors. President. Steering committee,**” the Board of Directors is entirely composed of politically appointed members representing the Governor and the four top legislative leaders. Each of the five appointing authorities is limited to certain choices as defined in the statute, ranging from municipal leaders from communities of varying size to individuals with certain expertise. This approach resulted from the financial debacle prior to 2002 that resulted from CRRA’s financial dealings with Enron. The Governor then selects the Chairman of the Board of Directors from the full board, as appointed by the qualifying state leaders.

However, during recent months and the discussions between the Mid-Connecticut Project towns and the CRRA regarding the new Municipal Service Agreements, many of the municipal leaders expressed concerns about the relationship between the towns, the Authority and its Board of Directors. Many of these leaders felt that the Board should be more representative of the member towns, i.e., the Project’s customers. There was also concern as to the geographic representation on the current board, which is disproportionate in favor of the southeastern part of the state.

The formation of the Governance Committee and its recommendations to the MAC is intended to respond to these concerns. Since the charter of the CRRA includes a vision for the handling of solid waste throughout the state, including recyclables, care must be taken not to forgo that statutory responsibility. However, the ultimate goal is for the member towns and the CRRA board to jointly make a recommendation to the Legislature to reconfigure the Board to reflect the current situation. To that end, three bills have been introduced into the legislature as placeholders for these recommendations.

Various approaches have been discussed for the restructuring of the CRRA Board:

- A purely elected board resulting from a membership vote. This could either be a simple vote (one vote per town, regardless of size, by all towns using the services of CRRA) or it could be that each town’s vote is proportionate to its tonnage or population.
- A Board comprised of towns, the membership of which takes into account geographic regions [e.g., using the state planning (RPO) map (a copy of the map is attached)]
- All towns are on the Board and elect an Executive Committee, who reports to the full Board on an annual basis similar to an annual Town Meeting
- Hybrid arrangements, allowing for some political appointees and some members appointed by a vote of the member towns, with representation proportionate to either geography or tonnage

The size of the board, currently 11, could be allowed to increase, but the sense is that anything greater than 15 is unwieldy.

## **Proposed Board of Directors Structure for CRRA**

### **Prepared for the Mid-Connecticut Project**

#### **Municipal Advisory Committee (MAC) – Governance Committee**

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For discussion purposes, the proposed approach consists of the following:

- Five members, one each appointed by the Governor and the four legislative leaders. The Board members elect the Chairman of the Board for a two-year term, with a maximum duration as Chairman of four years. All appointees in this category must be municipal officials.
- Five members appointed by the three participating projects. The Mid-Connecticut Project member towns shall elect three members through the MAC, and the Southwest Division and Southeast Project towns would elect one each. None of these individuals may be from towns that already have a Board member appointed by the political leaders and all of them must be municipal officials.
- Five members appointed by a simple vote of all member towns. Two of these members shall be from towns in excess of 30,000 population and the other three shall be from towns below that figure. However, again, none of these individuals may be from towns that already are represented on the Board and all of them must be municipal officials.
- A schedule that provides for staggered terms for the reconstituted board must be established so that five members are up for re-election or reappointment every two years. The maximum number of years a board member shall be allowed to serve shall be eight years in total.
- If a board member is no longer a municipal official, he or she must immediately step down and his or her replacement shall be appointed to fill out his or her term in the same manner as the original board member.
- A “Municipal Official” shall be defined as a Mayor, First Selectman, Town Manager or the equivalent of these positions.

Assuming the committee agrees with this outline, the next step is to flesh out with additional details as necessary to discuss with the current board and present to the full MAC for action.



**ADOPTED FEBRUARY 16, 2011**

**MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COMMITTEE RESOLUTION  
ADOPTING THE RECOMMENDATION OF ITS COMMITTEE ON GOVERNANCE OF THE  
CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**WHEREAS**, the Connecticut Resources Recovery Authority (“CRRA”) is governed by a Board of Directors (“CRRA Board”) created by Public Act 02-46 enacted by the General Assembly in 2002, and

**WHEREAS**, Connecticut General Statutes Section 22a-261(c) specifies the Board must include at least five municipal officials, and

**WHEREAS**, leaders of some Mid-Connecticut Project cities and towns are not satisfied with the level of municipal representation on the CRRA Board, and

**WHEREAS**, any changes to the structure of the CRRA Board would require an act of the General Assembly, and

**WHEREAS**, on November 17, 2010, the Mid-Connecticut Project Municipal Advisory Committee (“MAC”) adopted a Resolution (“Resolution”) to establish a Committee on Governance to address those concerns, and

**WHEREAS**, the Resolution called for the Committee on Governance to recommend changes to the structure of the CRRA Board and discuss those changes with members of the current Board in the hopes of agreeing on changes that would be proposed to the General Assembly, now

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee adopts the recommendation of the Committee on Governance as presented and discussed at the MAC meeting of February 16, 2011, and

**BE IT FURTHER RESOLVED** that, as stipulated in the Resolution, the Committee on Governance will ask the MAC to endorse any agreement reached with CRRA before said agreement is submitted to the General Assembly.

## RECOMMENDATION OF THE COMMITTEE ON GOVERNANCE

The Committee on Governance consisted of:  
Donald Stein, Barkhamsted – Co-chairman  
Thomas Gormley, Middlebury – Co-chairman  
Richard Barlow, Canton  
John Adams, Granby  
Sydney Schulman, Bloomfield  
Thomas Marsh, Chester  
Melody Currey, East Hartford\*  
Robert Congdon, Preston  
Susan Bransfield, Portland

\* – Ms. Currey resigned after being appointed Commissioner of Motor Vehicles and was replaced by Ms. Bransfield.

The approach approved by the Committee on Governance consists of the following changes to the methodology by which the CRRA Board of Directors would be appointed:

- Five members, one each appointed by the Governor and the four legislative leaders. All appointees in this category must be municipal officials.
- Ten members shall be elected by a simple vote of representatives of all towns having a contractual relationship with CRRA. Three of these members shall be from towns whose population is greater than 30,000, one of which shall be a representative of the City of Hartford. The other seven members shall be from towns whose population is less than 30,000. No more than six of these Board members shall be from the existing Mid-Connecticut Project towns. None of these individuals may be from towns that already are represented on the Board and all of them must be municipal officials.
- The Board members shall elect the Chairman of the Board for a two-year term, with a maximum duration as Chairman of four years.
- A schedule that provides for staggered terms for the reconstituted board must be established so that five members are up for re-election or reappointment every two years. Therefore, the initially elected board will have five members with terms of two years and five members with terms of four years. After the initial election, terms shall be for a period of four years. The maximum number of years a board member shall be allowed to serve shall be eight years in total.
- If a board member is no longer a municipal official, he or she must immediately step down and his or her replacement shall be appointed by a general election to fill out the open term in the same manner as the original board member was elected.
- A “Municipal Official” shall be defined as a Mayor, First Selectman, Town Manager, or Chief Financial Officer or the equivalent of these positions, with the exception of the City of Hartford, which may appoint its member by action of that city’s legislative body.



WORKING DRAFT

General Assembly

**Amendment**

January Session, 2011

LCO No. 8028

\*SB0117008  
028\*

Offered by:

To: Subst. Senate Bill No. 1170

File No. 463

Cal. No.

**"AN ACT CONCERNING THE MEMBERSHIP OF THE CONNECTICUT RESOURCES RECOVERY AUTHORITY'S BOARD OF DIRECTORS."**

1 Strike everything after the enacting clause and substitute the  
2 following in lieu thereof:

3 "Section 1. Section 22a-261 of the general statutes is repealed and the  
4 following is substituted in lieu thereof (*Effective July 1, 2011*):

5 (a) There is hereby established and created a body politic and  
6 corporate, constituting a public instrumentality and political  
7 subdivision of the state of Connecticut established and created for the  
8 performance of an essential public and governmental function, to be  
9 known as the Connecticut Resources Recovery Authority. The  
10 authority shall not be construed to be a department, institution or  
11 agency of the state.

12 (b) On and before May 31, 2002, the powers of the authority shall be  
13 vested in and exercised by a board of directors, which shall consist of



14 twelve directors: Four appointed by the Governor and two ex-officio  
15 members, who shall have a vote including the Commissioner of  
16 Transportation and the Commissioner of Economic and Community  
17 Development; two appointed by the president pro tempore of the  
18 Senate, two by the speaker of the House, one by the minority leader of  
19 the Senate and one by the minority leader of the House of  
20 Representatives. Any such legislative appointee may be a member of  
21 the General Assembly. The directors appointed by the Governor under  
22 this subsection shall serve for terms of four years each, from January  
23 first next succeeding their appointment, provided, of the directors first  
24 appointed, two shall serve for terms of two years, and two for terms of  
25 four years, from January first next succeeding their appointment. Any  
26 vacancy occurring under this subsection other than by expiration of  
27 term shall be filled in the same manner as the original appointment for  
28 the balance of the unexpired term. Of the four members appointed by  
29 the Governor under this subsection, two shall be first selectmen,  
30 mayors or managers of Connecticut municipalities; one from a  
31 municipality with a population of less than fifty thousand, one from a  
32 municipality of over fifty thousand population; two shall be public  
33 members without official governmental office or status with extensive  
34 high-level experience in municipal or corporate finance or business or  
35 industry, provided not more than two of such appointees shall be  
36 members of the same political party. The chairman of the board under  
37 this subsection shall be appointed by the Governor, with the advice  
38 and consent of both houses of the General Assembly and shall serve at  
39 the pleasure of the Governor. Notwithstanding the provisions of this  
40 subsection, the terms of all members of the board of directors who are  
41 serving on May 31, 2002, shall expire on said date.

42 (c) [On and after] From June 1, 2002, to June 30, 2011, inclusive, the  
43 powers of the authority shall be vested in and exercised by a board of  
44 directors, which shall consist of eleven directors as follows: Three  
45 appointed by the Governor, one of whom shall be a municipal official  
46 of a municipality having a population of fifty thousand or less and one  
47 of whom shall have extensive, high-level experience in the energy

48 field; two appointed by the president pro tempore of the Senate, one of  
49 whom shall be a municipal official of a municipality having a  
50 population of more than fifty thousand and one of whom shall have  
51 extensive high-level experience in public or corporate finance or  
52 business or industry; two appointed by the speaker of the House of  
53 Representatives, one of whom shall be a municipal official of a  
54 municipality having a population of more than fifty thousand and one  
55 of whom shall have extensive high-level experience in public or  
56 corporate finance or business or industry; two appointed by the  
57 minority leader of the Senate, one of whom shall be a municipal official  
58 of a municipality having a population of fifty thousand or less and one  
59 of whom shall have extensive high-level experience in public or  
60 corporate finance or business or industry; two appointed by the  
61 minority leader of the House of Representatives, one of whom shall be  
62 a municipal official of a municipality having a population of fifty  
63 thousand or less and one of whom shall have extensive, high-level  
64 experience in the environmental field. No director may be a member of  
65 the General Assembly. Not more than two of the directors appointed  
66 by the Governor shall be members of the same political party. The  
67 appointed directors shall serve for terms of four years each, provided,  
68 of the directors first appointed for terms beginning on June 1, 2002, (1)  
69 two of the directors appointed by the Governor, one of the directors  
70 appointed by the president pro tempore of the Senate, one of the  
71 directors appointed by the speaker of the House of Representatives,  
72 one of the directors appointed by the minority leader of the Senate and  
73 one of the directors appointed by the minority leader of the House of  
74 Representatives shall serve an initial term of two years and one month,  
75 and (2) the other appointed directors shall serve an initial term of four  
76 years and one month. The appointment of each director for a term  
77 beginning on or after June 1, 2004, shall be made with the advice and  
78 consent of both houses of the General Assembly. The Governor shall  
79 designate one of the directors to serve as chairperson of the board,  
80 with the advice and consent of both houses of the General Assembly.  
81 The chairperson of the board shall serve at the pleasure of the  
82 Governor. Any appointed director who fails to attend three

83 consecutive meetings of the board or who fails to attend fifty per cent  
84 of all meetings of the board held during any calendar year shall be  
85 deemed to have resigned from the board. Any vacancy occurring other  
86 than by expiration of term shall be filled in the same manner as the  
87 original appointment for the balance of the unexpired term. As used in  
88 this subsection, "municipal official" means the first selectman, mayor,  
89 city or town manager or chief financial officer of a municipality that  
90 has entered into a solid waste disposal services contract with the  
91 authority and pledged the municipality's full faith and credit for the  
92 payment of obligations under such contract. Notwithstanding the  
93 provisions of this subsection, the terms of all members on the board of  
94 directors who are serving on June 30, 2011, shall expire upon  
95 appointment of the board pursuant to subsection (d) of this section.

96 (d) On and after July 1, 2011, the powers of the authority shall be  
97 vested in and exercised by a board of directors, which shall consist of  
98 fifteen directors as follows: Five municipal officials, one each  
99 appointed by the Governor, the president pro tempore of the Senate,  
100 the speaker of the House of Representatives, the minority leader of the  
101 Senate and the minority leader of the House of Representatives; five  
102 representatives of municipalities having a population of thirty  
103 thousand or more, each of whom shall be elected by the vote of all  
104 municipalities having a contractual relationship with the authority;  
105 and five representatives of municipalities having a population of less  
106 than thirty thousand, each of whom shall be elected by the vote of all  
107 municipalities having a contractual relationship with the authority. No  
108 more than six of the ten directors elected to the board may be from  
109 municipalities served by the authority's Mid-Connecticut Project. The  
110 appointed directors shall serve for terms of four years each, provided,  
111 of the directors first appointed for terms beginning on July 1, 2011, the  
112 directors appointed by the president pro tempore of the Senate and the  
113 speaker of the House of Representatives shall serve an initial term of  
114 two years and one month and the other appointed directors shall serve  
115 an initial term of four years and one month. Five of the elected  
116 directors shall serve an initial term of two years and five of the elected

117 directors shall serve an initial term of four years. No director shall  
118 serve more than eight consecutive years. The Governor shall appoint  
119 one of the directors to serve as chairperson of the board who shall  
120 serve at the pleasure of the Governor. Any director who fails to attend  
121 three consecutive meetings of the board or who fails to attend fifty per  
122 cent of all meetings of the board held during any calendar year shall be  
123 deemed to have resigned from the board. Any vacancy occurring other  
124 than by expiration of term shall be filled in the same manner as the  
125 original appointment for the balance of the unexpired term. As used in  
126 this subsection, "municipal official" means the first selectman, mayor,  
127 city or town manager or chief financial officer of a municipality that  
128 has entered into a solid waste disposal services contract with the  
129 authority and pledged the municipality's full faith and credit for the  
130 payment of obligations under such contract. Appointments pursuant  
131 to this subsection shall be made within ninety days of the effective date  
132 of this section.

133 [(d)] (e) The chairperson shall, with the approval of the directors,  
134 appoint a president of the authority who shall be an employee of the  
135 authority and paid a salary prescribed by the directors. The president  
136 shall supervise the administrative affairs and technical activities of the  
137 authority in accordance with the directives of the board.

138 [(e)] (f) Each director shall be entitled to reimbursement for said  
139 director's actual and necessary expenses incurred during the  
140 performance of said director's official duties.

141 [(f)] (g) Directors may engage in private employment, or in a  
142 profession or business, subject to any applicable laws, rules and  
143 regulations of the state or federal government regarding official ethics  
144 or conflict of interest.

145 [(g) Six] (h) Eight directors of the authority shall constitute a  
146 quorum for the transaction of any business or the exercise of any  
147 power of the authority, provided, two directors from municipal  
148 government shall be present in order for a quorum to be in attendance.

149 For the transaction of any business or the exercise of any power of the  
150 authority, and except as otherwise provided in this chapter, the  
151 authority shall have power to act by a majority of the directors present  
152 at any meeting at which a quorum is in attendance. If the legislative  
153 body of a municipality that is the site of a facility passes a resolution  
154 requesting the Governor to appoint a resident of such municipality to  
155 be an ad hoc member, the Governor shall make such appointment  
156 upon the next vacancy for the ad hoc members representing such  
157 facility. The Governor shall appoint with the advice and consent of the  
158 General Assembly ad hoc members to represent each facility operated  
159 by the authority, with the exception of the Mid-Connecticut Waste-to-  
160 Energy Facility, provided at least one-half of such members shall be  
161 chief elected officials of municipalities, or their designees. Each such  
162 facility shall be represented by two such members. The ad hoc  
163 members shall be electors from a municipality or municipalities in the  
164 area to be served by the facility and shall vote only on matters  
165 concerning such facility. The terms of the ad hoc members shall be four  
166 years.

167 [(h) There is established, effective June 1, 2002, a steering committee  
168 of the board of directors, consisting of at least three but not more than  
169 five directors, who shall be jointly appointed by the Governor, the  
170 president pro tempore of the Senate and the speaker of the House of  
171 Representatives. Said committee shall consist of at least one director  
172 who is a municipal official, as defined in subsection (c) of this section.  
173 The steering committee shall forthwith establish a financial  
174 restructuring plan for the authority, subject to the approval of the  
175 board of directors, and shall implement said plan. The financial  
176 restructuring plan shall determine the financial condition of the  
177 authority and provide for mitigation of the impact of the Connecticut  
178 Resources Recovery Authority-Enron-Connecticut Light and Power  
179 Company transaction on municipalities which have entered into solid  
180 waste disposal services contracts with the authority. The steering  
181 committee shall also review all aspects of the authority's finances and  
182 administration, including but not limited to, tipping fees and

183 adjustments to such fees, the annual budget of the authority, any  
184 budget transfers, any use of the authority's reserves, all contracts  
185 entered into by or on behalf of the authority, including but not limited  
186 to, an assessment of the alignment of interests between the authority  
187 and the authority's contractors, all financings or restructuring of debts,  
188 any sale or other disposition or valuation of assets of the authority,  
189 including sales of electricity and steam, any joint ventures and  
190 strategic partnerships, and the initiation and resolution of litigation,  
191 arbitration and other disputes. The steering committee (1) shall have  
192 access to all information, files and records maintained by the authority,  
193 (2) may retain consultants and utilize other resources necessary to  
194 carry out its responsibilities under this subsection, which have a total  
195 cost of not more than five hundred thousand dollars, without the  
196 approval of the board of directors, and may draw on accounts of the  
197 authority for such costs, and (3) shall submit a report to the board of  
198 directors and the General Assembly, in accordance with section 11-4a,  
199 on its findings, progress and recommendations for future action by the  
200 board of directors in carrying out the purposes of this subsection, not  
201 later than December 31, 2002. Said report shall also include a report on  
202 any loans made to the authority under section 22a-268d. The steering  
203 committee shall terminate on December 31, 2002, unless extended by  
204 the board.]

205 (i) The board may delegate to three or more directors such board  
206 powers and duties as it may deem necessary and proper in conformity  
207 with the provisions of this chapter and its bylaws. At least one of such  
208 directors shall be a municipal official, as defined in subsection (c) of  
209 this section, and at least one of such directors shall not be a state  
210 employee.

211 (j) Appointed directors may not designate a representative to  
212 perform in their absence their respective duties under this chapter.

213 (k) The term "director", as used in this section, shall include such  
214 persons so designated as provided in this section and this designation  
215 shall be deemed temporary only and shall not affect any applicable

216 civil service or retirement rights of any person so designated.

217 (l) The appointing authority for any director may remove such  
218 director for inefficiency, neglect of duty or misconduct in office after  
219 giving the director a copy of the charges against the director and an  
220 opportunity to be heard, in person or by counsel, in the director's  
221 defense, upon not less than ten days' notice. If any director shall be so  
222 removed, the appointing authority for such director shall file in the  
223 office of the Secretary of the State a complete statement of charges  
224 made against such director and the appointing authority's findings on  
225 such statement of charges, together with a complete record of the  
226 proceedings.

227 (m) The authority shall continue as long as it has bonds or other  
228 obligations outstanding and until its existence is terminated by law.  
229 Upon the termination of the existence of the authority, all its rights and  
230 properties shall pass to and be vested in the state of Connecticut.

231 (n) The directors, members and officers of the authority and any  
232 person executing the bonds or notes of the authority shall not be liable  
233 personally on such bonds or notes or be subject to any personal  
234 liability or accountability by reason of the issuance thereof, nor shall  
235 any director, member or officer of the authority be personally liable for  
236 damage or injury, not wanton or wilful, caused in the performance of  
237 such person's duties and within the scope of such person's  
238 employment or appointment as such director, member or officer.

239 (o) Notwithstanding provisions of this section to the contrary,  
240 within ninety days of the effective date of this section, the power and  
241 authority to make any and all decisions concerning or affecting the  
242 Mid-Connecticut Project shall be vested in and exercised by seven  
243 members, hereinafter, the Mid-Connecticut Board, of the authority  
244 board of directors established under subsection (d) of this section, all  
245 of whom from municipalities served by the Mid-Connecticut Project,  
246 and including the representative elected by the Court of Common  
247 Council of the city of Hartford. In the event more than seven members

248 of the authority board of directors are from municipalities served by  
249 the Mid-Connecticut Project, the seven members of the Mid-  
250 Connecticut Board shall include the representative elected by the  
251 Court of Common Council of the city of Hartford and six authority  
252 board of director members from municipalities served by the Mid-  
253 Connecticut Project, elected by those board of director members whose  
254 municipalities are served by the Mid-Connecticut Project and who  
255 were elected by a vote of all municipalities having a contractual  
256 relationship with the authority. Any action taken by the Mid-Conn  
257 Board, unless otherwise contrary to law, shall be binding upon the  
258 authority. Four members of the Mid-Conn Board shall constitute a  
259 quorum for the transaction of any business or the exercise of any of its  
260 powers, said board shall act by a majority of the directors present at  
261 any meeting at which a quorum is in attendance. The members of the  
262 Mid-Conn Board shall choose, by majority vote, one member to serve  
263 as chairperson. The provisions of subsections (f), (g), (j) and (n) of this  
264 section shall apply to the Mid-Connecticut Board and its members.  
265 Members of the Mid-Connecticut Board shall serve terms and be  
266 subject to term limits established under subsection (d) of this section .

267

268 [(o)] (p) Notwithstanding the provisions of any other law to the  
269 contrary, it shall not constitute a conflict of interest for a trustee,  
270 director, partner or officer of any person, firm or corporation, or any  
271 individual having a financial interest in a person, firm or corporation,  
272 to serve as a director of the authority, provided such trustee, director,  
273 partner, officer or individual shall abstain from deliberation, action or  
274 vote by the authority in specific respect to such person, firm or  
275 corporation.

Comment [JP1]: 22a-00--0261---K;;;;;

276 *Sec. 2. (Effective from passage) Until such time as the board of*  
277 *directors established pursuant to subsection (d) of section 1 of this act*  
278 *is constituted, there shall be a moratorium prohibiting the authority*  
279 *from entering into any agreement or extending any existing agreement*  
280 *relating in any way to the Mid-Connecticut Trash to Energy Facility, or*



281 any component thereof. Without limiting the scope of the foregoing,  
282 this prohibition shall extend to municipal service agreements. Any  
283 such agreement entered into or executed during the moratorium shall  
284 be void. Notwithstanding the provisions of this section, in the event of  
285 any emergency declared or subsequently ratified by the authority  
286 concerning said facility, said authority may contract with third parties,  
287 public or private, for any purpose relating to such emergency,  
288 provided the term of any such contract shall not extend for a period of  
289 more than ninety days after such emergency is declared or ratified.

This act shall take effect as follows and shall amend the following sections:		
Section 1	<i>July 1, 2011</i>	22a-261
Sec. 2	<i>from passage</i>	New section



## WORKING DRAFT

General Assembly

**Amendment**

January Session, 2011

LCO No. 8028

\*SB0117008  
028\*

Offered by:

To: Subst. Senate Bill No. 1170

File No. 463

Cal. No.

**"AN ACT CONCERNING THE MEMBERSHIP OF THE  
CONNECTICUT RESOURCES RECOVERY AUTHORITY'S BOARD  
OF DIRECTORS."**

1 Strike everything after the enacting clause and substitute the  
2 following in lieu thereof:

3 "Section 1. Section 22a-261 of the general statutes is repealed and the  
4 following is substituted in lieu thereof (*Effective July 1, 2011*):

5 (a) There is hereby established and created a body politic and  
6 corporate, constituting a public instrumentality and political  
7 subdivision of the state of Connecticut established and created for the  
8 performance of an essential public and governmental function, to be  
9 known as the Connecticut Resources Recovery Authority. The  
10 authority shall not be construed to be a department, institution or  
11 agency of the state.

12 (b) On and before May 31, 2002, the powers of the authority shall be

13 vested in and exercised by a board of directors, which shall consist of  
14 twelve directors: Four appointed by the Governor and two ex-officio  
15 members, who shall have a vote including the Commissioner of  
16 Transportation and the Commissioner of Economic and Community  
17 Development; two appointed by the president pro tempore of the  
18 Senate, two by the speaker of the House, one by the minority leader of  
19 the Senate and one by the minority leader of the House of  
20 Representatives. Any such legislative appointee may be a member of  
21 the General Assembly. The directors appointed by the Governor under  
22 this subsection shall serve for terms of four years each, from January  
23 first next succeeding their appointment, provided, of the directors first  
24 appointed, two shall serve for terms of two years, and two for terms of  
25 four years, from January first next succeeding their appointment. Any  
26 vacancy occurring under this subsection other than by expiration of  
27 term shall be filled in the same manner as the original appointment for  
28 the balance of the unexpired term. Of the four members appointed by  
29 the Governor under this subsection, two shall be first selectmen,  
30 mayors or managers of Connecticut municipalities; one from a  
31 municipality with a population of less than fifty thousand, one from a  
32 municipality of over fifty thousand population; two shall be public  
33 members without official governmental office or status with extensive  
34 high-level experience in municipal or corporate finance or business or  
35 industry, provided not more than two of such appointees shall be  
36 members of the same political party. The chairman of the board under  
37 this subsection shall be appointed by the Governor, with the advice  
38 and consent of both houses of the General Assembly and shall serve at  
39 the pleasure of the Governor. Notwithstanding the provisions of this  
40 subsection, the terms of all members of the board of directors who are  
41 serving on May 31, 2002, shall expire on said date.

42 (c) [On and after] From June 1, 2002, to June 30, 2011, inclusive, the  
43 powers of the authority shall be vested in and exercised by a board of  
44 directors, which shall consist of eleven directors as follows: Three  
45 appointed by the Governor, one of whom shall be a municipal official

46 of a municipality having a population of fifty thousand or less and one  
47 of whom shall have extensive, high-level experience in the energy  
48 field; two appointed by the president pro tempore of the Senate, one of  
49 whom shall be a municipal official of a municipality having a  
50 population of more than fifty thousand and one of whom shall have  
51 extensive high-level experience in public or corporate finance or  
52 business or industry; two appointed by the speaker of the House of  
53 Representatives, one of whom shall be a municipal official of a  
54 municipality having a population of more than fifty thousand and one  
55 of whom shall have extensive high-level experience in public or  
56 corporate finance or business or industry; two appointed by the  
57 minority leader of the Senate, one of whom shall be a municipal official  
58 of a municipality having a population of fifty thousand or less and one  
59 of whom shall have extensive high-level experience in public or  
60 corporate finance or business or industry; two appointed by the  
61 minority leader of the House of Representatives, one of whom shall be  
62 a municipal official of a municipality having a population of fifty  
63 thousand or less and one of whom shall have extensive, high-level  
64 experience in the environmental field. No director may be a member of  
65 the General Assembly. Not more than two of the directors appointed  
66 by the Governor shall be members of the same political party. The  
67 appointed directors shall serve for terms of four years each, provided,  
68 of the directors first appointed for terms beginning on June 1, 2002, (1)  
69 two of the directors appointed by the Governor, one of the directors  
70 appointed by the president pro tempore of the Senate, one of the  
71 directors appointed by the speaker of the House of Representatives,  
72 one of the directors appointed by the minority leader of the Senate and  
73 one of the directors appointed by the minority leader of the House of  
74 Representatives shall serve an initial term of two years and one month,  
75 and (2) the other appointed directors shall serve an initial term of four  
76 years and one month. The appointment of each director for a term  
77 beginning on or after June 1, 2004, shall be made with the advice and  
78 consent of both houses of the General Assembly. The Governor shall  
79 designate one of the directors to serve as chairperson of the board,

80 with the advice and consent of both houses of the General Assembly.  
81 The chairperson of the board shall serve at the pleasure of the  
82 Governor. Any appointed director who fails to attend three  
83 consecutive meetings of the board or who fails to attend fifty per cent  
84 of all meetings of the board held during any calendar year shall be  
85 deemed to have resigned from the board. Any vacancy occurring other  
86 than by expiration of term shall be filled in the same manner as the  
87 original appointment for the balance of the unexpired term. As used in  
88 this subsection, "municipal official" means the first selectman, mayor,  
89 city or town manager or chief financial officer of a municipality that  
90 has entered into a solid waste disposal services contract with the  
91 authority and pledged the municipality's full faith and credit for the  
92 payment of obligations under such contract. Notwithstanding the  
93 provisions of this subsection, the terms of all members on the board of  
94 directors who are serving on June 30, 2011, shall expire upon  
95 appointment of the board pursuant to subsection (d) of this section.

- 96 | • (d) On and after July 1, 2011, the powers of the authority shall  
97 be vested in and exercised by a board of directors, which shall  
98 consist of fifteen directors as follows: Five municipal officials,  
99 one each appointed by the Governor, the president pro tempore  
100 of the Senate, the speaker of the House of Representatives, the  
101 minority leader of the Senate and the minority leader of the  
102 House of Representatives; five representatives of municipalities  
103 having a population of thirty thousand or more, ~~one of which~~  
104 shall be a representative of the City of Hartford, each of whom  
105 shall be elected by the vote of all municipalities having a  
106 contractual relationship with the authority; and five  
107 representatives of municipalities having a population of less  
108 than thirty thousand, each of whom shall be elected by the vote  
109 of all municipalities having a contractual relationship with the  
110 authority. No more than six of the ten directors elected to the  
111 board may be from municipalities served by the authority's  
112 Mid-Connecticut Project. The appointed directors shall serve for  
113 terms of four years each, provided, of the directors first  
114 appointed for terms beginning on July 1, 2011, the directors  
115 appointed by the president pro tempore of the Senate and the  
116 speaker of the House of Representatives shall serve an initial

Comment [PN1]: Added per discussion at M-CPMAC meeting June 2, 2011

117 term of two years and one month and the other appointed  
118 directors shall serve an initial term of four years and one month.  
119 Five of the elected directors shall serve an initial term of two  
120 years and five of the elected directors shall serve an initial term  
121 of four years. No director shall serve more than eight  
122 consecutive years. The Governor shall appoint one of the  
123 directors to serve as chairperson of the board who shall serve at  
124 the pleasure of the Governor. Any director who fails to attend  
125 three consecutive meetings of the board or who fails to attend  
126 fifty per cent of all meetings of the board held during any  
127 calendar year shall be deemed to have resigned from the board.  
128 Any vacancy occurring other than by expiration of term shall be  
129 filled in the same manner as the original appointment for the  
130 balance of the unexpired term. As used in this subsection,  
131 "municipal official" means the first selectman, mayor, city or  
132 town manager or chief financial officer of a municipality that  
133 has entered into a solid waste disposal services contract with the  
134 authority and pledged the municipality's full faith and credit for  
135 the payment of obligations under such contract, with the  
136 exception of the City of Hartford, which may appoint its  
137 member by action of that city's legislative body.  
138 Appointments pursuant to this subsection shall be made within  
139 ninety days of the effective date of this section.

140 [(d)] (e) The chairperson shall, with the approval of the directors,  
141 appoint a president of the authority who shall be an employee of the  
142 authority and paid a salary prescribed by the directors. The president  
143 shall supervise the administrative affairs and technical activities of the  
144 authority in accordance with the directives of the board.

145 [(e)] (f) Each director shall be entitled to reimbursement for said  
146 director's actual and necessary expenses incurred during the  
147 performance of said director's official duties.

148 [(f)] (g) Directors may engage in private employment, or in a  
149 profession or business, subject to any applicable laws, rules and  
150 regulations of the state or federal government regarding official ethics  
151 or conflict of interest.

Comment [PN2]: Added per discussion at M-CPMAC meeting June 2, 2011.

152 [(g) Six] (h) Eight directors of the authority shall constitute a  
153 quorum for the transaction of any business or the exercise of any  
154 power of the authority, provided, two directors from municipal  
155 government shall be present in order for a quorum to be in attendance.  
156 For the transaction of any business or the exercise of any power of the  
157 authority, and except as otherwise provided in this chapter, the  
158 authority shall have power to act by a majority of the directors present  
159 at any meeting at which a quorum is in attendance. ~~If the legislative  
160 body of a municipality that is the site of a facility passes a resolution  
161 requesting the Governor to appoint a resident of such municipality to  
162 be an ad hoc member, the Governor shall make such appointment  
163 upon the next vacancy for the ad hoc members representing such  
164 facility. The Governor shall appoint with the advice and consent of the  
165 General Assembly ad hoc members to represent each facility operated  
166 by the authority, with the exception of the Mid-Connecticut Waste to-  
167 Energy Facility, provided at least one half of such members shall be  
168 chief elected officials of municipalities, or their designees. Each such  
169 facility shall be represented by two such members. The ad hoc  
170 members shall be electors from a municipality or municipalities in the  
171 area to be served by the facility and shall vote only on matters  
172 concerning such facility. The terms of the ad hoc members shall be four  
173 years.~~

174 [(h) There is established, effective June 1, 2002, a steering committee  
175 of the board of directors, consisting of at least three but not more than  
176 five directors, who shall be jointly appointed by the Governor, the  
177 president pro tempore of the Senate and the speaker of the House of  
178 Representatives. Said committee shall consist of at least one director  
179 who is a municipal official, as defined in subsection (c) of this section.  
180 The steering committee shall forthwith establish a financial  
181 restructuring plan for the authority, subject to the approval of the  
182 board of directors, and shall implement said plan. The financial  
183 restructuring plan shall determine the financial condition of the  
184 authority and provide for mitigation of the impact of the Connecticut

Comment [PN3]: Deleted per discussion at M-CPMAC meeting June 2, 2011.

185 Resources Recovery Authority-Enron-Connecticut Light and Power  
186 Company transaction on municipalities which have entered into solid  
187 waste disposal services contracts with the authority. The steering  
188 committee shall also review all aspects of the authority's finances and  
189 administration, including but not limited to, tipping fees and  
190 adjustments to such fees, the annual budget of the authority, any  
191 budget transfers, any use of the authority's reserves, all contracts  
192 entered into by or on behalf of the authority, including but not limited  
193 to, an assessment of the alignment of interests between the authority  
194 and the authority's contractors, all financings or restructuring of debts,  
195 any sale or other disposition or valuation of assets of the authority,  
196 including sales of electricity and steam, any joint ventures and  
197 strategic partnerships, and the initiation and resolution of litigation,  
198 arbitration and other disputes. The steering committee (1) shall have  
199 access to all information, files and records maintained by the authority,  
200 (2) may retain consultants and utilize other resources necessary to  
201 carry out its responsibilities under this subsection, which have a total  
202 cost of not more than five hundred thousand dollars, without the  
203 approval of the board of directors, and may draw on accounts of the  
204 authority for such costs, and (3) shall submit a report to the board of  
205 directors and the General Assembly, in accordance with section 11-4a,  
206 on its findings, progress and recommendations for future action by the  
207 board of directors in carrying out the purposes of this subsection, not  
208 later than December 31, 2002. Said report shall also include a report on  
209 any loans made to the authority under section 22a-268d. The steering  
210 committee shall terminate on December 31, 2002, unless extended by  
211 the board.]

212 (i) The board may delegate to three or more directors such board  
213 powers and duties as it may deem necessary and proper in conformity  
214 with the provisions of this chapter and its bylaws. At least one of such  
215 directors shall be a municipal official, as defined in subsection (c) of  
216 this section, and at least one of such directors shall not be a state  
217 employee.



218 (j) Appointed directors may not designate a representative to  
219 perform in their absence their respective duties under this chapter.

220 (k) The term "director", as used in this section, shall include such  
221 persons so designated as provided in this section and this designation  
222 shall be deemed temporary only and shall not affect any applicable  
223 civil service or retirement rights of any person so designated.

224 (l) The appointing authority for any director may remove such  
225 director for inefficiency, neglect of duty or misconduct in office after  
226 giving the director a copy of the charges against the director and an  
227 opportunity to be heard, in person or by counsel, in the director's  
228 defense, upon not less than ten days' notice. If any director shall be so  
229 removed, the appointing authority for such director shall file in the  
230 office of the Secretary of the State a complete statement of charges  
231 made against such director and the appointing authority's findings on  
232 such statement of charges, together with a complete record of the  
233 proceedings.

234 (m) The authority shall continue as long as it has bonds or other  
235 obligations outstanding and until its existence is terminated by law.  
236 Upon the termination of the existence of the authority, all its rights and  
237 properties shall pass to and be vested in the state of Connecticut.

238 (n) The directors, members and officers of the authority and any  
239 person executing the bonds or notes of the authority shall not be liable  
240 personally on such bonds or notes or be subject to any personal  
241 liability or accountability by reason of the issuance thereof, nor shall  
242 any director, member or officer of the authority be personally liable for  
243 damage or injury, not wanton or wilful, caused in the performance of  
244 such person's duties and within the scope of such person's  
245 employment or appointment as such director, member or officer.

246 ~~(e) Notwithstanding provisions of this section to the contrary,~~  
247 ~~within ninety days of the effective date of this section, the power and~~  
248 ~~authority to make any and all decisions concerning or affecting the~~

249 ~~Mid Connecticut Project shall be vested in and exercised by seven~~  
250 ~~members, hereinafter, the Mid Connecticut Board, of the authority~~  
251 ~~board of directors established under subsection (d) of this section, all~~  
252 ~~of whom from municipalities served by the Mid Connecticut Project,~~  
253 ~~and including the representative elected by the Court of Common~~  
254 ~~Council of the city of Hartford. In the event more than seven members~~  
255 ~~of the authority board of directors are from municipalities served by~~  
256 ~~the Mid Connecticut Project, the seven members of the Mid-~~  
257 ~~Connecticut Board shall include the representative elected by the~~  
258 ~~Court of Common Council of the city of Hartford and six authority~~  
259 ~~board of director members from municipalities served by the Mid-~~  
260 ~~Connecticut Project, elected by those board of director members whose~~  
261 ~~municipalities are served by the Mid Connecticut Project and who~~  
262 ~~were elected by a vote of all municipalities having a contractual~~  
263 ~~relationship with the authority. Any action taken by the Mid Conn~~  
264 ~~Board, unless otherwise contrary to law, shall be binding upon the~~  
265 ~~authority. Four members of the Mid Conn Board shall constitute a~~  
266 ~~quorum for the transaction of any business or the exercise of any of its~~  
267 ~~powers, said board shall act by a majority of the directors present at~~  
268 ~~any meeting at which a quorum is in attendance. The members of the~~  
269 ~~Mid Conn Board shall choose, by majority vote, one member to serve~~  
270 ~~as chairperson. The provisions of subsections (f), (g), (j) and (n) of this~~  
271 ~~section shall apply to the Mid Connecticut Board and its members.~~  
272 ~~Members of the Mid Connecticut Board shall serve terms and be~~  
273 ~~subject to term limits established under subsection (d) of this section.~~

274

275 [(o)] (p) Notwithstanding the provisions of any other law to the  
276 contrary, it shall not constitute a conflict of interest for a trustee,  
277 director, partner or officer of any person, firm or corporation, or any  
278 individual having a financial interest in a person, firm or corporation,  
279 to serve as a director of the authority, provided such trustee, director,  
280 partner, officer or individual shall abstain from deliberation, action or  
281 vote by the authority in specific respect to such person, firm or

Comment [PN4]: Deleted per discussion at M-CPMAC meeting June 2, 2011.

282 corporation.

Comment [JP5]: 22a-00--0261---K;;;;;

283 ~~Sec. 2. (Effective from passage) Until such time as the board of~~  
 284 ~~directors established pursuant to subsection (d) of section 1 of this act~~  
 285 ~~is constituted, there shall be a moratorium prohibiting the authority~~  
 286 ~~from entering into any agreement or extending any existing agreement~~  
 287 ~~relating in any way to the Mid-Connecticut Trash to Energy Facility, or~~  
 288 ~~any component thereof. Without limiting the scope of the foregoing,~~  
 289 ~~this prohibition shall extend to municipal service agreements. Any~~  
 290 ~~such agreement entered into or executed during the moratorium shall~~  
 291 ~~be void. Notwithstanding the provisions of this section, in the event of~~  
 292 ~~any emergency declared or subsequently ratified by the authority~~  
 293 ~~concerning said facility, said authority may contract with third parties,~~  
 294 ~~public or private, for any purpose relating to such emergency,~~  
 295 ~~provided the term of any such contract shall not extend for a period of~~  
 296 ~~more than ninety days after such emergency is declared or ratified.~~

Comment [PN6]: Deleted per discussion at M-CPMAC meeting June 2, 2011.

297 This act shall take effect as follows and shall amend the following sections:

Section 1	July 1, 2011	22a-261
Sec. 2	from passage	New section

**Mid-Connecticut Project Municipal Advisory Committee  
Electronic voting June 3-6, 2011**

Town/City	First Name	Last Name	Title	Delegate	Approve	Disapprove
Avon	Brandon	Robertson	Town Manager			
Barkhamsted	Donald	Stein	First Selectman		X	
Beacon Falls	Susan	Cable	First Selectman			
Bethlehem	Jeffrey	Hamel	First Selectman			
Bloomfield	Louie	Chapman	Town Manager	<b>Sydney Schulman, Mayor / PRO1Y John Adams</b>	X	
Bolton	Robert	Morra	First Selectman	<b>Joyce Stille, Administrator / PRO1Y Bonnie Therrien</b>		
Canaan	Patricia	Mechare	First Selectman			
Canton	Richard	Barlow	First Selectman		X	
Chester	Thomas	Marsh	First Selectman			X
Clinton	William	Fritz	First Selectman			X
Colebrook	Thomas	McKeon	First Selectman			
Cornwall	Gordon	Ridgway	First Selectman			
Coventry	John	Elsesser	Town Manager		X	
Cromwell	John	Flanders	First Selectman		X	
Deep River	Richard	Smith	First Selectman			
Durham	Laura	Francis	First Selectman			
East Granby	James	Hayden	First Selectman		X	
East Hampton	Robert	Drewry	Town Manager			
East Hartford	Marcia	Leclerc	Mayor		X	
East Windsor	Denise	Menard	First Selectman			
Ellington	Maurice	Blanchette	First Selectman			
Enfield	Matthew	Coppler	Town Manager			
Essex	Philip	Miller	First Selectman			
Farmington	Kathleen	Eagen	Town Manager		X	
Glastonbury	Richard	Johnson	Town Manager	<b>Michael Bisi, Superintendent of Sanitation</b>		
Goshen	Robert	Valentine	First Selectman			
Granby	William	Smith	Town Manager	<b>John Adams, First Selectman</b>	X	
Guilford	Joseph	Mazza	First Selectman			
Haddam	Paul	DeStefano	First Selectman			
Hartford	Pedro	Segarra	Mayor	<b>Bob Painter, Court of Common Council</b>	X	
Harwinton	Frank	Chiaromonte	First Selectman	Vote to approve received after the deadline		
Hebron	Bonnie	Therrien	Town Manager		X	
Killingworth	Catherine	Iino	First Selectman		X	
Litchfield	Leo	Paul	First Selectman		X	
Lyme	Ralph	Eno	First Selectman		X	
Madison	Fillmore	McPherson	First Selectman			
Manchester	Scott	Shanley	General Manager	<b>Brooks Parker, Environmental Services Manager</b>		X
Marlborough	Bill	Black	First Selectman			
Middlebury	Thomas	Gormley	First Selectman		X	

**Mid-Connecticut Project Municipal Advisory Committee  
Electronic voting June 3-6, 2011**

Town/City	First Name	Last Name	Title	Delegate	Approve	Disapprove
Middlefield	Jon	Brayshaw	First Selectman			
Naugatuck	Robert	Mezzo	Mayor	<b>Sheila Baummer, Solid Waste and Recycling Coordinator</b>		
New Hartford	Daniel	Jerram	First Selectman			
Newington	John	Salomone	Town Manager		X	
Norfolk	Susan	Dyer	First Selectman	<b>VICE-CHAIRMAN</b>	X	
North Branford	Richard	Branigan	Town Manager			
North Canaan	Douglas	Humes	First Selectman			
Old Lyme	Timothy	Griswold	First Selectman			X
Old Saybrook	Michael	Pace	First Selectman	Vote to disapprove received after the deadline		
Oxford	Mary Ann	Drayton-Rogers	First Selectman	<b>Wayne Watt, Recycling Coordinator</b>		
Portland	Susan	Bransfield	First Selectman		X	
Rocky Hill	Barbara	Gilbert	Town Manager	<b>Larrye deBear, Town Council</b>		
Roxbury	Barbara	Henry	First Selectman			X
Salisbury	Curtis	Rand	First Selectman		X	
Sharon	Robert	Loucks	First Selectman			
Simsbury	Mary	Glassman	First Selectman	<b>Thomas Roy, Director of Public Works</b>	X	
South Windsor	Matthew	Galligan	Town Manager			X
Southbury	Bill	Davis	First Selectman		X	
Suffield	Tom	Frenaye	First Selectman		X	
Thomaston	Edmond	Mone	First Selectman		X	
Tolland	Steven	Werbner	Town Manager		X	
Torrington	Ryan	Bingham	Mayor	<b>CHAIRMAN</b>	X	
Vernon	Jason	McCoy	Mayor	(Vote to approve from John Ward)		
Waterbury	Michael	Jarjura	Mayor			
Watertown	Chuck	Frigon	Town Manager			
West Hartford	Ron	Van Winkle	Town Manager			
Westbrook	Noel	Bishop	First Selectman			
Wethersfield	Jeff	Bridges	Town Manager		X	
Winchester	Dale	Martin	Town Manager			X
Windsor Locks	Steven	Wawruck	First Selectman			X
Woodbury	Gerald	Stomski	First Selectman			



# **ATTACHMENT 8**



**MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COMMITTEE RESOLUTION  
ESTABLISHING ITS SCHEDULE OF MEETINGS FOR 2012**

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee adopts the following as its schedule of meetings for 2012 as required by Section 1-225(b) of the Connecticut General Statutes:

Wednesday, February 22, 8:30 a.m.

- CRRA Trash Museum, 211 Murphy Road, Hartford

Wednesday, May 23, 8:30 a.m.

- CRRA Trash Museum, 211 Murphy Road, Hartford

Wednesday, August 22, 8:30 a.m.

- CRRA Trash Museum, 211 Murphy Road, Hartford

Monday, November 12, 8:30 a.m.

- CRRA Trash Museum, 211 Murphy Road, Hartford