CONNECTICUT RESOURCES RECOVERY AUTHORITY

THREE HUNDRED SIXTY-EIGHT MEETING

FEBRUARY 19, 2004

A regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, February 19, 2004 at 100 Constitution Plaza, Hartford. Those present were:

Chairman Michael Pace (left at 11:30 a.m.)

Directors: Stephen Cassano

Benson Cohn Andrew Sullivan

Mark Lauretti (arrived at 9:50 a.m.)(left at 11:35 a.m.)

Theodore Martland James Francis Mark Cooper Ray O'Brien

Alex Knopp (present by phone)(hung up at 11:35 a.m.)

Sherwood Lovejoy (ad hoc for Bridgeport)
Timothy Griswold (ad hoc for Mid-Connecticut)
Jeffrey Hedberg (ad hoc for Mid-Connecticut)

Ad hoc members Griswold and Hedberg did not attend.

Present from the CRRA staff:

James Bolduc, Chief Financial Officer Robert Constable, Comptroller Floyd Gent, Director of Operations Thomas Kirk, President Angelica Mattschei, Corporate Secretary

Paul Nonnenmacher, Public Affairs/Gov't Relations

Ann Stravalle-Schmidt, Director of Legal Services

Others in attendance were: Sharon Lewis and Valentine Doyle of HEJN; John Maulucci of BRRFOC; Frank Marci of USA Hauling; David Arruda and Dominick DiGangi of MDC; Richard Cromley and Carmen Cordiero of the City of Hartford; and Lee Erdmann of the City of Hartford.

Chairman Pace called the meeting to order at 9:35 a.m. Chairman Pace requested that everyone stand up for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the next item on the agenda allowed for a public portion between 9:30 a.m. and 10:00 a.m. in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes. Chairman Pace asked whether any member of the public wished to speak.

Sharon Lewis, a resident of the City of Hartford and a member of the Hartford Environmental Justice Network (HEJN) requested that the Board consider alternatives to extending the height of the North Hartford Landfill. Ms. Lewis expressed major quality of life issues regarding the seagulls that have invaded her neighborhood. Ms. Lewis said that she felt threatened by the seagulls whenever she was outdoors as well as inconvenienced with having to service the removal of bird droppings from her property on a regular basis. Ms. Lewis expressed her concerns with exposure to the West Nile Virus that has been known to be transmitted by the seagulls. She also added that it was strange to have these seagulls in a neighborhood away from water. Ms. Lewis suggested that there were companies such as Murphy Road, LLC that were willing to take waste from CRRA and other waste transport proposals for the North End which she would like examined in order to address the health concerns of the residents of the City of Hartford.

Chairman Pace responded that the Board would examine the alternatives and keep the City of Hartford informed of its decisions.

Ms. Carmen Cordiero, a resident of the City of Hartford, said that she read an article in the February 7, 2004 issue of the Hartford Courant in which the President of CRRA, Mr. Tom Kirk, stated that CRRA brought valuable resources to the City of Hartford. Ms. Cordiero said that she would like the Board to explain to her why expanding the landfill would be valuable to her, a retired, low-income person who suffered from chronic asthma and other ailments, and valuable to her children who also suffered from asthma. How would it benefit the children of Hartford and its residents, she asked.

Chairman Pace replied that CRRA brought financial benefits to the City of Hartford because of the monies that CRRA paid through taxation. Chairman Pace stated that CRRA's administration was going to work with the Department of Environmental Protection and other agencies to evaluate all of the possible options regarding the North End Landfill.

Mr. Richard Cromley, also a resident of the City of Hartford and member of HEJN, said that he too was concerned about the expansion of the North End Landfill and other business governed by CRRA. Mr. Cromley requested additional information on the history and future plans of the Hartford Landfill expansion and how it would benefit the City of Hartford and its residents. He expressed his concern that the landfill had no existing benefit to the city and would continue to raise the health risks to the Hartford population. He said that he wanted to make sure that his officials and committees were going to be well satisfied with the decisions made by CRRA regarding the issues that plague Hartford citizens.

Chairman Pace responded that the City of Hartford received tax benefits from CRRA. Information on all tax benefits to the City of Hartford would be made available to Mr. Cromley, Chairman Pace said.

Ms. Valentine Doyle, also of the City and Hartford and HEJN member, said that she was concerned that CRRA had missed the message of the dioxin tax imposed by the DEP in that the tax was suppose to encourage lower levels of pollution. The dioxin tax was there for that reason, she said, and that the people were already becoming ill from the known carcinogens. She said that CRRA has talked about eliminating or decreasing the dioxin tax to DEP and did not address lowering decreasing the levels of pollution. Ms. Doyle also stated that CRRA had carbon injector technology in its other plants and asked why that technology was not used in Hartford.

Chairman Pace responded that the dioxin tax, which was approximately \$1.50 per ton of municipal solid waste, was originally put in place to pay for the testing through the smoke stacks. CRRA, he said, has improved its operations and emissions were well within the range required by the DEP. Chairman Pace explained that the monies transferred to the DEP was once used to offset the cost of the dioxin testing and has now provided a financial benefit to the DEP and the to the State of Connecticut. Chairman Pace said that although the testing had been completed and the emissions were found within range, the dioxin tax was increased in order to help fund the DEP's budget. It had nothing to do with CRRA's emissions which were always kept in control, Chairman Pace stated.

Mr. Gent added that the stack test has shown that CRRA was well within the limits of the test and its operations had no impact on a sensitive receptor who lived in critical areas of the stack for 70 years. Mr. Gent said that the Mid-Connecticut had no purpose for carbon injection technology because the plant used RDF technology, which allowed the capturing of mercury as materials were burned in mid-suspension instead of being burned in the grate. Carbon injection was driven by capturing mercury emission, Mr. Gent explained, and the RDF already accomplished that goal.

Ms. Doyle requested copies of the stack testing studies, which Mr. Gent agreed to supply.

Mr. Cromley asked whether the Board would consider the appointment of minorities as CRRA Directors. Chairman Pace responded that legislative leaders appointed the Directors and that the public was welcome to attend the Board meetings and speak during the public session section of the agenda. Vice Chairman Cassano added that it was very important for CRRA to address the concerns of the City of Hartford and to develop working partnerships with its leaders and residents.

Chairman Pace noted that there were no further comments from the public and that the regular meeting would commence.

APPROVAL OF THE MINUTES OF THE JANUARY 22, 2004 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the January 22, 2004 regular Board meeting. The motion was made by Director O'Brien and seconded by Director Sullivan.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Χ		
Stephen Cassano	Х		
Andrew Sullivan	Х		
Benson Cohn	Х		
Mark Cooper	Χ		
Ray O'Brien	Х		
Theodore Martland	Х		
James Francis	X		
Alex Knopp	Х		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

<u>APPROVAL OF THE MINUTES OF THE JANUARY 26, 2003 SPECIAL BOARD MEETING</u>

Chairman Pace requested a motion to approve the minutes of the January 23, 2004 special Board meeting. The motion made by Director O'Brien and seconded by Vice Chairman Cassano was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Stephen Cassano	X		
Andrew Sullivan	X		
Benson Cohn	X		
Mark Cooper	X		
Ray O'Brien	X		
Theodore Martland	X		
James Francis	X		
Alex Knopp	X		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

<u>APPROVAL OF THE MINUTES OF THE FEBRUARY 2, 2003 SPECIAL BOARD MEETING</u>

Chairman Pace requested a motion to approve the minutes of the February 2, 2004 special Board meeting. Director O'Brien made the motion which was seconded by Vice Chairman Cassano.

Director O'Brien said that he would like the minutes on page 3 to reflect not only his discomfort with the resolution, but that the only reason he voted in the affirmative was to assure the eight votes necessary in order for the Directors to have representation.

The motion previously made and seconded was approved. Director Sullivan abstained from the vote as he was not present at the meeting.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Andrew Sullivan	X		
Benson Cohn	X		
Mark Cooper	X		
Ray O'Brien	X		
Theodore Martland	X		
James Francis	X		
Alex Knopp	Х		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

FINANCE

<u>AUTHORIZATION REGARDING THE ADOPTION OF THE FISCAL YEAR 2005</u> <u>MID-CONNECTICUT PROJECT OPERATING AND CAPITAL BUDGETS AND TIP</u> FEES

Chairman Pace requested a motion on the referenced topic. Director O'Brien made the following motion:

RESOLVED: That the fiscal year 2005 Mid-Connecticut Project Operating budget in the amount of \$104,992,000 and the Capital Budget in the amount of \$5,302,000 be adopted as substantially in the form as discussed at this meeting.

FURTHER RESOLVED: That the tip fees listed in the table below be adopted for fiscal year 2005.

Waste Stream	Per Ton Fees
Municipal Solid Waste (MSW)	\$70.00
Metals	\$75.00
Bulky Waste – Municipal	\$85.00
Bulky Waste –Commercial	\$96.00
White Goods (Metals)	\$74.00
DEP Certified Soils	\$95.00
Nonprocessible Waste Fee	\$85.00
Non-Municipal Mattress Surcharge (Per Uni	t) \$75.00
Container Recycling Fee	\$30.00

Director Sullivan seconded the motion.

Director Sullivan led a long discussion on the referenced item and noted that it was discussed at the Finance Committee on February 12, 2004. As stated at the Finance Committee meeting, Director O'Brien said that he was not convinced that the \$70 per ton tip fee was justified. Director O'Brien said that he asked for justification, specifically on the impact it had on future tip fees, but did not receive the information from staff. Director O'Brien said that he believed a tip fee of \$68.50 was reasonable and also that he did not agree with the recycling fee because recycling should always be encouraged.

Director Sullivan responded that reducing the tip fee by \$1.50 would increase borrowing from the State and that option was not in the best interest of the organization due to the terms of the loan. Director Sullivan said that CRRA could not budget in a fashion that would place it in a mandated incremental borrowing situation.

Director Martland asked about the status of a potential source of cost reduction associated with the Mid-Connecticut operator. Director Sullivan noted that the issue was still in discussion in a mediation process but that the budget assumed a realization of savings with the operator. Director Martland suggested that the towns be informed of how the budget was reached and that the operator issue was still in discussion. Director Martland said that the towns should know that it is conceivable that the fees could be larger if negotiations fell through. Director Sullivan replied that if that were the case, CRRA would have to increase the tip fee by a few more dollars and increase borrowing from the state. Mr. Kirk added that staff has communicated budgetary information to the towns in an annual meeting held by CRRA on February 5, 2004. Mr. Kirk stated that a few of the assumptions made on page 4 were aggressing and most were neutral. He said that it was appropriate considering CRRA's financial situation. He felt comfortable, Mr. Kirk said, that staff had done all they could to communicate with the towns concerning the budget and risks within that budget.

Mr. Bolduc distributed a document titled, "Impact Analysis of Deferring \$1.50 Tip Fee Increase in FY 2005" to the Board. Mr. Bolduc explained that Option 1 created a smoothing technique by incrementally increasing the tip fee over time. Mr. Bolduc said that under the Option 2 analysis, the tip fee would increase slightly over the years and radically in 2008 with a \$16.40 jump. Mr. Bolduc explained that one of the reasons for that jump was that the monies from the state loan would be used up by 2008 and the only way it could be made up was by radically increasing the tip fee. Monies from settlements and other resolutions would be hoped for to flatten that curve, he said, but the bonds had to be paid to avoid a default situation. Mr. Bolduc added that CRRA has used up its reserves and tip fees were the only source of revenue. CRRA would be in default of its bond indenture if it could not cover costs. He reinstated that the bonds had to paid. The \$70.00 tip fee for FY 2005 provided more security while a \$68.50 tip fee would require CRRA to borrow another \$1.5 to \$2 million from the State. The State loan had very stringent rules, Mr. Bolduc said, with principal and interest payment requirements one month after the borrowing date and a pay-off requirement by 2012. Borrowing from the State would cost more in the long run, he stated.

Vice Chairman Cassano said that Option 1 was a good business model, but the reality was that the Board represented the towns and they had already been hit hard with tax, schools and health care costs increases, as well as lowered social security benefits. CRRA should be working with the towns and not making it worse for them. He added that settlements in the following years might have impact on the tip fees. Chairman Cassano stated the Option 2 increase for FY 2005 would have less impact on the towns and that the long-term issues could be mitigated at a later time.

Director O'Brien said that he was disappointed that the tip fee increase amounts in Option 2 of FY 2006 and FY 2007 were fixed and that a worst-case scenario was deliberately illustrated in FY 2008. Director O'Brien said that he explicitly expressed at the Finance Committee meeting that he would rather see a 7.5% increase in FY 2005 and a 5-6% increase in FY 2006 instead of the 2.5% depicted in the Option 2 analysis. The analysis supported Mr. Bolduc's argument, he said, but was not a fair representation of options. Director O'Brien stated that the budget should assume on some settlements and the impact leveled throughout the years.

Director Sullivan responded that more than prudent settlement monies could not be included in the budget. Director Cohn added that CRRA had a legal obligation under the bond indenture to cover costs through tipping fees. A tip fee of \$68.50 assumed too many unknowns, he said, which the rating agencies would take notice of and believe had political rather than financial motivation. Director Cohn stated that the state loan would put the agency in an even deeper hole.

Director Francis said that the \$70.00 per ton tip fee equaled a 15 1/2 % increase in fees to CRRA and was not acceptable to the Town of West Hartford. However, Director Francis stated that he was willing to support a \$70 tip fee without the mattress and container recycling fees. The two fees alone, Director Francis stated, added a 5.5% increase in the tip fee. The container recycling fee did not belong as a tip fee consideration, he said. Director Francis continued that he was concerned with several of the assumptions included, specifically with the MDC, rating agencies, the loan extensions and renegotiating with towns in 2012.

Director Martland suggested that CRRA assist towns in building stronger programs to reduce overall municipal costs while the tip fees were increased. Director Sullivan answered that that was beyond CRRA's scope.

Vice Chairman Cassano said that there would be no incentive to recycle with the \$30.00 increase for container recycling fees. More of the recyclables would be placed in the waste stream, he said. Recycling offered more benefits if it remained at no cost, Vice Chairman Cassano added. Director O'Brien stated that he felt strongly about deleting the container recycling fees.

Chairman Pace said that CRRA had a mandate to reduce the impact to the municipalities and that he had complete confidence in the CRRA staff to be able to achieve that. He added that he has spoken to Ms. Jane Stahl of the DEP regarding updating policies in which recycling was an included topic. Escheats should be allocated back to CRRA instead of the bottling companies. Chairman Pace said that everyone in the State of Connecticut who bought carbonated beverages or beer bottles paid five cents per container, which equaled to \$25 million being returned to the bottling companies for unrecycled containers. CRRA had direct costs associated with unrecycled containers and should retain the escheats. Chairman Pace said that soda cans were worth five cents, but that plastic water containers were at zero dollars. Chairman Pace said that he would like to see all containers valued at 3 cents, including soda cans and plastic water bottles, and he would like to see the monies from unclaimed containers, paid by the consumer, distributed to CRRA instead of going back to the bottling companies. The escheats disbursed to CRRA would be redistributed to the towns to help mitigate tip fees. An entitlement grant would also be received by towns directly affected by CRRA, he continued, allowing the monies to fund for state parks, remediation of properties and address quality of life issues in those neighborhoods. Chairman Pace stated that recycling should be encouraged, not taxed, and that CRRA would work with legislation concerning the bottle bill but would not include it in the budget.

Mr. Kirk said that in Option 1, the 2.50% increase in FY 2006 was the driver to get to and stay at market. He said that the \$30 container recycling fee was a difficult decision. The fee applied only to containers which were a significant cost to CRRA, Mr. Kirk explained, and having a tip fee that mirrored the competition would be an advantage in controlling the less than honest operators who bought glass and brought it to CRRA for removal. He continued that CRRA was pursuing more environmentally sound options concerning the mattresses. Mr. Gent said that there was a company in Massachusetts who was interested in recycling mattresses at \$15.00 per piece. Mr. Gent added that mattresses occupied a tremendous amount of space and CRRA would pursue other options.

Chairman Pace asked whether a \$69.50 tip fee for FY 05 and a slightly higher tip fee at \$73.50 instead of \$71.50 in FY 2006 would meet indenture standards. Chairman Pace said that the gradual increase would be easier for the towns to ingest rather than an impact. Director Cohn responded that that proposal was not acceptable because it may not cover costs if assumptions did not materialize. Setting a tip fee that did not cover costs in 2005 and the subsequent years would put CRRA in a default situation with its bond indenture, he said. Director Sullivan added that CRRA might have to borrow the remaining \$2.5 million left from the state loan even with the \$70.00 tip fee for FY 2005. Director Sullivan said that no one wanted to go back to the Secretary of OPM to ask for more monies from the State. Mr. Kirk stated that he had concerns with meeting bond indentures if options did not occur. He continued that flow control issues were also a concern if market rates were at \$65.00 in FY 2007 and CRRA was at \$75.00. Mr. Bolduc added that refinancing had to occur before FY 2008.

Director Francis said that he would support a \$70.00 tip fee without the mattress and container recycling fees. Director Sullivan made a motion to amend the resolution to change the Non-Municipal Mattress Surcharge from \$75.00 per unit to \$15.00 per unit. Director O'Brien seconded the amendment which was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Andrew Sullivan	X		
Benson Cohn	X		
Mark Cooper	X		
Ray O'Brien	X		
Theodore Martland	X		
James Francis	X		
Alex Knopp	X		
Mark Lauretti	X		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

Director O'Brien made an amendment to the resolution to eliminate the \$30.00 Container Recycling Fee. Director Sullivan seconded the motion which was approved. Director Cohn voted "nay" and Director Knopp abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Andrew Sullivan	X		
Benson Cohn		Х	
Mark Cooper	X		
Ray O'Brien	X		
Theodore Martland	X		
James Francis	X		
Alex Knopp			Χ
Mark Lauretti	X		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

Director Sullivan made a motion to amend the resolution to raise the tip fee from \$70.00 to \$70.50 in order to compensate for the removal of the \$30.00 Container Recycling Fee. Director O'Brien seconded the motion which was <u>not</u> approved by the Board.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman		Χ	
Stephen Cassano		Χ	
Andrew Sullivan	Х		
Benson Cohn	Х		
Mark Cooper		Χ	
Ray O'Brien		Χ	
Theodore Martland		Χ	
James Francis		Х	
Alex Knopp	Х		
Mark Lauretti		Χ	
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

Director Cooper said that he supported recycling and asked whether increased participation from towns due to the elimination of the recycling fee would offset maintenance costs from removing recyclable items from the waste stream. Mr. Kirk responded that it would offset maintenance costs but that it was not anticipated in the budget process.

Director Martland said that he was extremely concerned with the projected tip fee numbers in the impact analysis for FY 2008. Director Sullivan replied that the numbers shouldn't be taken as fact because they illustrated only what the numbers could be if all present conditions continued to exist in later years.

Director Sullivan made a motion to adopt a \$70.00 tip fee for fiscal year 2005 with a Non-Municipal Mattress Surcharge of \$15.00 per unit and the elimination of the \$30 Container Recycling Fee. Director O'Brien seconded the motion which was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Stephen Cassano	X		
Andrew Sullivan	X		
Benson Cohn	X		
Mark Cooper	Х		
Ray O'Brien	X		
Theodore Martland	Х		
James Francis	X		
Alex Knopp	Х		
Mark Lauretti	X		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

ADDITION TO THE AGENDA

<u>AUTHORIZATION REGARDING NEGOTIATIONS WITH THE TOWN OF WINDSOR</u> FOR A WASTE SERVICES AGREEMENT

Chairman Pace requested a motion to add the referenced item to the agenda. The motion to add made by Vice Chairman Cassano and seconded by Director O'Brien was approved unanimously.

Chairman Pace requested a motion on the referenced item. Vice Chairman Cassano made the following motion:

RESOLVED: The Chairman is authorized to send a letter to the Town Council of Windsor expressing CRRA's interest to negotiate in good faith with the Town of Windsor regarding the use of the Windsor/Bloomfield Landfill as a potential disposal option, substantially in the form as discussed at this meeting.

Director O'Brien seconded the motion.

Mr. Kirk apologized for the late inclusion and stated that the Council of the Town of Windsor requested the matter after the Board package had been assembled and sent to the Directors. Mr. Kirk said that the relationship between CRRA and Windsor was strained in the past and the town wanted the new CRRA Board to go on record regarding the issue.

Director O'Brien suggested an amendment to authorize the President to conduct the negotiations and report back to the Board. Chairman Pace said that his recommendation was inherent in the motion.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Stephen Cassano	Х		
Andrew Sullivan	Х		
Benson Cohn	Х		
Mark Cooper	Х		
Ray O'Brien	Х		
Theodore Martland	Х		
James Francis	Х		
Alex Knopp	Х		
Mark Lauretti	Х		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

HUMAN RESOURCES

<u>AUTHORIZATION REGARDING THE ADOPTION OF AN AFFIRMATIVE ACTION</u> PLAN

Vice Chairman Cassano requested a motion on the referenced topic. Director Cooper made the following motion:

RESOLVED: That the affirmative action plan of the Connecticut Resources Recovery Authority be adopted substantially in the form as approved by the Organizational Synergy and Human Resources Committee.

Director O'Brien seconded the motion.

Director Martland said that he did not see anything in the policy that defined "qualifications." Director Martland said that he was concerned that employees were not required to have certain types of education. Mr. Kirk responded that technical and educational qualifications would be outlined in the job description. Mr. Kirk said that the plan outlined how

CRRA would go about recruiting and filling in positions but did not have quotas on new hires. Mr. Kirk said that it addressed issues of meeting expectations in the future.

Director Sullivan noted that the use of interns was a good idea. Vice Chairman Cassano added that the plan offered flexibility.

The motion previously made and seconded was approved. Director Martland voted "nay."

Eligible Voters	Aye	Nay	Abstain
Stephen Cassano, Vice Chairman	X		
Andrew Sullivan	X		
Benson Cohn	X		
Mark Cooper	X		
Ray O'Brien	Х		
Theodore Martland		Χ	
James Francis	X		
Alex Knopp	X		
Mark Lauretti	X		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

<u>AUTHORIZATION REGARDING THE ADOPTION OF AN EMPLOYEE HANDBOOK</u>

Vice Chairman Cassano requested a motion on the referenced topic. Director Cooper made the following motion:

RESOLVED: That an employee handbook of the Connecticut Resources Recovery Authority be adopted substantially in the form as approved by the Organizational Synergy and Human Resources Committee.

Director O'Brien seconded the motion.

Vice Chairman Cassano said that the Employee Handbook had been a 2-year project and reflected policies independently adopted by the Board and consolidated it into one document. Mr. Kirk added that it was a communication device to employees of policies adopted by the Board.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Stephen Cassano, Vice Chairman	Х		
Andrew Sullivan	X		
Benson Cohn	X		
Mark Cooper	X		
Ray O'Brien	X		
Theodore Martland	X		
James Francis	X		
Alex Knopp	X		
Mark Lauretti	X		
Non Eligible Voters			
Sherwood Lovejoy, Ad Hoc - Bridgeport			

EXECUTIVE SESSION

Vice Chairman Cassano requested a motion to convene an executive session to discuss litigation, pending litigation, contractual negotiations and personnel matters with appropriate staff. Director O'Brien made the motion which was seconded by Director Cooper. Vice Chairman Cassano requested that Mr. Kirk and Ms. Schmidt remain during the executive session. The motion previously made and seconded was approved unanimously.

The Executive Session began at 11:47 a.m.

The Executive Session concluded at 12:20 p.m.

Vice Chairman Cassano reconvened the Board meeting at 12:21 p.m.

Vice Chairman Cassano noted that no votes were taken in Executive Session.

ADJOURNMENT

Vice Chairman Cassano requested a motion to adjourn the meeting. The motion to adjourn made by Director O'Brien and seconded by Director Cooper was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:22 p.m.

Respectfully submitted,

Angelica Mattschei Corporate Secretary to the Board

CONNECTICUT RESOURCES RECOVERY AUTHORITY

EXECUTIVE SESSION

FEBRUARY 19, 2004

An Executive Session called for the purposes of discussing litigation, pending litigation, contractual negotiations and personnel matters was convened at 11:47 a.m.

DIRECTORS

Vice Chairman Cassano Director Sullivan Director O'Brien Director Martland Director Cohn Director Francis Director Cooper **STAFF**

Tom Kirk Ann Stravalle-Schmidt

No votes were taken in Executive Session.

The Executive Session was adjourned at 12:10 p.m.