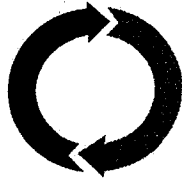


**CRRA
BOARD MEETING
DECEMBER 21, 2006**



**CONNECTICUT
RESOURCES
RECOVERY
AUTHORITY**

**100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700
Fax (860)757-7745**

MEMORANDUM

TO: CRRA Board of Directors

FROM: Kristen Greig, Secretary to the Board/Paralegal

DATE: December 15, 2006

RE: Notice of Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, December 21, 2006 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

Connecticut Resources Recovery Authority
Board of Directors Meeting

Agenda

December 21, 2006

9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the November 17, 2006 Emergency Board Meeting Minutes (Attachment 1).
2. Board Action will be sought for the approval of the November 30, 2006 Regular Board Meeting Minutes (Attachment 2).

IV. Finance

1. Finance Committee Update
2. Review and Discuss Potential Future Business Initiatives in Response to the Solid Waste Management Plan (Attachment 3).
3. Board Action will be sought regarding the Adoption of the Fiscal Year 2008 General Fund Operating and Capital Budget (Attachment 4).

V. Project Issues

A. Mid-Connecticut

1. Board Action will be sought regarding Request for Services for Junk Mail Recycling Marketing Campaign (Attachment 5).
2. Board Action will be sought regarding Two Refurbished Secondary Shredder Motors Rated at 1250HP at the Mid-Connecticut Waste Processing Facility (Attachment 6).

B. General

1. Board Action will be sought regarding an Agreement with Alternative Resources, Inc. for Solid Waste Consulting Services (Attachment 7).

2. Board Action will be sought regarding an Agreement with Gershman, Brickner and Bratton, Inc. for Solid Waste Consulting Services (Attachment 8).

VI. Chairman's and President's Reports

- A. Chairman's Report
- B. President's Report

VII. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

VIII. Legal

1. Board Action will be sought Execution of a General Release of St. Paul Travelers Companies, Inc. (Attachment 9).
2. Board Action will be sought Authorizing the Settlement of Litigation with Hawkins, Delafield & Wood (Attachment 10).
3. Board Action will be sought Authorizing Settlement with MDC (Attachment 11).

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRETH AND NINTH MEETING

NOVEMBER 17, 2006

An emergency telephonic meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Friday, November 17, 2006 at 100 Constitution Plaza, Hartford, Connecticut, due to the immediate need to take action on an outstanding proposal regarding the settlement of pending litigation.

Present at 100 Constitution Plaza:

Chairman Michael Pace

Directors: Mark Laretti
Raymond O'Brien

Those present by telephone were:

Directors: Michael Cassella
Benson Cohn, Vice-Chairman
Michael Jarjura
Theodore Martland
James Miron
Elizabeth Horton Sheff, Ad-Hoc – Mid-Connecticut Project

Present at 100 Constitution Plaza from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Laurie Hunt, Esq., Director of Legal Services
Kristen Greig, Secretary to the Board/Paralegal

Chairman Pace called the meeting to order at 3:05 p.m. and stated that a quorum was present.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation. The motion made by Director O'Brien and seconded by Director Laretti was approved unanimously. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk
Jim Bolduc
Laurie Hunt, Esq.

The Executive Session began at 3:05 p.m. and concluded at 3:54 p.m. Chairman Pace noted that no votes were taken.

The meeting was reconvened at 3:55 p.m.

Chairman Pace relinquished the chair to Director O'Brien for the remainder of the meeting.

RESOLUTION REGARDING CONSIDERATION OF A SETTLEMENT OFFER

Director O'Brien requested a motion regarding the referenced item. Director Martland made the following motion:

RESOLVED: That the Board of Directors hereby accepts the settlement offer related to the lawsuit known as *New Hartford et al v. Connecticut Resources Recovery*, substantially as presented and discussed at this meeting.

The motion was seconded by Director Jarjura.

Director O'Brien noted that the matter was thoroughly discussed in Executive Session.

Chairman Pace asked for confirmation that he does not have a conflict and is able vote on this matter. Attorney Hunt confirmed that the Attorney General has stated that there is not a conflict.

Votes were taken by roll call and the motion previously made and seconded was not approved.

The following Directors voted nay: Directors Cassella, Cohn, Jarjura, Lauretti, Martland, Miron, O'Brien, Horton Sheff, and Chairman Pace.

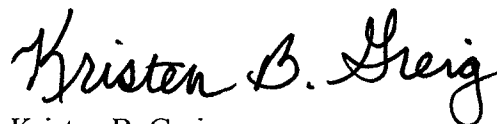
Chairman Pace noted that there is language in the settlement proposal that he and First Selectman Balestracci did not agree to and stated that there is added language in the document.

ADJOURNMENT

Director O'Brien requested a motion to adjourn the meeting. The motion to adjourn made by Director Martland and seconded by Director Lauretti was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 4:00 p.m.

Respectfully submitted,



Kristen B. Greig
Secretary to the Board/Paralegal

TAB 2

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND TENTH MEETING

NOVEMBER 30, 2006

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, November 30, 2006 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Michael Cassella (Present until 12:00 p.m.)
Mark Cooper (Present until 12:40 p.m.)
James Francis
Michael Jarjura (Present beginning at 10:25 a.m.)
Edna Karanian
Mark Lauretti (Present beginning at 10:00 a.m.)
Theodore Martland
James Miron (Present by telephone beginning at 9:45 a.m.)
Raymond O'Brien
Steve Edwards, Bridgeport Project Ad-Hoc (Present until 12:00 p.m.)
Timothy Griswold, Mid-CT Project Ad-Hoc
Elizabeth Horton Sheff, Mid-CT Project Ad-Hoc (Present until 12:40 p.m.)

Present from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer (Present by telephone)
Michael Bzdyra, Government Relations Liaison
Robert Constable, Contoller
Peter Egan, Director of Environmental Affairs & Development
Tom Gaffey, Director of Recycling & Enforcement
Floyd Gent, Director of Operations
Laurie Hunt, Director of Legal Services
Sotoria Montanari, Education Supervisor
Paul Nonnenmacher, Director of Public Affairs
Alexandra Anweiler, Communications Intern
Kristen Greig, Secretary to the Board/Paralegal

Also present were: Gladys Ellis of CCEJ, DUBY McDowell of DM Communications, Allan Mercado of CCEJ, John Pizzimenti of USA Hauling & Recycling, Greg Seay of The Hartford Courant, Mathew Starr of American Disposal Services, and Jerry Tyminski of SCRRRA.

Chairman Pace called the meeting to order at 9:30 a.m. and stated that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

Mr. Mathew Starr from American Disposal Services addressed the Board regarding a disposal matter concerning the Bridgeport Project. Mr. Starr made the following statement:

In April of 2004 the CRRA Board of Directors approved a resolution regarding "Waste Management, Inc., Waste Delivery Agreement, Bridgeport Project.

This solid waste delivery agreement commenced on 7/01/2004 and is in effect until 12/31/08. The agreement started at a rate of \$61.25 per ton for a minimum of 125,000 tons per year and \$60.00 per ton for 125,001 tons up to the cap of 150,000 tons per year. The waste in the agreement can be member or non-member waste and may be delivered to any Bridgeport Project transfer station or directly to the plant. The agreement also states that CRRA shall make good faith efforts: (1) upon closure of the Waterbury landfill, to redirect deliveries of bulky waste from their member municipalities to Waste Management's transfer station; and (2) to encourage member municipalities and the operators of the facilities to send their bulky waste to Waste Management's transfer station.

The solid waste delivery agreements offered to other haulers for the same 07/01/04 contract period were similar but the tip fee was \$69.00 per ton; \$7.75 per ton higher. Member waste mixed with non-member waste is not permitted. Waste must be delivered to "the designated facility," and is for a period of two years.

Connecticut General Statute Section 22a-265 states, 'Powers, generally. The authority shall have power to: (9) Charge reasonable fees for the services it performs and waive, suspend, reduce or otherwise modify such fees, provided such user fees shall apply uniformly within each municipality to all users who are provided with waste management services with respect to a given type or category of wastes, in accordance with criteria established by the authority, and provided further no change may be made in user fees without at least sixty days prior notice to the users affected thereby;'

The Waste Management agreement clearly gives Waste Management a competitive advantage in disposal pricing, in the area of \$1,000,000 per year as well as the efficiencies with the ability to access any and all Bridgeport stations as needed, as well as a competitive advantage on delivery of non-member waste. The million dollars per year CRRA saved Waste Management also cost CRRA in lost revenue.

Furthermore, CRRA continues to state one thing but do another. For example, the non-member waste delivery agreement for the Mid-CT project given out at the last hauler meeting states 'Competitive cost alternative disposal option especially for smaller haulers.' How could this rate of \$74.20 per ton give small haulers a competitive alternative when the State's largest hauler has a rate of \$61.25? Let alone the idea that spot waste is to fill the slow periods to keep the burners at capacity. Does this spot waste cost more to burn than regular waste?

In closing, I request that CRRA treat our firm fairly and equally and afford our firm the same pricing, access, and spot waste access as they have to Waste Management: \$61.25 per ton for member waste and allow us ton for ton option for any delivery of non member spot waste at the same rates.

Chairman Pace asked Mr. Starr how long his firm has been delivering to the Bridgeport Project facilities. Mr. Starr responded that his company stopped delivering to the Bridgeport Project because of the rates and is currently shipping commercial waste out-of-state. Chairman Pace asked Mr. Starr if he is aware of Waste Management's agreement with Wheelabrator and other components related to this issue. Mr. Starr stated that he has done in-depth research and is aware of some of the complications. Chairman Pace noted that CRRA is currently in negotiations with Wheelabrator with regard to the Bridgeport plant.

Ms. Gladys Ellis introduced herself as a member of the Connecticut Coalition for Environmental Justice ("CCEJ") and stated that the CCEJ and residents of Hartford have been concerned with the effects of the landfill on the community for many years. Ms. Ellis reported that members of CCEJ have recently met to discuss possible uses for the landfill after it closes. Ms. Ellis gave a list of several proposed uses including: trails for walking and biking, with some trails being handicap accessible, a skateboarding arena, basketball courts, a fenced dog park, a bird watching station, a rock climbing facility, a nature research center to monitor the landfill, parking lots in various parts of the landfill, among numerous other proposed uses.

Ms. Ellis recommended the following host community benefits, among others: CRRA should assure that the City of Hartford is not responsible for the closure costs and post closure maintenance for 50 years after closure. CRRA should support expenses for at least four neighborhood recycling stations in different parts of the City. CRRA should also support the costs for public recycling instruction and education in Hartford seven times per year or more. CRRA should require that contractors' vehicles be retrofitted with emissions reducing filters. CRRA should provide park rangers at the landfill and Keney Park to provide programming and security.

Ms. Ellis requested that the Board seriously consider these requests and said that CCEJ looks forward to meeting with CRRA.

Chairman Pace stated that the Board made a commitment to close the Hartford Landfill and the last delivery will be made in December of 2008. Chairman Pace said that CRRA has been in contact with the Mayor's Office and has presented a very generous offer to be sure this process is completed with the highest standards. Chairman Pace noted that CRRA would need the cooperation of the City and others.

Chairman Pace stated that CRRA would support many of CCEJ's proposed uses for the landfill and said CRRA would be happy to meet with the City and residents of Hartford to get their input on uses after closure.

Regarding recycling, Chairman Pace said that CRRA is trying its best to encourage recycling and added that CRRA needs help from the City. Chairman Pace recognized that recycling is more difficult in the City and said that it is a matter of education.

Ms. Ellis stated that she has suggested to the DEP that the best way to get the word out about recycling is through the children and the education has to be ongoing. Chairman Pace agreed and noted that CRRA is working on a major educational campaign.

Mr. Allan Mercado, an organizer at the CCEJ, explained to the Board that he was present on behalf of Mr. Hillyer, a fellow member of CCEJ. Since he could not be present, Mr. Hillyer asked Mr. Mercado to explain that he felt he was misinterpreted in the minutes of the previous meeting with regard to the number of the fires at the plant. Chairman Pace asked Mr. Hillyer to call the Secretary to the Board so the tape can be reviewed.

With no further comments from the public, Chairman Pace stated that the regular meeting would commence.

APPROVAL OF THE MINUTES OF THE OCTOBER 26, 2006 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the October 26, 2006 Regular Board Meeting. Director O'Brien made a motion to approve the minutes, including any necessary amendments after a review of the tape with Mr. Hillyer. The motion was seconded by Director Francis and approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			

APPROVAL OF THE MINUTES OF THE OCTOBER 16, 2006 SPECIAL BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the October 16, 2006 Special Board Meeting. The motion was made by Director O'Brien and seconded by Director Francis.

The minutes were approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			

RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008 SOUTHEAST PROJECT OPERATING AND CAPITAL BUDGET

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That the fiscal year 2008 Connecticut Resources Recovery Authority Southeast Project Operating and Capital Budgets be adopted as substantially presented and discussed at this meeting.

Director O'Brien seconded the motion.

Director Francis noted that the Finance Committee reviewed and recommended this resolution to the Board. Director Francis stated that the budget represented a 3% decrease from the adopted FY07 budget.

Mr. Tyminski stated that the Southeastern Connecticut Regional Resource Recovery Authority ("SCRRA") Board reviewed the budget at its last meeting and will approve its portion in December. Mr. Tyminski stated that it is anticipated that there will be a \$1.7 million surplus in FY08. Chairman Pace asked what is done with the funds when there is a surplus. Mr. Tyminski responded that funds go towards reserves and are held in a STIF (Short-Term Investment Fund) account. Mr. Tyminski explained that SCRRA was currently going through the process of determining the future needs in the region and reserves were being set up for that

purpose. Chairman Pace noted that the reserves for that Project would be used to offset future costs. Mr. Tyminski further explained that reserves would not be needed until 2017, which is when the current operating agreement expires.

Director O'Brien pointed out that the CRRA Board would only be voting on the CRRA portion of the budget.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			

RESOLUTION REGARDING EXPENDITURES FOR ACTIVITIES ASSOCIATED WITH LANDFILL DEVELOPMENT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President of CRRA be authorized to expend funds from the Landfill Development Reserve Account for board approved activities to support CRRA's initiative to site and develop an ash residue landfill within the State of Connecticut, in accordance with CRRA's Procurement Policies & Procedures.

Director Francis seconded the motion.

Mr. Kirk briefly explained that CRRA was starting to incur expenses related to the ash landfill development and those expenses would be paid from the reserve set up for that purpose. Chairman Pace asked where the funds would come from if the reserve had not been established and funded for this purpose. Mr. Kirk responded that CRRA would have to raise tip fees. Mr. Bolduc noted that this is a Board designated reserve and the funds can only be utilized by resolution of the Board.

Chairman Pace said that the \$150,000 designated for Public Relations stood out to him. Mr. Kirk stated that is the beginning of what will probably be a substantial expense needed to

site a landfill in Connecticut. Chairman Pace asked if the figures presented were estimates. Mr. Egan responded that there are some estimates because this was a budget developed earlier in the year, and since almost six months of the fiscal year have already passed, there is a chance that all of the proposed funds will not be spent in this fiscal year.

Chairman Pace asked what other options were available if an ash landfill was not developed in Connecticut and what the financial impacts of those options would be. Mr. Egan responded that there are two other options available: 1.) After December of 2008, CRRA could contract with Wheelabrator Putnam and move waste from Hartford to Putnam, or 2.) CRRA could contract with an out-of-state landfill. Mr. Egan explained that with either of those options, disposal would be subject to market rates. Mr. Egan added that if CRRA sites, develops, and operates an ash landfill on its own, rates would be well below market. Chairman Pace noted that such an arrangement would benefit the municipalities and be in the best interest of the State.

Director Horton Sheff asked what the current market rate is. Mr. Egan responded that it is approximately \$60 per ton. Mr. Kirk explained that ash is different from municipal solid waste ("MSW") in a couple of ways. It commands a lower price because it is denser than MSW and its volume, rather than weight, fills up a landfill. Therefore, there is a benefit as a result the high density. Mr. Kirk added that there are also states that allow ash to be utilized as daily cover, which makes ash both a revenue stream and a cost avoidance. Mr. Kirk said that is why the market rate for ash is lower than the market rate for MSW.

Director O'Brien asked if there had been any spending to date and, if so, how much. Mr. Egan responded that the only expenses to date have been legal, which have been previously discussed with the Board. Director O'Brien asked specifically what the Board approved in June of 2006 as referenced in the package. Mr. Egan stated that the Board approved a resolution directing management to expend a "not to exceed" amount of \$140,000 for site acquisition expenses. Mr. Egan noted that there was a typographical error and there should be three asterisks next to the \$140,000. Mr. Egan noted that he would correct the document for the record.

Director Lauretti asked if the ash landfill would be strictly for the Mid-Connecticut Project or if it would be available to other Projects, as well. Mr. Kirk responded that because of the way this development is being funded, strict accounting rules make it purely a Mid-CT project. Chairman Pace added that, with CRRA's new business model in conjunction with DEP's new policy, CRRA might be moving toward a statewide approach rather than a Project-based approach.

Director Martland stated that he hopes that CRRA can work with DEP to find a use for ash. Director Cassella asked if CRRA has the ability to study beneficial uses of ash. Mr. Kirk noted that the technical work has been done and ash is being utilized in other states, but the hurdle with regard to ash reuse has been DEP's hesitation to license ash for reuse. Mr. Kirk stated that there are also economic hurdles because the very expensive engineering required to make ash reusable make it very close to the cost of disposal. Director Lauretti asked if ash residue could be sold to neighboring states that reuse it. Mr. Kirk said that option could be explored.

Director Francis asked if there was an estimate as to what the rate might be if CRRA owned and operated an in-state ash landfill. Mr. Egan stated that several financial models have been completed, and depending on the quantity of ash and the size of the landfill, the tip fee would be in the range of \$20 per ton. Director O'Brien asked if that includes the cost of site development and on-going operations. Mr. Egan responded that the figure provided includes all costs associated with siting, purchasing, constructing, and operating the landfill, but does not include the cost for transportation.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Timothy Griswold, Ad-Hoc, Mid-CT Project	X		
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

RESOLUTION REGARDING REQUEST FOR SERVICES FOR JUNK MAIL RECYCLING MARKETING CAMPAIGN

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to approve a Request for Services with Pita Communications LLC for services associated with a junk mail recycling marketing campaign substantially as presented and discussed at this meeting.

Director Martland seconded the motion.

Mr. Kirk stated that this initiative has been worked on for quite a while, but has been on hold because of the intervention by the Connecticut Coalition for Environmental Justice. Mr. Kirk informed the Board that this RFS is for a very interesting marketing campaign to encourage everyone to increase the scope and quantity of their recycling.

Mr. Nonnenmacher explained that Pita Communications has created a marketing campaign utilizing a character named "Phillup D. Bag" to help raise recycling rates by focusing on junk mail and mixed paper. Mr. Nonnenmacher stated that the RFS will allow CRRA to do

outreach at community events where the character will hand out literature, as well as print and radio advertisements.

Director O'Brien noted that this RFS is before the Board even though it is less than \$50,000 because of management's conservative interpretation of the "Non-Budgeted Personal Services" section in the Procurement Policy. Director O'Brien noted that this section of the policy would be reviewed by the Policies & Procurement Committee to see if any changes are necessary.

A brief discussion ensued regarding Pita Communications' background and experience and the effectiveness of similar campaigns.

Chairman Pace asked if there would be any test marketing. Mr. Nonnenmacher responded that prospective names for the character were tested on people who visited the education centers and the clear winner was "Phillup D. Bag."

Director Martland stated that it is difficult to recycle in large cities unless the city provides easy access to recycling. Director Martland stated that commercial haulers for apartment communities and multi-family units do not encourage recycling.

Mr. Nonnenmacher presented a mock-up of a print ad that would be appearing in newspapers in February and noted that Pita Communications would be available for a brief presentation at a future Board meeting as additional pieces of this project are put into place.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Timothy Griswold, Ad-Hoc, Mid-CT Project	X		
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

RESOLUTION REGARDING TECHNICAL SUPPORT FOR IDENTIFYING A DISPOSAL FACILITY FOR PROCESS RESIDUE AND NON-PROCESSIBLE WASTE GENERATED AT THE MID-CT WASTE PROCESSING FACILITY

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute a Request for Services with Alternative Resources, Inc. to perform solid waste consulting services associated with identification of prospective landfills with which CRRA may contract for disposal of process residue and non-processible wastes generated at the Mid-Connecticut Waste Processing facility, substantially as discussed and presented at this meeting.

Director Francis seconded the motion.

Mr. Egan informed the Board that this initiative is to ensure an alternative disposal outlet for residues in the event CRRA does not prevail in getting the 3-to-1 slope change for the Hartford Landfill by March. Mr. Egan stated that the consultant would assist CRRA in identifying prospective facilities.

Chairman Pace asked what the current cost is and what the cost would be if the residues have to be disposed elsewhere. Mr. Egan responded that the current cost is approximately \$10 per ton and if CRRA cannot change the slope an alternative could cost anywhere in the range of \$70 - \$80 per ton, a cost which calculates to approximately \$750,000 per month. Chairman Pace asked where those funds would come from. Mr. Egan responded that those funds were contemplated in the budget and were paid by tip fee payers in the Mid-Connecticut Project. Chairman Pace noted that if these expenses carry over into the next fiscal year, the costs would have to be considered in the tip fee. Chairman Pace asked if there were any reserves set aside to offset these expenses. Mr. Egan explained that it was contemplated that CRRA might be in this position and the expenses were budgeted. Chairman Pace emphasized that when funds are put in reserves they are dedicated to a specific purpose and will be used to offset costs that would affect the tip fee.

Chairman Pace noted that CRRA was hoping to use the savings from the change in slope to offset closing costs for the Hartford Landfill.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		

James Miron	X		
Raymond O'Brien	X		
Timothy Griswold, Ad-Hoc, Mid-CT Project	X		
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

RESOLUTION REGARDING THE PROCUREMENT OF CONSULTING SERVICES IN THE DEVELOPMENT OF A REQUEST FOR PROPOSALS FOR THE STRATFORD IPC

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President of CRRA be authorized to execute a Request for Services with Gershman, Brickner & Bratton for solid waste consulting services associated with development of a RFP for the Stratford IPC, substantially as discussed and presented at this meeting, and such approval shall be subject to the subsequent approval of the Southwest Connecticut Regional Recycling Operating Committee.

Director Francis seconded the motion.

Mr. Kirk explained that the contract at the Stratford Intermediate Processing Center is being considered for renewal and this Request for Services ("RFS") would be used to develop a Request for Proposals to include some innovative approaches, including single-stream systems to improve recycling in the southwest towns.

Mr. Egan informed the Board that this expense was not contemplated in any specific account, which is why the RFS requires Board approval even though it is under \$50,000. Director Lauretti asked where the funds would come from. Mr. Constable stated that the funds would be charged to the "Other Consulting" line item in the operating budget. The funds would come from the operating account or they may come from a surplus if there is a surplus at the end of the year. Director Lauretti asked if this qualifies as a budget amendment requiring Board approval. Mr. Constable stated that if there is a deficit at year-end, Board approval is required for additional appropriations. If there is a surplus, funds can be expended without Board approval as long as the budget is not exceeded in the aggregate.

Director Edwards stated the Southwest Connecticut Regional Recycling Operating Committee ("SWEROC") was aware that this process was taking place but was not aware of this expenditure. Director O'Brien suggested that SWEROC be given notice of CRRA's Board action and execution of the RFS be delayed to give SWEROC an opportunity to provide input. Director Edwards noted that a SWEROC meeting would be held in two weeks and requested that SWEROC be given an opportunity to review this issue at that time.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Stephen Edwards, Ad-Hoc, Bridgeport Project	X		
Non-Eligible Voters			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			

RESOLUTION REGARDING EMPLOYMENT OF GERSHMAN, BRICKNER & BRATTON, INC. FOR SOLID WASTE CONSULTING SERVICES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President of CRRA be authorized to execute a Request for Services with Gershman, Brickner & Bratton for solid waste consulting services associated with preparation of an opinion paper regarding ownership issues related to solid waste disposal capacity for the benefit of Connecticut Municipalities, substantially as presented and discussed at this meeting.

Director Francis seconded the motion.

Mr. Egan explained that this consultant would support CRRA in its strategic planning and legislative initiatives. Mr. Egan said that GBB would also assist CRRA in advocating for Connecticut municipalities and provide support in CRRA initiatives related to the new Solid Waste Management Plan.

Director Martland asked if these expenses were budgeted. Mr. Kirk responded that funds were budgeted as consulting costs and would be allocated to the four Projects.

Mr. Egan noted that immediately preceding Tab A of the Addition to the Board package was a memorandum outlining why these RFSs are being brought to the Board for approval.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Non-Eligible Voters			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

RESOLUTION REGARDING EMPLOYMENT OF GERSHMAN, BRICKNER & BRATTON, INC. FOR SOLID WASTE CONSULTING SERVICES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President of CRRA be authorized to execute a Request for Services with Gershman, Brickner & Bratton for solid waste consulting services associated with support in landfill development and strategic planning matters, substantially as presented and discussed at this meeting.

Director Martland seconded the motion.

Mr. Egan noted that this task is separate from the RFS that was just discussed. Mr. Egan stated that there are two tasks associated with this RFS: 1.) General support services for solid waste strategic planning matters, specifically for when the Solid Waste Management Plan is adopted and 2.) Development of an expression of interest, which will be broadcasted nationwide, to look for partners with which CRRA might develop out-of-state landfill capacity.

Chairman Pace asked what CRRA's options would be without additional capacity. Mr. Egan responded that CRRA's role in Connecticut is to provide cost-effective municipal solid waste disposal options and alternatives for municipalities. Mr. Egan said that with the adoption of the Solid Waste Management Plan, it will be necessary for the State to site additional solid waste disposal capacity or rely on out-of-state landfills. In the event that additional capacity is not installed over the next several years, there will be additional demand to export waste out-of-state and there are many uncertainties involved with being in that position. Mr. Egan stated that there would be unpredictable transportation costs and the State would be reliant upon the legislatures and markets of other states. Mr. Egan said that CRRA is exploring the option of

finding a landfill in its development stage where there might be some sort of equity interest or favorable arrangement where the cost of placing MSW in the landfill will be much lower than market. Mr. Egan pointed out that it is CRRA's statutory obligation to consider this alternative as a contingency in the event that additional in-state disposal capacity becomes problematic in future years. Chairman Pace added that CRRA is taking the initiative to look at the future of Connecticut with a global view, while taking into account environmental and social factors.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Non-Eligible Voters			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

COMMITTEE REPORTS

Policies and Procurement Committee

RESOLUTION REGARDING THE ADOPTION OF REVISED MID-CONNECTICUT PERMITTING, DISPOSAL AND BILLING PROCEDURES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Board of Directors hereby adopts the revisions to section 4.9 Delivery of Mixed Loads of Acceptable Solid Waste from Multiple Participating Municipalities, section 6.2 Appeal Process, the delivery instruction in Appendix A, and Appendix C Sanctions of the Mid-Connecticut "Permitting, Disposal and Billing Procedures," substantially as discussed and presented at this meeting.
 Director Martland seconded the motion.

Director O'Brien asked what documentation is maintained with regard to sanctions. Mr. Gaffey responded that evidence, reports from enforcement officers, and other pertinent documents are maintained on every violation.

There was a lengthy discussion regarding the definition of “Authority” in the policy, the President’s authority to use discretion in waiving sanctions, and the appeals process. In this discussion, Director Miron asked what recourse was available to a hauler who is denied an appeal. Mr. Gent responded the previous standard for granting an appeal was that the hauler must have contradicting evidence. In Section 6.2.3 of this revision, the standard has been changed to allow contradicting information or some other reasonable basis to contest the sanction. Director Miron stated that his concern is that a screening process of that kind could be viewed as unfair unless there was some sort of recourse available in that situation. Mr. Kirk said that a hauler could come to the Board if an appeal was denied. Mr. Gent added that a reasonable standard was necessary to ensure that every sanction is not appealed, which would be a cumbersome process so the reasonable standard was a compromise acceptable to the haulers.

Director O’Brien asked for confirmation that management is not seeking to grant the President the authority to waive sanctions. Mr. Kirk agreed and noted that if this process does not work, it will be brought back to the Board for further review.

Director O’Brien pointed out that there seemed to be an inconsistency in the Delivery Rules with regard to the plastic containers. Director O’Brien stated that the rules limit delivery to containers smaller than 2.5 gallons or 6 liters, which are not equivalent. Mr. Gaffey stated that those numbers are taken directly from the contract with FCR, and said that he would look into that further and report his findings.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Timothy Griswold, Ad-Hoc, Mid-CT Project	X		
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

RESOLUTION REGARDING RATIFICATION OF EMERGENCY PROCUREMENT CONTRACTS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Authority Board of Directors ratifies the Emergency purchase as substantially presented and discussed at this meeting.

The motion was seconded by Director Martland.

Director O'Brien noted that similar emergency procurements will not come to the Board in the future because of the procedure change approved at the last meeting; this item requires ratification because the purchase predates the change.

Director O'Brien asked for confirmation that documentation will continue to be retained even though the procurement may not require Board ratification. Mr. Kirk confirmed and added that all emergency procurements will continue to be reported to the Policies & Procurement Committee.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Timothy Griswold, Ad-Hoc, Mid-CT Project	X		
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

Organizational Synergy and Human Resources Committee

RESOLUTION REGARDING A CHANGE OF HEALTH AND DENTAL CARRIERS AND THE RENEWAL OF THE VISION, LIFE AND DISABILITY INSURANCE PROGRAMS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the Board of Directors authorizes the change in health plans from Anthem Blue Cross Blue Shield to ConnectiCare and the change in dental plans from Anthem to The Standard Insurance for the period of January 1, 2007 through December 31, 2007 for an estimated premium of \$748,360.

FURTHER RESOLVED: That the Board of Directors authorizes the renewal of the vision, life, long-term disability and short-term disability insurance through Ameritas Insurance and The Standard Insurance respectively for the period of January 1, 2007 through December 31, 2007 for an estimated premium of \$85,486.

Director Martland seconded the motion.

Director Cooper reported that CRRRA has reduced insurance benefit costs by almost 9%. In addition to lower costs, employees will receive broader benefits. Director Cooper informed the Board that the costs were less than budgeted.

Director Martland requested more information on ConnectiCare. Mr. Kirk responded that ConnectiCare is one of six insurance programs available in the State and said that it is ranked number six nationally. Mr. Kirk added that it is well recommended by users and noted that CRRRA's current carrier is ranked number twenty-seven. Mr. Kirk noted that there is not only a decrease in the rate of increase, but the cost from year-to-year is lower.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		

Non-Eligible Voters			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

RESOLUTION REGARDING ADDITION OF HEALTH AND DENTAL INSURANCE FOR PART-TIME EMPLOYEES BASED ON EMPLOYEE ONLY ENROLLMENT

Director Cooper noted that this matter requires further review by the Organizational Synergy & Human Resources Committee and made a motion to table the matter. The motion to table was seconded by Director Francis and approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Non-Eligible Voters			
Timothy Griswold, Ad-Hoc, Mid-CT Project			
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

RESOLUTION AUTHORIZING SETTLEMENT WITH MDC

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Martland:

RESOLVED: That the President is hereby authorized to agree to settlement of the Authority's outstanding dispute with the Metropolitan District Commission on the terms discussed at this meeting, including taking all actions, executing all documents, and doing all other things necessary to accomplish such settlement.

Director Cooper seconded the motion.

Mr. Kirk explained that this settlement would conclude the dispute over the results of the arbitration award. A lengthy discussion ensued regarding the terms of the settlement. In this discussion, Mr. Kirk reported that management feels that this is a fair and equitable resolution, especially considering the costs and risk associated with the alternative of continuing the dispute.

Director O'Brien stated that he feels that any money that goes to MDC should be net of both CRRA's legal costs and legal costs paid on behalf of MDC. Ms. Hunt noted that the arbitrator recommended this settlement. Mr. Kirk stated that if the Board has questions about CRRA's chances of recovering the full \$3.9 million, he could have CRRA's outside counsel attend the next meeting to provide further details. Mr. Kirk noted that the MDC Board has approved the settlement.

Director Horton Sheff asked how CRRA would secure MDC's assurances that they would accept binding arbitration awards. Mr. Kirk responded that our only assurance is MDC's agreement and the enforceability of the agreement which documents the settlement.

Director Miron stated that he would feel more comfortable voting on this matter after a discussion with CRRA's legal counsel and the Board agreed.

Chairman Pace requested a motion to table the above-captioned matter. The motion to table made by Director Martland and seconded by Director Miron was approved by roll call. Directors O'Brien and Horton Sheff voted nay.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien		X	
Timothy Griswold, Ad-Hoc, Mid-CT Project	X		
Elizabeth Horton Sheff, Ad-Hoc, Mid-CT Project		X	
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport Project			

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff. The motion made by Director O'Brien and seconded by Director Francis was approved unanimously. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors and Mid-Connecticut Project Ad-Hocs:

Tom Kirk
Jim Bolduc

Rob Constable
Laurie Hunt, Esq.

The Executive Session began at 12:00 p.m. and concluded at 12:55 p.m. Chairman Pace noted that no votes were taken in Executive Session.

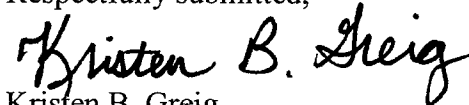
The meeting was reconvened at 12:55 p.m.

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director O'Brien and seconded by Director Martland was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:55 p.m.

Respectfully submitted,



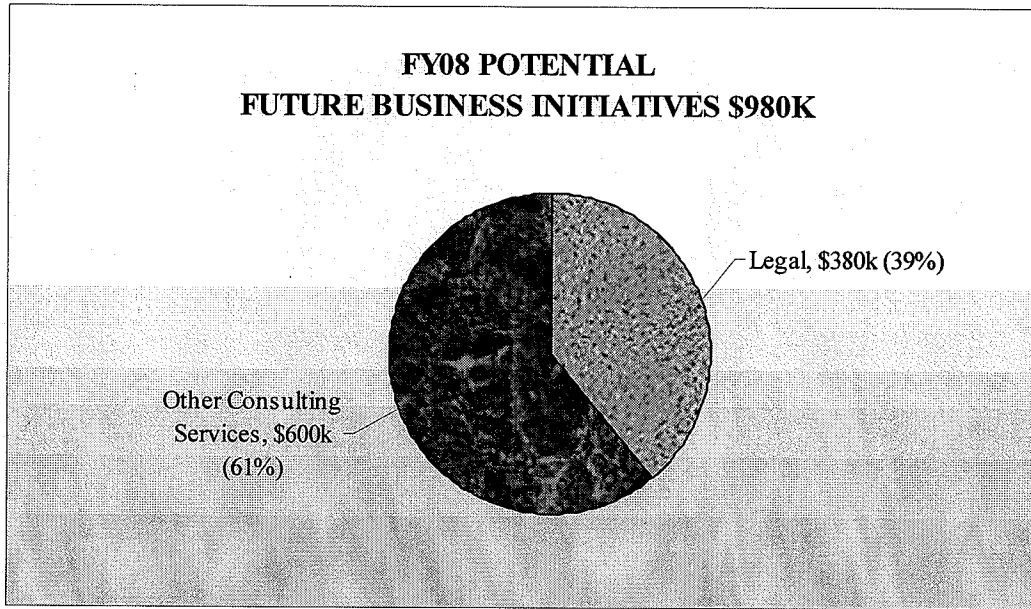
Kristen B. Greig

Secretary to the Board/Paralegal

TAB 3

POTENTIAL FUTURE BUSINESS INITIATIVES

These funds are being established to fund management initiatives in response to the Department of Environmental Solid Waste Plan. It includes costs for legal and other consulting services.



Legal costs are about \$380k (39%) of the budget to cover for anticipated legal fees related to the following:

Landfill acquisition and development	\$75k
Legislative initiatives	\$80k
Grant and revenue solicitation	\$75k
Facilities siting and development	\$75k
Recycling initiatives	<u>\$75k</u>
	\$380k

- Other Consulting Services are about \$600k (61%) of the budget to cover for consulting fees and other costs related to project development listed below:

Assessment of C&D recycling technologies	\$75k
Feasibility study for C&D recycling facility	\$75k
Feasibility study for electronic recycling	\$50k
Phase 2 evaluation of new and emerging waste disposal technologies	\$150k
Out-of-state landfill development initiative	\$100k
Feasibility study for organic waste composting	<u>\$150k</u>
	\$600k

TAB 4

**REGARDING THE ADOPTION OF THE FISCAL YEAR 2008
GENERAL FUND OPERATING AND CAPITAL BUDGET**

RESOLVED: That the fiscal year 2008 General Fund Operating and Capital Budgets be adopted substantially in the form as presented and discussed at this meeting.

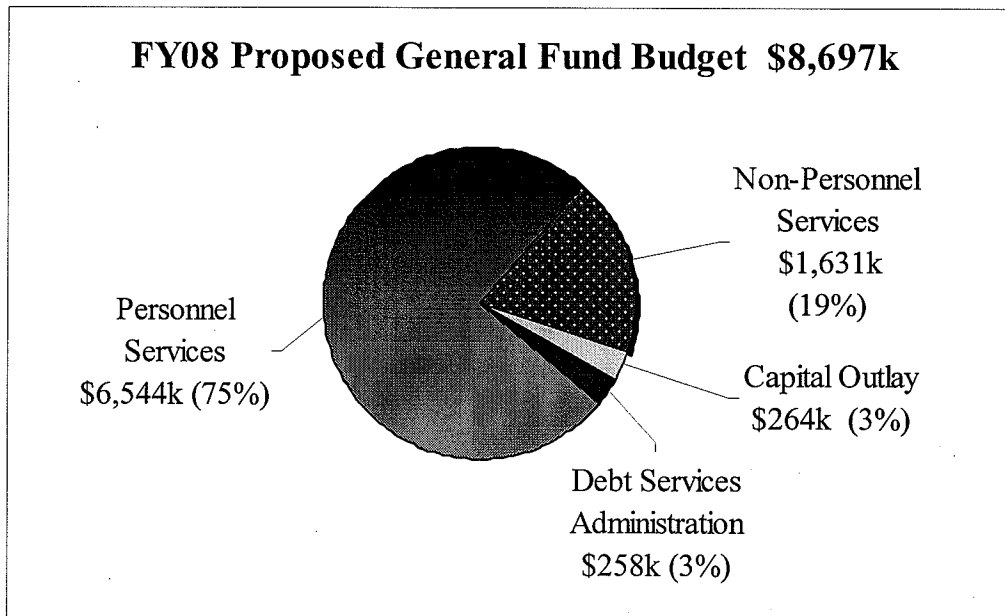
Fiscal Year 2008
General Fund
Operating & Capital Budgets

December 21, 2006

Attached are the proposed fiscal year 2008 General Fund operating and capital budget and a five year capital plan. The following summarizes the attached budgets.

EXECUTIVE SUMMARY

- The proposed operating budget of \$8,697k reflects an increase of \$606k or 7% from the FY07 adopted budget primarily due to Personnel Services.
- The budget includes a headcount increase of 3 positions. Two positions relate to hiring part time staff in an effort to separate the enforcement function from the scale operator function to reduce turnover. The third position is for a part time administrative person to assist the billing and enforcement personnel.



The tables below show the budget changes by expense category.

