

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND THIRD MEETING

JUNE 22, 2006

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, June 25, 2006 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Benson Cohn
Mark Cooper
James Francis
Michael Jarjura (Present beginning at 10:55 a.m.)
Edna Karanian
Mark Lauretti (Present from at 9:50 a.m. to 12:15 p.m.)
Theodore Martland
Raymond O'Brien
Andrew Sullivan (Present until 11:20 a.m.)
Timothy Griswold - Ad-Hoc, Mid-Connecticut Project
Elizabeth Horton Sheff – Ad-Hoc, Mid-Connecticut Project (Present beginning at 10:05 a.m.)

Present from the CRRA staff:

Tom Kirk, President (Present until 11:45 a.m.)
Jim Bolduc, Chief Financial Officer
Michael Bzdyra, Government Relations Liaison
Robert Constable, Controller
Peter Egan, Director of Environmental Affairs & Development
Floyd Gent, Director of Operations
Ron Gingerich, Development, Environmental Compliance, IT Manager
Laurie Hunt, Director of Legal Services
Donna Tracy, Executive Assistant (Present until 11:45 a.m.)
Kristen Greig, Secretary to the Board/Paralegal

Also present were: David Arruda of MDC, Mike Calandra of CWPM, David Collier of DW Trucking, Jorge Davila of CCEJ, Bill Dunbar of Copes, Stephen Hillyer of CCEJ, Paul Jessell of Copes, William Malone of Enviro Express, Jen Maloney of Gaffney Bennett, Allan Mercado of CCEJ, Dr. Mark Mitchell of CCEJ, John Pizzimenti of USA Hauling & Recycling, Lynn St. James of Covanta, Jaime Viola of CCEJ.

Chairman Pace called the meeting to order at 9:33 a.m. and stated that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

Mr. Stephen Hillyer introduced himself as a member of the Connecticut Coalition for Environmental Justice and stated that there are an inordinate number of fire calls for which the City of Hartford bears the financial burden. Mr. Hillyer said that the City of Hartford Director of Finance informed him that over 400 apparatus are called to CRRA facilities in one year. Mr. Hillyer said he understands that CRRA pays \$5,000,000 to the City of Hartford in lieu of taxes, but said that does not cover the amount of fire trucks responding to calls so the cost is actually paid by the taxpayers. Mr. Hillyer asked why CRRA does not reimburse or contribute to help with the cost of fire services.

Regarding the number of fire calls, Chairman Pace responded that MDC has been making a number of modifications to the fire suppression system at the plant. Mr. Arruda confirmed that there has been significant progress on the system.

Ms. Jaime Viola, a member of the Connecticut Coalition of Environmental Justice, said that she is concerned that Hartford has the second lowest recycling rate in the state. Ms. Viola asked what CRRA would do to facilitate and encourage recycling in Hartford since it is the home of the largest recycling facility in the state.

Chairman Pace responded that CRRA began activities related to an improved recycling facility in Hartford to encourage more recycling. Chairman Pace stated that it is unfortunate that there are people who would try to block that effort. Chairman Pace added that CRRA has also developed a recycling education campaign and holds electronics recycling events. Chairman Pace said that there is a concerted effort on the part of CRRA to expand recycling. Mr. Kirk said that the biggest hurdle to increasing recycling is the delay to improvements and renovation of the recycling center. Mr. Kirk stated that the delay caused by the Connecticut Coalition of Environmental Justice's intervention is preventing CRRA from getting the necessary permits to move forward. Mr. Kirk said that if people are truly concerned about the recycling rate, the intervention should be withdrawn so CRRA can improve the recycling rates. Chairman Pace stated that Ms. Viola's attendance at this meeting shows her concern for this issue and added that CRRA shares the same concern.

Ms. Viola stated that it seems unfair that Hartford has so many trash facilities that accept trash from other towns and said that she wants to be sure that Hartford is fairly reimbursed. Chairman Pace said that Hartford receives over \$5,000,000 for Pilot payments and there are other benefits, as well. Chairman Pace noted that this Board has decided to close the Hartford Landfill with the last deliveries in December of 2008.

Dr. Mark Mitchell, President of the Connecticut Coalition of Environmental Justice, distributed a handout to the Board. Dr. Mitchell said that he would like to explain his concerns about CRRA's operations in Hartford. Dr. Mitchell said that CRRA currently provides between \$50,000 and \$100,000 to the City of Hartford for reimbursement for recycling. Dr. Mitchell said that, even though the largest recycling facility is in Hartford, it does not benefit the city much and with the proposed expansion, CRRA is not proposing to increase the reimbursement rates to the City. Dr. Mitchell said it is much more difficult to recycle in urban areas because multi-family units and small businesses are charged more. Dr. Mitchell said that the amount of trash burned in Hartford is so large that, even though CRRA has a relatively low pollution rate per ton, there are so many tons burned that he is concerned about the total amount of pollution. Dr. Mitchell stated that the expansion of the recycling facility would bring in additional trucks, which will also increase the amount of pollution produced in Hartford. Dr. Mitchell added that there is a relatively simple solution to the amount of pollution from diesel trucks. A filter that costs about \$600 per truck should be required of all CRRA contractors to reduce diesel emissions.

Mr. Jorge Davila stated that he is a new member of the Connecticut Coalition of Environmental Justice who is concerned about Hartford. Mr. Davila stated that it seemed unfair that so many cities deliver their garbage to Hartford. Mr. Davila said that he remembers riding through surrounding towns and thinking how beautiful they were, but did not realize that was because all of their garbage was delivered to Hartford.

With no further comments from the public, Chairman Pace stated that the regular meeting would commence.

APPROVAL OF AN AMENDMENT TO THE MINUTES OF THE APRIL 27, 2006 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the April 27, 2006 Regular Board Meeting. The motion was made by Director O'Brien and seconded by Director Cooper.

Director O'Brien asked if the only amendment was the memo appended to the minutes. Ms. Greig responded in the affirmative.

The minutes were approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		

Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

APPROVAL OF THE MINUTES OF THE MAY 25, 2006 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the May 25, 2006 Regular Board Meeting. The motion was made by Director O'Brien and seconded by Director Sullivan.

The minutes were approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION IN APPRECIATION OF BENSON R. COHN'S SERVICE TO THE CONNECTICUT RESOURCES RECOVERY AUTHORITY AND THE CITIZENS OF THE STATE OF CONNECTICUT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

WHEREAS, in 2002 the Connecticut General Assembly reconstituted the Connecticut Resources Recovery Authority; and

WHEREAS, the new Connecticut Resources Recovery Authority was to be governed by a new Board of Directors consisting of experts from private industry, the public sector and municipal leaders and who would use their expertise to restore and enhance the financial and operational stability of the Authority; and

WHEREAS, BENSON R. COHN, in his capacity as an expert from the public sector, served on the Board of Directors of the Connecticut Resources Recovery Authority from 2002 to 2006; and

WHEREAS, Mr. Cohn's outstanding efforts as Chairman of the Policies & Procurement Committee and a member of the Executive Committee and Finance Committee were instrumental in the furtherance of the goals of the Connecticut Resources Recovery Authority of reviewing operational processes to ensure compliance with all procedural and procurement requirements; and

WHEREAS, Mr. Cohn's steadfast guidance and insightful knowledge of the inner workings of government brought CRRA to the highest level of public accountability and transparency; and

THEREFORE, BE IT RESOLVED: That the Board of Directors of the Connecticut Resources Recovery Authority hereby extends to BENSON R. COHN thanks and affection for all of his dedication and time-consuming service to the Connecticut Resources Recovery Authority and the citizens of the State of Connecticut; and, furthermore, we, the members of the Board of Directors, extend our sincere best wishes for fulfillment and happiness in his future endeavors.

Director Cooper seconded the motion.

Chairman Pace said that this resolution cannot state the tremendous insight and effort that Vice-Chairman Cohn has provided to this Board. Chairman Pace said that he does not believe that CRRA would be in the great shape it is in today without individuals like Vice-Chairman Cohn. Chairman Pace thanked Vice-Chairman Cohn.

Director O'Brien stated that when Vice-Chairman Cohn speaks, everyone listens. Director O'Brien said that it has been Vice-Chairman Cohn's input that has enabled the organization to make substantial progress over the last four years.

Vice-Chairman Cohn thanked the Board and said he appreciates the kind thoughts.

The motion previously made and seconded was approved. Vice-Chairman Cohn abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair			X
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		

Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

RESOLUTION IN APPRECIATION OF ANDREW M. SULLIVAN, JR.'S SERVICE TO THE CONNECTICUT RESOURCES RECOVERY AUTHORITY AND THE CITIZENS OF THE STATE OF CONNECTICUT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

WHEREAS, in 2002 the Connecticut General Assembly reconstituted the Connecticut Resources Recovery Authority; and

WHEREAS, the new Connecticut Resources Recovery Authority was to be governed by a new Board of Directors consisting of experts from private industry, the public sector and municipal leaders and who would use their expertise to restore and enhance the financial and operational stability of the Authority; and

WHEREAS, ANDREW M. SULLIVAN, JR., in his capacity as an expert in corporate finance, served on the Board of Directors of the Connecticut Resources Recovery Authority from 2002 to 2006; and

WHEREAS, Mr. Sullivan's outstanding efforts as Chairman of the Finance Committee and a member of the Executive Committee were instrumental in the furtherance of the goals of the Connecticut Resources Recovery Authority of reducing debt service and enhancing the financial viability of the organization; and

WHEREAS, Mr. Sullivan's leadership and innovative solutions to the Authority's financial challenges enabled CRRA to emerge as a financially stable and viable organization ; and

THEREFORE, BE IT RESOLVED: That the Board of Directors of the Connecticut Resources Recovery Authority hereby extends to ANDREW M. SULLIVAN, JR. thanks and affection for all of his dedication and time-consuming service to the Connecticut Resources Recovery Authority and the citizens of the State of Connecticut; and, furthermore, we, the members of the Board of Directors, extend our sincere best wishes for fulfillment and happiness in his future endeavors.

Director O'Brien seconded the motion.

Director Francis stated that the Board appreciates every minute that Director Sullivan has given.

Director O'Brien stated that he has not been aware of all the work that Director Sullivan has put in because a lot of time was spent working behind the scenes with Mr. Kirk, Mr. Bolduc and the Finance department. Director O'Brien noted that the real tribute to Director Sullivan's leadership and insight is that debt will have gone down from approximately \$180 million possibly to less than \$20 million.

Mr. Bolduc said that it is bittersweet to see Director Sullivan leave. Mr. Bolduc said that he appreciates Director Sullivan's counsel over the years.

Chairman Pace stated that CRRA would not be here today without Director Sullivan's financial expertise and involvement on the Steering Committee. Chairman Pace said that the State owes a debt of gratitude to Directors Sullivan and Cohn.

Director Sullivan thanked the Board for their comments and thanked Mr. Bolduc and Mr. Kirk. Director Sullivan said that everyone on the Board invested significant amounts of time, effort, and energy to help get CRRA to a better place. Director Sullivan stated that he has the utmost respect for Chairman Pace and for his work. Director Sullivan said that everyone has worked together to build credibility and put CRRA in a better position. Director Sullivan noted that one of the true successes of the Board was the ability to attract two critical managers of the enterprise, Mr. Kirk and Mr. Bolduc. Director Sullivan expressed his respect for Messrs. Kirk and Bolduc. Director Sullivan said that hopefully he is leaving the organization in a better position than when he first came to the Board.

Mr. Kirk said that a week does not go by when he and Mr. Bolduc turn to Vice-Chairman Cohn or Director Sullivan for direction and insight. Mr. Kirk said that one of the reasons he has been effective is because of the liberal use of the wisdom and advice of Vice-Chairman Cohn or Director Sullivan. Mr. Kirk said that he will sorely miss these leaders and said there is always a seat open should they change their mind.

The motion previously made and seconded was approved. Director Sullivan abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan			X
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

Chairman Pace requested a short recess. The recess began at 10:05 a.m. and the meeting was reconvened at 10:10 a.m.

RESOLUTION REGARDING A CONTRIBUTION TO THE ROLLING STOCK RESERVE FROM CERTAIN ROLLING STOCK SALE PROCEEDS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Sullivan:

RESOLVED: That the proceeds received by the Authority from the sale of certain tractors and trailers to CWPM, LLC in the amount of \$312,245.00 be deposited into the Mid-Connecticut Project Rolling Stock Reserve.

Director O'Brien seconded the motion.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

RESOLUTION REGARDING COOPERATIVE SERVICES AGREEMENT BETWEEN CONNECTICUT RESOURCES RECOVERY AUTHORITY AND UNITED STATES DEPARTMENT OF AGRICULTURE ANIMAL AND PLANT HEALTH INSPECTION SERVICE WILDLIFE SERVICES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute an agreement with the United States Department of Agriculture Animal and Plant Health Inspection Service Wildlife Services, for the control of nuisance birds at the Hartford Landfill and Mid-

Connecticut Project Waste Processing Facility, substantially as presented and discussed at this meeting.

Director Martland seconded the motion.

Mr. Egan explained that this contract is with a governmental agency and would allow wildlife biologists to visit the Hartford Landfill and Waste Processing Facility and undertake control activities to keep the population of nuisance birds at a manageable level. Mr. Egan noted that an annual report assembled by the USDA is available in the supplemental package.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

RESOLUTION REGARDING A BILLBOARD ADVERTISING LICENSING AGREEMENT AT THE SOUTH MEADOWS PROPERTY

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute an agreement with Lamar Central Outdoor, LLC to obtain the license rights from CRRA to utilize the South Meadows Property to construct/upgrade, maintain and operate a Billboard on the CRRA property, substantially as presented and discussed at this meeting.

The motion was seconded by Vice-Chairman Cohn.

Mr. Gent gave a brief introduction of the terms of the agreement, noting that Lamar offered the highest price for all three available options. Mr. Gent informed the Board that

management is recommending Option 3 because it provides the highest net present value and the highest cumulative payments. Mr. Gent also gave an overview of the payment structure.

Chairman Pace noted that CRRA owns the land, Lamar would own the structure and pointed out that CRRA reserves the right to reject any billboard advertising content. Chairman Pace stated that there was a list that bans certain types of products or services that could be offensive. Chairman Pace stated that CRRA wants to ensure that the billboard on CRRA property is in line with the values of the city.

Director O'Brien said that he has a concern that the agreement could transcend the life of the Project and asked if CRRA is authorized to do so. Director O'Brien also noted that he would like the resolution to be amended to reflect whichever option is chosen. Attorney Hunt stated that there is nothing in the statutes or CRRA policies that limits the ability of CRRA to enter any contract for a particular length of time, provided it has the necessary affirmative 2/3 vote for contracts over five years. Attorney Hunt added that this billboard is not located on land that will interfere with any future plans.

Director Lauretti stated that a fifteen-year term seemed quite long. Mr. Gent said that an analysis was done, which revealed that fifteen to twenty years were not uncommon for this type of agreement. Mr. Gent added that the prices reflect the benefit of the longer-term agreement and said that is because the vendor makes a significant initial investment in the construction of the billboard.

Director Griswold asked if CRRA is named on an insurance policy for physical or other damage. Mr. Gent responded that all on-site contractors are required to carry liability insurance with CRRA as a named insured.

Director Karanian asked if the billboard has been well presented and maintained by Lamar in the past. Mr. Tracey responded in the affirmative.

Director Horton Sheff said that she is pleased to see the restrictions on the content of the billboard and asked if there were any discussion with Lamar about utilizing the billboard for public service announcements. Mr. Tracey responded in the negative.

Director O'Brien moved to amend the resolution to read:

RESOLVED: That the President is hereby authorized to execute an agreement with Lamar Central Outdoor, LLC to obtain the license rights from CRRA to utilize the South Meadows Property to construct/upgrade, maintain and operate a Billboard on the CRRA property for a fifteen year term commencing on August 1, 2006, substantially as presented and discussed at this meeting.

Vice-Chairman Cohn seconded the motion.

The motion to amend the resolution was approved unanimously.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

RESOLUTION REGARDING THE SANITARY SEWER MODIFICATIONS AT THE FAIRFIELD TRANSFER STATION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute an agreement with CISCO LLC to implement sanitary sewer modifications at the Fairfield Transfer Station, substantially as presented and discussed at this meeting.

Director Martland seconded the motion.

Mr. Gent explained that the waste water from the tipping floor, sanitary water from the restrooms, and storm water all converge into a separator, which is not in compliance with DEP regulations. Mr. Gent said that this modification would separate the three streams. Mr. Gent noted that there were three bidders and management is recommending the lowest bidder.

Director Martland pointed out that there was a large difference between the bids and asked how management verified that the bidders all understood the project. Mr. Gent responded that Mr. Tracey met with the contractor to review the scope of work and qualifications of the bidders. Director Martland asked if management met with all of the bidders. Mr. Tracey responded that he met with the low bidder only.

Director Laretti asked who owns the transfer station. Mr. Gent responded that the transfer station is owned and operated by CRRA, but if the Municipal Service Agreements are not extended the assets will be transferred back to the town.

Director O'Brien said that he is concerned that items such as this are not being brought to the Policies & Procurement Committee to give the Committee an opportunity to review them prior to consideration by the Board. Mr. Kirk responded that management has not utilized the Policies & Procurement Committee as a contract review committee because they thought it would be too much of a burden on the Committee. Mr. Kirk stated that contracts are brought to the Committee when there is an issue that management feels will benefit from the input of the Committee. Mr. Kirk said that all contracts could go to the Committee if that is the Board's preference. Chairman Pace said he would consider the matter.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING ASH RESIDUE TRANSPORTATION SERVICES FOR THE WALLINGFORD RESOURCES RECOVERY FACILITY

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to enter into an agreement with D.W. Transport and Leasing, Inc. to perform Ash Residue loading and transportation Services for the Wallingford Resources Recovery Facility substantially in accordance with the terms and conditions discussed at this meeting.

Vice-Chairman Cohn seconded the motion.

Chairman Pace distributed copies of a letter he received from Enviro Express' attorney regarding this item. Vice-Chairman Cohn informed the Board that the Policies & Procurement Committee reviewed this item and is recommending the second lowest bid because the 50% owner of the company that submitted the low bid was on the list of individuals indicted by the U.S. Attorney's Office. Vice-Chairman Cohn said that, although CRRA takes no position on the

merits of the indictment and the difference between the bids is nominal, the statutes and CRRA procedures permit the authority to accept other than the low bid when it is in the best interest of the Authority. Vice-Chairman Cohn stated that, in this case, the mere appearance is so damaging that the Committee is recommending the second lowest bidder.

Chairman Pace noted that the summary says that the contract was rescinded. Mr. Kirk clarified, stating that typically CRRA sends a notice that states that management will recommend the contractor to the Board of Directors, but the award is contingent on Board approval.

Chairman Pace pointed out that the difference between the current contractor, D.W. Transport and Leasing, Inc., and the low bidder is minimal. Chairman Pace said that the difference is not enough of an incentive to change to a new contractor.

Director Horton Sheff asked if the low bidder would have a legal claim against CRRA because they were already sent a notice. Attorney Hunt responded that the notice is very clear that any notice of award is subject to Board approval.

There was a brief discussion regarding the nature of the indictments and the obligation of public entities to preserve the confidence of the public and government.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING SIGNATORY AUTHORITY FOR WATER POLLUTION CONTROL SUBMITTALS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: Pursuant to Conn. Gen. Stat. Section 22a-277(c) the Board hereby authorizes the President to delegate to Christopher Shepard, Environmental Engineer, as duly authorized representative of the Authority, the authority to sign permit-required reports and other applicable information submitted by the Authority to the Connecticut Department of Environmental Protection, in connection with water pollution control compliance and permitting programs, substantially as presented and discussed at this meeting. This delegation of authority, in the President's opinion, would be appropriate for the prompt and orderly transaction of the business of the Authority.

Director Cooper seconded the motion.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION ENDORSING THE AMENDMENT OF THE PROFESSIONAL EMPLOYMENT AGREEMENT BETWEEN THE ATTORNEY GENERAL AND PEPE & HAZARD

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Vice-Chairman Cohn:

RESOLVED: That the Board endorses the proposal presented to Pepe & Hazard on June 13, 2006 for legal fees related to CRRA's lawsuit against Hawkins Delafield & Wood, and recommends to the Attorney General an amendment to the Professional Employment Agreement between the Attorney General and Pepe & Hazard implementing said proposal, as presented and discussed at this meeting.

Director O'Brien seconded the motion.

Vice-Chairman Cohn noted that the existing agreement with Pepe & Hazard intentionally left out the Hawkins Delafield & Wood matter because it was thought that the matter would be settled soon. Vice-Chairman Cohn stated that since the matter did not settle, Pepe & Hazard requested that CRRA revisit the fee structure of the agreement as it related to Hawkins Delafield & Wood and requested consideration of a contingency fee arrangement. Vice-Chairman Cohn informed the Board that the Policies & Procurement Committee instead suggested returning to an hourly fee structure and Pepe & Hazard counter-offered discounted hourly rates with a large success fee. Vice-Chairman Cohn stated that the Committee rejected the success fee and offered the hourly rates that were in effect plus the cost of living adjustments that applies to all of CRRA's legal service agreements. Vice-Chairman Cohn said that Pepe & Hazard has accepted the arrangement.

Director Martland stated that he is not happy with the quality of the service provided by Pepe & Hazard.

Chairman Pace asked if this amendment has been reviewed by the Attorney General's office. Attorney Hunt responded that the Attorney General's office is aware of the amendment and congratulated the parties on reaching an agreement.

Director Lauretti asked what Pepe & Hazard is currently working on that is incurring legal expenses. Attorney Hunt stated that the issues would be discussed in Executive Session. Director Lauretti suggested postponing the vote on this matter until after Executive Session. Chairman Pace said that he would rather proceed now, but Directors are free to vote in any way that makes them comfortable.

Chairman Pace called for a vote. Chairman Pace, Vice-Chairman Cohn, and Directors Cooper, Francis, Karanian, O'Brien, Sullivan, Griswold, and Horton Sheff voted in favor of the resolution. Director Martland voted nay and Director Lauretti abstained.

Attorney Hunt noted that the resolution did not pass because it requires an affirmative vote of 2/3 of the full Board. Director Martland stated that, because of the time-sensitive nature of this matter, he is willing to reverse his vote despite the fact that he is not pleased with the quality of the firm's representation of CRRA.

Chairman Pace called for another vote. The motion previously made and seconded was approved. Director Lauretti abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti			X
Theodore Martland	X		

Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

Vice-Chairman Cohn noted that he would recuse himself from the next three items on the agenda due to the appearance of a conflict. Vice-Chairman Cohn informed the Board that his cousin is a partner at Cohn Birnbaum & Shea and added that he remained present in the room when these items were discussed at the Policies & Procurement Committee because there would not have been a quorum if he left.

RESOLUTION AUTHORIZING THE PRESIDENT TO EXECUTE AN AMENDMENT TO CRRA'S LEGAL SERVICES AGREEMENT WITH COHN BIRNBAUM & SHEA

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute an amendment to be effective as of 7/1/06, to CRRA's Legal Services Agreement with Cohn Birnbaum & Shea, as presented and discussed at this meeting.

Director Cooper seconded the motion.

The motion previously made and seconded was approved. Vice-Chairman Cohn abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair			X
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

WHEREAS, CRRA has entered into Legal Services Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2006 projected legal fees; and

WHEREAS, CRRA has incurred greater than anticipated legal expenses in connection with environmental matters, general counsel matters, and the costs of Enron-related litigation;

NOW THEREFORE, IT IS RESOLVED: That the following additional amounts be authorized for payment of projected legal fees and costs to be incurred through June 30, 2006:

Firm:	Amount:
Cohn Birnbaum	\$10,000
Halloran & Sage	\$150,000
Pepe & Hazard	\$300,000

Director Cooper seconded the motion.

The motion previously made and seconded was approved. Vice-Chairman Cohn and Director Martland abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair			X
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland			X
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut

(SEE RECONSIDERATION OF THIS ITEM ON PAGE 23.)

RESOLUTION REGARDING FY 2007 PROJECTED LEGAL EXPENDITURES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

WHEREAS, CRRA has entered into Legal Services Agreements with various law firms for the provision of legal services from July 1, 2005 through June 30, 2008; and

WHEREAS, CRRA now seeks Board authorization for projected legal expenditures during the second year term of said Agreements;

NOW THEREFORE, IT IS RESOLVED: That the following additional amounts be authorized for payment of projected legal fees to be incurred during fiscal year 2007:

Firm:	Amount:
Brown Rudnick	\$ 550,000
Cohn Birnbaum & Shea	\$ 75,000
Halloran & Sage	\$1,200,000
Heneghan Kennedy & Doyle	\$ 115,000
Kainen, Escalera & McHale	\$ 40,000
McCarter & English	\$ 180,000
Perakos & Zitser	\$ 120,000
Pepe & Hazard	\$ 920,000
Pullman & Comley	\$ 105,000
Sidley Austin	\$ 55,000

Director Cooper seconded the motion.

Director O'Brien noted that this was discussed and recommended by the Policies & Procurement Committee.

The motion previously made and seconded was approved. Vice-Chairman Cohn and Director Martland abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair			X
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland			X
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

COMMITTEE REPORTS

ORGANIZATIONAL SYNERGY & HUMAN RESOURCES COMMITTEE

Director Cooper noted that the Organizational Synergy & Human Resources Committee met this morning and said that the following three resolutions are being recommended by the Committee.

ADDITIONS TO THE AGENDA

Director Cooper made a motion to add consideration of creation of a financial analyst position and elimination of the purchasing manager position. Director O'Brien seconded the motion. The motion previously made and seconded was approved unanimously.

RESOLUTION REGARDING HUMAN RESOURCES COMMITTEE RECOMMENDATION to the BOARD of DIRECTORS REGARDING CREATION of the POSITION of FINANCIAL ANALYST and THE ELIMINATION OF THE PURCHASING MANAGER POSITION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the Board of Directors authorizes hiring a full-time Financial Analyst and the elimination of the Purchasing Manager position as approved by the CRRA Organizational Synergy & Human Resources Committee.

Director Francis seconded the motion.

Director Cooper explained that this reorganization would help operations and save the organization money. Director Cooper referred the Board to the job description for a list functions to be performed by the new position. Mr. Bolduc stated that the individual in this position would provide support to the Controller and Buyer and would create some depth in the organization.

Director O'Brien asked for confirmation that the buyer would be performing the tasks that were previously handled by the purchasing manager. Director Karanian confirmed.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

Director Cooper made a motion to add consideration of Human Resources Consulting Services Agreements. Director O'Brien seconded the motion. The motion previously made and seconded was approved unanimously.

AUTHORIZATION REGARDING THE HUMAN RESOURCES CONSULTING SERVICES AGREEMENTS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the President is hereby authorized and directed to execute, deliver, and perform on behalf of the Authority, Human Resources Consulting Services Agreement as were substantially set forth in the RFQ for a period of three years with firms listed below, as presented and discussed at this meeting. All of the human

resources consulting services obtained through the firms below will be obtained on an "on-call" basis.

A. Temporary Staffing Services

Jaci Carroll Staffing
Point Staffing
United Personnel Services
Lauren Staffing
Staffing Now

B. Recruiting Services

Horton International
Jaci Carroll Staffing
Point Staffing
United Personnel Services
Lauren Staffing
Staffing Now
Marchese Consulting, LLC

C. General/Miscellaneous Human Resources Consulting Services

Horton International
Marchese Consulting, LLC
United Personnel Services

Director Francis seconded the motion.

There was a brief discussion regarding whether any of the recommended firms are minority-owned businesses. Mr. Bolduc stated that he believed there were companies that are owned by women. Mr. Bolduc added that CRRA works with minority-owned firms that are not registered with the state as such. Mr. Bolduc stated that CRRA encourages firms to register with the state so that CRRA can get credit for that in meeting set-aside requirements.

Director Horton Sheff asked if people of color own any of the firms. Mr. Bolduc responded that CRRA's bid documents do not make a distinction between minority or women-owned companies. Mr. Bolduc said that one of CRRA's practices to attract minority-owned businesses is advertising bid solicitations in minority publications.

Director Horton Sheff pointed out that a few of the contractors stated that they would not develop an affirmative action program. Director Horton Sheff said that she is concerned that the contractors will not commit to working with people of color. Mr. Kirk noted that CRRA is free to use the information in the proposals in the consideration of which firms will be given work when services are needed. Chairman Pace recognized that Director Horton Sheff raised a legitimate concern.

Director O'Brien stated that CRRA has a policy regarding Equal Opportunity for both contractors and employees and said that information should be reported to the Board on an

annual basis. Director Francis stated that if this subject is going to be reviewed, it should not only be for these firms, but for all of CRRA's contractors.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

Director Cooper made a motion to add consideration of senior management salaries. Director O'Brien seconded the motion. The motion previously made and seconded was approved unanimously.

RESOLUTION REGARDING SENIOR MANAGEMENT SALARIES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the salaries for the President (increase of 4.27%) and Chief Financial Officer (increase of 6%) be adopted as presented by the Organizational Synergy & Human Resources Committee and the Executive Committee.

Director Martland seconded the motion.

Director Cooper stated that the Committees have completed the reviews of the President and Chief Financial Officer and said that both gentlemen have performed very well. Director Cooper noted that salaries have not been adjusted since 2004 and based on the evaluations the Committees feel the adjustments are appropriate.

Chairman Pace asked if these figures were in the budget. Director Martland responded in the affirmative.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RECONSIDERATION OF ADDITIONAL PROJECTED LEGAL EXPENDITURES

Director O'Brien made a motion to reconsider the resolution regarding additional projected legal expenditures following Tab 13 of the Board package. Director Francis seconded the motion. The motion previously made and seconded was approved unanimously.

Director O'Brien noted that a change to resolution is necessary for its execution. Director O'Brien made the following amended motion:

WHEREAS, CRRA has entered into Legal Services Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2006 projected legal fees; and

WHEREAS, CRRA has incurred greater than anticipated legal expenses in connection with environmental matters, general counsel matters, and the costs of Enron-related litigation;

NOW THEREFORE, IT IS RESOLVED: That the following additional amounts be authorized for payment of projected legal fees and costs to be incurred through June 30, 2006, whether in the case of Pepe & Hazard, such costs are paid by CRRA to Pepe & Hazard for disbursement to consultants or are paid by CRRA directly to consultants:

Firm:	Amount:
Cohn Birnbaum	\$10,000

Halloran & Sage	\$150,000
Pepe & Hazard	\$300,000

Director Francis seconded the motion.

Attorney Hunt explained that CRRA is waiting for the Attorney General's preference as to whether CRRA will reimburse Pepe & Hazard for consultant costs or CRRA will pay the consultants directly.

The amended motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

CHAIRMAN AND PRESIDENT'S REPORTS

President's Report

Mr. Kirk noted that the Connecticut Coalition for Environmental Justice has intervened in the DEP permitting for the renovation of the recycling center on Murphy Road and said that the hearing date is September 5th. Mr. Kirk informed the Board that the application is substantially complete and DEP is in favor of the permit. Mr. Kirk said that CRRA anticipates approval by January, which will result in a delay of 8-12 months at substantial costs. Mr. Kirk said that, after today's Public Session, he hopes the Coalition will reconsider the intervention.

Regarding the Hartford Landfill, Mr. Kirk stated that the revisions to the closure plan are under development and the plan is expected to be submitted by the end of the month. Mr. Kirk said that positive discussions continue with the City regarding payment of the closure and it is CRRA's hope that state bond money will be utilized for that purpose.

Mr. Kirk said that the operations at the Mid-Connecticut plant continue to improve and CRRA is pleased to see the improved cooperation from MDC management. There has been substantial progress on the fire suppression system and a number of capital improvements are being evaluated. Mr. Kirk said that, on the other side of the relationship with MDC, there were two motions filed by MDC against CRRA which would prevent CRRA from defeasing about \$5 million in debt.

Regarding the federal indictments, Mr. Kirk stated that most of the indictments are centered in the southwestern portion of the state, where CRRA is conspicuously absent. Mr. Kirk said that the Board should be aware that there are individuals that have been indicted that work for companies that are customers of CRRA. Mr. Kirk said that CRRA is actively assisting the Attorney General and the Governor's new commission by providing expertise and insight for evaluation of the proposed licensing initiative.

Chairman's Report

Chairman Pace said that CRRA is working to update its emergency management plan. Chairman Pace noted that the auditor's report is in the Supplemental Package and said that he would like to meet with the auditors to discuss any items that need to be clarified. Chairman Pace said that, with Board members leaving, there would be some reorganization at the Committee level and said that he would look to Board members to move into new leadership positions.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff. The motion made by Vice-Chairman Cohn and seconded by Director O'Brien was approved unanimously. Chairman Pace requested that the following people be invited to the Executive Session:

Timothy Griswold - Ad-Hoc, Mid-Connecticut Project
Elizabeth Horton Sheff – Ad-Hoc, Mid-Connecticut Project
Tom Kirk (Present until 11:45 a.m.)
Jim Bolduc
Peter Egan (Present until 11:50 a.m.)
Floyd Gent
Ron Gingerich (Present until 11:50 a.m.)
Laurie Hunt, Esq.

The Executive Session began at 11:33 a.m. and concluded at 12:23 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 12:23 p.m.

ADDITIONS TO THE AGENDA

Director O'Brien made a motion to add consideration of two items to the agenda: a resolution regarding settlements and a resolution regarding the ash landfill siting. Director Martland seconded the motion. The motion previously made and seconded was approved unanimously.

RESOLUTION AUTHORIZING NEGOTIATION OF SETTLEMENTS WITH TWO LAW FIRMS WHICH FORMERLY REPRESENTED ENRON AND/OR RELATED ENTITIES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Vice-Chairman Cohn:

RESOLVED: That the President is hereby authorized to agree to settlement of the Authority's lawsuit against two of the law firms which formerly represented Enron and/or related entities, including taking all actions, executing documents, and doing all other things necessary to accomplish a settlement substantially on the terms discussed at this meeting, subject and pursuant to the approval of the Attorney General.

The motion was seconded by Director O'Brien.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

RESOLUTION REGARDING CRRA'S INITIATIVE TO SITE AN ASH RESIDUE LANDFILL WITHIN THE STATE OF CONNECTICUT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to expend up to \$140,000 to advance CRRA's initiative to develop an ash residue landfill, substantially as discussed and presented at this meeting.

The motion was seconded by Director Martland.

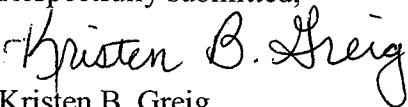
The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director Martland and seconded by Vice-Chairman Cohn was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:25 p.m.

Respectfully submitted,

 Kristen B. Greig
 Secretary to the Board/Paralegal