



## **Mid-Connecticut Project Municipal Advisory Committee Meeting Notice and Agenda**

The Mid-Connecticut Project Municipal Advisory Committee will hold its next regular meeting on **Monday, January 23, at 8:30 a.m. at the CRRA Trash Museum, 211 Murphy Road, Hartford.**

**Municipal Advisory Committee members are asked to RSVP to Marianne Carcio at 860-757-7792 or [mcarcio@crra.org](mailto:mcarcio@crra.org) by Friday, January 20.**

**Members intending to send proxies must have valid letters of delegation on file with CRRA. (A list of valid proxies will be distributed to members with meeting materials.)**

### **AGENDA**

1. Call to order
2. Pledge of Allegiance
3. Roll call
4. Approval of minutes (See Section 1 of agenda package)
  - a. December 19, 2011, regular meeting
5. Mid-Connecticut Project update – CRRA management
  - a. MSA activity
    - i. Power auction results
  - b. Operational performance
    - i. MSW deliveries and trends (See Section 2 of agenda package)
    - ii. Recyclables deliveries and trends (See Section 3 of agenda package)
    - iii. Plant operational summaries (See Section 4 of agenda package)
    - iv. Trash Museum report (See Section 5 of agenda package)
  - c. Financial and variance report (See Section 6 of agenda package)
  - d. Legal update
    - i. *MDC v. CRRA*
    - ii. MDC arbitration
    - iii. Nutmeg Road Recycling intervention
  - e. End-of-Project issues
    - i. FY 2013 disposal fees
    - ii. Project financial reserves
6. President's report
  - a. CRRA host-community benefits policy
    - i. Recommendation of the Sub-Committee on Host-Community Benefits (see Section 7 of agenda package)
  - b. Review and discussion of post-Project solid waste and power market conditions

Mid-Connecticut Project Municipal Advisory Committee

Agenda for Meeting of January 23, 2012

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- c. Queuing times at CRRRA facilities and response to inaccurate claims (See Section 8 of agenda package)
- 7. Legislative report
  - a. CRRRA legislative package (See Section 9 of agenda package)
  - b. Recommendation of the Sub-Committee on Governance (see Section 10 of agenda package)
- 8. Public comment

*Members of the public wishing to address the Municipal Advisory Committee may speak for up to three minutes.*
- 9. Adjournment

# **SECTION 1**





**DRAFT MINUTES**  
**DECEMBER 19, 2011**

The Mid-Connecticut Project Municipal Advisory Council (“MAC”) held a special meeting on December 19, 2011, at the CRRA Trash Museum, 211 Murphy Road, Hartford, Connecticut. In attendance were:

<b><u>Town</u></b>	<b><u>First Name</u></b>	<b><u>Last Name</u></b>	<b><u>Title/Proxy</u></b>
Avon	Richard	Barlow	Proxy for Town Manager Brandon Robertson
Barkhamsted	Richard	Barlow	Proxy for First Selectman Donald Stein
Canton	<b>Richard</b>	<b>Barlow</b>	<b>First Selectman</b>
Colebrook	<b>Thomas</b>	<b>McKeon</b>	<b>First Selectman</b>
Cornwall	Ralph	Eno	Proxy for First Selectman Gordon Ridgway
Durham	Ralph	Eno	Proxy for First Selectman Laura Francis
Essex	Susan	Malan	Proxy for First Selectman Norman Needleman
Farmington	Richard	Barlow	Proxy for Town Manager Kathleen Eagen
Haddam	Ralph	Eno	Proxy for First Selectman Paul DeStefano
Hartford	Robert	Painter	Proxy for Mayor Pedro Segarra
Killingworth	Ralph	Eno	Proxy for First Selectman Catherine Iino
Lyme	<b>Ralph</b>	<b>Eno</b>	<b>First Selectman</b>
Middlefield	<b>Jon</b>	<b>Brayshaw</b>	<b>First Selectman</b>
Norfolk	Susan	Dyer	<b>First Selectman, M-CPMAC Vice-Chairman</b>
Rocky Hill	Larrye	deBear	Proxy for Town Manager Barbara Gilbert
Salisbury	Ralph	Eno	Proxy for First Selectman Curtis Rand
Sharon	Ralph	Eno	Proxy for First Selectman Robert Loucks
Torrington	<b>Ryan</b>	<b>Bingham</b>	<b>Mayor, M-CPMAC Chairman</b>
Wethersfield	<b>Jeff</b>	<b>Bridges</b>	<b>Town Manager</b>
Winchester	Dale	Martin	Town Manager
Woodbury	<b>Gerald</b>	<b>Stomski</b>	<b>First Selectman</b>

**CRRA MANAGEMENT ATTENDEES:**

Thomas D. Kirk, President  
 Paul Nonnenmacher, Director of Public Affairs, CRRA Liaison  
 Peter W. Egan, Director of Operations & Environmental Affairs  
 Jim Perras, Government Affairs Liaison  
 Marianne L. Carcio, Executive Assistant

**MEMBERS OF THE PUBLIC PRESENT:**

Jim Hart, Regional Refuse Disposal District #1  
 Tom Metzner, Connecticut Department of Energy & Environmental Protection  
 Marilynn Cruz-Aponte, City of Hartford  
 John Pizzimenti, USA Hauling & Recycling

## 1. CALL TO ORDER

Municipal Advisory Committee **Chairman Ryan Bingham** called the meeting to order at 8:35 a.m.

## 2. PLEDGE OF ALLEGIANCE

Those in attendance stood and recited the Pledge of Allegiance.

## 3. ROLL CALL

**Mr. Nonnenmacher** called the roll and informed the chair that with 21 members in attendance or represented by delegates there was a quorum.

### a. Introduction of new members

At **Chairman Bingham**'s request, all members in attendance introduced themselves.

## 4. APPROVAL OF MINUTES

**Mr. Eno** moved to approve the minutes of the meeting of August 17, 2011. **Mr. deBear** seconded. The motion passed unanimously.

## 5. MID-CONNECTICUT PROJECT UPDATE

### a. MSA activity

**Mr. Kirk** reminded members that CRRA has asked towns to sign new municipal service agreements (MSAs) by December 31. He announced that to date 21 towns had signed MSAs. He said he would defer his remaining comments on this issue to item 5e.

### b. Operational performance

#### i. MSW deliveries and trends

#### ii. Recyclables deliveries and trends

#### iii. Plant operational summaries

**Mr. Egan** said the plant's boilers are working well and that CRRA's investments in them are paying dividends. He said there will be scheduled outages in January for work on each boiler and some work on a turbine. **Mr. Eno** asked whether these items are budgeted for, and **Mr. Egan** said they are. **Mr. Kirk** said CRRA is seeing the expected financial improvements resulting from the operational improvements.

**Mr. Hart** asked how many Metropolitan District (MDC) employees are going to work for NAES Corporation after NAES takes over operation of the waste processing facility (WPF). **Mr. Egan** said about 25 employees will be switching from MDC to NAES. **Mr. Kirk** added more were expected to join NAES, but MDC persuaded two or three to change their minds in the past few days. He noted that NAES is encouraged with the MDC employees it is hiring.

**Mr. Barlow** asked about queuing times at the WPF. **Mr. Kirk** said the bulk of customers are private haulers, and if they have a problem they make his telephone ring off the hook. He said contrary to claims made by officials of one town not re-signing with CRRA, the WPF has the shortest turnaround time in the state. He said CRRA monitors that by comparing times on inbound and outbound scale tickets, video and data from haulers' GPS systems, and based on that data the average time from entry to exit is nine minutes and a few seconds. **Mr. Barlow** said he would like to see a report to the towns to that effect. **Mr. Kirk** said he would share that information. **Mr. Hart** said as someone who goes to the WPF three or four times a week he would substantiate **Mr. Kirk**'s statements.

**iv. Trash Museum report**

There was no report other than material in the agenda package.

**c. Financial and variance report**

**Mr. Kirk** said CRRA anticipates being on budget this fiscal year. He said CRRA's goal was to maintain level disposal fees and by spending Project reserves.

**d. Legal update**

**i. MDC v. CRRA**

**Mr. Kirk** described the favorable ruling CRRA received in this lawsuit and MDC failed to appeal.

**ii. MDC arbitration**

**Mr. Kirk** said CRRA believes it has paid every cent on every invoice on time and in full and MDC has no basis for its claim that CRRA now owes MDC for future benefits of MDC retirees who worked at the WPF.

**iii. Nutmeg Road Recycling intervention**

**Mr. Kirk** said CRRA intervened in Nutmeg Road Recycling's request for the Connecticut Department of Energy & Environmental Protection (DEEP) to modify a permit to allow a construction-and-demolition (C&D) debris transfer station to handle trash. He said the intervention is on hold pending CRRA's review of a settlement proposed by DEEP.

**Mr. Eno** asked about the potential exposure in the MDC arbitration. **Mr. Kirk** said MDC's claim has grown from \$3 million to \$39 million, but CRRA actuaries have determined that number to be grossly inflated. He said a more reasonable amount if CRRA loses on every count would be \$10 million to \$15 million. He said CRRA has reserved no contingency for that.

**e. End-of-project issues**

**i. FY 2013 disposal fees**

**ii. Project financial reserves**

**Mr. Kirk** said the FY 2013 disposal fees will be set by the CRRA Board of Directors at its meeting on February 23. Between now and then management is defining end-of-Project costs and the reserves necessary for those costs. He said the MDC arbitration is to determine liability for the MDC retirees, and after that determination there would be another proceeding to set the amount of that liability.

**Mr. Barlow** asked whether the FY 2013 disposal fees will be tiered. **Mr. Kirk** said they would.

**6. PRESIDENT'S REPORT**

**a. CRRA host-community benefits policy**

**Mr. Kirk** said the CRRA Board of Directors would like the MAC's input on host-community benefits, specifically those paid to the City of Hartford. He explained the current agreements with towns that host transfer stations and management's proposal for what the City would receive for hosting CRRA's trash-to-energy plant and recycling facility following the expiration of the Mid-Connecticut Project. He said every million dollars in host fees is worth about \$1.40 on the disposal fee under the new MSAs.

**Mr. Bridges** asked whether the host benefits would impact pricing under the new MSAs. **Mr. Kirk** said the only way CRRA could exceed the price ceiling in Tier 1 MSAs without triggering towns' opt-out

rights would be due to additional costs imposed by legislation. **Ms. Dyer** asked whether CRRA pays host benefits now. **Mr. Kirk** said yes and added pro-formas for budgets under the new MSAs include host benefits as well. He added the current fees total about \$4.8 million per year, and management has recommended a benefit of about half that.

**Dr. Painter** said this obviously is a very sensitive knife edge on which to be perched. He the City, which has felt an enormous impact, feels the current benefits are reflective of that impact. He noted that approximately 58 percent of the property in Hartford is tax-exempt. He said it's appropriate to wait for an outcome of CRRA's negotiations with Mayor Segarra and also appropriate for the MAC to weigh in.

**Chairman Bingham** said it would be appropriate for the MAC to meet before February 7, the date of its next scheduled meeting, to discuss host-community benefits before CRRA completes its budgets later that month. After asking for volunteers, he appointed **Mr. Barlow, Dr. Painter, Ms. Malan** and **Mr. Eno** to a Sub-Committee on Host-Community Benefits, which would develop a recommendation to bring to the full MAC.

**Chairman Bingham** said he would schedule another MAC meeting to discuss host-community benefits and governance. **Mr. Eno** suggested that Chairman Bingham appoint a new Sub-Committee on Governance, populated with new members, to develop a recommendation for structuring the CRRA Board. He said the proposal approved by the MAC in February 2011 is a baseline document that the new people could use to complete their task.

**b. Review and discussion of post-Project solid waste and power market conditions**

**Mr. Kirk** explained how the trash-to-energy plant works and its finances. He said its two main sources of revenue are disposal fees and electricity sales, and the more revenue from electricity the lower the disposal fee. He said CRRA is closely monitoring degrading power prices linked to the plunge in the price of natural gas, the fuel with which most electricity is generated. He said the pro-formas on which the new MSAs were conservative, but the decline in power prices has narrowed the margin of conservatism. **Mr. Egan** pointed out the value of the Hartford landfill, which CRRA closed at the end of 2008, and noted that sending the plant's ash to a privately-owned ash landfill adds about \$12 per ton to the disposal fee.

**Mr. Kirk** said that still unknown is the impact of not having the full 712,000 tons per year of trash committed. The MAC then embarked on a substantial discussion of flow control and the distinction between municipally-paid disposal fees and fees paid by private haulers.

**Mr. Kirk** said CRRA intervened in the Nutmeg Road Recycling permit modification because approving that modification would cut the legs out from the state Solid Waste Management Plan (SWMP), which encourages the state to take care of its trash in-state and discourages landfilling, by creating more avenues for trash to be sent to out-of-state landfills. **Mr. Eno** said that for the last 15 or 20 years we've been taught to weigh the environmental impact compared to the dollar cost and can't believe DEEP is now going the other way.

**Mr. Barlow** said he would like the CRRA Board of Directors to ask the legislature to reverse CRRA's obligation to implement the SWMP because CRRA has shrunk and unless the state wants to subsidize CRRA's activities on behalf of the entire state towns that have contracts with CRRA shouldn't bear those costs. He also said that if DEEP is going to decide that the solid waste hierarchy isn't going to apply to private companies then it shouldn't apply to CRRA, either. **Mr. Barlow** offered his suggestion

as a motion. **Ms. Dyer** seconded. **Dr. Painter** suggested that the CRRA Board seek this action subject to the opinion of legal counsel, and **Mr. Barlow** accepted that as a friendly amendment. The motion passed unanimously.

## **7. APPROVAL OF MEETING SCHEDULE FOR 2012**

**Mr. McKeon** moved that given Chairman Bingham's suggestion that the next meeting be moved up that the proposed 2012 meeting schedule be amended to set the date of the next meeting at February 7 and the schedule be approved as amended. **Mr. Eno** seconded. The motion passed unanimously.

## **8. ELECTION OF OFFICERS FOR 2012**

### **a. Chairman (incumbent – Ryan Bingham)**

**Chairman Bingham** said that in light of his joining the CRRA Board it might be appropriate for him to step down as MAC chairman and suggested that Ms. Dyer could become chairman. **Ms. Eno** nominated Ms. Dyer. **Mr. Barlow** seconded. There being no other nomination, a vote was called and Ms. Dyer was elected unanimously.

### **b. Vice-Chairman (incumbent – Susan Dyer)**

**Ms. Dyer** nominated Mr. Bingham as vice-chairman. **Mr. McKeon** seconded. There being no other nomination, a vote was called and Mr. Bingham was elected unanimously.

## **9. DISCUSSION AND POSSIBLE ACTION ON FORMATION OF NEW SUB-COMMITTEE ON GOVERNANCE**

**Chairman Bingham** asked for volunteers to serve on a new sub-committee that would formulate a recommendation for the MAC. **Mr. Eno** suggested the sub-committee include people who were not on the governance sub-committee in 2012. **Mr. deBear** volunteered.

**Mr. Barlow** said that with the change in towns contracting with CRRA and with East Hartford leaving CRRA in 2012 that the dividing line between large and small municipalities for the purpose of selecting members of the CRRA Board be reduced from 50,000 population to 30,000.

**Mr. Kirk** said CRRA has already contacted Rep. Vickie Nardello and Sen. John Fonfara, co-chairs of the Energy Committee from which last year's governance bills came, to begin discussions on the subject.

## **10. COMMENTS AND QUESTIONS FROM MUNICIPAL ADVISORY COMMITTEE MEMBERS**

There were no further questions or comments.

## **11. PUBLIC COMMENT**

**Ms. Cruz-Aponte** said last year CRRA funded half of a study by the Product Stewardship Council aimed at finding a solution to the problem of mattress disposal, which has become a significant cost to municipalities since CRRA closed the Hartford landfill. She said the study group will propose legislation that would introduce an extended producer responsibility system for mattresses.

**Mr. Metzner** said the group has produced a fairly polished bill that would set up a system similar to those in place for electronics and paint in which manufacturers pay the costs of mattress disposal with

their contributions apportioned by their market share. **Ms. Cruz-Aponte** explained this system would shift the burden of disposal to the manufacturers who, she said, have ultimate responsibility for their products. She said she would like the MAC to support this bill and ask the CRRA Board to support it as well.

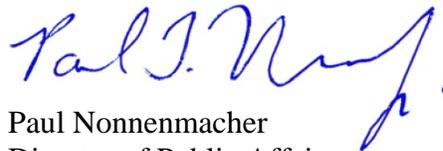
**Mr. Barlow** said he would like to invite DEEP Commissioner Daniel Esty to the next MAC meeting.

**Mr. Kirk** said he would extend that invitation from the CRRA Board and the MAC.

## 12. ADJOURNMENT

There being no further business, **Mr. Eno** moved to adjourn. **Dr. Painter** seconded. The motion passed unanimously and the meeting adjourned at 10:44 a.m.

Respectfully submitted,



Paul Nonnenmacher  
Director of Public Affairs  
CRRA Liaison

# **SECTION 2**



# CONNECTICUT RESOURCES RECOVERY AUTHORITY

## December 2011 Monthly Customer MSW and Recyclables Deliveries

This report provides information on deliveries of materials for the CRRA Mid-Connecticut Project for the period ending December 31, 2011.

<b>Monthly Customer Delivery Report</b>									
Project/Contract	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
<b>Mid-Connecticut MSW</b>									
Member Towns	748,232	730,250	(2%)	370,445	313,672	(15%)	59,924	60,472	1%
Contract Spot	29,099	37,227	28%	23,149	22,417	(3%)	3,063	3,982	30%
In-State Spot	18,995	20,606	8%	6,744	16,382	143%	1,154	4,560	295%
Out-of-State Spot	10	0	(100%)	0	0	-	0	0	-
<b>MSW TOTAL</b>	<b>796,336</b>	<b>788,084</b>	<b>(1%)</b>	<b>400,339</b>	<b>352,471</b>	<b>(12%)</b>	<b>64,141</b>	<b>69,014</b>	<b>8%</b>
<b>Mid-Connecticut Recyclables</b>									
Member Towns	83,856	91,587	9%	46,008	46,732	2%	8,639	8,711	1%
In-State Spot	0	0	-	0	0	-	0	0	-
Out-of-State Spot	0	0	>100%	0	0	-	0	0	-
<b>RECYC. TOTAL</b>	<b>83,856</b>	<b>91,587</b>	<b>9%</b>	<b>46,008</b>	<b>46,732</b>	<b>2%</b>	<b>8,639</b>	<b>8,711</b>	<b>1%</b>

**MID-CONNECTICUT PROJECT**  
**December 2011 Monthly Customer MSW Deliveries**  
**Mid-Connecticut Project Towns' MSW**

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
Avon	10,371	10,664	3%	5,343	4,592	(14%)	886	924	4%
Beacon Falls	2,703	2,887	7%	1,518	1,052	(31%)	266	204	(24%)
Bethlehem	1,725	1,683	(2%)	879	723	(18%)	134	133	(0%)
Bloomfield	16,011	14,843	(7%)	7,263	6,822	(6%)	1,195	1,255	5%
Bolton	2,057	1,995	(3%)	1,002	855	(15%)	159	154	(3%)
Canaan	444	502	13%	244	220	(10%)	44	38	(14%)
Canton	4,947	4,918	(1%)	2,536	2,055	(19%)	424	436	3%
Chester	1,343	1,268	(6%)	644	593	(8%)	90	132	47%
Clinton	8,802	7,377	(16%)	4,094	2,925	(29%)	581	530	(9%)
Colebrook	743	654	(12%)	362	305	(16%)	59	67	15%
Cornwall	514	432	(16%)	257	173	(33%)	39	31	(21%)
Coventry	3,777	4,169	10%	1,972	1,985	1%	366	395	8%
Cromwell	9,256	8,882	(4%)	4,430	3,598	(19%)	741	643	(13%)
Deep River	3,069	3,308	8%	1,733	1,441	(17%)	214	246	15%
Durham/Middlefield	5,946	6,262	5%	3,364	2,592	(23%)	495	507	2%
East Granby	3,958	3,403	(14%)	1,730	1,426	(18%)	270	262	(3%)
East Hampton	5,511	6,703	22%	3,296	3,075	(7%)	578	572	(1%)
East Hartford	31,724	28,106	(11%)	14,357	12,548	(13%)	2,259	2,355	4%
East Windsor	4,534	4,506	(1%)	2,233	1,932	(13%)	356	343	(4%)
Ellington	5,326	5,158	(3%)	2,656	2,311	(13%)	421	430	2%
Enfield	27,965	26,291	(6%)	13,228	10,918	(17%)	2,166	2,099	(3%)
Essex	3,432	3,113	(9%)	1,565	1,495	(5%)	272	257	(5%)
Farmington	17,400	16,879	(3%)	8,672	7,263	(16%)	1,443	1,459	1%
Glastonbury	19,510	20,092	3%	9,979	9,040	(9%)	1,724	1,774	3%
Goshen	1,405	1,412	0%	750	620	(17%)	102	108	5%
Granby	4,657	5,222	12%	2,736	2,341	(14%)	482	460	(5%)
Guilford	13,461	14,045	4%	7,093	6,453	(9%)	1,128	1,269	12%
Haddam	3,283	3,271	(0%)	1,686	1,449	(14%)	295	297	1%
Hartford	98,202	94,961	(3%)	48,019	40,056	(17%)	7,532	7,637	1%
Harwinton	2,237	2,260	1%	1,165	919	(21%)	201	180	(10%)
Hebron	3,266	3,386	4%	1,741	1,460	(16%)	265	262	(1%)
Killingworth	2,625	2,592	(1%)	1,355	1,017	(25%)	220	220	0%
Litchfield	5,414	5,619	4%	2,838	2,441	(14%)	463	432	(7%)
Lyme	851	834	(2%)	446	378	(15%)	70	77	10%
Madison	8,746	8,046	(8%)	4,429	3,784	(15%)	732	690	(6%)
Manchester	37,815	36,531	(3%)	18,396	15,288	(17%)	3,004	3,000	(0%)

**Mid-Connecticut Project Towns' MSW (Continued)**

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
Marlborough	2,885	2,519	(13%)	1,343	937	(30%)	184	129	(30%)
Middlebury	2,403	2,551	6%	1,306	1,116	(15%)	231	220	(5%)
Naugatuck	15,902	15,064	(5%)	7,599	6,490	(15%)	1,276	1,305	2%
Newington	22,409	20,916	(7%)	10,593	9,210	(13%)	1,696	1,728	2%
Norfolk	798	792	(1%)	424	340	(20%)	63	63	1%
North Branford	7,757	7,769	0%	3,914	3,334	(15%)	623	595	(5%)
North Canaan	2,735	2,482	(9%)	1,288	1,071	(17%)	194	178	(8%)
Old Lyme	4,178	3,818	(9%)	2,171	1,859	(14%)	285	288	1%
Old Saybrook	10,824	10,100	(7%)	5,398	4,362	(19%)	757	893	18%
Oxford	4,895	5,414	11%	2,786	2,193	(21%)	508	433	(15%)
Portland	3,970	3,823	(4%)	1,946	1,787	(8%)	325	330	1%
Rocky Hill	11,071	10,855	(2%)	5,516	4,711	(15%)	997	881	(12%)
Roxbury	769	793	3%	393	360	(8%)	68	74	8%
RRDD#1	12,801	12,551	(2%)	6,453	5,547	(14%)	978	1,019	4%
Salisbury/Sharon	3,309	3,375	2%	1,771	1,497	(15%)	254	256	1%
Simsbury	15,330	14,882	(3%)	7,402	6,317	(15%)	1,256	1,330	6%
South Windsor	15,620	15,563	(0%)	7,885	6,981	(11%)	1,251	1,264	1%
Southbury	10,122	10,505	4%	5,430	4,446	(18%)	908	885	(3%)
Suffield	6,354	6,599	4%	3,329	2,870	(14%)	568	571	1%
Thomaston	4,284	4,226	(1%)	2,151	1,705	(21%)	360	290	(19%)
Tolland	6,089	6,446	6%	3,203	2,791	(13%)	536	523	(2%)
Torrington	26,128	25,621	(2%)	12,893	10,910	(15%)	2,078	2,080	0%
Vernon	15,194	14,446	(5%)	7,317	6,334	(13%)	1,234	1,231	(0%)
Waterbury	80,860	82,149	2%	41,019	35,652	(13%)	6,663	6,958	4%
Watertown	13,539	13,150	(3%)	6,722	5,291	(21%)	1,106	995	(10%)
West Hartford	38,032	37,625	(1%)	18,748	16,398	(13%)	3,109	3,158	2%
Westbrook	4,801	3,795	(21%)	2,235	1,589	(29%)	328	406	24%
Wethersfield	17,841	16,234	(9%)	8,051	7,201	(11%)	1,238	1,361	10%
Windsor Locks	9,193	8,973	(2%)	4,589	3,818	(17%)	747	740	(1%)
Woodbury	5,110	4,941	(3%)	2,556	409	(84%)	428	409	(4%)
<b>TOTAL PROJECT TOWN</b>	<b>748,232</b>	<b>730,250</b>	<b>(2%)</b>	<b>370,445</b>	<b>313,672</b>	<b>(15%)</b>	<b>59,924</b>	<b>60,472</b>	<b>1%</b>

### Mid-Connecticut Project Contract Spot MSW

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
			-			-			-
			-			-			-
<b>TOTAL CONTRACT SPOT</b>	29,099	37,227	28%	23,149	22,417	(3%)	3,063	3,982	30%

### Mid-Connecticut Project Out-Of-State Spot MSW

State	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
New York	0	0	-	0	0	-	0	0	-
Vermont	0	0	-	0	0	-	0	0	-
<b>TOTAL OUT-OF-STATE SPOT</b>	10	0	(100%)	0	0	-	0	0	-

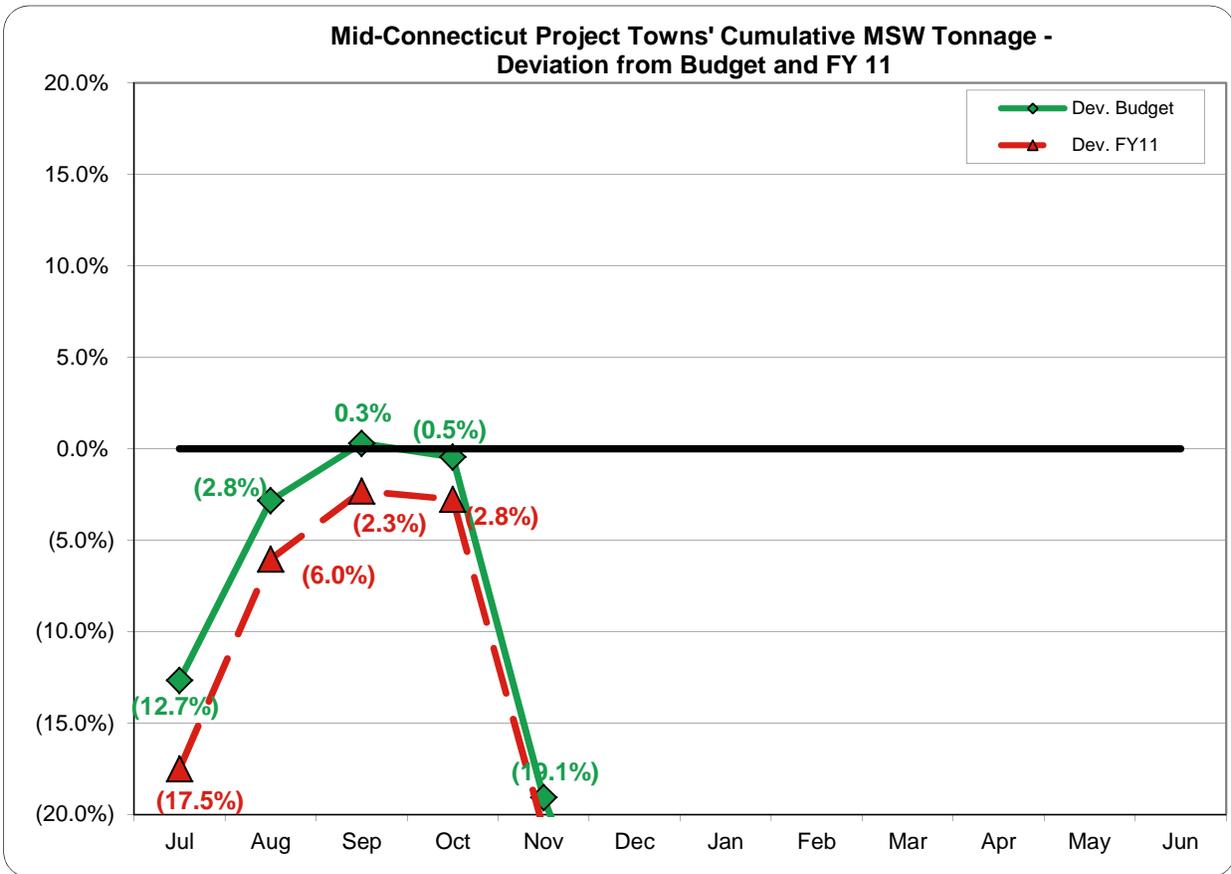
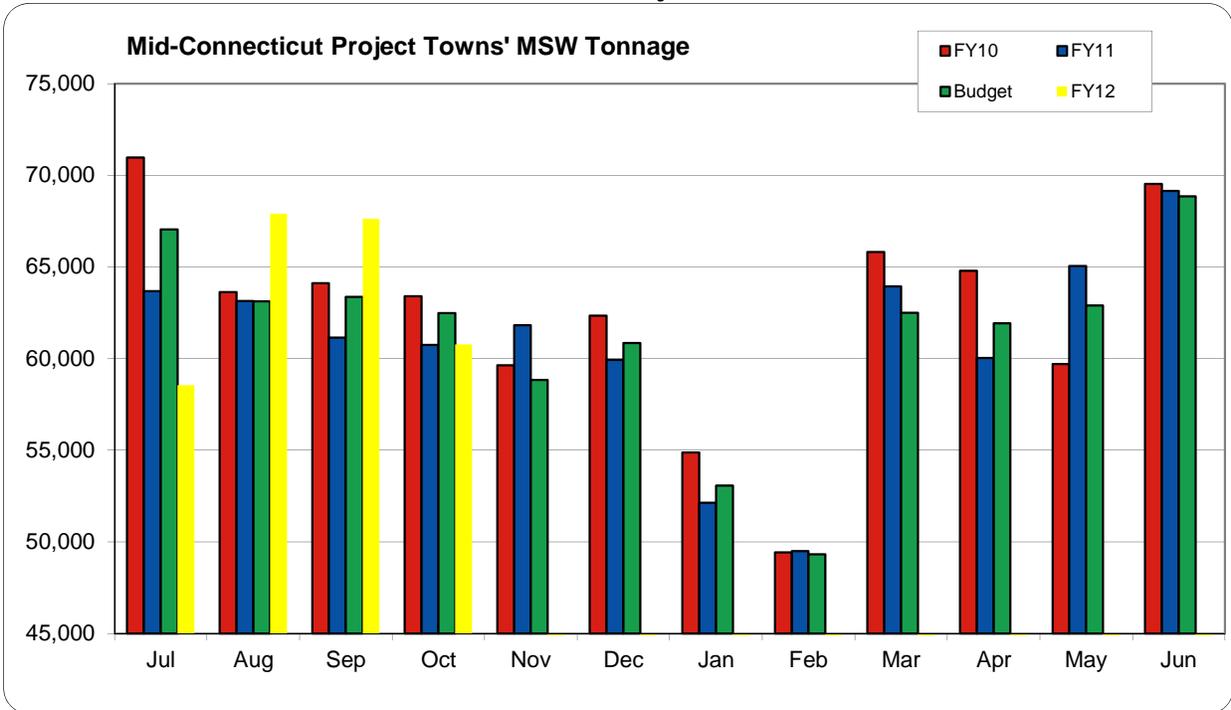
### Mid-Connecticut Project Total MSW Deliveries

Source	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
Project Towns	748,232	730,250	(2%)	370,445	313,672	(15%)	59,924	60,472	1%
Contract Spot	29,099	37,227	28%	23,149	22,417	(3%)	3,063	3,982	30%
In-State Spot	18,995	20,606	8%	6,744	16,382	143%	1,154	4,560	295%
Out-of-State Spot	10	0	(100%)	0	0	-	0	0	-
<b>TOTAL TONNAGE</b>	796,336	788,084	(1%)	400,339	352,471	(12%)	64,141	69,014	8%

### Mid-Connecticut Project MSW Diversions And Exports

Type	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
TS Diversions	4,962	11,225	126%	1,741	437	(75%)	96	0	(100%)
TS Exports	11,253	3,422	(70%)	982	3,056	211%	0	0	-
WPF Diversions	0	0	-	0	0	-	0	0	-
WPF Exports	0	0	-	0	0	-	0	0	-
<b>TOTAL TONNAGE</b>	16,215	14,647	(10%)	2,723	3,493	28%	96	0	(100%)

## Mid-Connecticut Project MSW Trends





# **SECTION 3**



**MID-CONNECTICUT PROJECT**  
**December 2011 Monthly Customer Recyclables Deliveries**  
**Mid-Connecticut Project Towns Recyclables**

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
Avon	2,309	2,317	0%	1,170	1,135	(3%)	206	207	1%
Beacon Falls	299	320	7%	160	138	(14%)	34	31	(7%)
Bethlehem	330	340	3%	167	185	11%	30	36	17%
Bolton	507	618	22%	313	300	(4%)	58	54	(8%)
Canton	881	1,031	17%	516	526	2%	111	110	(0%)
Chester	325	300	(8%)	154	157	2%	26	28	8%
Clinton	794	842	6%	445	405	(9%)	78	92	18%
Colebrook	152	174	15%	84	92	10%	21	19	(9%)
Cornwall	159	173	9%	91	68	(25%)	16	7	(57%)
Coventry	1,210	1,389	15%	668	730	9%	137	128	(7%)
Deep River	281	341	21%	190	171	(10%)	36	27	(24%)
East Granby	475	511	8%	236	271	15%	47	42	(11%)
East Hampton	1,102	1,078	(2%)	566	517	(9%)	111	97	(12%)
East Hartford	1,936	3,326	72%	1,630	1,743	7%	314	325	3%
East Windsor	876	957	9%	484	490	1%	97	89	(8%)
Ellington	1,452	1,439	(1%)	724	725	0%	119	127	7%
Enfield	2,995	3,381	13%	1,615	1,659	3%	308	278	(10%)
Essex	767	691	(10%)	347	385	11%	72	67	(7%)
Farmington	2,314	2,074	(10%)	1,085	1,188	9%	208	230	11%
Glastonbury	3,699	3,737	1%	1,873	1,893	1%	350	355	1%
Goshen	293	301	3%	154	160	4%	22	23	5%
Granby	1,503	1,594	6%	816	777	(5%)	164	167	2%
Guilford	1,646	1,683	2%	800	891	11%	159	160	1%
Haddam	492	512	4%	256	238	(7%)	51	47	(7%)
Hartford	4,282	4,742	11%	2,343	2,480	6%	390	449	15%
Harwinton	478	548	14%	274	296	8%	47	61	30%
Hebron	860	865	1%	428	438	2%	78	73	(6%)
Litchfield	659	695	5%	339	342	1%	59	67	14%
Madison	1,421	1,298	(9%)	658	698	6%	111	118	6%
Manchester	5,006	5,133	3%	2,589	2,623	1%	462	480	4%
Marlborough	529	533	1%	268	305	14%	48	54	12%
Middlebury	838	884	6%	449	440	(2%)	84	79	(7%)

### Mid-Connecticut Project Member & Contract Towns Recyclables (Continued)

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
Naugatuck	1,477	1,663	13%	788	935	19%	190	182	(4%)
Newington	2,182	2,904	33%	1,427	1,399	(2%)	273	269	(2%)
Norfolk	166	176	6%	97	94	(3%)	20	19	(7%)
North Canaan	241	241	(0%)	126	106	(15%)	26	17	(36%)
Old Saybrook	1,015	1,227	21%	666	523	(21%)	115	92	(20%)
Oxford	776	835	8%	419	399	(5%)	82	67	(18%)
Portland	556	637	15%	303	315	4%	54	51	(5%)
Rocky Hill	1,421	1,436	1%	733	744	2%	138	160	16%
Roxbury	199	202	2%	106	102	(3%)	13	14	4%
RRDD#1	1,927	2,071	8%	1,038	1,062	2%	200	199	(0%)
Salisbury/Sharon	969	1,024	6%	541	495	(8%)	95	88	(7%)
Simsbury	2,527	2,835	12%	1,471	1,381	(6%)	272	263	(3%)
South Windsor	2,725	2,782	2%	1,403	1,423	1%	262	260	(1%)
Southbury	1,574	1,613	2%	824	850	3%	170	179	5%
Thomaston	465	510	10%	259	271	5%	51	47	(7%)
Torrington	2,958	2,984	1%	1,511	1,536	2%	264	267	1%
Vernon	1,926	2,514	31%	1,241	1,289	4%	233	245	5%
Waterbury	2,961	2,952	(0%)	1,533	1,478	(4%)	294	295	0%
Watertown	1,238	1,279	3%	656	808	23%	120	158	32%
West Hartford	6,003	7,234	21%	3,600	3,692	3%	683	697	2%
Westbrook	414	354	(14%)	192	196	2%	38	47	26%
Wethersfield	2,074	2,811	36%	1,398	1,456	4%	281	277	(1%)
Windsor Locks	1,095	1,096	0%	551	558	1%	91	93	2%
Woodbury	757	819	8%	408	431	6%	84	80	(5%)
<b>TOTAL PROJECT TOWN</b>	<b>83,856</b>	<b>91,587</b>	<b>9%</b>	<b>46,008</b>	<b>46,732</b>	<b>2%</b>	<b>8,639</b>	<b>8,711</b>	<b>1%</b>

### Mid-Connecticut Project In-State Spot Recyclables

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
New Haven	0	0	-	0	0	-	0	0	-
<b>TOTAL IN-STATE SPOT</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>-</b>

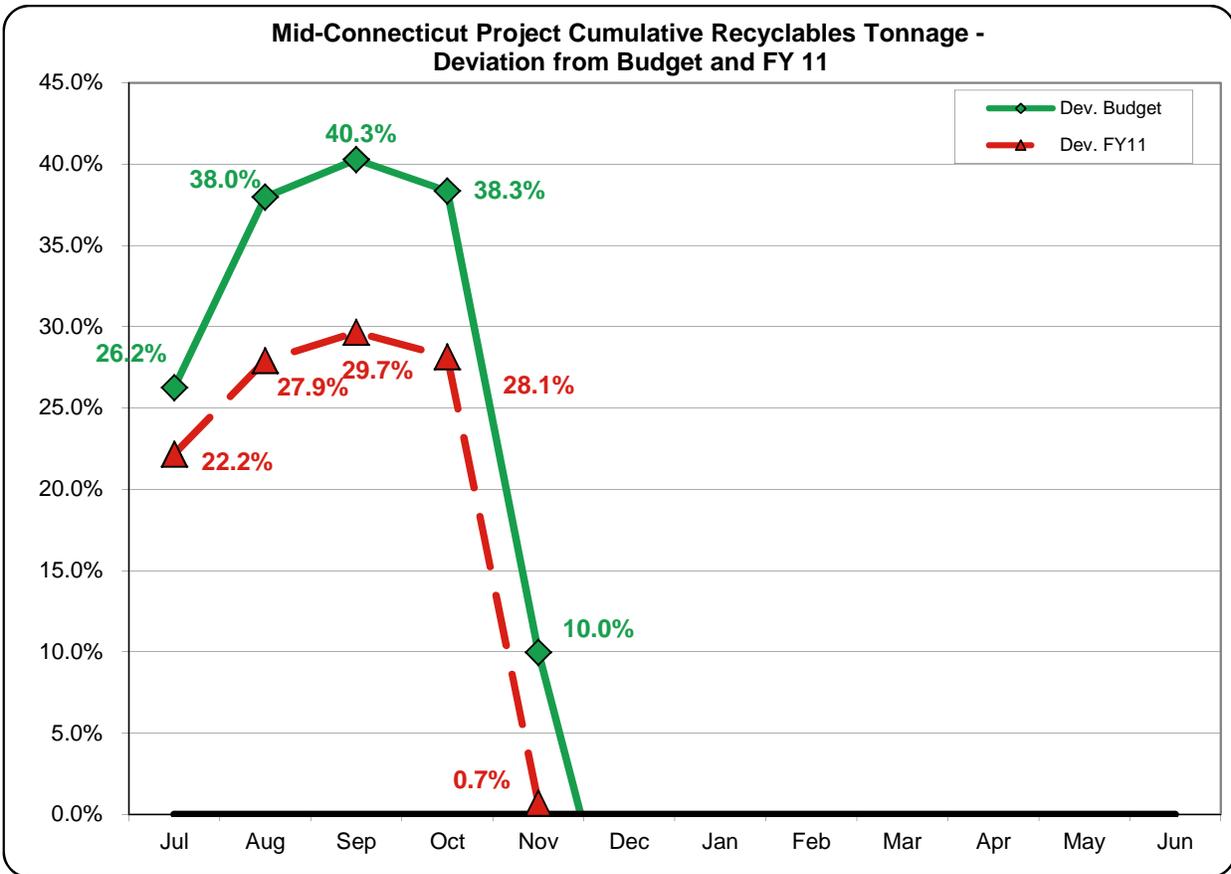
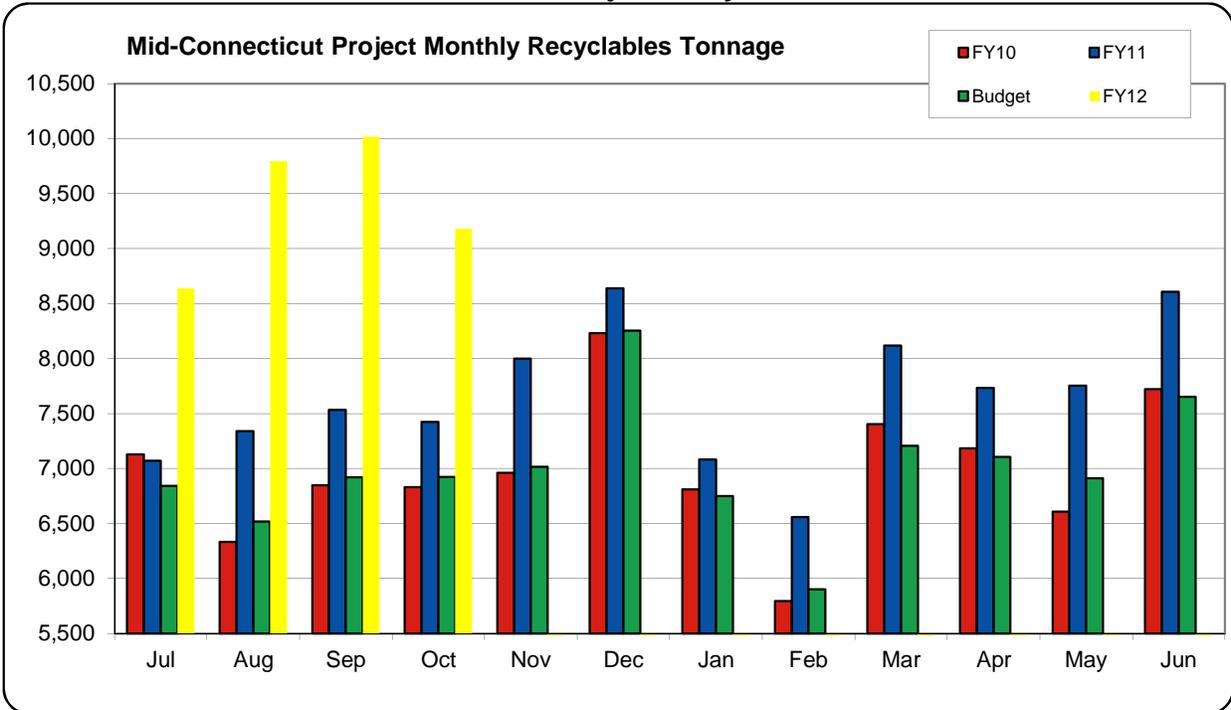
### Mid-Connecticut Project Out-Of-State Spot Recyclables

State	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
Massachusetts	0	0	>100%	0	0	-	0	0	-
Vermont	0	0	-	0	0	-	0	0	-
<b>TOTAL OUT-OF-STATE SPOT</b>	<b>0</b>	<b>0</b>	<b>&gt;100%</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>-</b>

### Mid-Connecticut Project Total Recyclables Deliveries

Source	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Growth	2011	2012	Growth	Dec 10	Dec 11	Growth
Project Towns	83,856	91,587	9%	46,008	46,732	2%	8,639	8,711	1%
In-State Spot	0	0	-	0	0	-	0	0	-
Out-of-State Spot	0	0	>100%	0	0	-	0	0	-
<b>TOTAL TONNAGE</b>	<b>83,856</b>	<b>91,587</b>	<b>9%</b>	<b>46,008</b>	<b>46,732</b>	<b>2%</b>	<b>8,639</b>	<b>8,711</b>	<b>1%</b>

## Mid-Connecticut Project Recyclables Trends



# **SECTION 4**



# CONNECTICUT RESOURCES RECOVERY AUTHORITY

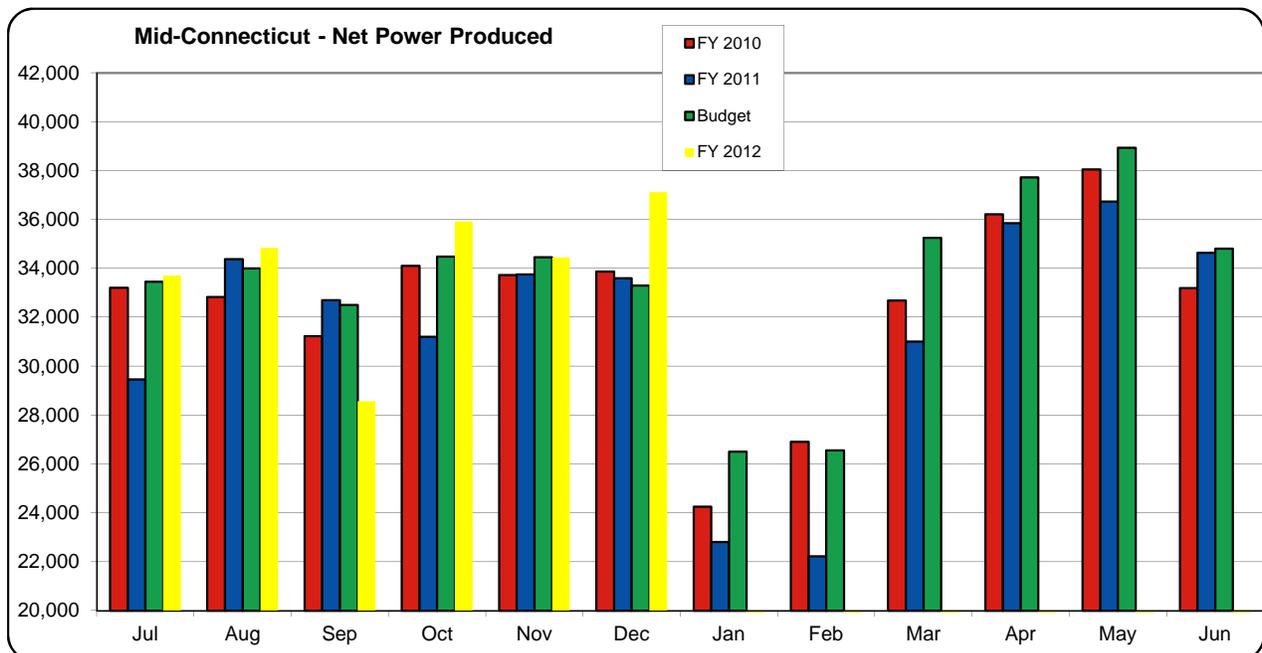
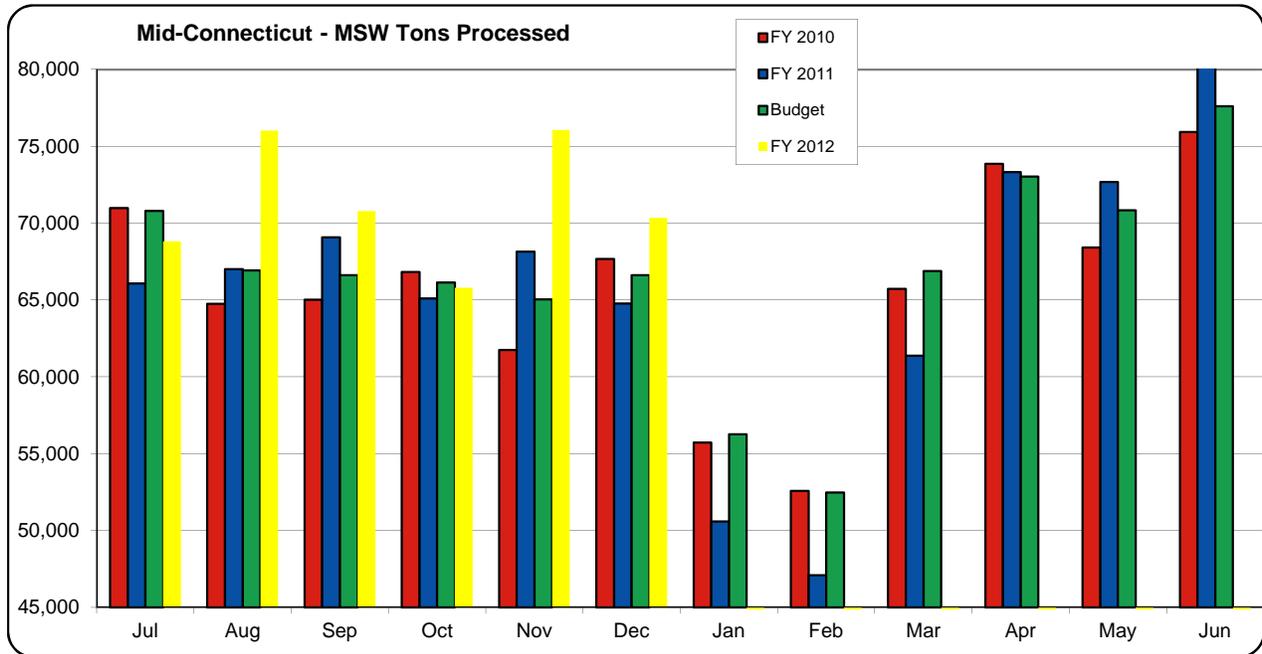
## December 2011 Monthly Operational Summary

This report provides information on the operations of the Mid-Connecticut trash-to-energy system for the period ending December 31, 2011.

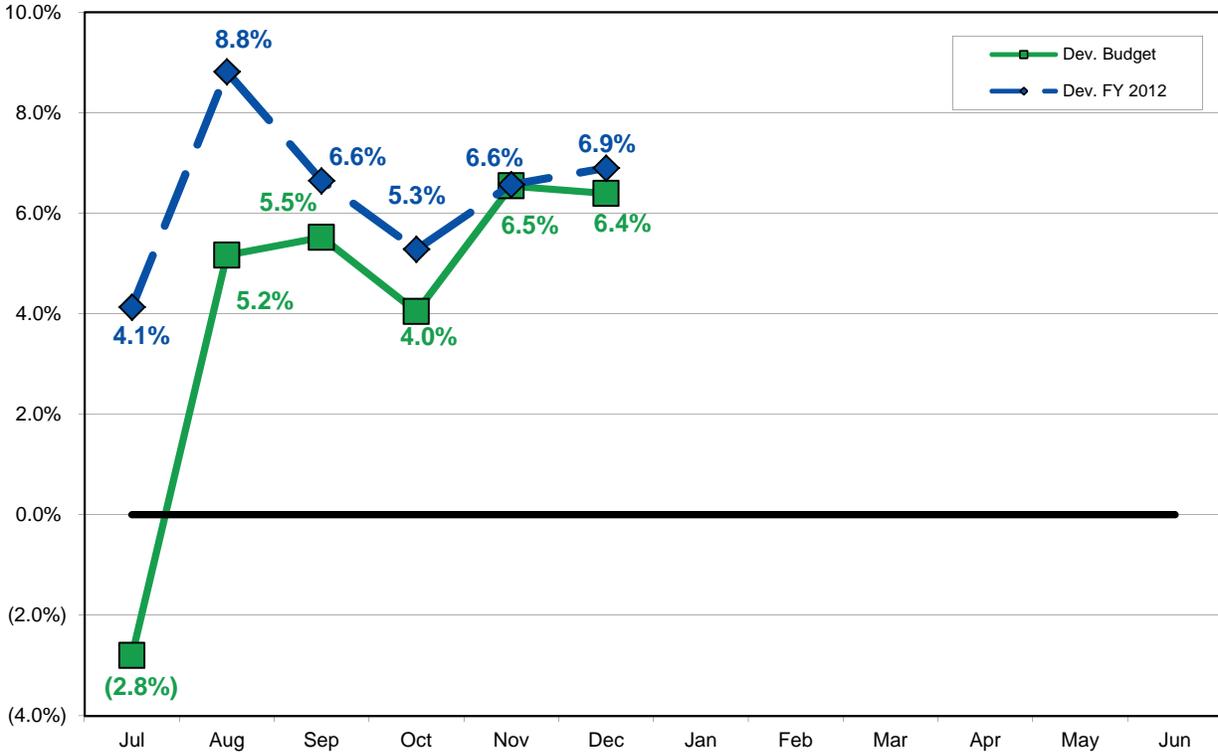
Project/ Item	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Change	2011	2012	Change	Dec 10	Dec 11	Change
<b>Mid-Connecticut</b>									
Tons MSW Processed	789,333	786,138	(0.4%)	400,222	427,858	6.9%	64,772	70,361	8.6%
Steam (klbs)	4,794,026	4,733,843	(1.3%)	2,456,323	2,504,473	2.0%	408,879	444,747	8.8%
(% MCR)	79.0%	78.0%		80.3%	81.8%		79.3%	86.3%	
Power Net MWhr)	390,270	378,372	(3.0%)	195,108	204,612	4.9%	33,600	37,122	10.5%

## MID-CONNECTICUT PROJECT December 2011 Monthly Operational Summary

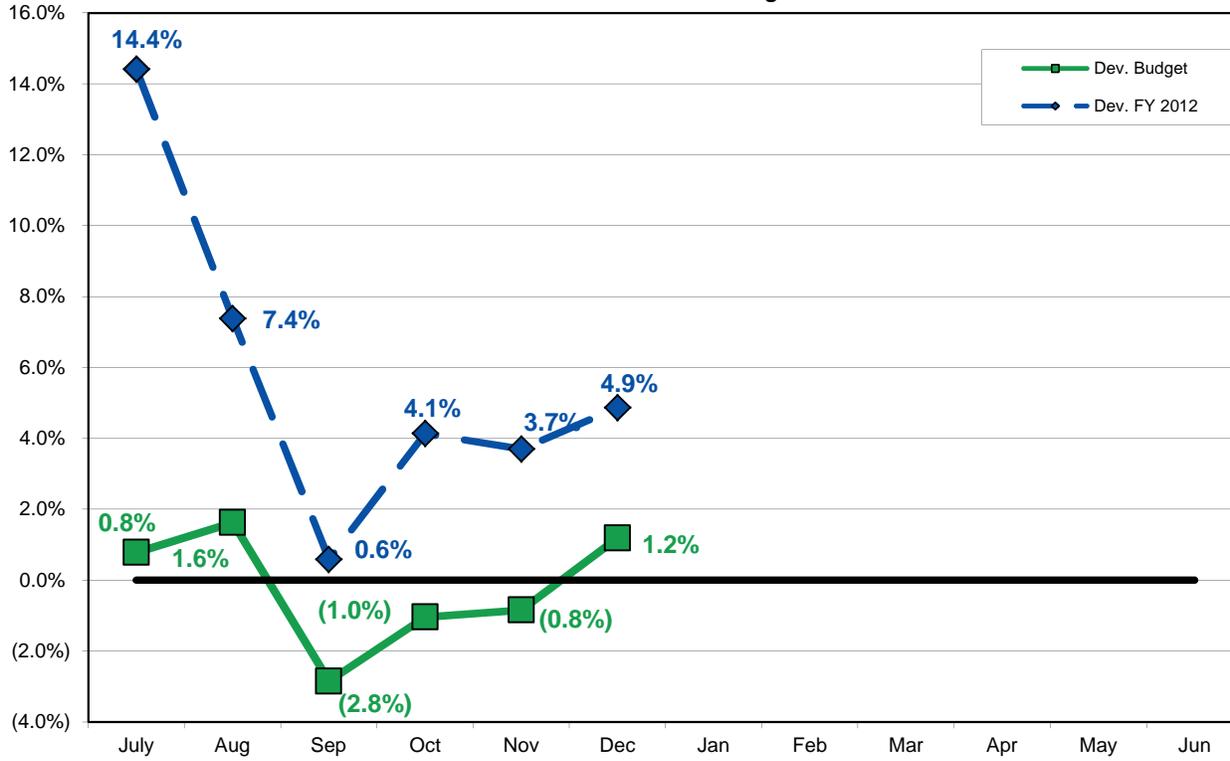
Item	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2010	2011	Change	2011	2012	Change	Dec 10	Dec 11	Change
Tons MSW Processed	789,333	786,138	(0.4%)	400,222	427,858	6.9%	64,772	70,361	8.6%
Steam (klbs)	4,794,026	4,733,843	(1.3%)	2,456,323	2,504,473	2.0%	408,879	444,747	8.8%
(% MCR)	79.0%	78.0%		80.3%	81.8%		79.3%	86.3%	
Power Net MWhr)	390,270	378,372	(3.0%)	195,108	204,612	4.9%	33,600	37,122	10.5%



Mid-Connecticut - Tons Processed - Deviation from Budget and Last Year



Mid-Connecticut - Power Sold - Deviation from Budget and Last Year



## Unit Capacity Factors

Month	Boiler 11	Boiler 12	Boiler 13
Jul 11	82%	79%	85%
Aug 11	75%	93%	91%
Sep 11	84%	81%	90%
Oct 11	69%	75%	76%
Nov 11	83%	75%	89%
Dec 11	79%	80%	80%
Jan 12			
Feb 12			
Mar 12			
Apr 12			
May 12			
Jun 12			

## Unscheduled Downtime

Date Began	Date Ended	Boiler	Duration (Hrs.)	Reason
07/14/11	07/14/11	11	4.90	Internal SSC derail.
07/14/11	07/14/11	12	1.85	Plugged fuel spout.
07/22/11	07/23/11	12	7.62	Internal SSC derail.
07/13/11	07/13/11	13	5.75	Internal SSC derail.
07/17/11	07/18/11	13	11.38	Internal SSC derail.
07/28/11	07/28/11	13	5.25	RDF plug.
08/21/11	08/22/11	11	16.75	Standby due to low inventory.
08/26/11	08/29/11	11	82.95	Standby due to low inventory.
08/20/11	08/20/11	12	0.86	RDF plug.
08/22/11	08/24/11	12	53.70	Standby due to low inventory.
08/18/11	08/19/11	13	27.83	Tube repair.
08/31/11	08/31/11	13	8.50	Jammed auger screw.
09/21/11	09/21/11	11	3.92	Feedwater pipe leak.
09/21/11	09/21/11	12	7.82	Internal SSC derail.
09/27/11	09/27/11	12	1.23	Operator error.
09/09/11	09/09/11	13	1.14	Tube repair.
09/22/11	09/22/11	13	16.92	Tube repair.
09/27/11	09/27/11	13	8.78	Reverse air duct failure.
10/29/11	10/29/11	11	1.55	RDF plug.
10/10/11	10/11/11	12	33.87	Auger screw repairs
10/17/11	10/18/11	12	1.65	Auger screw repairs
11/01/11	11/02/11	11	11.94	Internal SSC derail.
11/30/11	11/30/11	11	6.88	Internal SSC derail.
11/17/11	11/19/11	11	42.67	Tube repair.
11/01/11	11/03/11	13	55.88	Outlet duct to ID fan repair.
11/15/11	11/17/11	13	66.61	Tube repair.
11/30/11	11/30/11	13	0.95	Tube repair.
12/21/11	12/22/11	11	7.90	Internal SSC derail.
12/25/11	12/26/11	11	28.05	Standby due to low inventory.
12/30/11	12/30/11	11	0.42	Turbine trip.
12/08/11	12/08/11	12	19.97	Tube repair.
12/16/11	12/17/11	12	7.83	Internal SSC derail.
12/29/11	12/30/11	12	10.20	Internal SSC derail.
12/01/11	12/01/11	13	22.85	Tube repair.
12/19/11	12/20/11	13	21.81	Tube repair.

## Scheduled Downtime

Date Began	Date Ended	Boiler	Duration (Hrs.)	Work Performed
07/10/11	07/13/11	12	62.80	Cleaning outage.
07/25/11	07/27/11	13	51.92	Cleaning outage.
07/27/11	07/30/11	11	81.92	Cleaning outage.
09/15/11	09/19/11	11	86.58	Cold iron outage
09/15/11	09/19/11	12	81.13	Cold iron outage
09/15/11	09/19/11	13	80.08	Cold iron outage
10/05/11	10/08/11	11	81.95	Cleaning outage.
10/19/11	10/21/11	13	45.90	Cleaning outage.
11/02/11	11/05/11	12	59.29	Cleaning outage.
12/12/11	12/13/11	11	43.34	Cleaning outage.
12/05/11	12/06/11	12	22.72	Cleaning outage.



# **SECTION 5**



CRRA Trash Museum 2011										
Month	School Total	Pre-K - 2nd	3rd - 5th	6th - 8th	9th -12th	College - Adult	Walk-ins	Off-Site	On-Site Events	Grand Total
January	633	553	67	0	13	170	76	50	325	1,254
February	740	521	178	0	41	157	313	0	20	1,230
March	1,313	937	344	0	32	362	133	142	331	2,281
April	1,375	928	30	407	10	299	533	738	0	2,945
May	2,141	589	1286	266	0	438	153	1618	0	4,350
June	1,257	363	629	255	10	265	337	30	360	2,249
July	0	0	0	0	0	0	1006	45	15	1,066
August	0	0	0	0	0	0	848	54	0	902
September	177	33	122	0	22	83	91	830	0	1,181
October	1,259	86	1012	93	68	320	98	227	0	1,904
November	1,076	281	685	110	0	199	87	598	235	2,195
December	1,006	465	507	22	12	173	204	0	0	1,383
	<b>10,977</b>	<b>4,756</b>	<b>4,860</b>	<b>1,153</b>	<b>208</b>	<b>2,466</b>	<b>3,879</b>	<b>4,332</b>	<b>1,286</b>	<b>22,940</b>

CRRA Trash Museum 2010										
Month	School Total	Pre-K - 2nd	3rd - 5th	6th - 8th	9th -12th	College - Adult	Walk-ins	Off-Site	On-Site Events	Grand Total
January	1,352	795	504	0	53	241	78	108	228	2,007
February	1,108	930	158	5	15	326	237	589	50	2,310
March	1,596	1,234	341	13	8	468	178	647	216	3,105
April	1,764	1300	449	0	15	490	345	661	210	3,470
May	1,961	927	1028	0	6	428	98	678	56	3,221
June	1,264	516	496	252	0	366	190	573	0	2,393
July	874	414	302	158	0	313	750	209	0	2,146
August	343	194	116	17	16	136	732	0	0	1,211
September	90	4	86	0	0	53	111	338	50	642
October	1,498	87	1411	0	0	295	103	130	32	2,058
November	1,064	310	572	91	91	184	123	50	211	1,632
December	1,145	449	285	223	188	174	277	0	0	1,596
	<b>14,059</b>	<b>7,160</b>	<b>5,748</b>	<b>759</b>	<b>392</b>	<b>3,474</b>	<b>3,222</b>	<b>3,983</b>	<b>1,053</b>	<b>25,791</b>

CRRA Trash Museum 2009										
Month	School Total	Pre-K - 2nd	3rd - 5th	6th - 8th	9th -12th	College - Adult	Walk-ins	Off-Site	On-Site Events	Grand Total
January	1,103	713	286	74	30	266	118	135	280	1,902
February	1,494	1,027	255	212	0	386	245	275	25	2,425
March	1,848	1,634	165	41	8	450	197	524	0	3,019
April	1,794	1310	468	16	0	492	447	1,001	0	3,734
May	2,046	871	958	170	47	440	115	146	187	2,934
June	1,570	398	769	373	30	321	145	47	50	2,133
July	1,025	459	302	226	38	385	623	130	0	2,163
August	618	378	158	82	0	152	400	248	0	1,418
September	301	84	129	0	88	72	68	147	0	588
October	1,394	259	802	318	15	255	64	14	15	1,742
November	1,354	460	894	0	0	379	85	132	222	2,172
December	775	275	437	13	50	163	179	429	0	1,546
	<b>15,322</b>	<b>7,868</b>	<b>5,623</b>	<b>1,525</b>	<b>306</b>	<b>3,761</b>	<b>2,686</b>	<b>3,228</b>	<b>779</b>	<b>25,776</b>

CRRA Trash Museum 2008										
Month	School Total	Pre-K - 2nd	3rd - 5th	6th - 8th	9th -12th	College - Adult	Walk-ins	Off-Site	On-Site Events	Grand Total
January	1,408	656	662	55	35	357	83	0	348	2,196
February	1,574	894	603	72	5	279	258	2	38	2,151
March	1,616	1,358	199	54	5	440	141	428	122	2,747
April	1,576	1232	260	76	8	446	235	3,009	51	5,317
May	2,147	868	1019	245	15	425	145	88	160	2,965
June	1,179	517	662	0	0	418	88	220	0	1,905
July	1,067	583	256	192	36	364	330	0	0	1,761
August	215	107	26	25	57	118	310	241	0	884
September	309	89	220	0	0	108	29	558	0	1004
October	1,176	73	801	267	35	195	66	1493	0	2930
November	1,235	559	528	89	59	300	44	287	315	2181
December	1,075	581	408	70	16	155	31	0	0	1261
	<b>14,577</b>	<b>7,517</b>	<b>5,644</b>	<b>1,145</b>	<b>271</b>	<b>3,605</b>	<b>1,760</b>	<b>6,326</b>	<b>1,034</b>	<b>27,302</b>

Month		December					TOTAL				
Town/City	Project	Number of groups	Visitors in groups	Outreach participants	Walk-ins / events	Total	Number of groups	Visitors in groups	Outreach participants	Walk-ins / events	Total
Griswold	S	-	-	-	-	-	-	-	-	6	6
Guilford	M	-	-	-	2	2	-	-	-	37	37
Haddam	M	-	-	-	1	1	-	-	-	1	1
Hamden	W	-	-	-	-	-	4	104	9	18	131
Hartford	M	12	294	-	15	321	80	1,958	898	338	3,194
Hartland	BRRFOC	-	-	-	-	-	3	59	-	2	61
Harwinton	M	-	-	-	-	-	-	-	-	7	7
Hebron	M	-	-	-	3	3	8	192	-	77	269
Idaho		-	-	-	-	-	-	-	-	7	7
Illinois		-	-	-	-	-	-	-	-	1	1
Indiana		-	-	-	-	-	-	-	-	3	3
Italy		-	-	-	-	-	-	-	-	1	1
Kent	HRRRA	-	-	-	-	-	1	27	-	-	27
Killingly		-	-	-	-	-	8	175	-	-	175
Killingworth	M	-	-	-	-	-	-	-	-	5	5
Lebanon		-	-	-	-	-	1	24	-	3	27
Ledyard	S	-	-	-	-	-	-	-	-	2	2
Litchfield	M	-	-	-	-	-	-	-	-	1	1
Louisiana		-	-	-	-	-	-	-	-	5	5
Lyme	M	-	-	-	-	-	-	-	-	-	-
Madison	M	-	-	-	-	-	-	-	-	8	8
Maine		-	-	-	1	1	-	-	-	9	9
Manchester	M	6	126	-	3	129	24	569	91	196	856
Mansfield		-	-	-	-	-	2	35	-	71	106
Marlborough	M	-	-	-	-	-	12	263	-	28	291
Maryland		-	-	-	-	-	-	-	-	12	12
Massachusetts		-	-	-	15	15	-	-	70	107	177
Meriden	W	-	-	-	-	-	6	145	6	91	242
Middlebury	M	-	-	-	-	-	5	125	-	8	133
Middlefield	M	-	-	-	-	-	1	17	-	8	25
Middletown	ECRRA	-	-	-	-	-	6	139	2	46	187
Milford	B	-	-	-	-	-	-	-	17	-	17
Mississippi		-	-	-	-	-	-	-	-	4	4
Monroe	B	-	-	-	-	-	-	-	-	5	5
Montville	S	-	-	-	-	-	-	-	2	-	2
Naugatuck	M	-	-	-	-	-	20	480	4	23	507
New Britain	BRRFOC	2	58	-	1	59	25	602	30	13	645
New Canaan	Norwalk	-	-	-	-	-	-	-	4	-	4
New Fairfield	HRRRA	-	-	-	-	-	9	217	-	-	217
New Hampshire		-	-	-	-	-	-	-	-	2	2
New Hartford	M	-	-	-	-	-	4	100	-	16	116
New Haven		1	30	-	6	36	5	110	4	41	155
New Jersey		-	-	-	3	3	-	-	7	33	40
New London	S	-	-	-	-	-	1	37	2	5	44
New Milford	HRRRA	1	13	-	-	13	1	13	-	5	18
Newington	M	-	-	-	-	-	4	340	3	304	647
Newtown	HRRRA	-	-	-	-	-	-	-	1	5	6
New York		-	-	-	-	-	-	-	17	27	44
Norfolk	M	-	-	-	-	-	-	-	-	-	-
North Branford	M	-	-	-	2	2	-	-	-	6	6
North Canaan	M	-	-	-	-	-	-	-	-	-	-
North Carolina		-	-	-	-	-	-	-	-	9	9
North Haven	W	-	-	-	-	-	-	82	-	13	95
Norwalk	Norwalk	-	-	-	-	-	-	-	438	-	438
Norwich	S	-	-	-	-	-	-	-	-	9	9
Ohio		-	-	-	4	4	-	-	-	8	8
Old Lyme	M	-	-	-	-	-	-	-	-	8	8
Old Saybrook	M	-	-	-	-	-	-	-	132	23	155
Orange	B	-	-	-	-	-	-	-	136	152	288
Oregon		-	-	-	-	-	-	-	-	7	7
Oxford	M	-	-	-	-	-	-	-	-	-	-
Pennsylvania		-	-	-	2	2	-	-	-	21	21
Peru		-	-	-	-	-	-	-	-	7	7
Plainville	BRRFOC	-	-	-	-	-	11	265	-	21	286
Plymouth	BRRFOC	-	-	-	-	-	6	153	6	5	164





# **SECTION 6**



# Financial And Variance Report

*Year-to-Date November 2011 (Preliminary)*

## MID-CONNECTICUT PROJECT - FINANCIAL RESULTS

*For the Period Ending November 30, 2011 (Preliminary)*

	YTD Budget	YTD Actual	YTD Variance	FY12 Budget	Projection (5+7)
<b>REVENUES</b>					
Service Charges Solid Waste - Members & Contracts	\$ 21,754,000	\$ 22,203,717	\$ 449,717	\$ 50,667,000	\$ 50,853,000
Service Charges Solid Waste - Other Contracts	\$ 932,000	\$ 995,449	\$ 63,449	\$ 2,190,000	\$ 1,909,000
Service Charges Solid Waste - Spot	\$ 303,000	\$ 893,102	\$ 590,102	\$ 1,384,000	\$ 1,908,000
DEP Certified Materials	\$ 63,000	\$ 149,121	\$ 86,121	\$ 150,000	\$ 255,000
Metal Sales	\$ 400,000	\$ 963,939	\$ 563,939	\$ 960,000	\$ 2,299,000
Municipal Bulky Waste & Mattresses/Box Spring	\$ 327,000	\$ 169,280	\$ (157,720)	\$ 785,000	\$ 373,000
Recycling Sales	\$ 827,000	\$ 1,573,445	\$ 746,445	\$ 1,985,000	\$ 2,731,000
Electricity	\$ 11,934,000	\$ 11,590,824	\$ (343,176)	\$ 23,852,000	\$ 22,352,000
Miscellaneous Income	\$ 78,000	\$ 133,544	\$ 55,544	\$ 187,000	\$ 243,000
Interest Income	\$ 113,000	\$ 20,807	\$ (92,193)	\$ 270,000	\$ 111,000
Use of Prior Year Surplus (a)	\$ 2,408,000	\$ 2,407,895	\$ (105)	\$ 5,778,946	\$ 5,779,000
Use of Board Designated Reserves	\$ 4,217,000	\$ 4,216,665	\$ (335)	\$ 10,120,000	\$ 10,120,000
Jets	\$ 4,055,000	\$ 4,098,475	\$ 43,475	\$ 6,175,000	\$ 6,222,000
Use of Debt Service Reserve Fund (DSRF)	\$ 340,000	\$ 340,000	\$ -	\$ 2,723,000	\$ 2,723,000
<b>TOTAL REVENUES</b>	<b>\$ 47,751,000</b>	<b>\$ 49,756,262</b>	<b>\$ 2,005,262</b>	<b>\$ 107,226,946</b>	<b>\$ 107,878,000</b>
<b>EXPENDITURES</b>					
Administrative Expenses	\$ 1,804,000	\$ 1,529,041	\$ 274,959	\$ 4,330,000	\$ 3,670,000
Operational Expenses	\$ 5,814,000	\$ 6,382,491	\$ (568,491)	\$ 14,003,746	\$ 14,137,000
Taxes, Municipal Subsidies, and Pilots	\$ 2,780,000	\$ 2,978,145	\$ (198,145)	\$ 6,673,000	\$ 7,201,000
Debt Service/Administration	\$ 1,843,000	\$ 1,818,925	\$ 24,075	\$ 4,423,000	\$ 4,423,000
Project Transition Costs	\$ 3,058,000	\$ 3,058,335	\$ (335)	\$ 3,670,000	\$ 3,670,000
Waste Transport	\$ 10,201,000	\$ 10,838,758	\$ (637,758)	\$ 24,071,000	\$ 24,651,000
Regional Recycling	\$ 766,000	\$ 521,894	\$ 244,106	\$ 1,839,000	\$ 1,537,000
Waste Processing Facility	\$ 7,595,000	\$ 7,588,300	\$ 6,700	\$ 16,729,200	\$ 16,740,000
Power Block Facility	\$ 7,624,000	\$ 7,178,330	\$ 445,670	\$ 18,276,000	\$ 18,205,000
Landfill - Hartford	\$ 520,000	\$ 468,439	\$ 51,561	\$ 1,248,000	\$ 1,088,000
Landfill - Ellington	\$ 96,000	\$ 76,035	\$ 19,965	\$ 231,000	\$ 216,000
Transfer Station - Ellington	\$ 175,000	\$ 167,527	\$ 7,473	\$ 419,004	\$ 407,000
Transfer Station - Essex	\$ 288,000	\$ 276,448	\$ 11,552	\$ 691,994	\$ 700,000
Transfer Station - Torrington	\$ 252,000	\$ 254,788	\$ (2,788)	\$ 604,994	\$ 612,000
Transfer Station - Watertown	\$ 219,000	\$ 214,346	\$ 4,654	\$ 526,008	\$ 524,000
171 Murphy Road	\$ 21,000	\$ 7,690	\$ 13,310	\$ 50,000	\$ 21,000
Jets/EGF Expenditures	\$ 3,934,000	\$ 4,121,777	\$ (187,777)	\$ 9,441,000	\$ 9,713,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 46,990,000</b>	<b>\$ 47,481,269</b>	<b>\$ (491,269)</b>	<b>\$ 107,226,946</b>	<b>\$ 107,515,000</b>
<b>SURPLUS/(DEFICIT)</b>	<b>\$ 761,000</b>	<b>\$ 2,274,993</b>	<b>\$ 1,513,993</b>	<b>\$ -</b>	<b>\$ 363,000</b>
<b>OPERATING STATISTICS</b>					
Member/Contract Tons	314,850	319,684	4,834	734,300	737,000
Project Other Contract MSW Tons	17,991	18,434	443	40,000	35,000
Project Spot MSW Tons	4,648	14,119	9,471	25,600	30,000
Recycling & Ferrous Residue	5,354	7,780	2,426	13,200	16,000
Total Project MSW Tons Delivered	342,844	360,017	17,174	813,100	818,000
Diverted / Exported MSW Tons	4,358	3,493	(865)	8,000	8,000
Processed Tons	337,285	357,497	20,212	799,300	819,500
Non-Processible Waste Tons (from Facility)	5,207	4,143	(1,064)	12,600	11,500
Ash Tons	66,965	66,705	(260)	161,000	160,700
Ash Percent	20%	19%	-1%	20%	20%
Process Residue Tons	44,414	47,212	2,798	105,000	108,000
Project Recyclables	34,166	47,694	13,528	84,000	98,000
Kwh Sold	168,584,929	167,479,038	(1,105,891)	402,000,000	400,894,000
Average Rate Per kwh <=250GW	\$ 0.0718	\$ 0.0692	\$ (0.0026)	\$ 0.0718	\$ 0.0723

(a) As required by contract

## MID-CONNECTICUT PROJECT – VARIANCE ANALYSIS

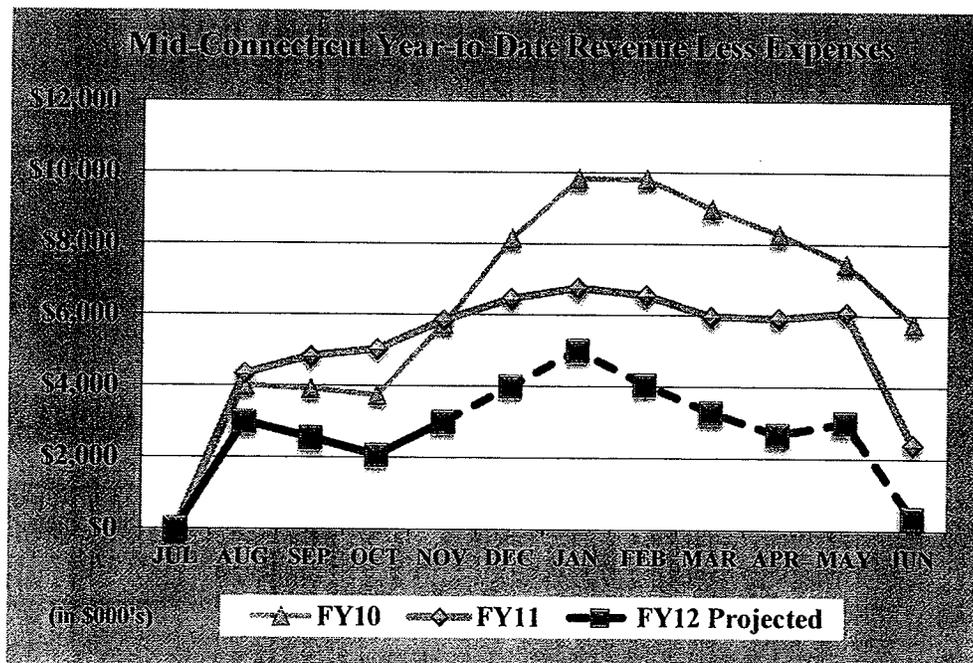
November 2011 (Preliminary)

### REVENUES:

- Service Charges Solid Waste–Members: favorable due to higher than expected member deliveries.
- Service Charges Solid Waste–Contracts & Spot: favorable due to higher than budgeted non-member deliveries.
- Municipal Bulky Waste & Mattresses/Box Spring: unfavorable due to lower than expected deliveries.
- Metal & Recycling Sales: due to favorable market conditions.
- Electricity: unfavorable primarily due to lower than budgeted rate per kwh.

### EXPENDITURES:

- Administrative Expenses: favorable due to lower than expected indirect labor, benefits, and overhead costs.
- Operational Expenses: unfavorable due to timing of insurance and legal fees and is expected to remain unfavorable due to higher than expected legal fees.
- Taxes, Municipal Subsidies, and Pilots: unfavorable primarily due to higher than budgeted WPF Pilot.
- Waste Transport: unfavorable due to higher than expected disposal of non-processible wastes and processed residue.
- Regional Recycling: favorable due to lower than expected building operating costs, communications services, and municipal events.
- Power Block Facility (PBF): favorable due to timing of fees/licenses and lower than budgeted contract operating costs.
- Jets/EGF: unfavorable due to higher than expected Jets O&M by \$65k related to pass-through costs, higher than expected EGF O&M by \$103k associated with higher than budgeted escalator, and timing of EGF contract capital expenditures by \$106k. The Jets/EGF is expected to remain unfavorable at fiscal yearend due to higher than budgeted EGF O&M costs.





# **SECTION 7**





**DRAFT MINUTES OF SUB-COMMITTEE ON HOST-COMMUNITY BENEFITS**  
**SPECIAL MEETING OF JANUARY 10, 2012**

The Mid-Connecticut Project Municipal Advisory Council (“MAC”) Sub-Committee on Host-Community Benefits held a special meeting on January 6, 2012, at the CRRA Trash Museum, 211 Murphy Road, Hartford, Connecticut.

In attendance were: Sub-Committee members Susan Malan of Essex, Ralph Eno of Lyme, Robert Painter of Hartford and Richard Barlow of Canton; Thomas D. Kirk, president, government relations liaison, and Paul Nonnenmacher, director of public affairs, CRRA; Thomas D. Ritter of Brown Rudnick, CRRA municipal government relations liaison; and John Pizzimenti of USA Hauling & Recycling.

**1. CALL TO ORDER**

The meeting came to order at 8:35 a.m.

**2. HOST COMMUNITY BENEFITS PAID BY CRRA TO THE CITY OF HARTFORD**

**Mr. Kirk** provided the Sub-Committee with background on host-community benefits paid by CRRA and discussed a table (attached) outlining benefits currently paid to the City of Hartford. **Mr. Barlow** asked whether CRRA paid benefits in relation to the Hartford landfill, and **Dr. Painter** explained that CRRA made lease payments to the City, which owns the landfill, until it closed in 2008. **Mr. Kirk** said that because the host benefits come from other CRRA towns through their disposal fees, and that the fees must be renegotiated before new municipal service agreements (MSAs) take effect on November 16, the CRRA Board of Directors wanted the input of town officials in determining how to balance everyone’s interests.

**Mr. Kirk** said he recently met with Hartford Mayor Pedro Segarra, who emphasized the importance of these host benefits to the City and would like to see a gradual reduction if there must be a reduction. **Dr. Painter** said he and another City official tried to convince the mayor of that fact, as they understand the current benefits are not sustainable. **Mr. Kirk** said CRRA currently pays host benefits of about \$5 million per year, but its pro-formas for the new MSAs showed CRRA paying about half that amount.

The Sub-Committee then had a substantial discussion about the value of CRRA facilities, and the impact of those facilities on the City compared to the impact of host-community benefits on the other participating towns.

**Dr. Painter** said he would like to see the host-community benefits include help for the City to increase recycling in multi-family housing. **Mr. Barlow** suggested a five-year transition from the current host-community benefits to their new level. **Dr. Painter** said if the new host-community benefits included a five-year phase-in and help for recycling in multi-family housing, he thought the City administration would be amenable.

**Ms. Malan** suggested a hybrid formula for determining the host-community benefits based on the value of CRRA facilities and the price of electricity generated at the trash-to-energy plant, which could prompt the City to advocate for CRRA's proposed legislation to increase the value of its power by designating it a Class 1 Renewable. **Mr. Eno** said increasing the value of CRRA's electricity would lessen the impact of new host-community benefits on the towns.

After further discussion, the Sub-Committee agreed to recommend to the full MAC the following:

- A host benefit equal to 70 percent of the facilities' appraised value times the City's property tax rate;
- A five-year phase-in of the new host benefits, with benefits dropping each year by 20 percent of the difference between present and new benefits; and
- Making part of the benefits come from power sales.

**3. FUTURE ACTIVITIES OF THE SUB-COMMITTEE**  
**A. SCHEDULING OF NEXT MEETING**

Sub-Committee members agreed that because their recommendation involves CRRA's legislation, and the 2012 legislative session begins February 8, the MAC should act on the recommendation before the January 26 meeting of the CRRA Board. Therefore, the Sub-Committee agreed to request that MAC Chair Susan Dyer call a special meeting on January 23, or re-schedule the next regular meeting to that date.

**4. ADJOURNMENT**

The meeting adjourned at 10:26 a.m.

Respectfully submitted,



Paul Nonnenmacher  
Director of Public Affairs  
CRRA Liaison

## Summary of Host-Community Benefits Paid by CRRA to the City of Hartford

Item:	FY2011 Paid:	Detail:	Expiration Date:
PILOT	\$4,348,438	Includes Base PILOT, 2002 Amendment for Jets and 2011 Amendment for Parcel 3.	When bonds no longer outstanding (11/15/12)
Process Residue	\$474,796	By calculation, total tons processed over 624,000 as adjusted <sup>i</sup> times base fee escalated annually by CPI.	When bonds no longer outstanding (11/15/12)
Landfill Gas	\$64,105	Royalty payments from Minnesota Methane split 50/50 with the City of Hartford until Minnesota Methane exits the Hartford landfill, which date is unknown at this time.	Possibly 2014 – depends on when the landfill no longer produces enough methane to generate electricity
Recycling Education	No funds requested	Hartford to submit request for reimbursement for its recycling education program expenses. In 2007, the annual amount set aside by the Authority for reimbursement to Hartford was increased from \$100K per year to \$150K per year.	End of FY2013 <b>NOTE:</b> CRRA may reduce or eliminate funding for the Trash Museum and CRRA’s education programs in FY 2013. Should that happen, the Trash Museum may begin charging fees for its programs. In CY 2011, 80 groups from the City of Hartford enjoyed educator-led tours of the museum at no charge.
211 Murphy Road	\$52,450	The real estate tax for 211 Murphy Road is not included in the PILOT.	Unknown

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<sup>i</sup> Adjusted by subtracting process residue, non-processible waste and bypass waste.



# SECTION 8





100 CONSTITUTION PLAZA - 6<sup>th</sup> FLOOR • HARTFORD • CONNECTICUT • 06103-1722 • TELEPHONE (860) 757-7777  
FAX (860) 727-4141

December 16, 2011

*Thomas D. Kirk*  
*President*  
*email: tkirk@crra.org*

The Honorable Marcia A. Leclerc  
Mayor  
Town of East Hartford  
740 Main Street  
East Hartford, CT 06108

Dear Mayor Leclerc:

As you know, CRRA has provided disposal services to East Hartford for many years. With the expiration of the present agreement in November 2012, CRRA has encouraged East Hartford and all its towns to consider alternative options for disposal of waste. In the event a more cost competitive option is identified, CRRA has encouraged towns to choose the best option.

I understand the Town of East Hartford is proceeding with negotiation of a municipal waste disposal contract with a bid waiver. From the published news stories, it appears the Town believes it will substantially lower its costs for waste disposal. That is good news for the Town and its taxpayers.

However, I want to take the liberty to suggest that the town insure it is using correct data when evaluating disposal options. The *Hartford Courant* article of December 14 indicated the projected savings were based on clearly incorrect data and assumptions that are not consistent with the facts. These incorrect data, if reported correctly by the *Courant*, substantially overstate the savings, if any, from the trucking of waste out of the Hartford Region.

Of particular note is the comparison appeared to be based on a CRRA disposal fee of \$69 per ton. This is incorrect. The offer to East Hartford and all other towns (<http://bit.ly/hJmesk>) includes a \$61-per-ton disposal fee. Secondly, there appears to be a seriously understated estimate of the time and travel costs of moving the Town's waste in Town route trucks the 53 miles to and from the designated transfer facility. Finally, the assumptions of time savings on queuing are incorrect. CRRA closely monitors the time taken by disposal customers at its facilities utilizing truck GPS locational data, site video recordings and weight scale time stamps. Our disposal customer time on site to: enter, queue, weigh, dump and exit the facility averages 9 minutes. There is clearly no time savings available related to queuing.

I would be happy to share all our data and information regarding CRRA Mid Connecticut disposal Facility and alternative disposal options with the Town as it considers its decision. Please note that after December 31, 2011, CRRA cannot assure towns the present full menu of MSA options will be available.

Irrespective of the Town's decision regarding its municipal residential waste, CRRA will continue to dispose of all East Hartford's commercial and industrial waste through agreements with each of the Town's private commercial waste haulers. These haulers have similarly examined the disposal options and concluded that CRRA offers the most cost-effective disposal service. However, should the Town decide it is preferable to haul waste to a Willimantic transfer station, or choose any other option, we commend the Town on its decision and should the town's situation change we are prepared to assist East Hartford with its future waste and recycling needs to the full extent of our available capacity.

Thank you for your attention to this matter. As always should you have any questions or concerns don't hesitate to contact me directly.

Sincerely,

A handwritten signature in blue ink, appearing to read "Thomas D. Kirk". The signature is fluid and cursive, with a large initial "T" and "K".

Thomas D. Kirk

Cc: CRRRA Board of Directors  
Rich Kehoe, Town Council Chair  
Bill Horan, Town Council Vice Chair  
Barbara-Ann Rossi, Town Council Majority Leader  
Patricia Harmon, Town Council  
Ram Aberasturia, Town Council  
Linda A. Russo, Town Council  
Marc Weinberg, Town Council  
Eric Thompson, Minority Leader  
Bob Damaschi, Town Council  
Michael Walsh, Finance Director

# **SECTION 9**



## **CRRA 2012 Legislative Initiatives**

### **1. Reclassifying Electricity Generated by Trash-to-Energy Plants as Class 1 Renewable**

CRRA seeks to expand the definition of Tier 1 renewable sources in the state's renewable portfolio standard (RPS) to include energy produced by trash-to-energy facilities. By doing so, Connecticut would join over half the other states in the union in classifying municipal solid waste as a renewable fuel. Connecticut would also be emulating European countries that are many decades ahead of the United States in reducing their carbon footprint and their reliance on fossil fuels, make broad use of trash-to-energy facilities and employ comprehensive recycling efforts in order to landfill as little as possible. In fact, Sweden, a leader in this arena, sends 45 percent of its waste to trash-to-energy facilities.

CRRA's Mid-Connecticut trash-to-energy plant serves 40 percent of all Connecticut municipalities and one-third of the state's population. It can process 3,000 tons per day of municipal solid waste and can provide approximately 50 megawatts of clean, renewable energy. Municipal solid waste is both sustainable and indigenous, the two basic criteria for defining a renewable energy source. Importantly, trash-to-energy facilities use this fuel to produce clean, renewable energy exactly where the demand is, which reduces transmission bottlenecks. Without these facilities, millions of tons of trash would be dumped into landfills and no value would be derived from the trash – directly the opposite of the state Solid Waste Management Plan.

To meet its RPS requirements, Connecticut Light & Power (CL&P) is currently purchasing its Class 1 Renewable energy from other states. CL&P could purchase its Class 1 energy in-state at possibly a lower rate. Just as important, Class 1 status would allow publicly owned trash-to-energy facilities to pass the savings on to the municipalities with which they do business. It is estimated that member towns could save upwards of \$10 a ton on their disposal fees, amounting to significant savings. In a downward economy in which little economic assistance from state and federal governments can be expected, chief elected officials are eager to find savings wherever possible. These savings to municipalities could mean the difference between a balanced budget and increased hardship in the form of higher local property taxes.

In the past months, business models for Connecticut's trash-to-energy plants have been tested like never before. Prices for the energy they produce have declined precipitously. Private haulers are offering cash-strapped towns cheaper fees to haul their trash to out-of-state landfills. Class 1 Renewable status would once again allow trash-to-energy plants to be viable economic alternatives to out-of-state landfilling while providing significant environmental advantages over landfilling and meeting the objectives of the Solid Waste Master Plan.

## **2. An Act Concerning the Increase of Municipal Participation on the CRRA Board of Directors:**

CRRA proposes changes to its governing statutes that would increase statewide municipal participation on its board. This legislation would give current ad-hoc members official director status and upon expiration of their appointments, this legislation would require four new municipal appointments, two of which would be representatives of municipalities with populations of 30,000 or less and two of which would be representatives of municipalities with populations greater than 30,000.

### **3. An Act Concerning the Moratorium on the Issuance of Permits for the Construction of New Transfer Stations:**

Recently, the Department of Energy & Environmental Protection has increased the frequency with which it grants permits for the siting and construction of municipal solid waste transfer stations. There are growing concerns that these actions may lead to increased amounts of trash being trucked to out-of-state landfills in direct conflict with the state Solid Waste Management Plan (SWMP).

CRRA is calling for a one-year moratorium on the creation of any new MSW transfer capacity within the state of Connecticut and also on the siting, construction or operation of new transfer capacity that has been permitted by DEEP but has yet to begin operation.

This legislation shall also authorize the creation of a task force to study the impacts of permitting new MSW transfer stations on the application of and adherence to the SWMP. Members of the task force shall include

- one representative of the Connecticut Resources Recovery Authority;
- one representative of the Housatonic Resources Recovery Authority;
- one representative of the Southeastern Connecticut Resource Recovery Authority;
- one representative of the Bristol Resources Recycling Facility Operating Committee;
- one owner of a private-sector company that provides transfer station operating services;
- one owner of a private-sector company primarily engaged in the hauling of trash to and from transfer stations;
- a chief elected official of a municipality with a population of greater than 50,000 residents that has a permitted MSW transfer station within its municipal boundaries;
- a chief elected official of a municipality that hosts a construction and demolition material transfer station within its municipal boundaries;
- the Commissioner of Energy & Environmental Protection or his designee;
- the Commissioner of Economic & Community Development or her designee;
- the Commissioner of Transportation or his designee; and the
- Commissioner of Public Health or her designee.

DEEP will assume responsibility for the task force's administrative duties. The task force shall hold its first meeting no later than 60 days after the legislation takes effect and report its findings to Environment Committee by February 1, 2013.

#### **4. An Act Concerning the Creation of a Regional Composting Facility Siting Task Force:**

In the 2011 legislative session the legislature passed and the governor signed into law **Public Act 11-217, An Act Concerning the Recycling of Organic Materials By Certain Food Wholesalers, Manufacturers, Supermarkets And Conference Centers**. The law requires generators of food waste to separate organics as soon as two permitted organics composting facilities are in service in the state.

CRRA would like to capitalize on this sensible legislation and suggest language that would create a Regional Composting Facility Siting Task Force. The task force would be authorized to determine the criteria needed for a location to be deemed a “suitable site.” The task force shall also be authorized to create a list of suitable sites and submit said list to the Commissioner of Energy & Environmental Protection and the Environment Committee.

Building and operating regional composting facilities will create new, quality jobs in a down economy. These jobs would include temporary construction jobs and permanent positions for those providing operating these new facilities. Just as important, the creation of these composting facilities would go a long way towards achieving the state Solid Waste Management Plan’s goal of diverting 58 percent of the state’s waste stream by 2024.

Members of the Task Force shall include

- the chairs of the Planning & Development Committee;
- the chairs of the Environment Committee;
- the Commissioner of Energy & Environmental Protection;
- one representative of the Connecticut Resources Recovery Authority;
- one representative of the Housatonic Resources Recovery Authority;
- one representative of the Southeastern Connecticut Regional Resource Recovery Authority;
- one representative of the Bristol Resource Recovery Facility Operating Committee;
- an individual with administrative responsibilities from a privately run facility that generates 1,000 lbs. or more of organic waste material a week;
- a handler of food waste material; and
- a member of the Connecticut Chapter of American Planners.

DEEP will assume responsibility for the task force’s administrative duties. The task force shall hold its first meeting no later than 60 days after the legislation takes effect and report its findings to Environment Committee by February 1, 2013.

## **5. CRRA Seeks Funding Assistance for Solid Waste Management Education:**

CRRA is eager to work with DEEP in a collaborative effort to identify and obtain a sufficient and equitable source of funding to achieve CRRA's mandated goal of educating the public. As conveyed in **1.5.5 of the Solid Waste Management Plan (SWMP)**, it is the shared goal of CRRA and the DEEP to strive to educate all residents of Connecticut about source reduction, recycling, composting, and appropriate handling and disposal of all solid waste and household hazardous wastes. CRRA has been doing that with its award-winning education programs since 1993.

Currently, CRRA's statewide education efforts are funded through CRRA's operating revenues and ultimately born by its member towns. As CRRA is required to provide education to all residents in the state, it stands to reason that the cost for said education should be shared statewide. To require CRRA customer towns to subsidize the cost of educating the entire state is an inherently unfair burden to our towns and their taxpayers.

As stated in the Vision Statement of the SWMP found in **Chapter 3.1**, the role of the State should be to, "...promote action through information, research, education, incentives, partnership building, and financial assistance to municipalities and to regional waste management entities." As such, CRRA seeks to build a partnership with the DEEP and others to collaborate on programming and expanding outreach. CRRA is emboldened by Governor Malloy's recent declaration that this session will be deemed the "education session" and equally by Commissioner Esty's recent calls for environmental education and renewed efforts to increase recycling. CRRA stands at the ready to work closely with the DEEP to provide enhanced quality programs, tools and resources to all Connecticut residents.



# **SECTION 10**





**DRAFT MINUTES OF SUB-COMMITTEE ON GOVERNANCE**  
**SPECIAL MEETING OF JANUARY 10, 2012**

The Mid-Connecticut Project Municipal Advisory Council (“MAC”) Sub-Committee on Governance held a special telephonic meeting on January 10, 2012, at CRRA headquarters, 100 Constitution Plaza, 6th Floor, Hartford, Connecticut.

Participating by teleconference were Sub-Committee members Laura Francis of Durham, Curtis Rand of Salisbury, Larrye deBear of Rocky Hill and Jeff Bridges of Wethersfield.

In the meeting room were Paul Nonnenmacher, Jim Perras and Laurie Hunt of CRRA.

Also on the teleconference were Laurie Samele-Bates of Brown Rudnick, CRRA’s Municipal Government Relations Liaison, and John Pizzimenti of USA Hauling & Recycling.

**1. CALL TO ORDER**

The meeting came to order at 8:40 a.m.

**2. Review of proposal adopted by the Mid-Connecticut Project Municipal Advisory Committee**

**Mr. deBear** summarized the history of these discussions, including proposals for altering the structure of the CRRA Board of Directors made during the 2011 legislative session. He listed a number of questions this Sub-Committee should answer in formulating the proposal it will recommend to the MAC:

- The number of members the board should have.
- The population figure that should divide larger and smaller municipalities.
- How board members should be apportioned.

**Mr. Bridges** asked why the board should include representatives of municipalities not part of the current Mid-Connecticut Project. **Mr. Nonnenmacher** explained that CRRA also consists of solid-waste systems in the southwestern and southeastern parts of the state. Mr. Bridges said in that case the board should be limited to representatives of cities and towns that have an affiliation with CRRA.

After further discussion about the number and composition of board members, the Sub-Committee agreed it would recommend a 13-person board to include six representatives of current-day Mid-Connecticut Project communities.

The Sub-Committee then took up the question of how board members would be selected. Currently, the governor appoints three board members and selects the chairman while eight others are appointed by the four legislative leaders. Last year, the MAC approved a structure that called for the governor and four legislative leaders to appoint one member each, with the remainder being selected by the cities and towns.

**Mr. Perras** explained the governor and legislative leaders might be reluctant to give up some of their appointing authority, and said he believed the governor would be especially reluctant to give up his ability to select the chairman. **Mr. deBear** said he would expect a proposal to take the governor's ability to name the chairman would be dead on arrival at the legislature.

There followed substantial discussion about specific expertise board members need and how to get that expertise. That led to discussion about whether board members could appoint delegates to perform their duties. **Ms. Hunt** said the last time the legislature changed the board's makeup was in 2002 in reaction to the Enron debacle which, the legislature concluded, occurred at least in part because delegates, rather than board members themselves, were voting on proposals.

**Ms. Francis** suggested using Councils of Governments ("COGs") to find people with the expertise specified in the legislation. **Mr. deBear** said that suggestion leads to the question of how the municipal representatives should be chosen and whether the COGs could play a role.

### **3. FUTURE ACTIVITIES OF THE SUB-COMMITTEE**

#### **A. SCHEDULING OF NEXT MEETING**

At this time, with Sub-Committee members having other commitments, it was agreed to continue the discussion to another meeting. Sub-Committee members agreed to schedule a special meeting for Friday, January 13, 2012, at 8:30 a.m. They agreed in the interim to consider these four points:

- The level of representation of non-Mid-Connecticut cities and towns.
- How to identify and select board members with the necessary environmental and energy experience.
- Whether legislators should be allowed to serve.
- How to select the municipal representatives.

### **4. ADJOURNMENT**

Sub-Committee members agreed to adjourn at 9:37 a.m.

Respectfully submitted,

Paul Nonnenmacher  
Director of Public Affairs  
CRRA Liaison



**DRAFT MINUTES OF SUB-COMMITTEE ON GOVERNANCE**  
**SPECIAL MEETING OF JANUARY 13, 2012**

The Mid-Connecticut Project Municipal Advisory Council (“MAC”) Sub-Committee on Governance held a special telephonic meeting on January 13, 2012, at CRRA headquarters, 100 Constitution Plaza, 6th Floor, Hartford, Connecticut.

Participating by teleconference were Sub-Committee members Laura Francis of Durham, Curtis Rand of Salisbury, Larrye deBear of Rocky Hill and Jeff Bridges of Wethersfield.

In the meeting room were Paul Nonnenmacher, Jim Perras and Laurie Hunt of CRRA and John Pizzimenti of USA Hauling & Recycling.

Also on the teleconference was Thomas D. Ritter of Brown Rudnick, CRRA’s Municipal Government Relations Liaison.

**1. CALL TO ORDER**

The meeting came to order at 8:30 a.m.

**2. Review of proposal adopted by the Mid-Connecticut Project Municipal Advisory Committee**

**Mr. deBear** asked the other Sub-Committee members whether they had any questions regarding his summary (attached) of the outcome of the previous meeting.

**Mr. Bridges** asked whether by replacing the Chair the Governor would end his or her term as a member of the board. **Mr. Nonnenmacher** explained that under the current system the Governor appoints three of the 11 board members and can select any of those 11 to serve as Chair, and should the Governor replace the Chair he or she would continue as a board member until his or her term expired. **Mr. deBear** said the new proposal would work the same way.

**Mr. Bridges** asked if he was correct in assuming that the proposal’s Steering Committee would function as an Executive Committee. **Mr. deBear** said yes and added that language was taken from the legislation that restructured CRRA in 2002.

**Mr. Rand** moved to approve the summary as a proposal to the full Mid-Connecticut Project Municipal Advisory Committee. **Ms. Francis** seconded. **Mr. Nonnenmacher** took a roll-call vote, and the motion passed unanimously.

Sub-Committee members directed Mr. Perras to work with Ms. Hunt to provide whatever language the Legislature would need to introduce a bill.

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There being no further business, Sub-Committee members agreed to adjourn at 8:42 a.m.

Respectfully submitted,

Paul Nonnenmacher  
Director of Public Affairs  
CRRA Liaison

**PROPOSED CRRA CHANGES BASED ON JANUARY 10, 2012 CONFERENCE CALL**  
**[For Discussion Purposes Only]**

**The Governance Subcommittee of the Mid-Connecticut Project Municipal Advisory Committee (MAC) recommends the following provisions for consideration by the MAC; said provisions to serve as the basis for negotiations with the Board of the Connecticut Resources Recovery Authority (CRRA):**

Membership on the Connecticut Resources Recovery Authority (CRRA) Board is increased to 13; each member shall serve a four-year term, with terms to be staggered. Members are to be appointed as follows:

Five members -- one each appointed by the Governor, President Pro Tem of the State Senate, the House Speaker, the minority leader of the State Senate, and the minority leader of the State House of Representatives;

Four officials of municipalities that have entered into contractual relationships with the CRRA, individually or through their membership in a Connecticut solid waste authority, having a population of 30,000 or more, one of which shall be a representative of the City of Hartford; and

Four officials of municipalities that have entered into contractual relationships with the CRRA, individually or through their membership in a Connecticut solid waste authority, having a population of less than 30,000.

"Officials of municipalities" is defined as first selectman, mayor, city or town manager, or chief financial officer of a municipality that has entered into a solid waste disposal services contract with the CRRA, individually or through their membership in a Connecticut solid waste authority, Said "officials of municipalities" may not designate a representative to perform in their absence.

The Governor shall appoint one of the Board members to serve as chairperson of the board who shall serve at the pleasure of the Governor. Appointees named by the Governor and the President Pro Tem of the State Senate, the House Speaker, the minority leader of the State Senate, and the minority leader of the State House of Representatives shall include at least four members who have specific qualifications -- one with a background in government or corporate finance, one with expertise in the environmental field, one with expertise in the energy field, and one with expertise in business or industry. No members of the Connecticut General Assembly shall serve as a member of the CRRA Board. No Board member shall serve more than eight consecutive years.

The eight members who are officials of municipalities that have entered into contractual relationships with the CRRA, individually or through their membership in a Connecticut solid waste authority, shall be selected as follows:

The municipal official representing the City of Hartford shall be selected by action of the City's legislative body.

The other three municipal officials from municipalities with a population of 30,000 or more (exclusive of the City of Hartford) and the four municipal officials from municipalities with a population of 30,000 or less shall be selected by a nominating committee of one municipal official from each of the regional planning agencies that include municipalities that have contractual relationships with CRRA. Municipal officials selected by the nominating committee shall be submitted to the Mid-Connecticut Project Municipal Advisory Committee (MAC) or its successor organization for its review and action. Municipal officials approved by the MAC shall be recommended to the CRRA Board for review and action.

#### **MISCELLANEOUS PROVISIONS**

Any Board member who fails to attend three consecutive meetings of the board or who fails to attend fifty percent of all meetings of the board held during any calendar year shall be deemed to have resigned from the board.

The chairperson of the Board, with approval of the Board members, shall appoint a president of CRRA.

Each Board member shall be entitled to reimbursement for actual and necessary expenses.

Board members may engage in private employment (subject to ethics and conflict of interest provisions).

Seven Board members shall constitute a quorum.

A steering committee of three-to-five members shall be established.

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