

CONNECTICUT RESOURCES RECOVERY AUTHORITY

THREE HUNDRED EIGHTY-SIXTH MEETING

MARCH 24, 2005

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, March 24, 2005 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Stephen Cassano (Present by telephone)
Mark Cooper (Present by telephone)
Michael Jarjura (Present by telephone beginning at 9:50 a.m.)
Edna Karanian
Mark Lauretti
Theodore Martland
Raymond O'Brien (Present by telephone)
Andrew Sullivan (Present by telephone from 9:55 a.m. until 11:30 a.m.)
Timothy Griswold (Ad-Hoc for Mid-Connecticut Project) (Present by telephone)

Present from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Peter Egan, Director of Environmental Affairs and Development
Floyd Gent, Director of Operations
Donna Tracy, Executive Assistant
Kristen Greig, Secretary to the Board/Paralegal

Also present were: Mr. Frank Marci of USA Hauling & Recycling and Mr. Matt Nozzolio of MDC.

Chairman Pace called the meeting to order at 9:47 a.m. and stated that a quorum was present. Chairman Pace noted that there was a snowstorm last night, which was why several Directors were participating via telephone and said that every vote would be conducted by roll call.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

Chairman Pace noted that there were no comments from the public and that the regular meeting would commence.

APPROVAL OF THE MINUTES OF THE FEBRUARY 24, 2005 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the February 24, 2005 Regular Board Meeting. The motion was made by Director Lauretti and seconded by Chairman Pace.

Vice-Chairman Cassano noted that he was present by telephone.

Director O'Brien stated that the quality of the minutes reflected well on the Board's decision to eliminate the use of a Court Reporter for verbatim transcriptions. Director O'Brien said that the minutes conveyed all of the necessary information, were properly transposed and the public record was in good shape.

The minutes as amended were approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING ALL RISK PROPERTY INSURANCE RENEWAL

Chairman Pace requested a motion regarding the referenced item. Director Lauretti made the following motion:

RESOLVED: The Finance Committee has reviewed and discussed the options for renewing CRRA's Property Insurance and recommends the purchase of the \$315 million policy from the following five insurers with their quota shares as indicated: Zurich 35%; XL 28%; ACE 16%; Arch 16% and Commonwealth 5% for the period 4/1/05 - 4/1/06 for a premium of \$670,000 and

FURTHER RESOLVED: The Finance Committee further recommends that CRRA purchase terrorism coverage as reviewed and discussed at this meeting for a premium not to exceed \$20,450, and

FURTHER RESOLVED: The Finance Committee recommends that CRRA obtain engineering services from Zurich for a premium of \$6,600 as reviewed and discussed at this meeting.

The motion was seconded by Chairman Pace.

Mr. Bolduc explained that the current policy expired at the end of March and a number of quotes were received for a \$315 million policy. Mr. Bolduc said that because the terrorism coverage was economically reasonable it should be continued this year. Mr. Bolduc noted that the policies were thoroughly reviewed by the Finance Committee.

Mr. Bolduc said that the \$696,000 premium was below the budgeted amount of \$800,000 and noted that the premium was lower than last year's premium of \$791,000.

Chairman Pace pointed out that even with the \$94,000 savings from last year's premium there was an increase in the liability coverage from \$305 million to \$315 million.

Mr. Bolduc stated that in addition to receiving quotes, CRRA looked to see if there was incremental insurance that could be bought at an additional cost, but it was determined that the current coverage was adequate.

Director Sullivan asked Mr. Bolduc to review the business interruption and extra expense coverage. Mr. Bolduc stated that CRRA analyzed whether CRRA's business interruption and extra expense coverage was adequate. Mr. Bolduc explained that the focus was on the length of time and CRRA's exposure if a facility was not operational and added that there was a lengthy discussion at the Finance Committee regarding those issues. Mr. Bolduc said that the Committee felt that it was not necessary or prudent to expand the coverage from a 12 month period to a 24 month period. Mr. Bolduc stated that the coverage seemed adequate based on the potential of an operational outage.

Director Sullivan stated that representatives from Marsh attended the Finance Committee meeting and noted that the Finance Committee was unanimous in its recommendation of the resolution to the full Board.

Director Griswold asked if all of the carriers were rated well by A.M. Best. Director Sullivan responded in the affirmative.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING PUBLIC OFFICIALS AND EMPLOYEES LIABILITY INSURANCE RENEWAL

Chairman Pace requested a motion regarding the referenced item. Director Laretti made the following motion:

RESOLVED: The Finance Committee has reviewed and discussed the options for renewing CRRA's Public Officials and Employees Liability Insurance and recommends the purchase of the \$5 million policy from American International Specialty Lines Company (AISLIC) for the period 4/1/05 – 4/1/06 for a premium of \$263,202.

The motion was seconded by Chairman Pace.

Director Sullivan stated that this coverage would protect management and the Directors for matters other than willful acts. Mr. Bolduc explained that the current \$5 million policy expired at the end of March and noted that there was a \$250,000 deductible. Mr. Bolduc stated that the two companies that submitted quotes were ACE and AISLIC, which was a subsidiary of AIG. Mr. Bolduc noted that AIG's premium was approximately \$15,000 higher than ACE's premium, but said there was a fundamental difference between the two policies. AIG adds defense costs on top of the policy limit, where the ACE policy utilizes defense costs within the \$5 million cap. Mr. Bolduc said that in light of current litigation, he thought the Board could appreciate that legal fees could erode the \$5 million cap very quickly. Mr. Bolduc explained that, for that reason, the Finance Committee felt it was reasonable to recommend the AIG policy even though the premium was slightly higher.

Mr. Bolduc informed the Board that there was a lengthy discussion at the Finance Committee meeting regarding increasing the premium for an additional aggregate limit of liability. Mr. Bolduc said that the Committee decided that increasing the limit by an additional

\$2.5 million of liability and the premium associated with such an increase did not warrant making a change at this time.

Chairman Pace asked for confirmation that there were adequate funds in the budget to pay the premium. Mr. Bolduc stated that the actual premium was approximately \$263,000 and there was \$290,000 in the budget for this policy.

Director Martland emphasized that AIG was being recommended because the defense costs would be handled outside of the \$5 million limit and said it was important to reflect why the Board was considering the policy with the higher premium.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE ADOPTION OF THE ANNUAL PLAN OF OPERATION AND BUDGET PROCEDURE

Chairman Pace requested a motion regarding the referenced item. Director Lauretti made the following motion:

RESOLVED: That the Board of Directors hereby adopts the Annual Plan of Operation and Budget Procedure as substantially presented and discussed at this meeting.

The motion was seconded by Chairman Pace.

Director Sullivan noted that the Finance Committee unanimously agreed to recommend the resolution for adoption by the Board of Directors. Director Sullivan stated that the second page spoke to the statutory framework under which the procedure was to be conformed.

Mr. Bolduc explained that there was a statutory requirement that CRRA have an operations and budget procedure and said that the current procedure was adopted by the Board in

1990. Mr. Bolduc stated that it was CRRA’s practice to keep current with all procedures so the procedure was updated with no significant changes from the current procedure.

Director Martland asked for confirmation that the suggested changes from the Finance Committee were made. Mr. Bolduc responded that the procedure was changed to reflect that modifications to the total amount of the budget must be made with an affirmative vote of 2/3 of the Directors. To see the recommended changes, Chairman Pace referred the Board to Section 3.4 entitled “Modifications” on the second page of the proposed procedure and explained the changes.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE ADOPTION OF PROCEDURES FOR AWARDING LOANS, GRANTS AND OTHER FINANCIAL ASSISTANCE

Chairman Pace requested a motion regarding the referenced item. Director Lauretti made the following motion:

RESOLVED: Effective upon passage, that the Procedures for Awarding Loans, Grants and Other Financial Assistance of the Connecticut Resources Recovery Authority be adopted substantially in the form presented and discussed at this meeting.

The motion was seconded by Chairman Pace.

Director Sullivan noted that the Finance Committee unanimously agreed to recommend the resolution for adoption by the Board of Directors.

Mr. Bolduc stated that this was another procedure that is required by statute. Mr. Bolduc said it had been approximately 15 years since the procedure had been updated. Mr. Bolduc said that this procedure was discussed at the September 2004 Finance Committee meeting and comments from that meeting were incorporated. Mr. Bolduc noted that the procedure was noticed as required by statute.

Mr. Bolduc said that there was a correction to the Executive Summary on the second page. There were references to the Policies & Procurement Committee, but the procedure was actually being recommended by the Finance Committee.

Chairman Pace said that the second paragraph on the second page discussed CRRA's ability to award grants or other financial assistance for an amount not to exceed \$5,000. Mr. Bolduc emphasized that any grants or financial assistance would be related to CRRA's core business.

Chairman Pace pointed out that the procedure required a 2/3 vote to award grants or financial assistance. Vice-Chairman Cassano asked if the procedure required 2/3 of the entire Board or 2/3 of those present. Chairman Pace responded that an affirmative vote of 2/3 of the entire Board was necessary.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING DELIVERY OF COVER SOILS TO THE HARTFORD LANDFILL

Chairman Pace requested a motion regarding the referenced item. Director Lauretti made the following motion:

RESOLVED: That the President is hereby authorized to enter into a contract with Nora Realty Corporation for delivery of contaminated soil to be used as daily cover at the Hartford Landfill, and as approved by the Connecticut Department of Environmental Protection, substantially as discussed and presented at this meeting.

Chairman Pace seconded the motion.

Mr. Egan stated that the purpose of the resolution was to approve a contract with Nora Realty Corporation for delivery of contaminated soil to the Hartford Landfill that CRRA will use as daily cover material. Mr. Egan said the soil was in place of material that CRRA would otherwise have to procure for a cost. Mr. Egan explained that the soil was analyzed and approved by the Connecticut DEP as well as CRRA's internal waste material profile approval process. Mr. Egan said that this was a win-win situation because CRRA was taking brownfield soil, putting it to a beneficial use and it provided revenue for the Mid-Connecticut Project.

Mr. Kirk added that one of CRRA's management team members, Dave Bodendorf, did an exceptional job negotiating the contract. Mr. Kirk said that \$28.00 per ton was an exceptionally good price, which was substantially higher than CRRA's historical price.

Director Martland said that it was not clear that CRRA was receiving the \$28.00 per ton. Mr. Egan stated that information was in the Financial Summary on the second page. Chairman Pace read the pertinent section of the Summary, "This will provide up to \$224,000 in revenues to the Mid-Connecticut project." Mr. Kirk stated that the minutes would clearly reflect that this is a revenue to the Project.

Director Sullivan asked what the anticipated time frame was for deliveries. Mr. Egan responded that the contract required that Nora Realty deliver the soil by the end of May. Director Sullivan asked if that revenue was budgeted. Mr. Egan said that CRRA estimated a revenue amount each fiscal year and this year's estimate was approximately \$250,000 - \$300,000.

Director Martland asked if there was brownfield material available in the Hartford area. Mr. Egan responded that there are some projects that CRRA would be looking into and potentially offering prices on. Mr. Egan noted that CRRA took in a significant amount of soil from the Colt redevelopment project before the project was stalled. Mr. Egan explained that there were several variables that must be considered when evaluating contaminated soil for use are daily cover, and CRRA would evaluate any brownfields soil that came to its attention.

Director Griswold asked if the contamination was primarily oil-based. Mr. Egan responded that this particular source was from the clean-up of a leaking underground storage tank, but CRRA also looked at soils with unknown sources of contamination or soils with low concentrations of metals. Typically, CRRA used organic contaminated soil with petroleum hydrocarbons.

Mr. Kirk emphasized that any soil that CRRA used as final or daily cover at the Landfill meets all DEP specifications for cover material. Mr. Kirk said the soil was only mildly contaminated and there was a substantial financial benefit versus purchasing cover soil.

Director Martland stated that he believed that simply aerating some contaminated soils would diminish the concentration of contamination. Mr. Kirk agreed and added that landfarming or roasting the soil was the typical treatment method of organic volatiles. Mr. Kirk said that, in this case, using the soil as daily cover has the intended result.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

COMMITTEE REPORTS

POLICIES & PROCUREMENT COMMITTEE

Mr. Kirk informed the Board that the Policies & Procurement Committee was proceeding with the Request for Qualifications process for legal services in all areas and new contracts would be signed by July 1. Chairman Sullivan stated that the Finance Committee would also be involved in selecting the Bond Counsel.

RESOLUTION OF THE BOARD OF DIRECTORS OF THE CONNECTICUT RESOURCES RECOVERY AUTHORITY APPROVING AN AMENDMENT TO SECTION 307 OF THE AMENDED AND RESTATED BYLAWS

Chairman Pace requested a motion regarding the referenced item. Director Lauretti made the following motion:

Any appointed Director who fails to attend three (3) consecutive regular meetings of the Board or who fails to attend fifty percent (50%) of all regular meetings of the Board held during any calendar year shall be deemed to have resigned from the Board. Any director may resign at any time by delivering notice to the Authority. A resignation is effective when the notice is delivered unless the notice specifies a later effective date. If a resignation is made effective at a later date and the Authority accepts the future effective date, the Board may fill the pending vacancy before the effective date, provided, that the successor is not permitted to take office until the effective date. The appointing authority for such Director may remove any such Director for inefficiency, neglect of duty or misconduct in office in the manner provided by Section 22a-261(1) of the Act.

Deleted: For the purposes of this Section, Board meetings shall be deemed to include regular and special meetings.

The foregoing revision to the Bylaws shall be effective immediately.

The motion was seconded by Chairman Pace.

Mr. Kirk stated that this amendment to the Bylaws would better reflect the statutory requirements regarding attendance at Board Meetings. Mr. Kirk explained that CRRA's By-Laws originally indicated that all meetings, regular and special, would be used in tracking attendance. Mr. Kirk said that section of the Bylaws is in contradiction to an Attorney General Opinion found by CRRA's General Counsel. To correct this inconsistency, the change to the bylaws would delete special meetings and return to regular meetings as the sole requirement for attendance requirements.

Chairman Pace stated that he understands that everyone faces time constraints. Chairman Pace stated that, while attendance has been good and there have been some special situations where Directors have had to participate by telephone, he thanks everyone for their attendance and encourages them all to be physically present to participate in the meetings.

Vice-Chairman Cassano asked what the status of the legislation regarding phone meetings was. Mr. Kirk responded that the bill had been included in an Ethics bill from the House of Representatives, H.B. 6616, which would prohibit quasi-public Board Members from voting by telephone and would prohibit quasi-public Board Members from being counted as "in attendance" when participating by phone. Mr. Kirk explained that this was forwarded joint favorable by the Government Administrations and Elections Committee and was presently being referred to the Planning and Development Committee.

Mr. Kirk said that discussions with leadership indicate that there was a strong preference for this particular portion of the legislation, but there was also an understanding of the challenge that would be for Boards, such as the CRRA's Board, which has representation from across the State. The expectation was that some modification of the present language would be introduced to recognize a difference between special and regular meetings. Mr. Kirk stated that CRRA was monitoring the legislation and providing guidance and insight wherever possible in the hopes that the final legislation will not present undue obstacles to CRRA's ability to do business. Vice-Chairman Cassano stated that it would be helpful to get the prohibition from participating in special meetings by telephone out of the bill before it came out of the Planning and Development Committee. Mr. Kirk agreed and stated that his discussions with the Screening Committee concentrated on that and stated that the other quasi-public agencies were also trying to promote a distinction between regular and special meetings in the legislation.

Chairman Pace asked if this bill was originally targeted only to CRRA. Mr. Kirk responded in the affirmative and explained that the other quasi-publics were included when the bill was rolled into the Ethics bill. Chairman Pace stated that with good leadership in the Committees, the other quasi-publics were included in the legislation, which showed that the legislature was "taking the high road" as opposed to a targeted role.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

ORGANIZATIONAL SYNERGY & HUMAN RESOURCES COMMITTEE

RESOLUTION REGARDING THE WORKPLACE VIOLENCE POLICY

Chairman Pace requested a motion regarding the referenced item. Director Lauretti made the following motion:

RESOLVED: That the new Workplace Violence Policy of the Connecticut Resources Recovery Authority be adopted substantially in the form as approved by the Organizational Synergy and Human Resources Committee at its September 23, 2004 meeting.

The motion was seconded by Chairman Pace.

Mr. Kirk explained that this policy was in place but had never been officially adopted by the Board. Mr. Kirk noted that the policy had been publicly noticed.

Chairman Pace stated that it was not only necessary that there be a policy, but that the policy be clearly defined so people understand what is appropriate and what is not appropriate. Chairman Pace said that this policy gave specific examples so there was no confusion between what individuals saw as appropriate behavior and what is appropriate at the corporate level. Director Jarjura agreed and stated that the better a policy was explained, the better off the organization would be.

Chairman Pace noted that the change in the policy was the identification of specific behaviors.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE HIRING, COMPENSATION, PROMOTION AND DISMISSAL PROCEDURES POLICY

Chairman Pace requested a motion regarding the referenced item. Vice-Chairman Cassano made the following motion:

RESOLVED: That the revised Hiring, Compensation, Promotion and Dismissal Procedures Policy of the Connecticut Resources Recovery Authority be adopted substantially in the form as approved by the Organizational Synergy and Human Resources Committee at its November 18, 2004 meeting.

The motion was seconded by Chairman Pace.

Mr. Kirk told the Board that the major change from the previous policy reflected CRRA's organizational change in 2004. The key issue was that management is permitted to fill vacant positions without getting direct approval from the Board of Directors. Mr. Kirk explained that upper-level management positions were still filled with the concurrence and advice of the Organizational Synergy and Human Resources Committee.

Director Karanian suggested that "high-level management" be defined in the policy to determine which specific positions would be filled with the Board's approval. Chairman Pace stated that section of the policy should include all of the President's direct reports. Vice-Chairman Cassano suggested that the specific positions be identified. Mr. Kirk stated that the language could be changed to read, "The President shall obtain the approval of the Directors prior to filling the following positions: Chief Financial Officer, Director of Legal Services, Director of Operations, Director of Environmental Affairs and Development, and Director of Communications and Government Affairs."

Director Karanian asked if approval of the Directors required a 2/3 affirmative vote. Mr. Kirk suggested adding "by majority vote" after "approval of the Directors" would clarify that. The Board agreed that the final language would read, "The President shall obtain the approval of

the Directors, by majority vote, prior to filling the following positions: Chief Financial Officer, Director of Legal Services, Director of Operations, Director of Environmental Affairs and Development, and Director of Communications and Government Affairs.”

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

CHAIRMAN’S REPORT

Chairman Pace stated that he had talked to management about meeting with the Steering Committee to develop the business plan. Mr. Kirk said that there would be a meeting on May 9th to discuss the Strategic Plan. Chairman Pace invited the Board to attend that meeting.

Chairman Pace said that he invited Director Francis, a member of the Organizational Synergy & Human Resources Committee, to attend a meeting with the Governor’s office regarding quasi-public agency salaries and benefits.

Mr. Kirk gave a brief update of CRRA’s legislative initiatives. In addition to the Ethics bill regarding telephone meetings, Mr. Kirk stated that SB94 would affect CRRA by requiring CRRA to get approval from the Comptroller’s Office for all transactions over \$25,000. Mr. Kirk stated that would be problematic for obvious reasons. Chairman Pace asked who introduced the bill stating that he was trying to get some insight as to what benefit that would have to the municipalities, the general public or the State. Mr. Bolduc stated that the bill was introduced by Representative Drew. Director Lauretti asked if the bill was directed at CRRA specifically. Mr. Kirk stated that the bill was directed toward all quasi-public agencies, but then several agencies were exempted in the language of the bill.

Director O’Brien requested that the letter from Attorney General Blumenthal supporting Chairman Pace’s reappointment as Chairman be included in the record. The letter was addressed to the Honorable Martin Looney and the Honorable Claire Janowski, Co-Chairs of the Executive and Legislative Nominations Committee and read as follows:

“Dear Senator Looney and Representative Janowski:

I write to strongly support the confirmation of Michael Pace as Chairman of the Connecticut Resources Recovery Authority. Mike Pace is a tireless public servant who has devoted countless hours and incalculable energy to restoring the CRRA’s financial viability and credibility among its member municipalities and their taxpayers.

I have known Mike since his appointment as Chairman of the Authority in the dark hours following the former CRRA Board’s loss of \$220 million in a failed, illegal deal with the Enron Corporation. Mike’s mission was the same as mine – to recover as much of the lost money as possible and spare CRRA’s member towns and their taxpayers increased tipping fees and a financially crippled waste collection agency. Working together, the CRRA and my office have recovered \$111 million from our Enron bankruptcy court action. This recovery, and the ongoing litigation we are pursuing, would never have been possible without the wise counsel, leadership and support that Mike Pace has lent to our legal efforts.

Michael Pace’s goals for CRRA have been larger than improving its financial health. He has worked relentlessly to restore the public’s confidence in CRRA as a cost-effective, consumer friendly governmental institution. He has streamlined the agency and made its decision making process open and transparent. He has been inclusive, not divisive, assuring that CRRA strives to serve the public interest.

Michael Pace is a man of impeccable integrity and the highest ethical standards. I recommend him for reappointment as Chairman of the CRRA without hesitation and with the highest personal regard and admiration.

Very truly yours,
Richard Blumenthal”

EXECUTIVE SESSION

Chairman Pace requested a motion to go into Executive Session to discuss pending litigation, contract negotiations and personnel matters. The motion made by Vice-Chairman Cassano and seconded by Director Cooper was approved unanimously. Chairman Pace requested that the following people remain for the Executive Session:

Chairman Michael Pace
Vice Chairman Stephen Cassano
Mark Cooper
Michael Jarjura
Edna Karanian
Mark Lauretti
Theodore Martland
Raymond O’Brien
Timothy Griswold

Tom Kirk
Jim Bolduc
Peter Egan
Floyd Gent

The Executive Session began at 10:50 a.m. and concluded at 11:21 a.m. Chairman Pace noted that no votes were taken in Executive Session.

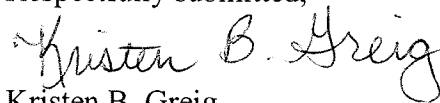
Chairman Pace reconvened the Board meeting at 11:21 a.m.

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director Laretti and seconded by Director Cooper was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 11:35 a.m.

Respectfully submitted,



Kristen B. Greig
Secretary to the Board/Paralegal