

**Steering Committee Meeting
December 3, 2002**

DRAFT MINUTES

Members Present: Michael Pace, Committee Chair
Andrew Sullivan

Staff Present Tom Kirk, President
Angelica Mattschi, Corporate Secretary
Gary Gendron, Director of Administration
Bettina Bronisz, Assistant Treasurer & Director of Finance
John Clark, Operations Division Head
Peter Egan, Director of Environmental Services

Chairman Pace called the meeting to order at 1:25 p.m.

1. Financials

Ms. Bronisz distributed a document that showed 3 scenarios of CRRA's financial outlook from FY03 to FY23. Chairman Pace said that the Steering Committee Report to the General Assembly required a 3-year projection and CRRA was giving them 20 years. Ms. Bronisz explained that Scenario #1 was the base case which would increase the tip fee by \$4 per year. Scenario #2 depicted how CRRA's financials would look if it drew down from the State as needed. Scenario #3 assumed a full debt refunding, she said. Ms. Bronisz said that at a prior meeting, the State and OPM stated that they preferred Scenario #2. Ms. Bronisz noted that the distributed documents included modifications offered by the State and OPM.

Chairman Pace lead a discussion on potential expense reductions, revenue increases, pursuing legislative initiatives such as the dioxin tax and escheats as well as mitigating legal expenses and collecting monies from CL&P. These monies would be used to mitigate the tip fee, Chairman Pace noted, and would reduce the State's exposure. Chairman Pace stated that CRRA was not looking for a handout but a bridge to financial stability.

Chairman Pace suggested that past criticisms of CRRA should be mapped out in the Steering Committee Report. Mr. Kirk added that it should also show Connecticut and Massachusetts prices for comparison. Director Sullivan agreed.

There was a discussion on how possible additional energy revenues, borrowing from the State, tip fee changes and issues regarding Wheelabrator and DEP could affect the scenarios as presented by Ms. Bronisz. Chairman Pace said that if monies were recovered from Enron or received from additional revenues, they would go towards the debt service and in turn would mitigate the tip fees. Chairman Pace said that this should be added to the scenarios as a footnote.

2. Steering Committee Report to the General Assembly

Mr. Flaherty discussed the changes that were made in the drafts of the Steering Committee Report to the General Assembly. Mr. Flaherty said that he received Director Martland's suggestions as well as the final comments from the Organizational Synergy & Human Resources Committee. Mr. Flaherty added that the Policy & Procurement Committee has committed to review the report at their next meeting.

The Steering Committee reviewed the report and made minor changes.

Adjournment

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director Sullivan was approved unanimously.

There being no other business to discuss before the Committee, the meeting was adjourned at 4:05 p.m.

Respectfully submitted,

Angelica Mattschi
Corporate Secretary