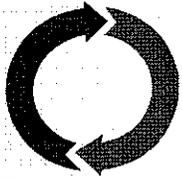


**CRRA
BOARD MEETING
FEBRUARY 16, 2006**



**CONNECTICUT
RESOURCES
RECOVERY
AUTHORITY**

**100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700
Fax (860)757-7745**

MEMORANDUM

TO: CRRRA Board of Directors
FROM: Kristen Greig, Secretary to the Board/Paralegal
DATE: February 10, 2006
RE: Notice of Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, February 16, 2006 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

Connecticut Resources Recovery Authority
Board of Directors Meeting

Agenda

February 16, 2006

9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the January 26, 2005 Regular Board Meeting Minutes (Attachment 1).

IV. Finance

1. Board Action will be sought regarding Adoption of the Fiscal Year 2007 Mid-Connecticut Project Operating Budget, Tip Fees and Capital Budgets (Attachment 2).

V. Chairman's and Committee Reports

A. Chairman's Report

1. Appointment of Board Committees by Chairman

B. Organizational Synergy & Human Resources Committee

1. The Organizational Synergy & Human Resources Committee will report on its January 26, 2006 meeting.

- a. Board Action will be sought regarding Annual Compensation of Senior Management (Attachment 3).

C. Policies & Procurement Committee

1. Board Action will be sought regarding Adoption of the Revised CRRA Ethics Policy (Attachment 4).

VI. Executive Session

An Executive Session will be held to discuss pending litigation and personnel matters with appropriate staff.

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND FIRST MEETING

JANUARY 26, 2006

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, January 26, 2006 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Benson Cohn
Mark Cooper
James Francis
Michael Jarjura (Present beginning at 11:00 a.m.)
Edna Karanian
Mark Lauretti (Present beginning at 10:05 a.m.)
Theodore Martland
Raymond O'Brien
Andrew Sullivan (Present beginning at 11:30 a.m.)
Timothy Griswold - Ad-Hoc, Mid-Connecticut Project (Present until
11:00 a.m.)
Elizabeth Horton Sheff - Ad-Hoc, Mid-Connecticut Project (Present
beginning at 9:40 a.m.)

Present from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Peter Egan, Director of Environmental Affairs & Development
Floyd Gent, Director of Operations
Laurie Hunt, Director of Legal Services
Paul Nonnenmacher, Director of Public Affairs
Michael Bzdyra, Government Relations Liaison
Robert Constable, Controller
Virginia Raymond, Senior Analyst
Donna Tracy, Executive Assistant
Kristen Greig, Secretary to the Board/Paralegal

Also present were: Mark Anastasi of SWAB/Bridgeport, Dave Arruda of MDC, Mike Calandra of CWPM, Bill Dunbar of Copes Rubbish, Bill Dunbar, Jr. of Copes Rubbish, Richard Goldstein, Esq. of Pepe & Hazard, Paul Jessell of Copes Rubbish, Stephen Hillyer of HEJN, Jason Manafort of CWPM, Frank Marci of USA Hauling & Recycling, Mark Mitchell of HEJN, Claude Pietrowicz of CWPM, Balbena Smickle of HEJN, Christine Stuart of the Journal Inquirer, Matthew Suffish of Covanta, Jerry Tyminski of SCRRA.

Chairman Pace called the meeting to order at 9:30 a.m. and stated that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

Mr. Stephen Hillyer introduced himself as a member of the Connecticut Coalition for Environmental Justice. Mr. Hillyer stated that the Electronics Recycling in Hartford was a tremendous success. Mr. Hillyer said that as a resident of Hartford, and someone who is concerned about the welfare of the City, he and his group are asking that CRRA take a good look at community benefits.

Chairman Pace asked Mr. Hillyer to define "community benefits." Mr. Hillyer said that community benefits could be a lower tip fee for residents of Hartford, adjustments in Pilot payments, or reviewing the contract to see if it is a deal that is favorable to the City. Chairman Pace stated that those were all good points and said that he would like to inform Mr. Hillyer of the strong financial benefits that the City already derives from its agreement with CRRA.

Dr. Mark Mitchell said that he would like to apologize for using the term "environmental racism" without defining it when he addressed the Board last month. Dr. Mitchell stated that he wanted to make it clear that when he uses the term environmental racism he is not calling anyone a racist and explained that environmental racism is the opposite of environmental justice. Dr. Mitchell said that CRRA facilities are disproportionately located in low-income communities and that is, by definition, environmental racism. Dr. Mitchell said that the United States Environmental Protection Agency defines environmental justice as the fair treatment and meaningful involvement of low-income people and people of color that are affected by environmental policy, with no community bearing a disproportionate burden of environmental hazards. Communities should be able to participate in discussions and have input throughout the decision-making process.

Dr. Mitchell said that part of environmental justice includes host-community benefits and gave the example that members of the community are worried about jobs, so Hartford residents should get first priority. Dr. Mitchell said that CRRA has five regional waste facilities in Hartford, where waste and recycling is brought in from sixty towns in an estimated 300-500 trucks per day. Dr. Mitchell said that the community is worried about the emissions from those trucks and the cost, pollution and safety issues associated with fires and explosions at the facilities.

Dr. Mitchell noted that he is scheduled to meet with Chairman Pace and Mr. Kirk regarding some of his concerns and distributed a map showing the relationship between air pollution sources and minority communities entitled "2000 Census Tracts Percent Minority & Plants Emitting Criteria Air Pollutants."

Chairman Pace stated that he appreciates the comments regarding environmental racism because the initial comment had a great impact on him. Chairman Pace stated that CRRA has

maintained its contract with the City of Hartford and makes significant payments to the City, as payments in lieu of taxes and tip fee benefits. Chairman Pace noted that it was the current CRRA Board that decided not to expand the landfill, which shows that CRRA is cognizant of the issues in Hartford.

Mr. Jason Manafort, President of CWPM, noted that a letter about CWPM, their previous work for CRRA, and their qualifications was distributed for the Board to review. Mr. Manafort stated that the review of the bid for Transportation and Transfer Station Operation & Maintenance was posted online on Monday, and upon review of the information, it was noticed that there was a mistake with those numbers. Mr. Manafort said that a supplement would be supplied to the Board, but he had not been given a chance to review the revisions made. Mr. Manafort requested that the Board consider tabling the vote on the Transportation and Transfer Station Operation & Maintenance contract until CWPM has been given time to review the documents and the documents are made available to the public. Chairman Pace said that the Board would take that into consideration.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, financial information given in confidence and personnel matters with appropriate staff. The motion made by Director O'Brien and seconded by Director Cohn was approved unanimously. Chairman Pace requested that the following people be invited to the Executive Session:

Tom Kirk
Jim Bolduc
Peter Egan (From 10:25 a.m. – 10:35 a.m.)
Floyd Gent
Laurie Hunt, Esq.
Virginia Raymond (From 10:50 a.m. – 11:07 a.m.)
Richard Goldstein, Esq. (From 9:47 a.m. – 10:25 a.m.)

The Executive Session began at 9:47 a.m. and concluded at 11:07 a.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 11:07 a.m.

APPROVAL OF THE MINUTES OF THE DECEMBER 15, 2005 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the December 15, 2005 Regular Board Meeting. The motion was made by Director O'Brien and seconded by Director Cohn.

Director O'Brien stated that the words "as amended" should be added to the last sentence before the table. The sentence should read "The motion as amended was approved unanimously. The same change should be made to the first sentence on page 15.

The minutes as amended were approved. Director Jarjura abstained, as he was not present at the meeting.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura			X
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non-Eligible Voters			
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut			

APPROVAL OF THE MINUTES OF THE DECEMBER 26, 2005 SPECIAL BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the December 26, 2005 Special Board Meeting. The motion was made by Director O'Brien and seconded by Director Cohn.

Director O'Brien stated that the word "role" should be replaced by its homonym "roll" when used in the phrase "roll call" on pages 1 and 2 of the minutes.

The minutes as amended were approved. Directors Jarjura, O'Brien, and Francis abstained as they were not present at the meeting.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis			X
Michael Jarjura			X
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien			X
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut	X		
Non-Eligible Voters			
None			

APPROVAL OF THE MINUTES OF THE DECEMBER 27, 2005 EMERGENCY BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the December 27, 2005 Emergency Board Meeting. The motion was made by Director O'Brien and seconded by Director Cohn.

Director O'Brien stated that the word "role" should be replaced by its homonym "roll" when used in the phrase "roll call" on page 1 of the minutes.

The minutes as amended were approved. Directors O'Brien and Jarjura abstained as they were not present at the meeting.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura			X
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien			X
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut	X		
Non-Eligible Voters			
None			

RESOLUTION REGARDING EXPENDITURES FOR REMEDIATION OF PCB CONTAMINATED EQUIPMENT AT THE SOUTH MEADOWS ELECTRIC GENERATING FACILITY

Chairman Pace requested a motion regarding the above-captioned matter. The motion was made by Director O'Brien.

RESOLVED: That the President of CRRA be authorized to execute a change order to the Exit Strategy™ Contract between CRRA and TRC Companies, Inc. for activities involving remediation of PCB contaminated equipment at the South Meadows Electric Generating Facility, substantially as presented and discussed at this meeting.

Director Cohn seconded the motion.

Chairman Pace explained that this was a property acquired by CRRA from CL&P and said that CRRA is remediating that property.

Director O'Brien noted that the TM symbol is printed in subscript, asked if that should be in superscript, and asked what the trademark name is. Mr. Egan responded that the symbol was taken directly from what appears on the executed contract. Mr. Egan said that he believed it was TRC's trademark name for their remediation program.

Chairman Pace pointed out that bidding the phases of work together will benefit CRRA by providing economies of sale.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Elizabeth Horton Sheff, Ad-Hoc - Mid-Connecticut	X		
Non-Eligible Voters			
None			

RESOLUTION REGARDING MID-CONNECTICUT PROJECT WASTE TRANSPORTATION AND TRANSFER STATION OPERATION & MAINTENANCE

Chairman Pace requested a motion regarding the referenced item. Director O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to:

1. Enter into an agreement with Copes Rubbish Removal for the Waste Transportation and Transfer Station Operation and Maintenance Services associated with the Watertown and Torrington Transfer Stations; and
2. Enter into an agreement with CWPM, LLC for the Waste Transportation and Transfer Station Operation and Maintenance Services associated with the Ellington and Essex Transfer Station

substantially in the form presented and discussed at this meeting.

The motion was seconded by Director Cohn.

Director O'Brien noted that the Board received supplemental information from CWPM and CRRA management. Mr. Kirk noted that the three pages supplied by CRRA management were replacement pages for the corresponding pages in the Board package. Mr. Kirk said that

the updated information changes some of the figures, but not management's recommendation. Two additional documents were distributed to the Board and Mr. Kirk stated that these documents provided a simplified comparison of the information provided. Mr. Kirk said that management has made a recommendation based on the objective data in the bid and there are four scenarios that can be considered by the Board.

Mr. Gent said that he would like to address four issues: the Request For Proposals ("RFP") structure, the RFP process, an economic analysis of the bids, and the qualifications of the bidders. Mr. Gent noted that CWPM is the current contractor at the four transfer stations and for the corresponding transportation operations. Mr. Gent said that this is a major contract with a value of approximately \$6 million per year, so when CRRA was looking to re-bid this work, management met with the Executive Committee to discuss how the bid should be structured. At the direction of the Executive Committee, management structured the bid so it could be divided into several contracts so bidders had the opportunity to bid on any transfer station individually, more than one transfer station, or all of the transfer stations as a whole. Mr. Gent stated that the contract has a five-year term with renewal options. Mr. Gent said that the five-year term would allow smaller companies an opportunity to bid by giving them sufficient time to recover any investment made in equipment.

Mr. Gent said that the RFP was issued on November 7, 2005 and widely advertised in four Connecticut newspapers, two national trade magazines, on the internet, and at the annual hauler meeting. Mr. Gent noted that there were six firms at the mandatory pre-bid meeting and three bids were received by the due date of December 16, 2005. Bids were received from: Botticello, who bid on the Ellington Transfer Station, Copes Rubbish, who bid on the Torrington and Watertown Transfer Stations, and CWPM, LLC, who bid on each individual transfer station and Full Control Services. Mr. Gent explained that one of the stipulations of the bid was that a contractor could not bid on Full Control Services without bidding on the four transfer stations individually.

Mr. Gent said that if the contract was awarded to CWPM under the Full Control Services scenario, there was a significant cost savings which is shown on Table 6. Mr. Gent reviewed the savings as shown on Table 6 with the Board. Mr. Gent explained that the revised tables that were distributed corrected an error in CWPM's price on Table 2 for fiscal years 2009 through 2013. Mr. Gent explained that the error also affected the total. Mr. Gent said that revisions were also made to Table 4 regarding CWPM's FY09 price for the Essex Transfer Station and the corresponding total. Mr. Gent explained that the error affected every figure on Table 5, except one number, which was corrected on Table 6.

Mr. Gent pointed out the low bidder of each transfer station individually, as follows:

- Ellington – CWPM
- Essex – CWPM (only bidder)
- Torrington – Copes Rubbish
- Watertown – Copes Rubbish

Mr. Gent stated that in the analysis, CRRA weighed the benefit of Full Control Services versus splitting the contract up by transfer station. Referring to Table 7, Mr. Gent pointed out that there were several ways to award this contract and reviewed the different scenarios. Mr.

Gent noted that the lowest cost could be achieved by awarding CWPM the Ellington and Essex transfer stations and Copes Rubbish the Torrington and Watertown transfer stations (Scenario A). Mr. Gent stated that the difference between Scenario A and Scenario B (awarding Ellington, Essex and Watertown to CWPM and Torrington to Copes) is \$84,382 in fiscal year 2007. Scenario C (Full control to CWPM) is \$129,789 higher than Scenario A and Scenario D (awarding Ellington, Essex and Torrington to CWPM and Watertown to Copes) is \$386,062 higher than Scenario A. Mr. Gent concluded that, based on the financial analysis, Scenario A is the lowest cost option.

With regard to the bidders' qualifications, Mr. Gent said that CRRA did investigations on both bidders. Because CWPM is currently providing these services with no performance issues, CRRA limited its investigation to CWPM's financials, which were submitted in confidence. Mr. Gent said that CRRA reviewed Copes much more closely because they had not worked on a CRRA contract of this magnitude before, so financials were reviewed and references were checked. Mr. Gent explained that Copes is small business with good experience and references, but CRRA has some concerns that need to be discussed because Copes has not handled a project of this size and, if awarded, the contract will significantly increase their business. Mr. Gent said that, in order for Copes to perform, the company will have to procure tractors and trailers and have that equipment delivered by July 1st, which will require financing. Mr. Gent said that one concern is that, as a result of Hurricane Katrina, there is a big demand for tractors and trailers so there must be enough time after the award is made to allow sufficient time for delivery of that equipment.

Mr. Gent said that CRRA wants to be sure that Copes will be able to close on the financing, purchase the equipment, have the equipment delivered, and staff the operation in time for the July 1st start date. Mr. Gent added that because Copes needs a signed agreement in order to secure financing, CRRA has asked for termination rights. If Copes fails to meet certain requirements (i.e. post a performance bond or close on financing) by prescribed dates, CRRA would have the ability to terminate the agreement and to award CWPM Full Control Services. Director O'Brien asked if the termination rights allowed for a partial award, such as awarding Copes only one transfer station, and if there was a termination before July 1st, if CWPM would agree to maintain their bid prices. Mr. Gent said that CWPM is willing to hold the Full Control Services price for up to three years, only if they are awarded three transfer stations (which is Scenario B). Mr. Gent said that is a potential option, but it is not as economical as Scenario A. Regarding terminating a portion of the award and awarding Copes only one transfer station, Mr. Gent said that CRRA has the option to award any number of transfer stations it sees fit. The dilemma is that if CRRA initially awards CWPM only two transfer stations, and Copes is unable to perform the services, there is no guarantee that CWPM will honor their Full Control bid price. If CRRA delayed making an award to CWPM to see if Copes could meet their obligations, CRRA would have until April 11th to make that determination.

Director O'Brien asked what the disposition was of the equipment currently being leased to CWPM. Mr. Gent responded that CWPM has an option to purchase the equipment at the end of the lease term and CWPM has given CRRA notice that it intends to do so.

Director O'Brien noted that the environmental record of both companies was reviewed and asked for a summary of the findings. Mr. Egan responded that CRRA asked both companies to disclose their five-year compliance history, which both companies did. Mr. Egan stated that

he also contacted the Solid Waste Group at the Connecticut Department of Environmental Protection and asked for information regarding the companies' compliance history. Mr. Egan explained that CWPM has a good record and said that the company closed out a consent order several years ago that regarded closing a landfill in Berlin. Mr. Egan stated that Copes has had two minor Notices of Violation in the last five years: one ordering removal of an underground storage tank, which was done, and one for picking up recycling and municipal solid waste together and delivering it to a transfer station. Mr. Egan concluded that he was comfortable with the environmental compliance history of both companies.

Director Jarjura asked if CWPM would agree to hold the Full Control Pricing if Scenario D was chosen. Mr. Gent replied that CRRA did not explore that option because the price of Scenario D was the least beneficial to the Authority. Director Jarjura said that, based on the discussion, Copes seems to have a history in Watertown, not in Torrington, and Scenario B would be awarding Torrington to Copes. Mr. Gent said that management considered that, but noted that Copes was aggressive in their pricing for Torrington with a lower per ton rate.

Director Lauretti asked how the value of the rolling stock was established at the end of the lease term. Mr. Kirk responded that a Blue Book value was established for the stock and a projection was made as to what that would be at the end of the contract. The option to purchase called for half of the value to be paid during the term of the lease and the other half to be paid in a lump sum at the end of the lease.

Mr. Kirk summarized that management was recommending Scenario A, but said that performance was an important aspect of this contract, in addition to financial considerations. Mr. Kirk said that CRRA had to carefully consider the impact that an operational problem would present to its customers.

Director Lauretti asked if Scenario C would give CRRA a greater level of comfort from an operational standpoint. Mr. Gent said that Scenario C would be easier to manage, because CRRA would not have to manage multiple contracts, but with the recommendation of the Executive Committee, CRRA decided to split up the project so CRRA could get more bidders. Mr. Gent said that if this was bid for Full Control Services only, CRRA would not have any choices because there would likely be only one bidder. Director Lauretti agreed that there is a financial benefit to having more than one bidder, but said that from a management and efficiency standpoint, there is a greater level of comfort with the Full Control Services. Mr. Kirk agreed and said that while change will introduce a certain level of risk that CRRA does not have now, management wanted the Board to have all of the information available to weigh the operational risk against the financial benefits.

Director Cohn stated that Scenario C would ratify a monopoly and that was not in the long-term interests of the Authority or its clients. Director Cohn said that CRRA made the right decision to divide up the work so there is a chance to create some competition for the long-term. Director Cohn agreed that there are some risks associated with Scenario A, but said, overall, it was in the best interests of the Authority and its clients.

Director Martland stated that he had some experience with similar situations and added that, provided the financing and equipment can be secured, the low bidder should be awarded the contract.

Director O'Brien suggested setting up a compliance schedule for Copes to follow, which would help Copes be in the position to perform the services and mitigate CRRA's risk.

Director Lauretti asked if the transfer stations were impacted by the expiration of the Municipal Services Agreements ("MSAs"). Mr. Kirk responded that this agreement would bring CRRA close to the expiration. Director Lauretti asked why the contract was not set up to expire concurrently with the MSAs. Mr. Gent responded that there are two renewal options, and said the contract was structured with those options to avoid the possibility of having to terminate the agreement and pay a termination fee at the expiration of the MSAs. Mr. Gent said that CRRA would have a better idea of the disposition of the Projects closer to the end of the five-year term.

Director Jarjura stated that he was going to vote against the motion on the table with the hope that it does not pass and said that he would support either Scenario B or Scenario D. Director Jarjura recognized that CRRA has two good companies to choose from, but said he was apprehensive from an operational standpoint. Director Jarjura said that he supports dividing the work to make it more available to smaller companies and said the Board and CRRA should be commended for that. However, Director Jarjura noted that CRRA would be thrusting the responsibility of two major transfer stations onto a small company. Director Jarjura said that this company should "walk before it runs" and said it would be a much more responsible action to award Copes one transfer station and see how the company performs.

Director Karanian said that she was considering Scenario B for the same reasons that Director Jarjura set forth, but offered the possibility that Scenario A could work with the caveat that CRRA monitor closely to ensure that certain milestones are met within specified time periods. Director Karanian said that the risk that something will slip through the cracks is arguably greater than the \$84,382 savings between Scenario A and Scenario B. Director Karanian emphasized the need to be proactive in terms of managing those risks. Mr. Gent said that there would be deadlines in the contract, and if those deadlines were not met, CRRA could exercise the termination option.

Director Lauretti asked how a default would impact the day-to-day operations of the transfer stations. Mr. Gent said that there were two issues to be dealt with. The first issue was whether Copes could get all of the security and equipment prior to the commencement of operation, which could be known within six to eight weeks. The second issue was how the contractor would perform during the start-up period and Mr. Gent said that CRRA would monitor and work closely with the contractor during that period. If there are disruptions in services or the contractor fails to perform, there is a list of defaults in the contract that would allow CRRA to terminate the agreement. Director Lauretti asked how termination would affect service. Mr. Gent responded that CRRA has asked for an assignment of the equipment in the case of a default, which the bank seems to be amenable to. Director Lauretti asked if CRRA would be a co-signer on the loan. Mr. Kirk responded that CRRA would be a signee and would step in and start making payments. Mr. Kirk added that it would be easier to react in an emergency situation if CRRA has access to the equipment than to be at the mercy of whatever contractor is capable of stepping in at whatever cost they wish to charge.

Director O'Brien stated that CWPM's offer to hold their Full Control Services price for three years with the award of three transfer stations has value, which should be considered when comparing the price difference between Scenarios A and B.

Chairman Pace said it sounds like CRRA is acting as a backstop for the financing. Mr. Kirk said that, by stepping in on the payments, CRRA could ensure that the vehicles are available in the event of a default. Mr. Gent noted that the contract for the new recycling center had a similar take-over option. Chairman Pace said that there was a difference because the recycling center is on CRRA property.

By roll call, the motion previously made and seconded to award the contracts under Scenario A was not approved. Chairman Pace, Directors Francis, Jarjura, Karanian, Lauretti and O'Brien voted nay.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace		X	
Benson Cohn	X		
Mark Cooper	X		
James Francis		X	
Michael Jarjura		X	
Edna Karanian		X	
Mark Lauretti		X	
Theodore Martland	X		
Raymond O'Brien		X	
Andrew Sullivan	X		
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut	X		
Non-Eligible Voters			
None			

Chairman Pace requested a motion to accept Scenario B. Director O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to:

3. Enter into an agreement with Copes Rubbish Removal for the Waste Transportation and Transfer Station Operation and Maintenance Services associated with the Torrington Transfer Station; and
4. Enter into an agreement with CWPM, LLC for the Waste Transportation and Transfer Station Operation and Maintenance Services associated with the Ellington, Essex and Watertown Transfer Stations

substantially in the form presented and discussed at this meeting.

The motion was seconded by Director Jarjura.

Director Jarjura reiterated that these were two good companies, but said he was apprehensive, from an operational standpoint, to split the work 50/50 until performance was proven. Director Jarjura stated that Scenario B addresses the goal of the Authority to encourage smaller companies to grow and create competition and said it is a good compromise.

By roll call, the motion previously made and seconded was approved. Director Sullivan voted nay.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan		X	
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut	X		
Non-Eligible Voters			
None			

RESOLUTION REGARDING EMPLOYMENT OF GERSHMAN, BRICKNER & BRATTON, INC. FOR SOLID WASTE CONSULTING SERVICES

Chairman Pace requested a motion regarding the referenced item. Director O'Brien made the following motion:

RESOLVED: That the President of CRRA be authorized to execute a Request for Services with Gershman, Brickner & Bratton, Inc. for Solid Waste Consulting Services, substantially as presented and discussed at this meeting.

The motion was seconded by Director Cohn.

Director Cohn said that there was no indication as to how the firm was selected. Mr. Egan responded that the firm was on CRRA's panel, which was selected under the Solid Waste & Accounting/Finance Request for Qualifications.

Mr. Kirk said that this firm was very knowledgeable and added that it was important for CRRA to obtain professional insight and perspective as the Authority advises and influences the consideration of the Solid Waste Management Plan, and specifically to develop options for Connecticut cities and towns moving forward. Mr. Kirk stated that a specific task in this Request for Services is to look into an export option to western states.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		

James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non-Eligible Voters			
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut			

RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2007 WALLINGFORD PROJECT OPERATING BUDGET, TIP FEES AND CAPITAL BUDGET

Chairman Pace requested a motion regarding the referenced item. Director Sullivan made the following motion:

RESOLVED: That the fiscal year 2007 Wallingford Project operating budget be adopted as presented at this meeting.

FURTHER RESOLVED: That a fiscal year 2007 municipal solid waste tip fee of \$58.00 per ton be adopted for contracted member waste and a fiscal year 2007 municipal solid waste tip fee of \$69.00 per ton be adopted for non-contracted member waste.

FURTHER RESOLVED: That the fiscal year 2007 capital budget totaling \$420,000 be adopted as presented and discussed at this meeting.

FURTHER RESOLVED: That the permit fees for fiscal year 2007 be set at \$100 per permit.

The motion was seconded by Director Cohn.

Director Sullivan said that this was discussed at the Finance Committee meeting and recommended to the Board for adoption. Director Sullivan noted that the budget was approved by the Wallingford Policy Board on January 10th.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		

Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non-Eligible Voters			
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut			

**RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2007
BRIDGEPORT PROJECT OPERATING BUDGET AND TIP FEE**

Chairman Pace requested a motion regarding the referenced item. Director Sullivan made the following motion:

RESOLVED: That the fiscal year 2007 Bridgeport Project Budget be adopted as presented at this meeting and that a fiscal year 2007 member tipping fee of \$70.00 per ton for the component of the fee based on actual deliveries and \$8.00 per ton for the portion of the fee based on minimum commitment tonnage be adopted.

FURTHER RESOLVED: That the Authority will actively pursue funds from the State Bond Commission to reimburse the project for closure costs of the Shelton Landfill.

FURTHER RESOLVED: That the Authority will pursue additional revenues from the use of the Waterbury Landfill in fiscal year 2007.

The motion was seconded by Director Francis.

Director Sullivan noted that this was also discussed at length at the Finance Committee meeting. Mr. Constable explained that the Bridgeport budget includes a proposed increase in the Post-Closure Reserve required for the post-closure expenses related to the Shelton Landfill. Mr. Constable said that CRRA met with the Solid Waste Advisory Board (“SWAB”) to review the estimates and the initial tip fee was proposed to be \$72.00 per ton for actual deliveries and \$8.00 per ton for minimum commitment tonnage. Mr. Constable stated that the tip fee brought to the Board for approval is \$70.00 per ton and \$8.00 per ton for minimum commitment tonnage, which reflects a reduction equating to approximately \$600,000 as requested by SWAB. Mr. Constable explained that SWAB discussed making up for the \$600,000 difference with revenues generated by filling the remaining capacity at the Waterbury Landfill.

Mr. Constable said that another issue discussed with SWAB was securing funds from the State Bond Commission for closure costs of the Shelton Landfill. Mr. Constable informed the Board that legislation was passed in 1999 authorizing \$3 million for closure and SWAB has requested that CRRA pursue those funds as another possible source to pay for post-closure costs associated with the Shelton Landfill.

Director Jarjura pointed out that the Bridgeport Project owns the landfill in Waterbury and said that management was gracious enough to inform him of the intent to fill the Waterbury Landfill. Director Jarjura said that he had no objection to doing so and asked when was the last

time the landfill was active and for confirmation that all of the proper permitting was in place. Mr. Kirk responded that it has been some time since anything was deposited at the landfill, but noted that the landfill is still open. Mr. Kirk explained that CRRA has an agreement with the gravel operator adjacent to the landfill so it could become active at any time. Director Jarjura asked if the landfill would have to be closed when filled to capacity. Mr. Kirk responded in the affirmative, noted that all of the permits were in place, and said that the liability for long-term care and maintenance of the landfill remains with CRRA.

Mr. Bolduc mentioned that CRRA informed SWAB that if the plans to generate additional revenues in place of the reduced tip fee did not work out, there would have to be a significant increase in the tip fee next year to fund the reserves because there are only 18 months left on the Municipal Service Agreements.

Chairman Pace noted that, at this point, he would normally look to Director Lovejoy. Chairman Pace informed the Board that Director Lovejoy was in the hospital because of an injury and said that, on behalf of the Board, he wishes him well.

Chairman Pace invited Mr. Mark Anastasi, Vice-Chairman of the Solid Waste Advisory Board, to address the Board. With respect to the budget, Mr. Anastasi said that SWAB appreciates CRRA's sensitivity to the Bridgeport Project's desire to remain competitive in pricing, which was one of the reasons SWAB did not want to increase the tip fee to \$72.00. Mr. Anastasi said that the last thing SWAB wants to do is drive waste outside of the Project. Mr. Anastasi added that SWAB would be willing and enthusiastic to work with the CRRA Board and management to market and fill the Waterbury Landfill and, with CRRA's aggressive support, get the State Bond Commission to act on the matter that has not yet appeared on the agenda. Mr. Anastasi stated that SWAB would be doing its part through its legislative delegation and said he hopes CRRA can assist in that endeavor.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non-Eligible Voters			
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut			

RESOLUTION REGARDING AUTHORIZATION OF A SETTLEMENT IN THE MATTER OF INCREDIBLE MOTELS, INC., ET AL, v. CONNECTICUT RESOURCES RECOVERY AUTHORITY, ET AL

Chairman Pace requested a motion regarding the referenced item. Director O'Brien made the following motion:

RESOLVED: That the Board of Directors of the Authority hereby approves the settlement of the matter of Incredible Motels, Inc., et al v. Connecticut Resources Recovery Authority, et al, substantially in the form presented and discussed during this meeting; and

FURTHER RESOLVED: That the President of the Authority is hereby authorized to execute a Release and Settlement Agreement, substantially in the form presented and discussed during this meeting, and to take all actions and to execute any and all other documents required in connection with the proposed settlement of this matter.

The motion was seconded by Director Cohn.

Attorney Hunt explained that this matter was discussed in Executive Session and said that the Board understands that there will be a Stipulated Judgment and Settlement Agreement.

Director Horton Sheff said that she was under the impression that the landfill would be closed in 2007. Mr. Kirk explained that intention has been to close the landfill in the last quarter of 2008. Mr. Kirk noted that there are portions of the landfill that would be closed much sooner because the landfill is being closed as it is filled.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Elizabeth Horton Sheff, Ad-Hoc - Mid-Connecticut	X		
Non-Eligible Voters			
None			

**RESOLUTION REGARDING COMPROMISE AND PAYMENT OF CLAIMED
"RECAPTURE" OF LEGAL FEES**

Chairman Pace requested a motion regarding the referenced item. Director O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to settle the dispute between CRRA and the law firm of Anderson, Kill & Olick regarding the firm's claim for payment of that portion of fees which were purported to have been discounted subject to recapture from 2003 through the date hereof by a compromise substantially on the basis and in the amount discussed at this meeting, PROVIDED THAT the Attorney General's Office agrees with such compromise; and

FURTHER RESOLVED: That the President is authorized to make payment of the agreed upon portion of such fees and to take any other action and to execute any documentation required to effectuate such compromise and settlement with Anderson, Kill & Olick.

The motion was seconded by Director Cohn.

Chairman Pace noted that the recommended compromise was payment in the amount of \$67,426. Mr. Bolduc explained that in reviewing the original agreement with Anderson Kill and comparing it to CRRA's other Legal Service Agreements, CRRA noticed a major difference in that the Anderson Kill agreement did not provide for an annual adjustment for CPI. In addition, the original agreement allowed for a range of rates to be billed, but was not applied. Mr. Bolduc stated that the recommended figure was reached by taking Anderson Kill's 2002 rates, adjusting them for the rate ranges in the original contract and then increasing them annually according to the formula used in all of CRRA's Legal Services Agreements.

Director Sullivan noted that when this was discussed at the Finance Committee meeting, it was mentioned that CRRA should confer with the Attorney General's Office prior to making any compromise. Mr. Bolduc agreed and said that the adoption of the resolution was subject to discussion with and agreement by the Attorney General's Office.

Director O'Brien said that one of the reasons that this compromise was recommended by the Finance Committee was to recognize Anderson Kill for the excellent job they had done in the bankruptcy proceedings.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Laretti	X		

Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut	X		
Non-Eligible Voters			
None			

RESOLUTION REGARDING SENIOR MANAGEMENT SALARIES

Chairman Pace requested a motion to table the referenced item. The motion to table made by Director Cohn and seconded by Director Martland was approved unanimously.

COMMITTEE REPORT

Policies & Procurement Committee

Director Cohn informed the Board that the Policies & Procurement Committee was asked by the Board Chairman to review two matters. The first matter was to review the report by the Governor's Office on Quasi-Public agencies to see if there was any additional action that should be taken. Director Cohn stated that the report was reviewed paragraph-by-paragraph and the Committee concluded that the only action that was required was made by the Human Resources & Organizational Synergy Committee and approved by the Board. The second matter was whether CRRA should have a charitable giving policy. Director Cohn explained that, based on the opinion of the Attorney General regarding the National Geographic Issue, the Committee agreed that it would be best if CRRA did not participate in charitable giving when it is not directly related to the mission of CRRA.

RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

Chairman Pace requested a motion regarding the referenced item. Director Cohn made the following motion:

WHEREAS, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors, on June 23, 2005, authorized certain amounts for payment of fiscal year 2006 projected legal fees; and

WHEREAS, CRRA has incurred greater than anticipated legal expenses in connection with its future planning efforts, documentation in connection with its new recycling center, and certain other matters;

NOW THEREFORE, it is RESOLVED: That the following additional amounts be authorized for payment of projected legal fees to be incurred through June 30, 2006:

Firm:	Amount:
Halloran & Sage	\$200,000
Heneghan, Kennedy & Doyle	\$ 40,000

The motion was seconded by Director Martland.

Attorney Hunt explained that the increases were for unanticipated expenses in connection with CRRA's future planning, CRRA's tax exempt issue and the conflict of interests issue. Attorney Hunt added that Heneghan, Kennedy & Doyle undertook some major initiatives including the new recycling center and the transfer station Request for Proposals.

Chairman Pace asked if these additional expenditures were within the legal budget. Mr. Kirk responded in the affirmative and said that CRRA takes an extra step and approves amounts on a firm-by-firm basis.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non-Eligible Voters			
Elizabeth Horton Sheff, Ad-Hoc - Mid-Connecticut			

ADDITIONS TO THE AGENDA

Chairman Pace requested a motion to add an item to the agenda. Director Cohn made a motion to add an item regarding the Mid-Connecticut Waste Processing Facility Request for Proposals to the agenda. The motion was seconded by Director O'Brien. The motion previously made and seconded was approved unanimously.

Director Cohn stated that because CRRA decided not to pursue the Request for Proposals, the Board thought it best to formally remove the issue from consideration. Director Cohn made the following motion:

RESOLVED: That no acceptable bids were received in response to CRRA's September 16, 2005 Request for Proposals for Operation, Management, and Maintenance of the Mid-Connecticut Project Waste Processing Facility, that the RFP is therefore moot, and that no action to re-bid or to otherwise change operators of the Waste Processing Facility be taken at the present time.

The motion was seconded by Director Sullivan.

Chairman Pace stated that this issue was discussed both at the Finance Committee meeting and during the Executive Session at this meeting. Chairman Pace stated that this action is an attempt to resolve the long-standing issues between MDC and CRRA.

Director Sullivan stated that, even though he was not present for today's Executive Session, the issue was discussed at length at the Finance Committee meeting, and said that he had no reservation about voting on this issue. Director Martland said that he still had strong reservations regarding the quality of maintenance and added that he does not want this resolution to preclude the CRRA Board from revisiting this issue, if necessary, to address maintenance issues. Chairman Pace stated that maintenance concerns were being addressed by CRRA and the auditors, so he was viewing this action as another way to work toward better ends. Mr. Kirk added that this resolution was not intended to surrender away any of CRRA's rights under the contract, but to make it clear to MDC that CRRA is not issuing another Request for Proposals ("RFP") or pursuing the existing RFP any further.

Director Horton Sheff asked if the Chair intends to attend a MDC Board meeting. Chairman Pace responded that he is considering doing that.

Director Francis said that the phrase "at the present time" takes away the effect of the resolution. Director Francis said that it was clear that CRRA will not be taking any action at this time, but noted that it is understood that the CRRA Board can change its mind at any time. Director Francis said that to include that language in the resolution undermines the intention. Chairman Pace and the Board agreed to strike that language from the resolution so the resolution reads:

RESOLVED: That no acceptable bids were received in response to CRRA's September 16, 2005 Request for Proposals for Operation, Management, and Maintenance of the Mid-Connecticut Project Waste Processing Facility, that the RFP is therefore moot, and that no action to re-bid or to otherwise pursue an RFP for a change in of the Waste Processing Facility.

Director Lauretti noted that there have been several attempts on CRRA's part to address this issue with the MDC Board and emphasized that it needs to be clear that CRRA's attempts have been ongoing.

The motion as amended previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut	X		
Non-Eligible Voters			
None			

Chairman Pace requested a motion to add an additional item to the agenda. Director Cohn made a motion to add an item regarding an appeal of a Labor Board ruling in connection with MDC employees. The motion was seconded by Director O'Brien. The motion previously made and seconded was approved unanimously.

Chairman Pace explained that, some time ago, there were MDC employees who, through the union contract, had the right to move to other positions when CRRA exercised its right to change contractors at the transfer stations. Chairman Pace stated that the positions at the transfer station paid a higher hourly rate than the new positions that were available and a complaint was filed with the Labor Board that claimed that the workers were "damaged." Chairman Pace said that MDC defended the actions, but lost at the Labor Board. Chairman Pace stated that it was his understanding that the claim was for approximately \$1,000,000. Chairman Pace informed the Board that he thought CRRA should support what MDC tried to do for the employees and appeal the Labor Board's ruling.

Mr. Kirk suggested that, with the Board's consensus, he would like to make the determination whether to appeal the ruling because there may be fiscal reasons for choosing not to pursue the appeal. Mr. Kirk said that CRRA's attorneys have requested information from MDC and would use that information to evaluate the chances of winning. Mr. Kirk said that if the chances of winning were poor, then choosing not to pursue the appeal could be a legitimate and viable decision.

Director Horton Sheff stated that the Board has a matter before them without any substantive information, such as what the appeal would be or how many employees are involved. Director Horton Sheff said she is a little nervous with this Board because there are a lot of discussions that take place without being given enough information. Director Horton Sheff said that she agrees with Mr. Kirk that an analysis needs to be done before committing to an appeal. Director Horton Sheff added that she did not like the Chair's comment in support of appeal, noting that CRRA would not be giving money to MDC, but to the employees. Director Horton Sheff stated that this was an indication of the hostility between CRRA and MDC and this problem surfaces in different areas such as this. Director Horton Sheff said that she thought CRRA had just agreed to "play nice in the sandbox" with MDC.

Director Martland said that he does not agree with Director Horton Sheff and said that CRRA should aggressively oppose the appeal because supporting it will set a precedent for changes that could take place in the next couple of years. Director Martland said that if an analysis shows that it would be more cost-effective to discontinue consideration of the appeal, he would like that to be brought back to the Board for review.

Director O'Brien agreed with the need for an evaluation, but said that the authority should be given to the President in concert with the Executive Committee.

Director Sullivan noted that it was MDC that brought this issue to the Labor Department and by considering this appeal, CRRA is backing up MDC. Director Sullivan added that a cost-benefit analysis had to be performed before deciding to go forward.

Director Lauretti said that he questions whether the CRRA Board has the authority to vote on this matter because it is a labor matter. Director Lauretti stated that the authority may be in the hands of the President of CRRA. Director Francis added that the actual employer, MDC, may have the authority. Mr. Kirk informed the Board that he received a letter from MDC informing him of the ruling and asking to be advised on whether or not CRRA wanted MDC to appeal.

Chairman Pace said that he takes exception when his words are taken out of context and said that the members of this Board are here to protect the interests of the citizens of the towns they represent, but also to protect the interests of CRRA.

Chairman Pace requested a motion regarding the referenced item. Director Cohn made the following motion:

RESOLVED: That the President of CRRA be authorized to review the options and analyze the impacts of appealing the December 29, 2005 award of the State Labor Board regarding the reassignment of MDC employees, and to determine, in concert with the Executive Committee of this Board, whether or not CRRA should take action to pursue such appeal.

The motion was seconded by Director O'Brien.

The motion previously made and seconded was approved. Director Horton Sheff voted nay.

Eligible Voters	Aye	Nay	Abstain
Chairman Michael Pace	X		
Benson Cohn	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		

Raymond O'Brien	X		
Andrew Sullivan	X		
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut		X	
Non-Eligible Voters			
None			

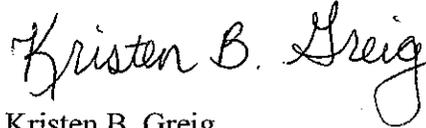
Mr. Kirk noted that the Board had requested management to survey the towns to find out how many towns had existing contracts for recycling and any potential fiscal impact the new recycling requirements would have on the towns. Mr. Kirk informed the Board that CRRA received surveys from approximately sixteen towns and there were three or four towns that would be impacted fiscally by the changes. Mr. Kirk said that management's proposal is to move forward with the Board's directive to collect mixed paper and to recognize and mitigate any costs to the towns by not requiring delivery of mixed paper in those towns until the start of the new fiscal year. The Board agreed.

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director Sullivan and seconded by Director Martland was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 1:01 p.m.

Respectfully submitted,



Kristen B. Greig
Secretary to the Board/Paralegal

TAB 2

**RESOLUTION REGARDING THE ADOPTION OF THE
FISCAL YEAR 2007
MID-CONNECTICUT PROJECT
OPERATING BUDGET, TIP FEES AND CAPITAL BUDGETS**

RESOLVED: That the fiscal year 2007 Mid-Connecticut Project operating budget and capital budget be adopted as presented at this meeting.

FURTHER RESOLVED: That the following tip fees be adopted for fiscal year 2007.

WASTE STREAM	PER TON TIP FEES
Municipal Solid Waste (MSW)	\$69.00
Metals	\$75.00
Bulky Waste – Municipal	\$85.00
Bulky Waste – Commercial	\$96.00
White Goods (Metals)	\$74.00
DEP Certified Soils	\$95.00
Non-Processible Waste Fee	\$85.00
Non-Municipal Mattress Surcharge (<i>Per Unit Fee</i>)	\$15.00
Recycling Tip Fee	\$00.00

Fiscal Year 2007
Mid-Connecticut Project
Operating & Capital Budgets

February 16, 2006

Attached is the proposed fiscal year 2007 Mid-Connecticut Project operating budget, tip fees and capital budget. The Finance Committee voted to recommend that the attached resolution be presented to the Board of Directors for adoption at their regular scheduled meeting on February 16, 2006.

This proposed budget includes two significant changes in operations.

1. The municipal solid waste portion of the Hartford landfill closes as of June 30, 2006. All related revenues and expenses in the proposed budget reflect this assumption.
2. The recycling center is operating under the new agreement by July 1, 2006. The budget reflects a conservative approach, since the Authority will be receiving less revenue under the new agreement.

SUMMARY OF MAJOR ASSUMPTIONS

REVENUE ASSUMPTIONS:

- a. The proposed municipal solid waste tip fee for contract member waste is \$69.00 per ton which reflects a \$1 decrease over the fiscal year 2006 member and contract tip fee.
- b. Member and contract town municipal solid waste deliveries are assumed to be slightly higher than historical levels.
- c. Assumes no non-processible waste deliveries from member or contract towns.
- d. Includes spot deliveries based upon historical levels from ferrous residue and Wallingford diversions.
- e. Excludes all revenues associated with landfill deliveries.
- f. Recycling revenues based upon new contract rates.
- g. Electricity rates based upon existing contracts.
- h. Assumes investment earnings rate of 4.5%.
- i. Jets revenues are based upon existing contract rates.
- j. Includes the prior fiscal year surplus as required under the Municipal Solid Waste Management Services Contracts.

EXPENSE ASSUMPTIONS:

Non-Operating Activities

- a. Operating expenses are projected to increase by 2.5%.
- b. Includes funds for Marketing and Public Relations to increase recycling awareness.
- c. Legal expenses are increased due to on-going Enron related activity.
- d. Includes a contribution to the Landfill Development Fund as approved by the Board of Directors in October 2005.
- e. Includes a contribution to the Risk Fund. Full discussion to occur at the Finance Committee meeting.
- f. Anticipates a contribution to the Debt Service Stabilization Fund. A portion of this contribution was approved by the Board of Directors in October 2005.
- g. Continues to reflect the application of the Enron settlement to fully defease the 1997 Series and 2001 Series Bonds and partially defease the 1996 Series Bonds

Operating Activities

- a. Contributions to the Rolling Stock reserve have been increased for anticipated replacement of loaders at the Waste Processing Facility ("WPF").
- b. Waste transportation costs have been increased to reflect the cost associated with exporting process residue and non-processible out-of-state due to the closure of the MSW portion of the Hartford landfill.
- c. Assumes higher processing rates resulting in fewer exports.
- d. Recycling expenditures based upon the new contract.
- e. Contributions to the Facility Modification Reserve have been increased due to the anticipated increase in capital projects required at the WPF.
- f. Includes the proposed operating budget from the Metropolitan District Commission (the "MDC") for the WPF.
- g. The Mid-Connecticut Air Processing System ("MCAPS") costs are lower as a result of installing the free blow system.
- h. Expenditures at the Hartford Landfill only include costs associated with the operation of the ash portion of the landfill.
- i. Includes the proposed operating budget from the MDC for the Hartford Landfill.
- j. The contribution to the Hartford Landfill Closure Reserve has been increased in order to fully fund the reserve based upon the latest cost estimates by fiscal year 2010.
- k. Contributions to the Hartford Landfill Post-Closure Reserve have been reduced as the amount required by permit will be funded by the end of fiscal year 2007.
- l. Operating costs for the transfer stations are based upon the recent bids.
- m. The Jets and Energy Generating Facility operating costs are based upon the contract rates.

Major Capital Activities

The following are some of the major capital projects proposed for fiscal year 2007:

- a. Waste Processing Facility
 - As in the past, the Authority will discuss and review these proposed projects with the MDC during the annual budget review. The MDC would then be required to submit a benefit analysis prior to the commencement of any of the projects.
 - Replace the Programmable Logic Computers. These computers are used to monitor and control the conveyors at the WPF.
 - Perform major conveyor rebuilds at the WPF.
 - Modify the process residue load out area to accept 100 yard trailers.
 - Replace shredder motor and rotor.
- b. Hartford Landfill
 - Assumes commencement of closure for the west slope.
 - Assumes commencement of closure for the phase I ash area.
- c. Recycling
 - Includes costs for major roof repairs at the recycling center / plant.
- d. Rolling Stock
 - Anticipates the replacement of two loaders at the WPF.
- e. Jets / Energy Generating Facility
 - Includes expenditures for LP Blade replacement on a turbine.
 - Assumes modification/replacement of the water screen / piping.
 - Includes the cost of an engine rebuild on the Jets.
 - Includes installation of a vibration detection system for the Jets.

CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS		ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
TIP FEES				
MSW	Member (1)	\$70.00	\$70.00	\$69.00
	Contract (1)	\$70.00	\$70.00	\$69.00
	Spot (2)	\$47.57	n/a	\$69.00
Landfill	Metals (1)	\$75.00	\$75.00	\$75.00
	Bulky Waste (C&D) - Municipal (1)	\$85.00	\$85.00	\$85.00
	Bulky Waste (C&D) - Commercial (1)	\$96.00	\$96.00	\$96.00
	White Goods (Metals) (1)	\$74.00	\$74.00	\$74.00
	DEP Certified Soils (1)	\$95.00	\$95.00	\$95.00
	Nonprocessible Fee - Direct (1)	\$85.00	\$85.00	\$85.00
	Non-Municipal Mattress Surcharge (Per Unit) (1)	n/a	\$15.00	\$15.00
	Cover Material - Charged (Negotiated) (3)	\$16.25	Market Price	n/a
Other	Ferrous Residue (Spot) (4)	\$12.00	\$12.00	\$12.00
	RDF (Spot) (2)	\$20.00	n/a	n/a
	Recycling Residue (Spot) (2)	\$70.00	n/a	n/a
Recyclables	Member - Container (1)	\$0.00	\$0.00	\$0.00
	Member - Paper (1)	\$0.00	\$0.00	\$0.00
POWER	kwh/ton of MSW Processed	515	524	524
	Total kwh Sold	410,552,948	430,000,000	433,000,000
	Average Rate Per kwh (4)	\$0.035	\$0.04451	\$0.04322
DELIVERIES (Tons)				
MSW	Member	598,449	633,000	610,000
	Contract	243,383	237,000	250,000
	Spot	12,049	0	8,000
	<i>Subtotal</i>	<u>853,881</u>	<u>870,000</u>	<u>868,000</u>
Landfill	Metals	25	100	0
	Bulky Waste (C&D) - Municipal	7,667	8,800	0
	Bulky Waste (C&D) - Commercial	361	700	0
	White Goods (Metals)	55	20	0
	DEP Certified Soils	0.4	0	0
	Nonprocessible Waste - Direct	5,972	8,500	0
	Cover Material - Charged	34,173	15,000	0
	<i>Subtotal</i>	<u>48,254</u>	<u>33,120</u>	<u>0</u>
Other (Spot)	Ferrous Residue	13,833	8,000	10,000
	Wood chips	787	0	0
	RDF (Imported)	5,288	0	0
	Recycling Residue	1,915	0	0
	<i>Subtotal</i>	<u>21,823</u>	<u>8,000</u>	<u>10,000</u>
Recyclables	Containers	22,884	22,000	22,000
	Paper (total)	55,717	56,000	56,000
	<i>Subtotal</i>	<u>78,601</u>	<u>78,000</u>	<u>78,000</u>

- (1) Rates set during the annual budget process
- (2) Rates received through an annual bid process
- (3) Included in DEP Certified Materials revenue account
- (4) Rates specified by contract

CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS, CONTINUED		ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
RECYCLING OPERATIONS				
Revenues	Containers	\$53.13	\$55.00	n/a
	Paper Contract	\$33.16	\$56.11	n/a
	Acceptable Recyclables (Fixed Fee)	n/a	n/a	\$29.06
	Commodity Fee	n/a	n/a	\$7.00
Expenditures	Container Processing Fee	\$22.59	\$23.16	n/a
	Paper Processing Fee	\$4.00	\$8.00	\$8.00
Operations	Residue Rate- Containers	8.32%	7.00%	8.50%
	Residue Rate- Paper	0.02%	2.00%	0.50%
FACILITY OPERATIONS				
Tons Processed	Total MSW Processed	797,643	820,000	826,000
	RDF Produced	675,666	697,000	702,000
Residue Rates	Ash Rate (Per Ton of RDF)	25.4%	24.0%	25.0%
	Process Residue Rate (Per Ton of MSW)	13.8%	12.0%	12.0%
	Ferrous Metals Rate (Outbound) (Per Ton of MSW)	3.1%	3.0%	3.0%
	Ferrous Residue Rate (Inbound) (Per Ton of MSW)	1.7%	1.2%	1.2%
	Nonprocessable Waste - From WPF (Per Ton of MSW)	0.8%	1.2%	1.2%
Fees	Coal Price (per ton)	n/a	\$61.90	\$61.90
	Ash Loading (per ton)	n/a	\$0.90	\$1.14
	Lime (per ton)	\$97.77	\$104.04	\$100.21
	Urea (per gallon)	\$1.03	\$0.92	\$1.06
	Ferrous Residue Removal (per ton)	(\$31.67)	(\$12.20)	(\$20.00)
Other	Lime (Lbs/Ton of RDF Burned)	22.74	18.0	19.0
	Lime (Lbs/Ton of RDF Burned) - Dolomitic System	5.1	14.0	8.0
	Coal Purchase (Tons)	0	0	0
	Coal Use (Tons)	1,357	2,500	500
	Urea (Gallons)	153,943	260,000	260,000
MUNICIPAL PAYMENTS				
Fees	Canton (per ton)	\$4.42	\$4.42	\$4.42
	East Granby (per ton)	\$8.38	\$8.38	\$8.38
	Ellington Surcharge (E. Windsor to Ellington TS) (per ton)	\$2.25	\$2.25	\$2.25
	Essex Surcharge (Recycling) (per MSW ton)	\$0.80	\$1.55	\$0.89
	Granby (per ton)	\$7.90	\$7.90	\$7.90
	Hartford PILOT - Bulky Waste (per ton)	\$7.33	\$7.38	\$7.71
	Hartford PILOT - Processible Waste Fee (per ton)	\$8.80	\$8.90	\$9.25
	Simsbury (per ton)	\$8.13	\$8.13	\$8.13
	Watertown (Waterbury to Watertown TS) (per ton)	\$0.50	\$0.50	\$0.50
	Watertown (No Residential Drop Off) (fixed rate)	\$9,000	\$9,000	\$9,000
Deliveries (Tons)	Canton (MSW)	5,946	6,000	6,000
	East Granby (MSW)	3,481	3,500	3,500
	Ellington Surcharge (E. Windsor MSW to Ellington TS)	2,797	3,000	3,000
	Essex Surcharge (MSW)	64,919	37,420	65,000
	Granby (TS Subsidy)	5,888	6,000	6,000
	Simsbury (TS Subsidy)	16,461	16,000	16,500
	Watertown (Waterbury MSW to Watertown TS)	59,844	50,000	60,000

CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS, CONTINUED		ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
WASTE TRANSPORT				
Fees	Ellington (per ton)	\$8.57	\$8.82	\$8.82
	Essex (per ton)	\$11.16	\$11.49	\$15.50
	Torrington (per ton)	\$12.93	\$13.31	\$11.79
	Watertown (per ton)	\$12.30	\$12.67	\$12.50
	Guildford / Madison (per ton)	\$2.75	\$2.75	\$2.75
	RRDD#1 MSW (per load)	\$77.37	\$75.00	\$80.86
	Sharon/Salisbury (per ton)	\$10.83	\$10.50	\$11.32
	Southbury (per ton)	n/a	\$9.25	\$9.40
	Waterbury LF Residential Drop Off (per ton)	\$25.00	\$26.00	\$32.00
	Bridgeport Project Diversion Fee (per ton)	\$63.50	\$66.00	\$67.50
	Bristol Project Diversion Fee (per ton)	\$50.00	n/a	n/a
	Southeast Project Diversion Fee (per ton)	\$61.50	\$64.50	\$67.50
	Wallingford Project Diversion Fee (per ton)	\$57.00	\$57.00	\$58.00
	Windsor LF MSW Diversion Fee (per ton)	\$62.00	\$63.86	\$65.78
	Exports Out-of-State Fee (average per ton)	\$69.86	\$73.00	\$77.00
	Ash Hauling (per ton)	\$2.79	\$2.81	\$3.18
	Process Residue to Hartford LF (per ton haul fee)	n/a	\$5.37	\$0.00
	Process Residue to Windsor LF (per ton haul fee)	n/a	\$7.50	Market Price
	Process Residue to Windsor LF (per ton disposal fee)	\$50.00	\$51.50	\$53.05
	Process Residue to Out-of-State LF (per ton T&D)	n/a	n/a	Market Price
	NPW to Hartford LF (per load)	n/a	\$247.61	n/a
	NPW to Out-of-State LF (per ton T&D)	n/a	n/a	Market Price
Hauled Tons	Ellington (MSW)	55,125	60,000	56,000
	Essex (MSW & Recyclables)	84,115	85,000	85,000
	Torrington (MSW & Recyclables)	78,724	88,000	79,000
	Watertown (MSW & Recyclables)	127,831	146,000	128,000
	Guildford / Madison (MSW)	3,660	5,000	5,000
	RRDD#1 (MSW)	2,586	4,000	3,000
	Sharon/Salisbury (MSW)	4,201	5,000	4,500
	Southbury (MSW)	5,537	12,500	8,000
	Waterbury LF Residential Drop Off	2,199	4,000	3,000
	Ferrous Metals Outbound	24,790	24,600	25,000
Hartford Landfill	Ash	171,533	175,000	176,000
	Process Residue - to Hartford LF	110,449	88,400	0
	Process Residue to Windsor LF	702	10,000	10,000
	Process Residue to Out-of-State	0	0	89,000
	NPW to Hartford LF	6,646	9,800	0
	NPW to Out-of-State LF	0	0	10,000
MSW Bypass	Bridgeport Diversions	9,032	10,000	10,000
	Bristol Diversions	330	0	0
	Southeast Diversions	8,431	0	0
	Wallingford Diversions	672	0	0
	Windsor LF Diversions	25,845	25,000	25,000
	Exports Out-of-State	14,219	15,000	7,000
	<i>Subtotal</i>	58,528	50,000	42,000
MISCELLANEOUS				
	Inflation Estimate	2.61%	2.50%	2.50%

CRRA - MID-CONNECTICUT PROJECT

REVENUE AND EXPENDITURE SUMMARY

REVENUES

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
41-001-000-40101	Service Charges Solid Waste-Members	\$42,133,335	\$44,836,000	\$42,090,000
41-001-000-40102	Service Charges Solid Waste-Contracts	\$17,313,333	\$16,794,000	\$17,257,000
41-001-000-40103	Service Charges Solid Waste-Spot	\$945,833	\$96,000	\$672,000
41-001-000-41101	Bulky Waste - Municipal	\$650,758	\$748,000	\$0
41-001-000-41102	Bulky Waste - Commercial	\$34,647	\$67,000	\$0
41-001-000-41103	DEP Certified Materials	\$555,350	\$225,000	\$0
41-001-000-41104	Metal Sales	\$785,172	\$300,000	\$500,000
41-001-000-42101	Recycling Sales	\$3,060,956	\$3,642,000	\$2,934,000
41-001-000-42103	Metals Service Charge	\$5,975	\$9,000	\$0
41-001-000-43101	Electricity	\$14,253,852	\$19,139,000	\$18,714,000
41-001-000-45150	Miscellaneous Income	\$569,567	\$570,000	\$617,000
41-001-000-46101	Interest Income	\$1,194,542	\$1,000,000	\$1,997,000
41-001-000-xxxxx	Supplemental Sources	\$8,658,530	\$0	\$0
41-001-000-xxxxx	Jets / EGF	\$6,793,083	\$6,824,000	\$7,387,000
41-001-000-48201	Use of Prior Year(s) Retained Earnings	\$0	\$0	\$2,884,055
Total Revenues		\$96,954,933	\$94,250,000	\$95,052,055

EXPENDITURES

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
41-001-501-xxxxx	General Administration	\$5,975,407	\$6,793,000	\$11,915,000
41-001-502-xxxxx	Debt Service/Administration	\$22,078,614	\$18,664,000	\$8,167,055
41-001-505-xxxxx	Waste Transport	\$11,194,895	\$10,779,000	\$17,239,000
41-001-506-xxxxx	Regional Recycling	\$2,144,645	\$2,916,000	\$2,348,000
41-001-601-xxxxx	Waste Processing Facility	\$20,405,419	\$20,654,000	\$20,756,000
41-001-602-xxxxx	Power Block Facility	\$16,932,502	\$18,130,000	\$18,393,000
41-001-603-xxxxx	Energy Generating Facility	\$1,521,574	\$1,537,000	\$1,595,000
41-001-604-xxxxx	Landfill - Hartford	\$4,702,699	\$5,623,000	\$4,668,500
41-001-605-xxxxx	Landfill - Ellington	\$414,798	\$431,000	\$449,000
41-001-61x-xxxxx	Transfer Stations	\$1,883,610	\$1,849,000	\$2,064,000
41-001-620-xxxxx	171 Murphy Road	\$50,661	\$50,000	\$70,500
41-001-xxx-xxxxx	Jets / EGF	\$6,766,054	\$6,824,000	\$7,387,000
Total Expenditures		\$94,070,878	\$94,250,000	\$95,052,055
Balance		\$2,884,055	\$0	\$0

CRRA - MID-CONNECTICUT PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
GENERAL ADMINISTRATION				
41-001-501-52101	Postage & Delivery Fees	\$3,534	\$12,000	\$4,000
41-001-501-52104	Telephone & Pagers	\$16,550	\$20,000	\$20,000
41-001-501-52108	Duplication And Printing	\$3,753	\$5,000	\$5,000
41-001-501-52115	Advertising	\$8,644	\$25,000	\$9,000
41-001-501-52118	Marketing & Public Relations	\$429	\$1,000	\$250,000
41-001-501-52119	Public Education	\$255	\$10,000	\$0
41-001-501-52201	Office Equipment	\$0	\$1,000	\$0
41-001-501-52202	Office Supplies	\$6,491	\$5,000	\$7,000
41-001-501-52211	Protect Clothing/Safety Equip.	\$2,045	\$0	\$0
41-001-501-52302	Miscellaneous Services	\$1,338	\$5,000	\$5,000
41-001-501-52305	Business Meetings and Travel	\$1,365	\$2,000	\$2,000
41-001-501-52355	Mileage Reimbursement	\$3,501	\$10,000	\$10,000
41-001-501-52401	Vehicle Repair / Maintenance	\$1,406	\$1,000	\$0
41-001-501-52403	Office Equipment Service	\$0	\$10,000	\$0
41-001-501-52404	Building Operations	\$65,074	\$80,000	\$92,000
41-001-501-52415	Grounds Maintenance	\$43,305	\$38,000	\$50,000
41-001-501-52502	Fees/Licenses/Permits	\$960	\$2,000	\$1,000
41-001-501-52505	Claims/Losses	\$110,249	\$100,000	\$100,000
41-001-501-52602	Bad Debt Expense	\$0	\$10,000	\$10,000
41-001-501-52604	Rental / Lease	\$927	\$0	\$1,000
41-001-501-52615	Office Temporaries	\$427	\$0	\$0
41-001-501-52854	Information Technology - Consulting	\$10,603	\$0	\$5,000
41-001-501-52856	Legal	\$1,554,281	\$1,500,000	\$2,000,000
41-001-501-52859	Financial	\$36,746	\$34,000	\$38,000
41-001-501-52862	Arbitrator	\$7,298	\$50,000	\$0
41-001-501-52863	Auditor	\$20,188	\$23,000	\$24,000
41-001-501-52875	Insurance, Consulting, Brokerage Serv	\$72,801	\$70,000	\$84,000
41-001-501-52899	Other Consulting Services	\$54,913	\$250,000	\$150,000
41-001-501-53301	Gas	\$6,637	\$15,000	\$9,000
41-001-501-53304	Electricity	\$2,332	\$29,000	\$3,000
41-001-501-54482	Computer Hardware	\$11,515	\$3,000	\$5,000
41-001-501-54483	Computer Software	\$195	\$2,000	\$1,000
41-00-501-xxxxx	Contribution to Landfill Devlopement Fund	\$0	\$0	\$1,400,000
41-00-501-xxxxx	Contribution to Risk Fund	\$0	\$0	\$3,000,000
41-001-501-57840	Allocation - Salaries	\$2,343,779	\$2,445,000	\$2,534,000
41-001-501-57850	Allocation - Overhead	\$1,583,866	\$2,035,000	\$2,096,000
	Subtotal	\$5,975,407	\$6,793,000 5.3%	\$11,915,000 75.4%

CRRA - MID-CONNECTICUT PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
DEBT SERVICE/ADMINISTRATION (1)				
41-001-502-52672	Contribution to Debt Service Stabilization Reserve	\$0	\$14,663,000	\$4,349,055
41-001-502-52859	Financial	\$45,942	\$0	\$2,000
41-001-502-55525	Interest - 96 Series	\$7,412,326	\$3,971,000	\$3,785,000
41-001-502-55526	Interest - 97 Series	\$84,170	\$0	\$0
41-001-502-55536	Interest - 01 Series	\$478,728	\$0	\$0
41-001-502-55560	Principal Repayment	\$13,566,641	\$0	\$0
41-001-502-55585	Trustee Fees	\$30,043	\$30,000	\$31,000
41-001-502-55591	Loan Repayment - Principle	\$460,764	\$0	\$0
	Subtotal	\$22,078,614	\$18,664,000	\$8,167,055
			-36.0%	-56.2%
WASTE TRANSPORT				
41-001-505-52409	Other Repairs & Maintenance	\$0	\$2,000	\$0
41-001-505-52509	Transfer / Transport Subsidy	\$280,649	\$233,000	\$333,000
41-001-505-52658	Rolling Stock Reserve	\$750,000	\$350,000	\$600,000
41-001-505-52701	Contract Operating Charges	\$5,874,891	\$6,048,000	\$12,686,000
41-001-505-52715	Ash Loading	Incl. Above	\$158,000	\$201,000
41-001-505-52706	Ash Hauling	\$472,379	\$492,000	\$560,000
41-001-505-52707	Contract Hauling - Other	\$62,213	\$104,000	\$0
41-001-505-52710	Disposal Fees - Solid Waste (Bypass)	\$3,754,763	\$3,352,000	\$2,859,000
41-001-505-52899	Other Consulting Services	\$0	\$40,000	\$0
	Subtotal - Waste Transport	\$11,194,895	\$10,779,000	\$17,239,000
			-2.6%	59.9%
REGIONAL RECYCLING				
41-001-506-52104	Telephone & Pagers	\$0	\$0	\$4,000
41-001-506-52108	Duplication & Printing	\$5,000	\$0	\$0
41-001-506-52115	Advertising	\$3,566	\$7,500	\$8,000
41-001-506-52118	Marketing & Public Relations	\$604	\$5,000	\$5,000
41-001-506-52302	Miscellaneous Services	\$0	\$2,000	\$2,000
41-001-506-52305	Bus. Meetings & Travel	\$0	\$500	\$0
41-001-506-52404	Building Operations	\$22,802	\$20,000	\$45,000
41-001-506-52407	Project Equipment Maintenance	\$36,612	\$40,000	\$40,000
41-001-506-52415	Grounds Maintenance	\$17,040	\$0	\$20,000
41-001-506-52502	Fees/Licenses/Permits	\$6,290	\$26,000	\$7,000
41-001-506-52617	Electronics Recycling	\$13,412	\$50,000	\$50,000
41-001-506-52652	Equipment Replacement Reserve	\$51,000	\$51,000	\$0
41-001-506-52659	Recycling Education Reserve (PILOT)	\$100,000	\$100,000	\$100,000
41-001-506-52660	Recycling Reserve	\$100,000	\$0	\$0
41-001-506-52701	Contract Operating Charges	\$688,878	\$846,000	\$336,000
41-001-506-52709	Other Operating Charges	\$98,962	\$35,000	\$146,000
41-001-506-52810	Contract Services	\$0	\$40,000	\$0
41-001-506-52858	Engineering	\$30,321	\$40,000	\$50,000
41-001-506-52901	Environmental Testing	\$157	\$7,000	\$4,000
41-001-506-53304	Electricity	\$29,014	\$0	\$38,000
41-001-506-53309	Other Utilities	\$1,355	\$0	\$2,000
41-001-506-54482	Computer Hardware	\$1,271	\$1,000	\$2,000
41-001-506-54491	Other Equipment	\$4,670	\$0	\$0
41-001-506-57840	Allocation - Salaries	\$441,467	\$679,000	\$347,000
41-001-506-57850	Allocation - Overhead	\$303,538	\$540,000	\$361,000
41-001-621-xxxxx	Hartford Education (See Detail)	\$6,396	\$249,000	\$254,000
41-001-508-xxxxx	Stratford Education (See Detail)	\$182,290	\$177,000	\$180,000
	Subtotal	\$2,144,645	\$2,916,000	\$2,348,000
			-4.0%	-19.5%

CRRA - MID-CONNECTICUT PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
WASTE PROCESSING FACILITY				
41-001-601-52104	Telephone & Pagers	\$0	\$3,000	\$9,000
41-001-601-52404	Building Operations	\$78,584	\$4,000	\$10,000
41-001-601-52407	Project Equipment Maintenance	\$8,550	\$0	\$15,000
41-001-601-52502	Fees/Licenses/Permits	\$7,138	\$0	\$5,000
41-001-601-52507	Payments in Lieu of Taxes	\$2,441,558	\$2,946,000	\$2,939,000
41-001-601-52640	Insurance Premium	\$1,264,348	\$1,344,000	\$1,173,000
41-001-601-52668	Facility Modification Reserve	\$1,000,000	\$1,500,000	\$2,000,000
41-001-601-52701	Contract Operating Charges	\$13,374,427	\$13,587,000	\$13,682,000
41-001-601-52709	Other Operating Charges	\$288,882	\$212,000	\$290,000
41-001-601-52858	Engineering	\$148,437	\$150,000	\$160,000
41-001-601-52901	Environmental Testing	\$7,134	\$25,000	\$71,000
41-001-601-53304	Electricity	\$315	\$1,000	\$0
41-001-601-54482	Computer Hardware	\$15,970	\$1,000	\$2,000
41-001-601-56605	Construction	\$884,738	\$0	\$0
41-001-601-52616	MCAPS Fuel	\$592,386	\$600,000	\$200,000
41-001-601-52713	MCAPS Charges	\$292,952	\$281,000	\$200,000
	Subtotal	\$20,405,419	\$20,654,000 -3.1%	\$20,756,000 0.5%
POWER BLOCK FACILITY				
41-001-602-52502	Fees/Licenses/Permits	\$325,837	\$274,000	\$307,000
41-001-602-52506	Solid Waste Assessment (Dioxin Tax)	\$1,455,557	\$1,046,000	\$1,053,000
41-001-602-52611	Revenue Sharing Expense (5.05)	\$3,072,280	\$3,624,000	\$3,700,000
41-001-602-52614	Lime	\$928,718	\$1,160,000	\$950,000
41-001-602-52616	SNCR (Urea)	\$0	\$239,000	\$276,000
41-001-602-52702	Contract Ops Charge - Equipment (5.02)	\$3,482,349	\$3,988,000	\$3,730,000
41-001-602-52703	Contract Ops Charge - Management Fee (5.03)	\$1,368,973	\$1,582,000	\$1,478,000
41-001-602-52709	Contract Ops Charge - Personnel (5.01)	\$5,794,078	\$5,392,000	\$5,527,000
41-001-602-52714	Other Operating Charges - Pass Through Costs	\$0	\$0	\$500,000
41-001-602-52858	Engineering	\$54,295	\$150,000	\$185,000
41-001-602-52899	Other Consulting Services	\$0	\$5,000	\$0
41-001-602-52901	Environmental Testing	\$83,200	\$170,000	\$172,000
41-001-602-52910	Continuous Emission Monitoring	\$98,135	\$200,000	\$200,000
41-001-602-53304	Electricity	\$242,571	\$300,000	\$315,000
41-001-602-56605	Construction	\$26,509	\$0	\$0
	Subtotal	\$16,932,502	\$18,130,000 1.3%	\$18,393,000 1.5%
ENERGY GENERATING FACILITY				
41-001-603-52507	Payments in Lieu of Taxes	\$1,516,528	\$1,529,000	\$1,588,000
41-001-603-53304	Electricity	\$5,046	\$8,000	\$7,000
	Subtotal	\$1,521,574	\$1,537,000 2.5%	\$1,595,000 3.8%

CRRA - MID-CONNECTICUT PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
HARTFORD LANDFILL				
41-001-604-52104	Telephone & Pagers	\$2,673	\$4,000	\$4,000
41-001-604-52115	Advertising	\$1,166	\$1,000	\$2,000
41-001-604-52404	Building Operations	\$5,589	\$15,000	\$15,000
41-001-604-52407	Project Equipment Maintenance	\$54,109	\$197,000	\$133,000
41-001-604-52415	Grounds Maintenance	\$156,935	\$966,000	\$295,000
41-001-604-52502	Fees/Licenses/Permits	\$21,853	\$0	\$22,000
41-001-604-52507	Payments in Lieu of Taxes	\$58,766	\$70,000	\$0
41-001-604-52604	Rental / Lease	\$525,000	\$525,000	\$525,000
41-001-604-52650	Post Closure Reserve	\$475,000	\$475,000	\$300,000
41-001-601-52670	Landfill Closure Reserve	\$1,000,000	\$1,000,000	\$1,500,000
41-001-604-52701	Contract Operating Charges	\$1,607,836	\$1,455,000	\$1,067,000
41-001-604-52709	Other Operating Charges	\$270,945	\$301,000	\$350,000
41-001-604-52858	Engineering	\$144,200	\$297,000	\$234,000
41-001-604-52901	Environmental Testing	\$86,495	\$109,000	\$117,000
41-001-604-53304	Electricity	\$13,933	\$17,000	\$29,500
41-001-604-54482	Computer Hardware	\$1,271	\$1,000	\$4,000
41-001-604-54483	Computer Software	\$0	\$0	\$1,000
41-001-604-56605	Construction	\$276,928	\$170,000	\$50,000
41-001-604-58001	Contingency	\$0	\$20,000	\$20,000
	Subtotal	\$4,702,699	\$5,623,000 5.1%	\$4,668,500 -17.0%
ELLINGTON LANDFILL				
41-001-605-52302	Miscellaneous Services	\$129	\$0	\$0
41-001-605-52404	Building Operations	\$525	\$0	\$0
41-001-605-52407	Project Equipment Maintenance	\$0	\$24,000	\$24,000
41-001-605-52415	Grounds Maintenance	\$79,602	\$56,000	\$61,500
41-001-605-52502	Fees/Licenses/Permits	\$1,300	\$1,000	\$1,500
41-001-605-52504	Assessment/Taxes	\$5,425	\$15,000	\$6,000
41-001-605-52650	Post Closure Reserve	\$175,000	\$175,000	\$175,000
41-001-605-52709	Other Operating Charges	\$89,675	\$79,000	\$81,000
41-001-605-52858	Engineering	\$18,902	\$24,000	\$24,000
41-001-605-52901	Environmental Testing	\$29,421	\$33,000	\$51,000
41-001-605-53304	Electricity	\$13,809	\$24,000	\$24,000
41-001-605-55585	Trustee Fees	\$1,010	\$0	\$1,000
	Subtotal	\$414,798	\$431,000 5.1%	\$449,000 4.2%

CRRRA - MID-CONNECTICUT PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
TRANSFER STATION - ELLINGTON				
41-001-610-52104	Telephone & Pagers	\$3,142	\$2,000	\$7,000
41-001-610-52404	Building Operations	\$24,255	\$16,000	\$5,500
41-001-610-52407	Project Equipment Maintenance	\$350	\$0	\$7,500
41-001-610-52415	Grounds Miantenance	\$4,752	\$0	\$5,000
41-001-610-52502	Fees/Licenses/Permits	\$2,250	\$3,000	\$3,000
41-001-610-52508	Municipal Subsidy	\$6,874	\$7,000	\$7,000
41-001-610-52701	Contract Operating Charges	\$338,266	\$331,000	\$342,500
41-001-610-52858	Engineering	\$0	\$0	\$1,000
41-001-610-52901	Environmental Testing	\$0	\$2,000	\$0
41-001-610-53304	Electricity	\$2,510	\$3,000	\$3,000
41-001-610-54482	Computer Hardware	\$1,271	\$1,000	\$2,000
41-001-610-56605	Construction	\$2,307	\$0	\$0
	Subtotal	\$385,977	\$365,000 -17.4%	\$383,500 5.1%
TRANSFER STATION - ESSEX				
41-001-611-52104	Telephone & Pagers	\$0	\$0	\$4,000
41-001-611-52404	Building Operations	\$30,895	\$32,000	\$5,500
41-001-611-52407	Project Equipment Maintenance	\$350	\$0	\$7,500
41-001-611-52502	Fees/Licenses/Permits	\$2,800	\$3,000	\$3,000
41-001-611-52701	Contract Operating Charges	\$377,231	\$403,000	\$548,500
41-001-611-52858	Engineering	\$0	\$0	\$1,000
41-001-611-52901	Environmental Testing	\$1,472	\$4,000	\$3,500
41-001-611-54482	Computer Hardware	\$1,271	\$1,000	\$2,000
41-001-611-56605	Construction	\$18,294	\$0	\$0
41-001-611-57820	Local Administration	\$58,000	\$58,000	\$58,000
	Subtotal	\$490,313	\$501,000 -26.2%	\$629,000 25.5%
TRANSFER STATION - TORRINGTON				
41-001-612-52104	Telepone & Pagers	\$0	\$0	\$4,000
41-001-612-52404	Building Operations	\$34,468	\$31,000	\$5,500
41-001-612-52407	Project Equipment Maintenance	\$350	\$0	\$7,500
41-001-612-52502	Fees/Licenses/Permits	\$2,800	\$3,000	\$3,000
41-001-612-52604	Rental / Lease	\$100	\$0	\$0
41-001-612-52701	Contract Operating Charges	\$425,008	\$439,000	\$521,500
41-001-612-52858	Engineering	\$0	\$0	\$1,000
41-001-612-52901	Environmental Testing	\$1,496	\$3,000	\$3,000
41-001-612-54482	Computer Hardware	\$1,271	\$1,000	\$2,000
41-001-612-56605	Construction	\$0	\$0	\$0
	Subtotal	\$465,493	\$477,000 1.3%	\$543,500 13.9%

CRRA - MID-CONNECTICUT PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
<u>TRANSFER STATION - WATERTOWN</u>				
41-001-613-52104	Telephone & Pagers	\$0	\$0	\$6,000
41-001-613-52404	Building Operations	\$26,677	\$24,000	\$5,500
41-001-613-52407	Project Equipment Maintenance	\$455	\$0	\$7,500
41-001-613-52502	Fees/Licenses/Permits	\$2,375	\$5,000	\$3,000
41-001-613-52508	Municipal Subsidy	\$46,528	\$34,000	\$39,000
41-001-613-52701	Contract Operating Charges	\$425,009	\$439,000	\$450,000
41-001-613-52858	Engineering	\$10,767	\$0	\$1,000
41-001-613-52901	Environmental Testing	\$497	\$3,000	\$0
41-001-613-54482	Computer Hardware	\$1,271	\$1,000	\$2,000
41-001-613-56605	Construction	\$28,248	\$0	\$0
	Subtotal	\$541,827	\$506,000 2.4%	\$508,000 0.4%
<u>171 MURPHY ROAD</u>				
41-001-620-52104	Telephone & Pagers	\$0	\$0	\$2,000
41-001-620-52404	Building Operations	\$4,800	\$15,000	\$17,500
41-001-620-52415	Grounds Maintenance	\$745	\$0	\$2,000
41-001-620-52507	Payments in Lieu of Taxes	\$34,126	\$33,000	\$35,000
41-001-620-53301	Gas	\$8,939	\$0	\$10,500
41-001-620-53304	Electricity	\$1,344	\$1,500	\$2,000
41-001-620-53309	Other Utilities	\$707	\$500	\$1,500
	Subtotal	\$50,661	\$50,000 6.4%	\$70,500 41.0%
<u>Jets / EGF</u>				
02-001-501-xxxxx	General Administration	\$193,385	\$204,000	\$271,000
02-001-951-xxxxx	Jets	\$1,496,685	\$1,778,000	\$1,563,000
02-001-952-xxxxx	Energy Generating Facility	\$5,075,984	\$4,842,000	\$5,553,000
		\$6,766,054	\$6,824,000 2.3%	\$7,387,000 8.3%

RECYCLING OPERATIONS / EDUCATION

ASSUMPTIONS		ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
Tip Fees	Member Recyclables - Containers	\$0.00	\$0.00	\$0.00
	Member Recyclables - Paper	\$0.00	\$0.00	\$0.00
Delivery/Processing	Container Member Recyclables	22,884	22,000	22,000
	Paper Tons Delivered Direct to Other	15,681	14,000	14,000
	Paper Tons Delivered Direct to RRC	40,036	42,000	42,000
	Paper Member Recyclables	55,717	56,000	56,000
	Total	78,601	78,000	78,000
Recycling Sales	Container Per Ton Sales Revenue	\$53.13	\$55.00	n/a
	Paper Per Ton Sales Revenue	\$33.16	\$56.11	n/a
	All Acceptable Recyclables (Fixed Fee)	n/a	n/a	\$29.06
	Commodity Fee	n/a	n/a	\$7.00
Residue	Container Recycling Residue Rate	8.32%	7.00%	8.50%
	Paper Recycling Residue Rate	0.02%	2.00%	0.50%
Other Operating	Container Operating Payment	\$22.59	\$23.16	n/a
	Paper Operating Payment	\$4.00	\$8.00	\$8.00
Miscellaneous	Inflation Estimate	4.30%	2.50%	2.50%
	75% of Inflation Escalator	3.23%	1.88%	1.88%

REVENUE & EXPENDITURE SUMMARY

ACCOUNT	DESCRIPTION	ACTUAL FY05	ADOPTED FY06	PROJECTED FY07
REVENUES				
41-001-000-42101	Recycling Sales	\$3,060,956	\$3,642,000	\$2,598,000
41-001-000-45150	Miscellaneous Income	\$177,622	\$177,000	\$551,000
	Total Revenues	\$3,238,578	\$3,819,000	\$3,149,000
EXPENDITURES - OPERATIONS				
41-001-506-52104	Telephone & Pagers	\$0	\$0	\$4,000
41-001-506-52108	Duplication & Printing	\$5,000	\$0	\$0
41-001-506-52115	Advertising	\$3,566	\$7,500	\$8,000
41-001-506-52118	Marketing & Public Relations	\$604	\$5,000	\$5,000
41-001-506-52302	Miscellaneous Services	\$0	\$2,000	\$2,000
41-001-506-52305	Business Meetings and Travel	\$0	\$500	\$0
41-001-506-52404	Building Operations	\$22,802	\$20,000	\$45,000
41-001-506-52407	Project Equipment Maintenance	\$36,612	\$40,000	\$40,000
41-001-506-52415	Grounds Maintenance	\$17,040	\$0	\$20,000
41-001-506-52502	Fees/Licenses/Permits	\$6,290	\$26,000	\$7,000
41-001-506-52617	Electronics Collection	\$13,412	\$50,000	\$50,000
41-001-506-52652	Equipment Replacement Reserve	\$51,000	\$51,000	\$0
41-001-506-52659	Recycling Education Reserve	\$100,000	\$100,000	\$100,000
41-001-506-52660	Recycling Reserve	\$100,000	\$0	\$0
41-001-506-52701	Contract Operating Charges	\$688,878	\$846,000	\$336,000
41-001-506-52709	Other Operating Charges	\$98,962	\$35,000	\$146,000
41-001-506-52810	Contract Services	\$0	\$40,000	\$0
41-001-506-52858	Engineering	\$30,321	\$40,000	\$50,000
41-001-506-52901	Environmental Testing	\$157	\$7,000	\$4,000
41-001-506-53304	Electricity	\$29,014	\$0	\$38,000
41-001-506-53309	Other Utilities	\$1,355	\$0	\$2,000
41-001-506-54482	Computer Hardware	\$1,271	\$1,000	\$2,000
41-001-506-54491	Other Equipment	\$4,670	\$0	\$0
41-001-506-57840	Allocation - Salaries	\$441,467	\$567,000	\$347,000
41-001-506-57850	Allocation - Overhead	\$303,538	\$450,000	\$361,000
	Subtotal	\$1,955,959	\$2,288,000	\$1,567,000

RECYCLING OPERATIONS / EDUCATION

EXPENDITURE SUMMARY

ACCOUNT	DESCRIPTION	ACTUAL FY05	ADOPTED FY06	PROJECTED FY07
EXPENDITURES - HARTFORD EDUCATION				
41-001-621-52118	Marketing & Public Relations	\$0	\$5,000	\$5,000
41-001-621-52202	Office Supplies	\$268	\$3,000	\$500
41-001-621-52203	Educational Supplies	\$3,480	\$3,000	\$5,000
41-001-621-52303	Subscriptions/Publications/Ref. Material	\$660	\$500	\$500
41-001-621-52305	Business Meetings and Travel	\$0	\$500	\$500
41-001-621-52355	Mileage Reimbursement	\$238	\$0	\$500
41-001-621-52418	Education Exhibits Maintenance	\$1,750	\$35,000	\$35,000
41-001-621-57840	Allocation - Salaries	\$0	\$112,000	\$115,000
41-001-621-57850	Allocation - Overhead	\$0	\$90,000	\$92,000
	Subtotal	\$6,396	\$249,000	\$254,000
EXPENDITURES - STRATFORD EDUCATION				
41-001-508-52104	Telephone & Pagers	\$1,638	\$300	\$500
41-001-508-52118	Marketing & Public Relations	\$174	\$4,400	\$4,500
41-001-508-52202	Office Supplies	\$171	\$2,500	\$1,000
41-001-508-52203	Educational Supplies	\$773	\$3,000	\$3,000
41-001-508-52302	Miscellaneous Services	\$0	\$200	\$0
41-001-508-52303	Subscriptions/Publications/Ref. Material	\$81	\$1,000	\$500
41-001-508-52305	Business Meetings and Travel	\$553	\$300	\$1,000
41-001-508-52355	Mileage Reimbursement	\$234	\$0	\$500
41-001-508-52403	Office Equipment Service	\$250	\$300	\$0
41-001-508-52615	Office Temporaries	\$9,910	\$0	\$0
41-001-508-57840	Allocation - Salaries	\$75,234	\$95,000	\$97,000
41-001-508-57850	Allocation - Overhead	\$93,272	\$70,000	\$72,000
	Subtotal	\$182,290	\$177,000	\$180,000
	Total Expenditures	\$2,144,645	\$2,714,000	\$2,001,000
	SURPLUS/(DEFICIT)	\$1,093,933	\$1,105,000	\$1,148,000

n/a = Not Applicable

CRRA - JETS / ENERGY GENERATING FACILITY

REVENUE AND EXPENDITURE SUMMARY

REVENUES

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
ENERGY				
41-001-000-43104	Capacity	\$6,242,495	\$5,190,000	\$5,190,000
41-001-000-43104	Variable	(a)	\$277,000	\$287,000
41-001-000-43104	Backstop	(a)	\$41,000	\$42,000
41-001-000-43104	Black Start Credit	\$0	\$767,000	\$767,000
	Subtotal Energy	\$6,242,495	\$6,275,000	\$6,286,000
OTHER				
41-001-000-46107	Interest Income	\$530,450	\$515,000	\$1,067,000
41-001-000-45151	Miscellaneous Income	\$20,138	\$34,000	\$34,000
	Subtotal Other	\$550,588	\$549,000	\$1,101,000
	Total Revenues	\$6,793,083	\$6,824,000	\$7,387,000

EXPENDITURES

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
41-001-901-xxxxx	General Administration	\$193,384	\$204,000	\$271,000
41-001-951-xxxxx	Jets	\$1,496,685	\$1,778,000	\$1,563,000
41-001-952-xxxxx	Energy Generating Facility	\$5,075,984	\$4,842,000	\$5,553,000
	Total Expenditures	\$6,766,053	\$6,824,000	\$7,387,000
	Balance	\$27,030	\$0	\$0

(a) Included in Jets Capacity revenue line item.

(b) Included in Miscellaneous Income line item.

CRRA - JETS / ENERGY GENERATING FACILITY

EXPENDITURE DETAIL

Account	Description	ACTUAL FY05	ADOPTED FY06	PROPOSED FY07
GENERAL ADMINISTRATION				
41-001-901-52404	Building Operations	\$0	\$5,000	\$0
41-001-901-52856	Legal	\$43,447	\$25,000	\$50,000
41-001-901-52875	Insurance, Consulting, Brokerage Service	\$5,744	\$10,000	\$10,000
41-001-901-52899	Other Consulting Services	\$0	\$40,000	\$40,000
41-001-901-53304	Electricity	\$0	\$5,000	\$0
41-001-901-57840	Allocation - Salaries	\$84,738	\$65,000	\$92,000
41-001-901-57850	Allocation - Overhead	\$59,455	\$54,000	\$79,000
	Subtotal	\$193,384	\$204,000 -3.8%	\$271,000 32.8%
JETS				
41-001-951-52502	Fees/Licenses/Permits	\$0	\$19,000	\$20,000
41-001-951-52507	Payments In Lieu Of Taxes	\$124,814	\$284,000	\$131,000
41-001-951-52640	Insurance Premiums	\$209,043	\$97,000	\$129,000
41-001-951-xxxxx	COC - Fixed Fee	(a)	\$785,000	\$825,000
41-001-951-xxxxx	COC - Variable Fee	(a)	\$206,000	\$77,000
41-001-951-xxxxx	COC - Pass-through expenses	(a)	\$154,000	\$150,000
41-001-951-xxxxx	COC - Capital Upgrades	(a)	\$100,000	\$100,000
41-001-951-52701	Contract Operating Charges (COC)	\$994,394	\$1,245,000	\$1,152,000
41-001-951-52858	Engineering	\$65,214	\$25,000	\$25,000
41-001-951-53304	Electricity	\$81,492	\$108,000	\$106,000
41-001-951-56605	Construction	\$21,728	\$0	\$0
	Subtotal	\$1,496,685	\$1,778,000 -9.3%	\$1,563,000 -12.1%
ENERGY GENERATING FACILITY				
41-001-952-52304	Dues - Professional Organization	\$0	\$21,000	\$21,000
41-001-952-52404	Building Operations	\$134	\$5,000	\$15,000
41-001-952-52640	Insurance Premiums	\$208,298	\$102,000	\$190,000
41-001-952-52671	Contribution to Jets/EGF Reserve	\$809,000	\$965,000	\$1,124,000
41-001-952-52701	Contract Operating Charges (C-1 Budget)	\$3,324,860	\$3,043,000	\$3,362,000
41-001-952-54491	Contract Capital Expenditures (C-2 Budget)	\$514,576	\$506,000	\$518,000
41-001-952-52858	Engineering	\$9,265	\$25,000	\$50,000
41-001-952-53309	Other Utilities	\$209,851	\$175,000	\$273,000
	Subtotal	\$5,075,984	\$4,842,000 7.6%	\$5,553,000 14.7%

(a) Detail expenses are aggregated into Contract Operating Charges.

CRRA - MID-CONNECTICUT PROJECT

Five Year Capital Improvement Plan (\$000's)

Expenditure Area	Actual FY05	Adopted FY06	Proposed FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11
Waste Processing Facility (WPF)	\$885	\$900	\$2,025	\$2,010	\$790	\$630	\$720
Power Block Facility (PBF)	\$37	\$275	\$130	\$40	\$40	\$40	\$40
Energy Generating Facility (EGF)	\$34	\$2,817	\$1,319	\$804	\$1,995	\$100	\$100
Jets	\$0	\$1,190	\$1,035	\$500	\$600	\$500	\$500
Hartford Landfill	\$277	\$0	\$1,350	\$4,320	\$3,375	\$3,915	\$0
Risk Contingency	\$0	\$1,500	\$1,500	\$1,500	\$0	\$0	\$0
Recycling Facility	\$31	\$241	\$270	\$10	\$10	\$40	\$10
Rolling Stock	\$43	\$250	\$885	\$800	\$806	\$480	\$240
Transfer Stations	\$60	\$156	\$143	\$51	\$51	\$58	\$58
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Facility Expenditures	\$1,365	\$7,329	\$8,657	\$10,035	\$7,667	\$5,763	\$1,668

Funding Sources	Ending Fund Balance ⁽¹⁾	Actual FY05	Adopted FY06	Proposed FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11
Reserve - Operations ⁽²⁾		\$6,296	\$6,224	\$5,656	\$5,545	\$6,654	\$7,886	\$9,058
Reserve - Rolling Stock ⁽³⁾		\$2,834	\$3,184	\$2,899	\$2,699	\$2,493	\$2,613	\$2,973
Reserve - Landfill Closure ⁽⁴⁾		\$7,844	\$8,844	\$8,994	\$6,174	\$4,299	\$384	\$384
Reserve - Risk Fund ⁽⁵⁾		\$4,951	\$4,451	\$5,951	\$7,451	\$10,451	\$13,451	\$16,451
Reserve - Jets/EGF		\$21,055	\$18,013	\$16,783	\$16,609	\$15,161	\$15,730	\$16,277
Total		\$42,980	\$40,716	\$40,283	\$38,478	\$39,058	\$40,064	\$45,143

(1) Reserve balances in thousands as of June 30.

(2) Facility Modification Reserve and Recycling Reserve to be used to fund all facility/equipment capital projects.

(3) Reserve used to replace or rebuild loaders, roll-off tractors and/or containers and other rolling stock at all of the facilities.

(4) Costs based upon existing closure estimates.

(5) Does not include any withdrawals.

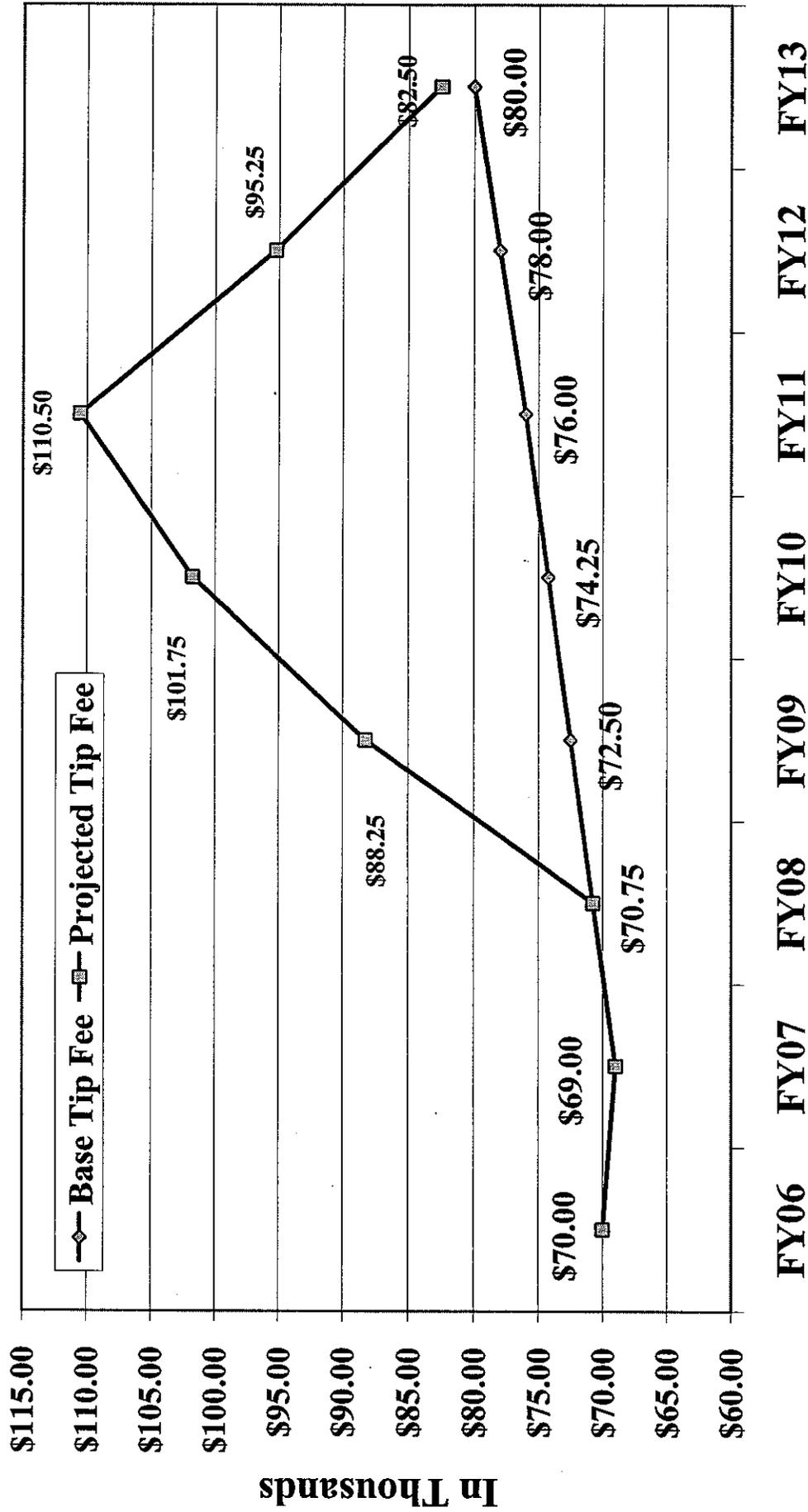
CRRA - MID-CONNECTICUT PROJECT

Major Five Year Capital Improvement Plan (\$000's)

Facility / Major Projects ⁽¹⁾	Actual FY05	Adopted FY06	Proposed FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11
Waste Processing Facility							
MSW/RDF Floor Repairs	\$420	\$220	\$0	\$0	\$0	\$0	\$340
Trommel Modifications	\$177	\$0	\$40	\$0	\$0	\$0	\$0
Conveyor Replacement / Rebuilds	\$261	\$200	\$690	\$1,090	\$250	\$250	\$0
Rotor / Motor Repairs / Replacements	\$0	\$100	\$130	\$130	\$130	\$0	\$0
PLC Replacement	\$0	\$100	\$560	\$110	\$0	\$0	\$0
Spillage Improvements	\$50	\$100	\$100	\$100	\$100	\$100	\$100
Rebuild Process Residue Loadout	\$0	\$0	\$100	\$0	\$0	\$0	\$0
Landfills (Hartford & Ellington)							
Liner Extension	\$258	\$0	\$0	\$0	\$0	\$0	\$0
West Slope Closure	\$0	\$0	\$810	\$3,780	\$3,375	\$2,835	\$0
Ash Area Closure	\$0	\$0	\$540	\$540	\$0	\$1,080	\$0
Plume Control	\$0	\$1,500	\$1,500	\$1,500	\$0	\$0	\$0
Recycling							
Container Facility Modifications	\$0	\$56	\$0	\$0	\$0	\$0	\$0
Roof Repairs	\$31	\$120	\$140	\$0	\$0	\$0	\$0
Transfer Stations (Ellington, Essex, Torrington & Watertown)							
Paving	\$8	\$29	\$20	\$5	\$5	\$5	\$5
Painting Recycling Shed	\$26	\$0	\$0	\$0	\$0	\$0	\$0
Push Wall Repairs	\$0	\$70	\$20	\$5	\$5	\$5	\$5
Jets / Energy Generating Facility							
Equipment Replacement	\$0	\$50	\$50	\$50	\$0	\$0	\$0
Major Overhaul & Repair	\$0	\$2,313	\$0	\$0	\$1,675	\$0	\$0
Turbine Work #5 & #6	\$0	\$220	\$400	\$0	\$1,675	\$0	\$0
Piping Related	\$0	\$0	\$500	\$400	\$0	\$0	\$0
Jet Engine Rebuild	\$0	\$500	\$500	\$500	\$500	\$400	\$400
Rolling Stock							
Loader Rebuilds	\$370	\$0	\$770	\$770	\$770	\$480	\$240
Excavator Purchase	\$275	\$0	\$0	\$0	\$0	\$0	\$0
Sweeper Purchase	\$100	\$0	\$0	\$0	\$0	\$0	\$0

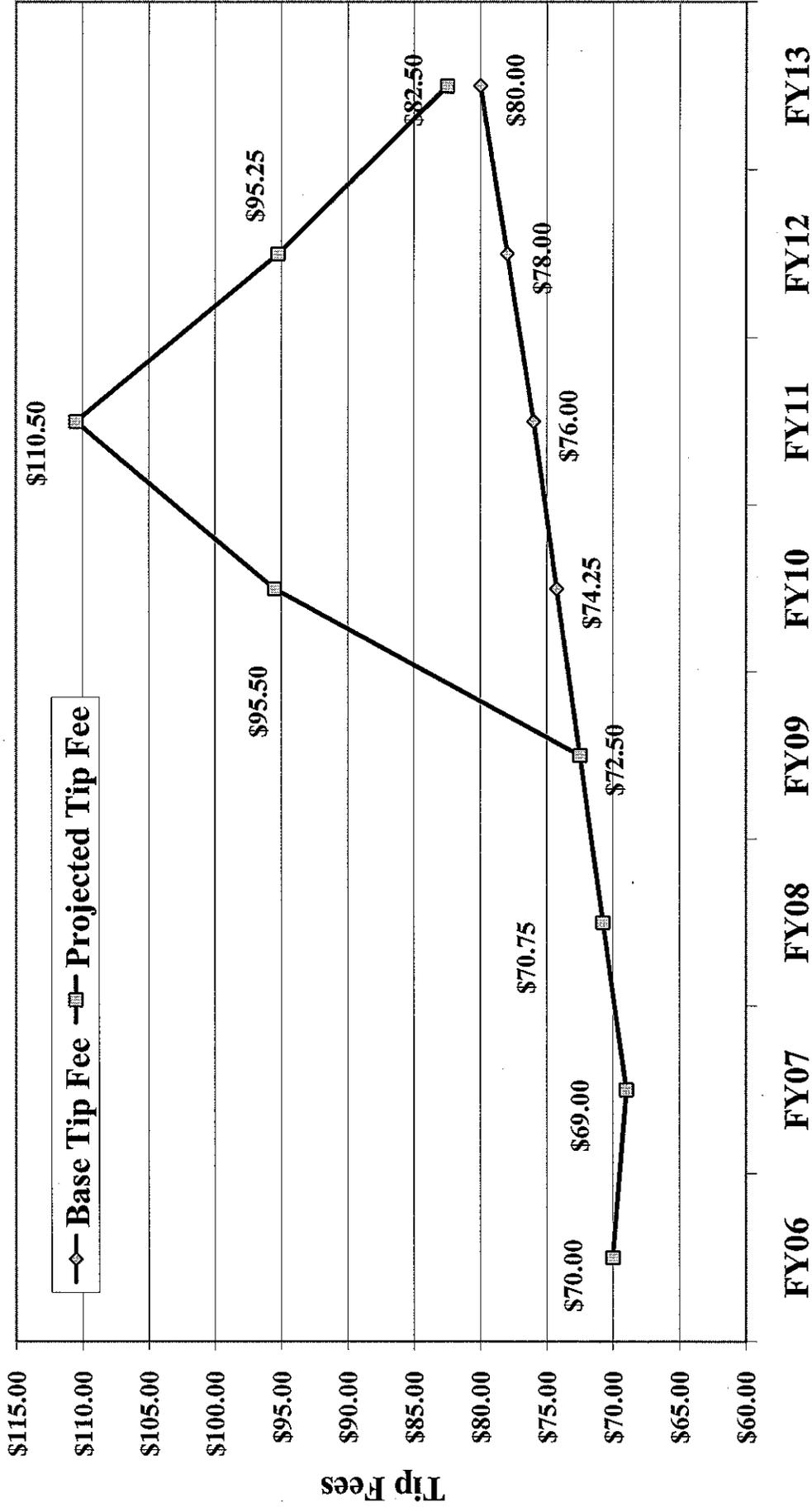
(1) This list represents the proposed major capital projects to be performed over the next five years. This list is not all inclusive.

Connecticut Resources Recovery Authority Mid-Connecticut Project Tip Fee Projections



Based tip fee assumes FY07 tip fee of \$69 per ton escalating 2.5% thereafter.
Includes use of \$11M for defeasance of bonds and State Loans

Connecticut Resources Recovery Authority Mid-Connecticut Project Tip Fee Projections



Base Tip Fee is the FY07 rate of \$69 per ton escalating 2.5% thereafter. Presented for comparison purposes only. Projected Tip Fee assumes no future settlements, but does include use of the Debt Service Stabilization Reserve. Both scenarios includes use of \$111M for defeasance of bonds and State Loans

TAB 3

**RESOLUTION REGARDING ANNUAL COMPENSATION OF SENIOR
MANAGEMENT**

RESOLVED: That the salaries for the Director of Environmental Affairs, Director of Operations, and Director of Legal Services be adopted as presented and discussed by the Organizational Synergy & Human Resources Committee.

TAB 4

**RESOLUTION ADOPTING THE CONNECTICUT RESOURCES
RECOVERY AUTHORITY REVISED ETHICS POLICY**

RESOLVED: That the Board hereby adopts the revised Ethics Policy,
substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority

Ethics Policy

February 16, 2006

Executive Summary

This is to request that the CRRA Board of Directors adopt a revised Ethics Policy.

Discussion

At the request of Chairman Cohn, the Authority's Ethics Policy was reviewed and updated in order to conform the policy with Public Act No. 05-183, **AN ACT CREATING THE OFFICE OF STATE ETHICS AND THE CITIZEN'S ETHICS ADVISORY BOARD**, effective July 1, 2005, which replaced the State Ethics Commission with the Office of State Ethics. At the November P&P Meeting, the Committee reviewed the conforming changes to the policy, and proposed and discussed substantive changes. At the January P&P Meeting, the Committee reviewed and commented on the further revisions, and resolved to recommend the revised policy to the Board, subject to interim review by the Committee members of the January changes. A new draft was sent to the Committee members at the beginning of February, marked to indicate further changes discussed at the January P&P meeting as well as changes conforming the policy with the requirements of Public Act No. 05-287.

Enclosed for your review, please find a copy of the revised policy, together with an Addendum, at Chairman Cohn's request, indicating two additional changes which the Policy and Procurement Committee has not yet reviewed.



Amended And Restated

ETHICS POLICY

BOARD OF DIRECTORS POLICY NUMBER 031

APPROVED BY CRRA BOARD OF DIRECTORS _____

EFFECTIVE _____

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1.	DEFINITIONS	1
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	(c) "Employee"	1
	(d) "Gift"	1
	(e) "Immediate Family"	2
	(f) "Member"	2
	(g) "Organizational Synergy and Human Resources Committee"	2
	(h) "President"	2
2.	PROHIBITED ACTIVITIES FOR PRESENT MEMBERS AND EMPLOYEES OF CRRA	3
	(a) No Financial Interest	3
	(b) No Employment	3
	(c) No Disclosure	4
	(d) No Partnerships etc.	4
	(e) No Gifts or Promises	4
	(f) No Solicitation or Acceptance of Anything of Value	4
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10. STATEMENTS OF FINANCIAL INTERESTS

CONNECTICUT RESOURCES RECOVERY AUTHORITY

ETHICS POLICY

PREAMBLE

The Connecticut Resources Recovery Authority ("CRRA") hereby adopts this Ethics Policy ("Policy") replacing the September 25, 2003 revision. CRRA supports the spirit and letter of law of the Connecticut Code of Ethics for Public Officials as embodied in *Connecticut General Statutes* §§1-79 et seq. ("Code"). Any violation of the Policy and/or the Code may result in disciplinary action and termination as set forth in CRRA's Personnel Policy.

1. DEFINITIONS

This Policy adopts the definitions in *Connecticut General Statutes* §1-79. The following terms, when used in this Policy, shall have the following meanings unless the context otherwise requires:

(a) **"Board"**

"Board" means the entire membership of CRRA's Board of Directors as constituted pursuant to in *Connecticut General Statutes* § 22a-261, as revised, including Ad Hoc Members;

(b) **"Chairman"**

"Chairman" means the chairman of the CRRA appointed by the Governor pursuant to subsection (c) of § 22a-261 of the *Connecticut General Statutes*;

(c) **"Employee"**

"Employee" means any employee, whether full or part-time of CRRA;

(d) **"Gift"**

"Gift" means that as set forth in *Connecticut General Statutes* § 1-79(e) as well as a payment, subscription, advance, forbearance, rendering of services, deposit of money, or anything of value unless consideration of equal or greater value is given in return. "Gift" shall not include those exceptions set forth in *Connecticut General Statutes* § 1-79(e)(1)-(16);

(e) "Immediate Family"

"Immediate Family" means any spouse, dependent or independent child, child's spouse, parent, sibling, grandchildren, or step-children;

(f) "Member"

"Member" means any designated or ad hoc Member of CRRA's Board of Directors serving pursuant to *Connecticut General Statutes* § 22a-261;

(g) "Municipal Official"

"Municipal Official" means the first selectman, mayor, city or town manager or chief financial officer of a municipality that has entered into a solid waste disposal services contract with the authority and pledged the municipality's full faith and credit for the payment of obligations under such contract;

(h) "Municipal Official Member"

"Municipal Official Member" means a Municipal Official serving as a Member of the Board of CRRA;

(i) "Organizational Synergy and Human Resources Committee"

"Organizational Synergy and Human Resources Committee" means the committee appointed by the Board to review all matters pertaining to compensation, benefits, duties and conduct of CRRA Employees;

(j) "President"

"President" means the chief executive officer of CRRA appointed pursuant to subsection (d) of Section 22a-261 of the *Connecticut General Statutes*; and

(k) "Substantial Conflict"

A Member or Employee has an interest which is in "Substantial Conflict" with the proper discharge of his duties or employment if the said Member or Employee has reason to believe or expect that he or his Immediate Family, friend, or a business with which he is associated will derive a direct monetary gain or suffer a direct monetary loss, as the case may be, by reason of his official activity or employment with CRRA. He does not have an interest, which is in Substantial Conflict with the proper discharge of his duties, if any benefit or detriment accrues to him or his Immediate Family as a member of a business, profession, occupation or group to no greater extent than any other member of such business, profession, occupation or group. A Municipal Official Member does not have a Substantial Conflict by reason of his status as a Municipal Official, unless the matter under consideration by the Board would confer a greater advantage or disadvantage upon the municipality served by the said Municipal Official Member than upon other municipalities.

CRRA will conduct an Ethics training session once a year in concert with the Office of State Ethics. All new employees are required, and all new Members are recommended, to attend the Ethics training session next following their date of hire or appointment.

In the construction of this Policy words of the masculine gender shall mean and include correlative words of the feminine gender and words importing the singular number shall mean and include the plural number or vice versa where appropriate.

The Policy terms or provisions, are to be read in tandem with the Code, to the extent there is any conflict, *Connecticut General Statute* §1-79 et seq., shall take precedence, except where this Policy is more restrictive.

2. PROHIBITED ACTIVITIES FOR PRESENT MEMBERS AND EMPLOYEES OF CRRA

(a) No Financial Interest

No Member or Employee shall, while serving as such, have any financial interest in, or engage in, any business, employment, transaction or professional activity, which is in Substantial Conflict with the proper discharge of his duties, responsibilities or employment with CRRA, or the public interest as prescribed in the laws of the State of Connecticut.

(b) No Employment

No Member or Employee shall accept other employment which will either impair his independence of judgment as to his responsibilities, official duties, or employment, or require him, or induce him, to disclose confidential information acquired by him in the course of and by reason of his responsibilities, official duties or employment with CRRA. Nothing herein shall be interpreted to prohibit or restrict the service as a Municipal Official of any Municipal Official Member.

No Employee who proposes to undertake other employment while continuing in CRRA employment shall do so without the approval of the Organizational Synergy and Human Resources Committee. The Employee shall discuss such proposed employment with CRRA's in-house counsel, and shall request consideration by the Organizational Synergy and Human Resources Committee. Counsel shall review the matter and make a recommendation to the Organizational Synergy and Human Resources Committee, which Committee shall timely grant or deny its approval based on its assessment of the criteria set forth above as applied to the particulars of the proposed employment. If desired by the Organizational Synergy and Human Resources Committee, CRRA shall request an advisory opinion regarding the propriety of the proposed employment from the Office of State Ethics.

(c) No Disclosure

No Member or Employee shall disclose, for financial gain or any other reason, to any other person, confidential information acquired by him in the course of and by reason of his responsibilities, official duties, or employment with CRRA. No Member or Employee shall use his position or any confidential information received through his holding such position to obtain financial gain for himself, his Immediate Family or business with which he is associated.

(d) No Partnerships etc.

No Member or Employee shall agree to accept, or be a member or employee of a partnership, association, professional corporation or sole proprietorship which partnership, association, professional corporation or sole proprietorship agrees to accept any employment, fee or other things of value, or portion thereof, for appearing or agreeing to appear before CRRA.

(e) No Gifts or Promises

No person shall offer or give to a Member or Employee, or such Member's or Employees', Immediate Family, or a business with which the Member or Employee is associated, anything of value, including but not limited to, a gift, loan, political contribution, reward or promise of future employment based on any understanding that the vote, official action or judgment of the Member or Employee would be or had been influenced thereby.

(f) No Solicitation or Acceptance of Anything of Value

No Member or Employee, shall solicit or accept anything of value, including but not limited to, a gift, loan, political contribution, reward or promise of future employment based on any understanding that the vote, official action or judgment of the Member or Employee relating to the business of the CRRA would be or had been influenced thereby.

(g) No \$100 + Contracts

No Member or Employee, or individual in his Immediate Family, friend or a business with which he is associated, shall enter into any contract with CRRA, valued at one hundred dollars (\$100.00) or more, other than a contract of employment as an Employee or pursuant to a court appointment, unless the contract has been awarded through an open and public process, including prior public offer and subsequent public disclosure of all proposals considered and the contract awarded. In no event shall the President (other than through a contract of employment as an Employee), or his Immediate Family, friend or business with which he is associated enter into any contract with Connecticut Resources Recovery Authority. Nothing in this subsection shall be construed as applying to any Member of CRRA's Board who receives no compensation other than per diem payments or reimbursements for actual and/or necessary expenses, or both, unless such Member has authority or control over the subject matter of the contract. Any contract made in

violation of this section shall be voidable by a court of competent jurisdiction if suit is commenced within 180 days of the making of the contract.

(h) No Knowing Acceptance of Anything of Value from Registrants

No Member or Employee, or individual in his Immediate Family, shall knowingly accept anything of value, including but not limited to, a gift, loan, political contribution, reward or promise of future employment from a person known to be a registrant (registered lobbyist pursuant to § 1-94 of *Connecticut General Statutes*) or anyone known to be acting on behalf of a registrant.

(i) No Knowing Acceptance, Directly or Indirectly, Anything of Value

No Member or Employee shall knowingly accept, directly or indirectly, anything of value, including but not limited to, a gift, loan, political contribution, reward or promise of future employment, from any person they know or have reason to know:

- (1) is doing business with or seeking to do business with Connecticut Resources Recovery Authority or
- (2) is engaged in activities which are involved or are regulated by Connecticut Resources Recovery Authority, or
- (3) is prequalified by the Commissioner of Administrative Services to bid on a contract for the construction, reconstruction, alteration, remodeling, repair or demolition of any public building for work by the state or a municipality; pursuant to Section 4a-100 of the *Connecticut General Statutes*.

(j) No Fees

No Member or Employee shall accept a fee or honorarium for an article, appearance or speech, or for participation at an event, in their official CRRA capacity, provided they might receive payment or reimbursement for necessary expenses for such activity in their official capacity.

If they receive such a payment or reimbursement for lodging or out-of-state travel or both, they shall, within thirty (30) days, file a report of the payment or reimbursement with the Office of State Ethics, unless the federal government or another state government provides the payment or reimbursement.

When a Member or Employee attends an event in this state in the Member's or Employee's official CRRA capacity and is a principal speaker at such event and receives admission to or food or beverage at such event from the sponsor of the event, such admission or food or beverage shall not be considered a gift and no report shall be required from such Member or Employee or from the sponsor of the event.

(k) No Knowing Interference, Influence, Solicitation, or Lobbying

No Member or Employee, or any person acting on their behalf, shall willfully and knowingly interfere with, influence, direct or solicit existing or new lobbying contracts, agreements or business relationships for or on behalf of any person.

(l) No gifts over \$100

No Member or Employee or member of the Immediate Family of a Member or Employee shall knowingly accept, directly or indirectly, any gift costing one hundred dollars or more from a Member or Employee who is under the supervision of such Member or Employee. No Member or Employee shall knowingly accept, directly or indirectly, any gift costing \$100 or more from a Member or Employee who is a supervisor of such Member or Employee. No Member or Employee shall knowingly give, directly or indirectly, any gift in violation of this subsection (l).

(m) No Authorization

No Member or Employee shall counsel, authorize, or otherwise sanction action that violates any provision of this Policy.

3. OWNERSHIP OF BONDS ISSUED BY THE AUTHORITY

(a) No Purchase of CRRA bonds

No bonds issued by CRRA shall be directly purchased by a Member or Employee of CRRA nor by individuals in their Immediate Family nor by any corporation, partnership or trust for their benefit or that of their spouses or dependent children. The Members or Employees shall list, in the financial statement filed pursuant to *Connecticut General Statutes* § 1-83, any bonds issued by CRRA which were acquired prior to their Membership or Employment with CRRA and held in their own name or that of their Immediate Family or any corporation, partnership or trust for their benefit or that of their spouses or dependent children.

(b) Disclosure of Prior Purchase

Members and Employees of the CRRA shall disclose to the Chairman pursuant to this Policy and the Code any bonds issued by CRRA which were acquired prior to their appointment to or employment with the CRRA and held in their own name or that of their spouses, dependent children or any corporation, partnership or trust for their benefit or that of their spouses or dependent children.

(c) Refrain from Taking Actions

Any Member or Employee who, in the discharge of his duties or by virtue of his position or through knowledge obtained as a Member or Employee of CRRA, would be required to, or would be able to, take any action which would affect bonds of CRRA held by him, his Immediate Family or any corporation, partnership or trust for his benefit or that of his spouse or dependent children, shall refrain from taking such action and shall not participate in deliberations or influence or attempt to influence

any decision of the Board, its Members or Employees, which would affect such bonds.

4. CERTAIN ACTIVITIES RESTRICTED AFTER LEAVING CRRA

(a) Disclosure or Use of Confidential Information by Former Employee

No former Member or Employee shall disclose or use confidential information acquired in the course of and by reason of his official duties, for financial gain for himself or another person.

(b) No Representation, Other Than CRRA

No former Member, or Employee shall represent anyone other than CRRA concerning any particular matter:

- (1) In which he participated personally and substantially while at CRRA;
and
- (2) In which the State has a substantial interest.

(c) No Representation for One Year

No former Member or Employee of CRRA shall, for one year after leaving the Board or employment with the CRRA, represent anyone, other than CRRA, for compensation, before the CRRA, concerning any matter in which the CRRA has a substantial interest.

(d) No Employment for One Year

No former Member:

- (1) who participated substantially in the negotiation or award of a CRRA contract valued at an amount of fifty thousand dollars (\$50,000.00) or more or
- (2) who supervised the negotiation or award of such a contract or agreement,

shall seek, accept, or hold employment with a party to the contract or negotiation for a period of one year after the signing of the contract.

No former Member or Employee:

- (1) who participated substantially in the negotiation or award of a CRRA contract valued at an amount of fifty thousand dollars (\$50,000.00) or more or
- (2) who supervised the negotiation or award of such a contract or agreement,

shall accept employment with a party to the contract (other than CRRA) for a period of one year after his resignation from CRRA if his resignation occurs less than one year after the contract or agreement is signed.

5. INTEREST IN CONFLICT WITH DISCHARGE OF DUTIES

A Member or Employee who has a Substantial Conflict with regard to any matter that comes before CRRA may not take action on the matter.

6. PROCEDURE WHEN DISCHARGE OF DUTY AFFECTS FINANCIAL INTERESTS

Any Member or Employee who has a potential Substantial Conflict with regard to a matter that comes before the CRRA, shall:

- (1) If he is a Member, disclose to the Board the nature of the Substantial Conflict, and either
 - (i) excuse himself from voting or deliberating or taking action, or
 - (ii) prepare a written statement signed under penalty of false statement describing the matter requiring action and the nature of the potential Substantial Conflict and explaining why despite the potential Substantial Conflict, he is able to vote and otherwise participate fairly, objectively and in the public interest, in which case, he must deliver a copy of the statement to the Board and to the Office of State Ethics, obtain an advisory opinion from the Office of State Ethics and enter copies of both the statement and the opinion in the minutes of the Board, and take such other steps as the Office of State Ethics shall prescribe or advise.
- (2) If he is an Employee, prepare a written statement signed under penalty of false statement describing the matter requiring action and the nature of the potential conflict and deliver a copy of the statement to his immediate superior, if any, who shall assign the matter to another employee, or if he has no immediate superior, take such steps as the Office of State Ethics shall prescribe or advise.

7. CONSULTANTS AND INDEPENDENT CONTRACTORS - PROHIBITED ACTIVITIES

(a) Prohibited Activities

No person hired by CRRA as a consultant or independent contractor shall:

- (1) Use the authority provided to him under the contract, or any confidential information acquired in the performance of the contract, to obtain

financial gain for himself, his employees or a member of his immediate family;

- (2) Accept another State contract which would impair his independent judgment in the performance of the existing contract.

(b) Nothing of Value to Influence Action

No person shall give anything of value to a person hired by the CRRA as a consultant or independent contractor based on an understanding that the actions of the consultant or independent contractor on behalf of the CRRA would be influenced.

8. CRRA MANAGEMENT

If CRRA management, in its best business judgment, reasonably thinks that an Employee of CRRA may violate or may have violated the Code of Ethics, this Policy, or any law or regulation concerning ethics in state contracting, it shall consult with the Office of State Ethics on how to handle the situation and, where appropriate, ask the Office of State Ethics to conduct a formal investigation.

If CRRA management, in its best business judgment, reasonably thinks that a Member of CRRA may violate or may have violated the Code of Ethics, this Policy, or any law or regulation concerning ethics in state contracting, it shall so inform the Chairman or Vice Chairman of the Board. The Chairman or Vice Chairman shall promptly discuss the matter with the said Member, and, at the option of the Chairman or Vice Chairman, with the Organizational Synergy & Human Resources Committee. If the matter remains unresolved following such discussion(s), the Chairman or Vice Chairman shall refer the matter to the Office of State Ethics. If the Chairman or Vice Chairman, as the case may be, elects not to report the matter, or fails for any reason to do so, and CRRA management continues to believe that a violation of the Code of Ethics, of this Policy, or of any law or regulation concerning ethics in state contracting, has occurred, the President shall report such belief to the Office of State Ethics.

9. AUTHORITY OF THE PRESIDENT AND BOARD AFTER FINDING

(a) Authority of the President after Finding by Ethics Commission

The President, in consultation with the Organizational Synergy & Human Resources Committee ("Committee") shall have authority to do any or all of the actions listed below after a finding, formal or informal, by the Office of State Ethics of a violation of the Code, or a settlement of an investigation by the Office of State Ethics Commission of an Employee:

- (1) Order the individual to cease and desist the violation;

- (2) Issue a reprimand and place a copy in the personnel records of the individual;
- (3) Temporarily or permanently demote the person;
- (4) Suspend the employment of the individual, with or without pay; or
- (5) Terminate his employment or relationship with CRRA.

Prior to sanctioning an individual for violation of the Code or this Policy, the President shall confer with the Committee.

(b) Authority of the President after Settlement with the Office of State Ethics

If an Employee, under investigation by the Office of State Ethics, settles with the Office of State Ethics, the President, after consultation with the Organizational Synergy & Human Resources Committee, may take whatever action to protect CRRA from further abuse, including but not limited to, prohibiting said individual from dealing with or being involved with the activities which were the subject of the investigation.

10. STATEMENTS OF FINANCIAL INTERESTS

All Members, and such Employees as the Governor shall require, shall file, under penalty of false statement, a statement of financial interests for the preceding calendar year with the Office of State Ethics on or before the May first next in any year in which they hold such a position, as prescribed and providing the information required by Section 1-83 of the Connecticut General Statutes. Any such individual who leaves his office or position shall file a statement of financial interests covering the portion of the year during which such individual held his or her office or position.

Approved By: Board of Directors

P&P Number: BOD 031

Effective Date:

ADDENDUM

4. CERTAIN ACTIVITIES RESTRICTED AFTER LEAVING CRRA

(d) No Employment for One Year

No former Member:

- (1) who voted on or otherwise participated substantially in the negotiation or award of a CRRA contract valued at an amount of fifty thousand dollars (\$50,000.00) or more or
- (2) who supervised the negotiation or award of such a contract or agreement,

shall seek, accept, or hold employment with a party to the contract or negotiation for a period of one year after the signing of the contract.

No former Member or Employee:

- (1) who voted on or otherwise participated substantially in the negotiation or award of a CRRA contract valued at an amount of fifty thousand dollars (\$50,000.00) or more or
- (2) who supervised the negotiation or award of such a contract or agreement,

shall accept employment with a party to the contract (other than CRRA) for a period of one year after his resignation from CRRA if his resignation occurs less than one year after the contract or agreement is signed.

5. INTEREST IN CONFLICT WITH DISCHARGE OF DUTIES

A Member or Employee who has a Substantial Conflict with regard to any matter that comes before CRRA may not take action on the matter; provided, however, that nothing herein shall prohibit a Member who has such a Substantial Conflict from stating his position or answering questions regarding such matter upon the request of another Board Member.

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