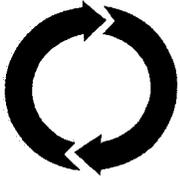


**CRRA
BOARD MEETING**

APRIL 26, 2007



**CONNECTICUT
RESOURCES
RECOVERY
AUTHORITY**

**100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700
Fax (860)757-7745**

MEMORANDUM

TO: CRRRA Board of Directors

FROM: Kristen Greig, Secretary to the Board/Paralegal

DATE: April 20, 2007

RE: Notice of Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, April 26, 2007 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

Connecticut Resources Recovery Authority
Board of Directors Meeting

Agenda

April 26, 2007

9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the March 29, 2007 Regular Board Meeting Minutes (Attachment 1).
2. Board Action will be sought for the approval of the April 9, 2007 Special Board Meeting Minutes (Attachment 2).
3. Clarification of the Minutes of the March 29, 2007 Board Meeting (Attachment 3).

IV. Finance

1. Finance Committee Update
2. Informational – Permit Renewal Changes (Attachment 4).
3. Board Action will be sought regarding the Adoption of the Revised Fiscal Year 2008 Bridgeport Project Operating Budget and Tip Fee (Attachment 5).

V. Project Issues

A. Mid-Connecticut

1. Board Action will be sought regarding Solid Waste Consulting Services to Support Procurement of Transportation and Disposal Services for Process Residue, Non-Processible Waste, and Bypass Waste (Attachment 6).

B. Bridgeport

1. Board Action will be sought regarding the Standard Form Municipal Solid Waste Delivery Agreement for the Bridgeport Project (Attachment 7).

VI. Chairman's, President's and Committee Reports

A. Chairman's Report

B. President's Report

C. Policies & Procurement Committee

1. Informational – Environmental Equity Statement (Attachment 8).
2. Board Action will be sought regarding Expenditure for Retrofit of Diesel Equipment at the Mid-Connecticut Waste Processing Facility, Recycling Facilities & the Hartford Landfill (Attachment 9).
3. Board Action will be sought regarding Ratification of an Emergency Procurement Contract (Attachment 10).
4. Board Action will be sought regarding Additional Projected Legal Expenditures (Attachment 11).
5. Board Action will be sought regarding the Purchase of a Primary Shredder Motor Rated at 500 HP at the Mid-Connecticut Waste Processing Facility (Attachment 12).

VII. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND NINETEENTH MEETING

MARCH 29, 2007

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, March 29, 2007 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Mark Cooper (Present via telephone until 12:45 p.m.)
James Francis (Present until 12:45 p.m.)
Michael Jarjura (present beginning at 11:40 a.m.)
Edna Karanian
Mark Lauretti (present via telephone beginning at 9:50 a.m.)
Theodore Martland
James Miron (present beginning at 10:15 a.m.)
Raymond O'Brien
Linda Savitsky
Elizabeth Horton Sheff, Mid-CT Ad-Hoc (present beginning at 9:40 a.m.)
Stephen Edwards, Bridgeport Ad-Hoc (present until 11:05 a.m.)

Present from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Michael Bzdyra, Government Relations Liaison
Robert Constable, Controller
Peter Egan, Director of Environmental Affairs
Floyd Gent, Director of Operations
Laurie Hunt, Director of Legal Services
Lynn Martin, Risk Manager
Paul Nonnenmacher, Director of Public Affairs
Donna Tracy, Executive Assistant
Kristen Greig, Secretary to the Board/Paralegal

Also present were: William Bright, Esq. of McCarter & English, Richard Goldstein, Esq. of Pepe & Hazard, John Pizzimenti of USA Hauling & Recycling, Matt Suffish of Covanta, Cheryl Thibeault of Covanta, and Jerry Tyminski of SCRRA.

Chairman Pace called the meeting to order at 9:35 a.m. and stated that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

With no comments from the public, Chairman Pace stated that the regular meeting would commence.

APPROVAL OF THE MINUTES OF THE JANUARY 23, 2007 SPECIAL BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the January 23, 2007 Special Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Martland. The minutes were approved as presented by roll call. Directors Savitsky, Cooper, Francis and Edwards abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper			X
James Francis			X
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky			X
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

APPROVAL OF THE MINUTES OF THE FEBRUARY 20, 2007 SPECIAL BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the February 20, 2007 Special Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Martland. The minutes were approved as presented by roll call. Directors Cooper, Francis and Edwards abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper			X
James Francis			X
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		

Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

APPROVAL OF THE MINUTES OF THE FEBRUARY 22, 2007 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the February 22, 2007 Regular Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Savitsky.

Director O'Brien requested that the last paragraph on page three read, "Director O'Brien reported" rather than "Director O'Brien stated".

The minutes as amended were approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

APPROVAL OF THE MINUTES OF THE FEBRUARY 26, 2007 SPECIAL BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the February 26, 2007 Special Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Savitsky. The minutes were approved as presented by roll call. Directors Cooper, Francis and Edwards abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper			X
James Francis			X
Edna Karanian	X		

Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

APPROVAL OF THE MINUTES OF THE MARCH 1, 2007 SPECIAL BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the March 1, 2007 Special Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Martland. Chairman Pace asked Attorney Hunt to brief the Board on the "redacted" minutes. Attorney Hunt stated that Judge Eveleigh had ordered certain portions of the minutes to be omitted from this meeting. Attorney Hunt stated that the Board could approve the redacted minutes or table the motion and bring the motion back at a future date once Judge Eveleigh allows the complete minutes to be submitted. Chairman Pace requested a motion to table the minutes until complete. Director O'Brien made a motion to table the minutes, which was seconded by Director Savitsky. The motion to table was approved by roll call. Director Martland voted nay.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Theodore Martland		X	
Raymond O'Brien	X		
Linda Savitsky	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

ADDITIONS TO THE AGENDA

Director O'Brien made a motion to add consideration of the following items to the agenda:

1. Board Action regarding Third Amendment to the Contract for the Operation of an Intermediate Processing Center.

2. Board Action regarding the Consent to Assignment of Town of Wallingford Resident Drop-off Acceptable Waste Hauling Services Agreement.
3. Board Action regarding the Consent to Assignment of the Bridgeport Solid Waste Delivery Agreement.
4. Board Action authorizing the Settlement of Litigation with Murtha Cullina LLP.
5. Board Action Directing Management to Provide for Utilization of Settlement Funds upon Release by the Court.
6. Board Action to Provide for Transfer of Court Attached Cash Funds to the State of Connecticut Short Term Investment Fund to Improve Interest Yield on Public Money.

Director Francis seconded the motion.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Stephen Edwards, Ad Hoc, Bridgeport	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

RESOLUTION REGARDING THE PURCHASE OF ALL RISK PROPERTY INSURANCE FOR THE PERIOD 4/1/07 – 4/1/08

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That CRRA's \$348 million All Risk Property Insurance be purchased for a premium of \$671,450 (including terrorism and engineering) from the following three insurers with their quota shares as indicated: XL 35%, Zurich 35%; Starr Tech 30%; and

FURTHER RESOLVED: That CRRA obtain loss prevention engineering services from Zurich, the cost of which is included in their premium share.

The motion was seconded by Director Martland.

Director Francis noted that this item was recommended by the Finance Committee. Director Francis informed the Board that the Property Insurance Renewal limits were increased with no change in the deductible. Director Francis pointed out that the premium is 11% less and includes a provision for loss prevention engineering services at no cost. Director O'Brien noted that CRRA's brokers will attempt to get next year's renewals to the Board earlier to allow more time for review.

Chairman Pace asked Ms. Martin to give the Board an overview of the insurance market for this year. Ms. Martin explained that CRRA's broker was very happy with the response they received this year. Generally, the market is good especially for companies not exposed to potential catastrophic storms or earthquakes. Ms. Martin stated that CRRA's broker went to insurers with a very low premium suggestion, which was met.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE PURCHASE OF PUBLIC OFFICIALS AND EMPLOYEES LIABILITY INSURANCE FOR THE PERIOD 4/1/07 – 4/1/08

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That CRRA's Public Officials and Employees Liability insurance be purchased from ACE with a \$10,000,000 limit, \$250,000 deductible for the period 4/1/07 – 4/1/08 for a premium of \$222,480, as discussed at this meeting.

The motion was seconded by Director Martland.

Director Francis informed the Board that the renewal policy has the same \$10 million limit as last year's policy. Director Francis pointed out that while there is a limit on this policy, there is also no limit coverage in the statutes. The deductible is the same as last year and there is a small reduction of approximately 5% in the premium. Director Francis stated that CRRA's broker may be recommending higher limits for the next renewal.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING PURCHASE OF COMMERCIAL CRIME INSURANCE FOR THE PERIOD 4/1/07 – 4/1/08

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That CRRA's \$3,000,000 Commercial Crime insurance be purchased from St. Paul Travelers for a premium of \$3,253 for the period 4/1/07 – 4/1/08 as discussed at this meeting.

The motion was seconded by Director Martland.

Director Francis stated that the limit on the policy is the same, as is the deductible and there is a small reduction in the premium. Director Francis informed the Board that this policy now also covers electronic fund transfers and expenses involved in investigating a claim.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		

James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE PURCHASE OF FIDUCIARY LIABILITY INSURANCE FOR THE PERIOD 4/1/07 – 4/1/08

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That CRRA's \$3,000,000 Fiduciary Liability insurance, with a separate \$1,000,000 limit for defense expenses, for a premium of \$4,577 from St. Paul Travelers for the term 4/1/07 – 4/1/08, as discussed at this meeting.

The motion was seconded by Director Martland.

Director Francis informed the Board that the Finance Committee reviewed and recommends this policy. The \$3 million limit is the same as last year, as is the deductible. Director Francis added that, included in the slightly increased premium, there is now \$1 million in defense coverage in addition to the limit.

Director O'Brien commended Ms. Martin and Aon for the outstanding job they did on this renewal.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		

Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING REQUEST FOR SERVICES (RFS) TO STUDY ALTERNATIVES TO COMMERCIAL INSURANCE

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That the CRRA President is authorized to execute the Request for Services regarding Alternatives to Commercial Insurance to Aon Risk Services for an amount not to exceed \$15,100, as discussed at this meeting.

The motion was seconded by Director O'Brien.

Director Martland stated that he felt this was a very worthwhile study for CRRA considering the difficulty CRRA has had over the past few years in obtaining insurance. Director Francis stated that this is a preliminary study and does not commit CRRA to adopting any of the suggestions. Director Francis stated that this study will compare and contrast various solutions for CRRA's insurance renewals.

Director Edwards asked what end product CRRA would receive at the end of the study. Ms. Martin explained that Aon will supply CRRA with a written report with recommendations. Director Karanian stated that of the \$15,100, \$5,000 is allocated for expenses in preparing the report. Ms. Martin added that the report will be available in six to eight weeks.

Chairman Pace indicated that he had voted against this motion at the Finance Committee because he feels that CRRA should stick with its core business, not the insurance business. Chairman Pace stated that he understands the need for the study, but would prefer that CRRA continue with its core business, to protect the interests of the State of Connecticut and CRRA's member communities.

Director Savitsky stated that she agreed that the Board should start looking at alternatives and that this was money well spent.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		

Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE FISCAL YEAR 2007 METROPOLITAN DISTRICT COMMISSION BUDGET TRANSFERS AND ADDITIONAL APPROPRIATIONS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That the fiscal year 2007 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget be amended as follows:

- That an additional \$2,032,788 be authorized for the Waste Processing Facility function to cover the projected additional operating costs; and
- That an additional \$91,769 be authorized for the Landfill function to cover the projected additional operating costs;
- That an additional \$3,200 be authorized for the Waste Transportation function to cover the projected additional operating costs;

FURTHER RESOLVED: That the cost of the capital projects incurred by the MDC in the amount of \$382,000 to be funded from the Facility Modification Reserve.

The motion was seconded by Director O'Brien.

Director O'Brien stated that he had had some questions at the Finance Committee meeting regarding overtime, vacancies, and sewage and water use. Director O'Brien informed the Board that Mr. Constable has addressed all his concerns.

Director Francis added that the two stock clerk positions would be hired before July 1, which accounts for a portion of the projected additional operating costs. Director Francis explained that these two positions were necessary to address audit concerns with inventory controls. Director Francis added that the Board should expect better results on the next audit with the addition of the two stock clerks. Director O'Brien agreed that CRRA should expect a return on this investment.

Director Horton Sheff stated that she was encouraged that CRRA and MDC were working together and hoped that the good will would continue.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

RESOLUTION REGARDING THE STANDARD FORM MUNICIPAL SOLID WASTE DELIVERY AGREEMENT FOR THE MID-CONNECTICUT PROJECT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to execute agreements for the delivery of Acceptable Waste to CRRA's Mid-Connecticut Project using the standard form hauler agreement substantially as presented and discussed at this meeting.

The motion was seconded by Director Francis.

Mr. Gent explained that the contract is similar to the previous one signed in 2004 and stated that the tip fee for the first year is \$69.00. Mr. Gent stated that the haulers were originally concerned with signing a three-year contract because of the unpredictability of the second and third year tip fees. Mr. Gent stated that, in this contract, CRRA has committed to stable rates equal to or less than inflation. Mr. Gent explained that this agreement guarantees that rates will not exceed \$72.00 per ton in FY09 and \$75.00 in FY10 or the haulers have the option to opt out of the contract.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		

Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

RESOLUTION REGARDING THE STANDARD FORM MUNICIPAL SOLID WASTE DELIVERY AGREEMENT FOR THE BRIDGEPORT PROJECT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to execute agreements for delivery of Acceptable Waste to CRRA's Bridgeport Project using the standard form hauler agreement substantially as presented and discussed at this meeting.

The motion was seconded by Director Francis.

Director O'Brien made a motion to amend the resolution to allow a cap to be placed on waste brought in by haulers to prevent CRRA from incurring additional costs in handling the excess tonnage, subject to review by legal counsel. Director O'Brien clarified that the resolution would not turn away waste, but would charge the haulers an additional fee to cover CRRA's cost.

Mr. Gent gave a brief overview of the maximum tonnages that can be delivered to the Bridgeport facility and noted that Wheelabrator is only obligated to make a reasonable effort to accept any waste above the maximum. If Wheelabrator incurs additional costs as a result of this, those costs are passed on to CRRA. The proposed change would allow CRRA to pass those costs on to the haulers should they exceed their predetermined cap. Director Edwards stated that this was an unusual situation in that the Project is usually looking for trash and now the Project is in a position of possibly turning away trash.

Director O'Brien asked if there would be any harm in tabling the motion until the next Board meeting. Mr. Gent said that there would be no harm and asked Director Edwards for his input. Director Edwards indicated a concern about haulers moving waste into the project through transfer stations, thereby avoiding the higher fee and exceeding their cap. Director Edwards stated that there should be a mechanism to control haulers circumventing this effort.

Chairman Pace agreed that he felt the motion and the amendment should be tabled as it requires further discussion. The Board concurred. Director Edwards stated that he would include this item on the agenda for the April 11 SWAB meeting.

Director Martland made a motion to table the motion and the proposed amendment. The motion was seconded by Director O'Brien. The motion to table previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Stephen Edwards, Ad Hoc, Bridgeport	X		
Non Eligible Voters			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE STANDARD FORM MUNICIPAL SOLID WASTE DELIVERY AGREEMENT FOR THE WALLINGFORD PROJECT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to execute agreements for the delivery of Acceptable Waste to CRRA's Wallingford Project using the standard form hauler agreement substantially as presented and discussed at this meeting.

The motion was seconded by Director Francis.

Mr. Gent indicated that this was a three-year contract and is essentially the same form as the previous contract. Mr. Gent stated that the tip fee is now \$59 and there is no opt-out clause in this contract. Mr. Gent noted that 95% of waste coming into the project is from private haulers. Mr. Gent added that the transportation credit has been increased from \$8 to \$12 due to fuel costs and inflation.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		

Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			
Stephen Edwards, Ad Hoc, Bridgeport			

RESOLUTION REGARDING THIRD AMENDMENT TO THE CONTRACT FOR THE OPERATION OF AN INTERMEDIATE PROCESSING CENTER TO SERVE THE MUNICIPALITIES OF THE SOUTHWEST CONNECTICUT REGIONAL RECYCLING OPERATING COMMITTEE

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute a third amendment to the contract for the operation of an Intermediate Processing Center to serve the municipalities of the Southwest Connecticut Regional Recycling Operating Committee with FCR, Inc. substantially as presented at this meeting.

The motion was seconded by Director Martland.

Mr. Gent stated that this resolution was for a one-year extension of the contract with FCR. Mr. Gent indicated that this matter had been presented to the SWEROC and they had agreed to the one-year extension with FCR. Mr. Gent stated that management's concern was that the RFP had been delayed because of comments from bidders. Mr. Gent said that bidders are concerned that modifications to the building or process may require a DEP permit modification. If a permit modification were to be necessary, there is a possibility that construction would not be completed before the expiration of the current contract with FCR so an extension will be necessary.

Mr. Kirk stated that management would look favorably upon a more flexible design which would allow for single stream recycling in the future. Chairman Pace asked Mr. Kirk to explain single stream recycling. Mr. Kirk stated that dual stream separates containers and fiber. The single stream allows for all recyclables to be put into one bin to be recycled together.

Director Jarjura asked which process the RFP called for. Mr. Gent stated that the RFP allows the bidders to bid either single or double stream. Director Edwards added that some towns in his area have "backyard collections" and automated pick-ups may not work in those towns. Director Edwards stated that Bridgeport Project towns support this resolution.

Mr. Gent added that the contract currently has two five-year options and Mr. Gent noted that if this resolution is approved, one of the five-year options would be changed to a four-year option to allow for the one-year extension so the contract will not exceed ten years.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Stephen Edwards, Ad Hoc, Bridgeport	X		
Non Eligible Voters			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE CONSENT TO ASSIGNMENT OF TOWN OF THE WALLINGFORD RESIDENT DROP-OFF ACCEPTABLE WASTE HAULING SERVICES AGREEMENT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to execute Consent to Assignment Agreement for the Acceptable Waste Transportation Service Agreement substantially as presented and discussed at this meeting.

The motion was seconded by Director Francis.

Mr. Gent informed the Board that Waste Management of Connecticut is selling all of their collection and disposal businesses in Connecticut to various buyers. Mr. Gent stated that CRRA was notified on March 20th that Waste Management is requesting CRRA's consent to assign two of their contracts, which are the only contract Waste Management has with CRRA that are assignable. Mr. Gent explained that since being notified, CRRA has reviewed the consent and provided comments. Mr. Gent stated that the Wallingford contract, which will be assigned to All Waste, has an annual value of approximately \$63,000. Mr. Gent added that as a condition of the consent, CRRA is asking that All Waste post a performance bond. Mr. Gent indicated that CRRA has a long history with All Waste and is recommending approval of this resolution.

Chairman Pace asked what the timetable was for the transfer. Mr. Gent responded that, even though CRRA was not approached until March 20th, the transaction is scheduled to close by the end of March. Mr. Gent stated that in the short amount of time they were given, they had to do due diligence and review the language of the consent. Chairman Pace asked if the short timetable was a burden on staff or if there were any costs incurred by CRRA. Mr. Kirk replied that there was a burden on staff and said that his concern was that the Board was not given more notice.

Director Savitsky asked if this is a voluntary assignment. Mr. Kirk responded that this was a voluntary business decision made by Waste Management for a number of reasons.

Director Miron recommended that, in the future, the Board should withhold consent on such agreements unless ample notice of between thirty and ninety days is given to approve such a transfer. Chairman Pace agreed. Mr. Gent noted that overtime was required of the individual who worked on this matter and CRRA also incurred legal expenses in reviewing the language of the consent. Chairman Pace further stated that Waste Management should be responsible for extra expenses associated with rushing this through.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

RESOLUTION REGARDING THE CONSENT TO ASSIGNMENT OF THE BRIDGEPORT SOLID WASTE DELIVERY AGREEMENT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to execute a Consent to Assignment Agreement for the Bridgeport Solid Waste Delivery Agreement substantially as presented and discussed at this meeting.

The motion was seconded by Director Francis.

Mr. Gent explained that this is a revenue contract with a value of \$15 million over the next 22 months, which Waste Management is proposing be assigned to Murphy Road Recycling. Mr. Gent stated that because Murphy Road Recycling is a small, private company and CRRA has no knowledge of their financial and operational capability to perform under the contract, management has asked for the following conditions:

- a letter of credit in a form acceptable to CRRA in the amount of the full contract value or an equivalent financial guaranty, and
- that all amounts due from Waste Management are paid in full as of effective date.

Director Savitsky asked what would happen if the closing date is not met. Mr. Kirk replied that CRRA would not be affected if the assignment does not happen as planned. CRRA's main concern is maintaining all of the security it has in the existing contract with Waste Management and will not give consent until it has that assurance. Director Miron asked why management was requiring a letter of credit. Mr. Gent stated that it was because of the amount of the contract and because this is a revenue contract. Mr. Gent added that because Murphy Road Recycling is only acquiring a part of Waste Management's collection business, CRRA has a concern that they will be able to meet the minimum tonnage required under the contract.

There was a brief discussion regarding the tip fee for the Waste Management contract and the difference between the other tip fees at the Project. Director Edwards noted that the tip fee was lower because there was a guarantee of a significant amount of tonnage, which subsidized the tip fee charged to the towns.

Director Savitsky stated that she was concerned that obtaining a letter of credit might take longer than Waste Management has allocated for the closing. Mr. Gent stated that if that could not be accomplished, the closing may be delayed. Mr. Kirk noted that if the closing does not happen as planned, the contract will remain with Waste Management.

Director O'Brien noted that the resolution authorizes management to proceed with the consent only if and when CRRA's conditions for assignment are met.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		

Linda Savitsky	X		
Stephen Edwards, Ad Hoc, Bridgeport	X		
Non Eligible Voters			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

CHAIRMAN'S REPORT

Chairman Pace informed the Board that he and Mr. Kirk met with Mr. DiBella and Mr. Sheehan of MDC regarding the proposed "Energy Zone" project in the South Meadows. Chairman Pace stated that he would like CRRA to continue to be involved in discussions on this project to see what could be done to better serve the public. Chairman Pace asked the Board if there was any objection to CRRA continuing to discuss this project with MDC. Hearing none, Chairman Pace stated that he would continue to meet with MDC on the South Meadows Project.

PRESIDENT'S REPORT

Mr. Kirk informed the Board that the Governor had issued a press release indicating that the \$3 million bond to close the Shelton Landfill was on the agenda for the next Bond Commission meeting. Mr. Kirk thanked all Bridgeport Project towns for their assistance in getting this item addressed by the Bond Commission. Director Edwards thanked Mr. Kirk and CRRA staff for their hard work in getting this item to the Commission.

Mr. Kirk stated that, as the Board knows, Waste Management is moving its collection business out of the State of Connecticut. Mr. Kirk indicated that this was not good for the State or for competition in the business.

Mr. Kirk informed the Board that Mr. Bzdyra continues to monitor events for CRRA at the State Capitol. Mr. Kirk stated that Senator Finch of the Environment Committee has, at the request of the Southwest area town, introduced a bill which confirms and clarifies CRRA's eminent domain authority to obtain resource recovery facilities and, in particular, personal property associated with those facilities.

Mr. Kirk added that most of the legislative requests initiated by CRRA have not been granted. Director Horton Sheff asked if Mr. Kirk had submitted a request to allow Ad Hoc members to vote on budget items and not just project-related items. Mr. Kirk stated that this item was discussed with the Committee and each Co-Chairman individually, but the item did not make it out of Committee. Mr. Kirk added that he will bring it back once again at a later date.

POLICIES AND PROCEDURES COMMITTEE

RESOLUTION REGARDING RATIFICATION OF EMERGENCY PROCUREMENT CONTRACTS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Authority Board of Directors ratifies the Emergency purchases as substantially presented and discussed at this meeting.

The motion was seconded by Director Karanian.

Director Karanian asked if there was a time frame on submitting Emergency Procurement requests. Mr. Kirk replied that typically, the request would come to the next Board meeting. After a brief discussion, the Board agreed that perhaps this time frame should be reviewed.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			

RESOLUTION REGARDING ENVIRONMENTAL EQUITY STATEMENT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Board hereby adopts the Environmental Equity Statement substantially as presented and discussed at this meeting.

The motion was seconded by Director Martland.

Committee Chairman O'Brien indicated that he would prefer that the Board have more time to review this document before adopting it. Chairman Pace concurred and asked Mr. Nonnenmacher to give the Board a brief overview. Mr. Nonnenmacher stated that this Environmental Equity Statement is an extension of CRRA's Mission Statement. Mr. Nonnenmacher explained that the statement reflects a number of factors that CRRA must consider each time it takes any action, especially in host communities.

Director O'Brien asked if the statement had been reviewed by counsel. Mr. Nonnenmacher stated that it had been reviewed by Douglas Cohen, Esq. of Brown Rudnick, but would also like to have Attorney Hunt review the statement.

Mr. Kirk asked Board members to contact him or Paul Nonnenmacher if they have any comments on the Statement.

Director Savitsky made a motion to table this resolution and Director Karanian seconded the motion. The motion to table was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director O'Brien and seconded by Director Martland was approved by roll call. Director Horton Sheff abstained. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Thomas Kirk
James Bolduc

Laurie Hunt, Esq.
 Floyd Gent
 Richard Goldstein, Esq.
 William Bright, Esq.

The Executive Session began at 11:50 a.m. and concluded at 12:35 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 12:35 p.m.

RESOLUTION OF THE BOARD OF DIRECTORS OF THE CONNECTICUT RESOURCES RECOVERY AUTHORITY TO AUTHORIZE A SETTLEMENT IN THE MATTER OF EDWARD PATT V. METROPOLITAN DISTRICT, ET AL

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Board of Directors of the Authority hereby approves the settlement of the matter of Edward Patt v. Metropolitan District, et al, substantially in the form presented and discussed during this meeting; and

FURTHER RESOLVED: That the President of the Authority is hereby authorized to execute a Settlement Agreement and Release, substantially in the form presented and discussed during this meeting and to take all actions and to execute any and all other documents required in connection with the proposed settlement of this matter.

The motion was seconded by Director Martland.

Director O'Brien stated that this matter had been discussed at the P & P meeting. Since that meeting, MDC has forwarded a letter to CRRA stipulating that MDC has the proper safety procedures in place and that staff has been trained appropriately.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		

Non Eligible Voters			
NONE			

BOARD RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

Chairman Pace requested a motion regarding the above-captioned matter. Director O'Brien made the following motion:

WHEREAS: CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

WHEREAS: the Board of Directors has previously authorized certain amounts for payment of fiscal year 2007 projected legal fees; and

WHEREAS: CRRA has incurred greater than anticipated legal expenses in connection with matters related to the Bridgeport Project contract renewal efforts;

NOW THEREFORE, IT IS RESOLVED: That the following additional amount be authorized for payment of legal fees and costs to be incurred through June

The motion was seconded by Director Savitsky.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
NONE			

RESOLUTION OF THE BOARD OF DIRECTORS OF THE CONNECTICUT RESOURCES RECOVERY AUTHORITY AUTHORIZING THE SETTLEMENT OF LITIGATION WITH MURTHA CULLINA LLP

Chairman Pace requested a motion regarding the above-captioned matter. Director O'Brien made the following motion:

WHEREAS, the Connecticut Resources Recovery Authority (the "Authority") has been duly established and constituted as a body politic and corporate, constituting a public instrumentality and political subdivision of the State of Connecticut, to carry out the purposes of Chapter 446e of the Connecticut General Statutes, Sections 22a-257 *et seq.*, as amended (the "Enabling Legislation");

WHEREAS, the Attorney General of the State of Connecticut, on behalf of the State of Connecticut, under the duties and supervisory power granted under Connecticut General Statutes § 3-125, and on behalf of the State of Connecticut as attorney for CRRA under the supervisory power granted under Connecticut General Statutes § 22a-268c, commenced a lawsuit captioned *Connecticut Resources Recovery Authority v. Murtha Cullina, LLP, et al.*, Docket No. (X02) CV-02-0174569-S, pending in Connecticut Superior Court in the Complex Litigation Docket at Waterbury, (the "Litigation"), alleging causes of action against Murtha Cullina LLP ("Murtha") for breach of contract and negligence relating to legal services Murtha provided to the Authority in connection with a transaction involving the Authority, Enron Power Marketing, Inc. ("EMPI"), EMPI's parent, Enron Corporation and Connecticut Light & Power Company relating to the Mid-Connecticut System, a Waste Processing Facility and Power Block Facility operating by the Authority (the "Mid-Connecticut Project");

WHEREAS, the Authority wishes to avoid the burden and expense of litigation in resolving the disputes between it and Murtha by settling all claims in the Litigation as to Murtha in accordance with the provisions of the attached Settlement Agreement;

WHEREAS, the Board of Directors of the Authority, having reviewed the Settlement Agreement, and on the advice of counsel, hereby recommends that settlement of the Litigation is in the best interests of the Authority;

WHEREAS, the Authority has full power and authority to enter into and perform its obligations under the Settlement Agreement in accordance with its terms; and

WHEREAS, the execution of the Settlement Agreement and the performance of the terms therein do not violate any of the provisions of the Enabling Legislation, any other statutes of the State of Connecticut, the Authority's Bylaws, or any governmental rule or regulation applicable to the Authority,

NOW THEREFORE BE IT:

RESOLVED: That the President of the Authority is hereby authorized and directed to execute, deliver, and perform on behalf of this Authority, the Settlement Agreement with Murtha.

The motion was seconded by Director Martland.

Attorney Hunt stated that management’s recommendation is to settle for the \$16.25 million contained in the Settlement Agreement in order to avoid litigation. Chairman Pace added this settlement has been pre-approved by the Attorney General.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
NONE			

RESOLUTION TO DIRECT MANAGEMENT TO PROVIDE FOR UTILIZATION OF SETTLEMENT FUNDS UPON RELEASE BY THE COURT

Chairman Pace requested a motion regarding the above-captioned matter. Director O’Brien made the following motion:

WHEREAS, the CRRA recognizes its responsibility and mission to work in the best interests of the Member towns, and

WHEREAS, the CRRA Board of Directors, desires to continue, as with receipt of CRRA’s prior Enron Legal settlements, the utilization of CRRA’s Enron settlement funds for the benefit of Mid-Connecticut Project Member towns, and

WHEREAS, the CRRA acknowledges it’s responsibility as a public organization subject to statutes requiring transparent, public and open discussion, deliberation and decision making, and

WHEREAS, the CRRA Board of Directors is respectful of the Court and acknowledges the Gag Order entered by the Court in New Hartford et al. v. CRRA in which said Court has directed the CRRA to refrain from discussing publicly, disposition of CRRA's Enron settlements and other funds pending court resolution, and

WHEREAS, the Court has attached and prevented through a pre-judgment remedy the use and or distribution of Enron settlement funds, and

WHEREAS, Enron settlement funds will not be available for the benefit of the member towns unless and until the court or another court of appropriate authority releases CRRA from the Gag Order and the court's attachment of the CRRA Enron settlement proceeds

BE IT RESOLVED THAT:

The Board of Directors directs CRRA Management to develop a plan for utilization of settlement funds from the Murtha Settlement which provides for benefit of the member towns and considers all possible uses that benefit the member towns including but not limited to: Cash distributions, tipping fee reductions, appropriate reserves for future known liabilities and operations. Said Plan is to provide for prompt benefit to the Mid-Connecticut member towns immediately upon release of Enron settlement attachment. Said Plan is to be presented to the Board of Directors Finance Committee for review and recommendation to the Full Board. Following Board Approval, the Plan will be presented to Judge Eveleigh for consideration.

Director Savitsky seconded the motion.

The motion previously made and seconded was approved by roll call. Director Martland voted nay.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland		X	
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
NONE			

RESOLUTION TO PROVIDE FOR TRANSFER OF COURT ATTACHED CASH FUNDS TO THE STATE OF CONNECTICUT SHORT TERM INVESTMENT FUND TO IMPROVE INTEREST YIELD ON PUBLIC MONEY

Chairman Pace requested a motion regarding the above-captioned matter. Director O'Brien made the following motion:

WHEREAS, the CRRA recognizes its responsibility and mission to work in the best interests of the Member towns, and

WHEREAS, the CRRA Board of Directors, desires to maximize the benefit to the Mid-Connecticut Project Member towns of CRRA's Enron settlement funds, and

WHEREAS, the CRRA Board of Directors is respectful of the Court and acknowledges the Gag Order entered by the Court in *New Hartford et al. v. CRRA* in which said Court has directed the CRRA to refrain from discussing publicly, disposition of CRRA's Enron settlements and other funds pending court resolution, and

WHEREAS, the Court has attached and prevented through a pre-judgment remedy the use and or distribution of Enron settlement funds, and

WHEREAS, cash presently attached by order of the court total \$23,833,494 and is being sequestered in the Pepe and Hazard clients escrow fund at a undesirable interest rate, and

WHEREAS, the Office of the Treasurer of the State of Connecticut makes available to the CRRA the Connecticut Short Term Interest Fund (STIF) which is a secure depository for public funds and which generates interest at desirable rates, and

WHEREAS, the Public has lost interest revenue totaling \$175,000 since the attachment of the settlement funds, and

WHEREAS, the Public continues to lose approximately \$58,000 per month in interest while the Enron Settlement cash is prevented from being deposited in the State of Connecticut STIF fund:

BE IT RESOLVED: That the Attorneys for the CRRA immediately petition the court and as necessary appeals courts to insure the prompt transfer of the funds under court attachment to a CRRA State of Connecticut, Office of the Treasurer, Short Term Investment Fund Account (STIF).

The motion was seconded by Director Francis.

Director O'Brien asked that second to last paragraph in the resolution where it states "\$58,000" be updated to reflect the previous resolution regarding the Murtha Cullina settlement. *(UPDATE: Taking into consideration the Murtha Settlement, the Public continues to lose*

approximately \$106,000 per month in interest while the Enron Settlement cash is prevented from being deposited in the State of Connecticut STIF fund.)

Director Jarjura commended the current and past members of the Board. Director Jarjura stated that with the Murtha settlement, CRRA's Board of Directors has recovered between 68% and 74% of the Enron losses. Director Jarjura concluded by stating that management, staff and the CRRA Board have done an outstanding job.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
NONE			

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director O'Brien and seconded by Director Martland was approved unanimously by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk
 James Bolduc
 Laurie Hunt, Esq.
 William Bright, Esq.

The Executive Session began at 12:45 p.m. and concluded at 1:35 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 1:35 p.m.

ADJOURNMENT

Director O'Brien requested a motion to adjourn the meeting. The motion to adjourn made by Director Martland and seconded by Director Savitsky was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 1:35 p.m.

Respectfully submitted,



Kristen B. Greig

Secretary to the Board/Paralegal

TAB 2

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND TWENTIETH MEETING

APRIL 9, 2007

A Special meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Monday, March 9, 2007 by teleconference. The meeting was available to the public at 100 Constitution Plaza, Hartford, Connecticut. Those present by teleconference were:

Chairman Michael Pace

Directors: Michael Cassella
Michael Jarjura
Edna Karanian
Mark Lauretti
Theodore Martland
Raymond O'Brien
Linda Savitsky
Timothy Griswold, Ad Hoc, Mid-Connecticut Project

Present at 100 Constitution Plaza from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer (Present by telephone)
Laurie Hunt, Esq., Director of Legal Services
Kristen Greig, Secretary to the Board/Paralegal

Also present were: William Bright, Esq. of McCarter & English, Charles Ray, Esq. of McCarter & English

Chairman Pace called the meeting to order at 10:05 a.m. and stated that a quorum was present.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director O'Brien and seconded by Director Savitsky was approved unanimously by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk
Jim Bolduc
Laurie Hunt, Esq.
William Bright, Esq.
Charles Ray, Esq.

The Executive Session began at 10:06 a.m. and concluded at 11:11 a.m. Chairman Pace noted that no votes were taken in Executive Session.

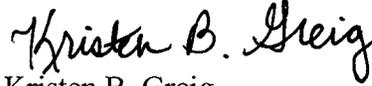
The meeting was reconvened at 11:11 a.m.

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director O'Brien and seconded by Director Savitsky was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 11:11 a.m.

Respectfully submitted,



Kristen B. Greig

Secretary to the Board/Paralegal

TAB 3

Connecticut Resources Recovery Authority
PROPOSED CLARIFICATION OF THE MINUTES OF THE MARCH 29, 2007
BOARD MEETING

April 26, 2007

Executive Summary

This is to request that the Board clarify the **RESOLUTION TO DIRECT MANAGEMENT TO PROVIDE FOR UTILIZATION OF SETTLEMENT FUNDS UPON RELEASE BY THE COURT** which was adopted at the March Board meeting.

Discussion

Upon review of the minutes of the March 29, 2007 board meeting, Management noted that the timing for implementation of the above-captioned resolution was ambiguous. We are therefore recommending the adoption of the following clarification to the said resolution, to indicate that the plan which Management is instructed by the resolution to develop will not be submitted to the Finance Committee or the Board until such time as it can be publicly debated without violating Judge Eveleigh's gag order.

Upon adoption of the proposed clarification, the final paragraph of the resolution would read as follows:

"BE IT RESOLVED THAT:

The Board of Directors directs CRRRA Management to develop a plan for utilization of settlement funds from the Murtha Settlement which provides for benefit of the member towns and considers all possible uses that benefit the member towns including but not limited to: cash distributions, tipping fee reductions, appropriate reserves for future known liabilities and operations. Said Plan is to provide for prompt benefit to the Mid-Connecticut member towns immediately upon release of Enron settlement attachment. Said Plan is to be presented to the Board of Directors Finance Committee for review and recommendation to the full Board upon termination of the gag order and release of the court-ordered attachment on the settlement funds."

Deleted: Following Board Approval, the Plan will be presented to Judge Eveleigh for consideration.

**RESOLUTION REGARDIING CLARIFICATION OF THE MINUTES OF THE
MARCH 29, 2007 BOARD MEETING**

RESOLVED: That the minutes of the March 29, 2007 Board meeting shall be clarified as follows: The penultimate sentence of the RESOLUTION TO DIRECT MANAGEMENT TO PROVIDE FOR UTILIZATION OF SETTLEMENT FUNDS UPON RELEASE BY THE COURT shall read, "Said Plan is to be presented to the Board of Directors Finance Committee for review and recommendation to the full Board upon termination of the gag order and release of the court-ordered attachment on the settlement funds.", and the final sentence of the said Resolution shall be omitted as unnecessary.

TAB 4

FISCAL YEAR 2008

PERMIT RENEWAL CHANGES

In an effort to continue to improve customer service and standardize administrative processes, management seeks to change portions of the permit renewal processes for fiscal year 2008.

These changes include standardizing the Guarantee of Payment (“GOP”) for all projects from three months to two months, issuing one permit per vehicle to cover multiple facilities and amend the permit fee structure.

Due to the timing of the renewal process, management is presenting this information to the Board of Directors their April 2007 meeting for discussion. Renewal packages will be mailed the first week of May. A formal request will be submitted by management to the Board of Directors at their June 2007 meeting.

1. The first change requested by management is to standardize the GOP for all projects. A GOP is provided by certain accounts to minimize the accounts receivable risk. Both the Bridgeport and Mid-Connecticut Project currently require a two month GOP. The Wallingford Project currently has a three month GOP requirement. Attachment A was presented to the Wallingford Policy Board and the following resolution was approved by the Wallingford Policy Board at the April 2007 meeting.

RESOLUTION REGARDING A CHANGE TO THE PERMITTING DISPOSAL AND BILLING PROCEDURES IN REGARDS TO GUARANTEE OF PAYMENT

RESOLVED: That the Connecticut Resources Recovery Authority (the “Authority”) follow the appropriate procedures prior to amending the Wallingford Project Permitting, Disposal and Billing Procedures (the “Procedures”), which includes a thirty day public notice period.

FURTHER RESOLVED: That upon completion of the appropriate procedures the Guaranty of Payment requirement of at least three (3) months of waste disposal charges be reduced to a requirement of at least two (2) months of waste disposal charges in the Procedures.

2. The second item to be changed will be the use of a single permit per vehicle. Currently the Authority requires a permit for each facility per vehicle. For example, if a vehicle delivers waste to two waste-to-energy facilities, the vehicle would have two different permits. This is redundant and unnecessary. By issuing one permit, the Authority will standardize its processes and allow better tracking of the vehicles throughout its system. Although a vehicle may have a permit, it does not mean it will be allowed at all of the facilities. Access to the facilities is controlled by the information in the scale software and if the permit is not listed, the vehicle can not be used at that site.
3. The third change relates to the item 2 above. Currently, the Authority charges \$100 per permit per vehicle. In our example above, the hauler who deliveries waste to two waste-to-energy facilities with the same vehicle would be charged \$200 (two permits at \$100 each). Issuing one permit will save the Authority some time and effort and therefore some savings should be passed onto our customers. Management recommends that a \$100 per permit per vehicle fee remain in effect for those haulers utilizing one facility

and that a \$125 per permit per vehicle fee be charged fro those haulers utilizing more than one facility. The permit fee would apply to the entire fleet within the haulers account based upon the number of facilities to be utilized. Although there is some administrative savings for the Authority (i.e. cost of stickers, data entry, etc.) it is not completely eliminated. Using our example, the hauler who deliveries waste to two waste-to-energy facilities with the same vehicle would be charged \$125. Currently, there are only a small number of hauler accounts that use vehicles at multiple projects.

ATTACHMENT A

Wallingford Project
Guaranty of Payment Change

April 10, 2007

The Authority's management is recommending that the obligation to maintain a Guaranty of Payment ("GOP") requirement of at least three (3) months of waste disposal charges be reduced to a requirement of at least two (2) months of waste disposal charges for the Wallingford Project.

The following are the impacts on making this change:

- Standardization of Procedures
 - Currently, the Wallingford Project requires a three month GOP and the Mid-Connecticut Project and the Bridgeport Project require a two month GOP, respectively. This change would standardize the GOP's for all projects.
 - In addition, the Authority is reviewing the possibility of issuing one permit number per truck regardless of the project the customer delivers to. Standardizing the permit will support this process.
- Administrative Management
 - The Authority believes that this change would not increase accounts receivable write-offs. A review of the last five year period for all of the projects showed that there have been no write-offs regardless of the GOP amount.
 - In addition, the Authority has changed its returned check policy, whereby a check that does not clear the bank on its initial is not re-deposited. This has allowed the Authority to close out accounts that have returned checks in a more timely fashion avoiding the opportunity for delinquent hauler to continue delivering waste.
 - Standardized GOP's will improve the administrative reviews of customer GOP's and more specifically for those haulers that maintain GOPs at multiple projects.
- Customer Service
 - The requirement that the hauler maintain a three month GOP is more difficult for smaller businesses than larger hauling companies.
 - This change would enhance customer service, as the GOP calculation would be uniform for all projects.

TAB 5

**RESOLUTION REGARDING THE ADOPTION OF THE
REVISED FISCAL YEAR 2008
BRIDGEPORT PROJECT
OPERATING BUDGET AND TIP FEE**

WHEREAS: The State Bond Commission has approved the \$3 million to cover the costs associated with the closure of the Shelton landfill, and;

WHEREAS: The Authority will apply these funds when received against the Shelton Landfill post-closure reserve and;

WHEREAS: The fiscal year 2008 tip fees as proposed and as financially prudent can be reduced as a result of the receipt of these funds.

THEREFORE BE IT RESOLVED: That the fiscal year 2008 Bridgeport Project Budget be adopted substantially in the form as presented and discussed at this meeting and that a fiscal year 2008 member Tipping fee of \$76.00 per ton for the component of the fee based on actual deliveries and \$5.00 per ton for the portion of the fee based on minimum commitment tonnage be adopted.

FURTHER RESOLVED: That the adoption of this resolution is based upon the recommendation of the Solid Waste Advisory Board and that the Solid Waste Advisory Board has been advised that the minimum commitment portion of the tip fee will be increased in fiscal year 2009 by whatever is required to permit the cessation of the project on December 31, 2008 in a fiscally sound manner. They further recognize that any increase to the market tip fee component is restricted by market forces.

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

ASSUMPTIONS

	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08	
Pricing Summary	<u>Municipal Solid Waste (MSW)</u>				
	Member Town Tip Fee	\$65.70	\$70.00	\$76.00	
	Member Town Minimum Commitment Charge	\$8.00	\$8.00	\$5.00	
	Orange Tip Fee	\$62.96	\$66.98	\$73.42	
	Bethany Tip Fee	\$74.54	\$80.01	\$76.00	
	East Haven / Woodbridge Tip Fee	\$74.58	\$79.68	\$76.00	
	Bridgeport Tip Fee	\$62.02	\$65.78	\$71.61	
	Waste Mgmt Tip Fee (Contract Tier 1)	\$62.45	\$63.90	\$65.30	
	Waste Mgmt Tip Fee (Contract Tier 2)	\$61.52	\$62.90	\$64.30	
	Commercial Haulers Tip Fee (Contract)	\$69.00	\$69.00	\$72.00	
	Stamford Tip Fee (Contract)	\$62.62	\$65.15	\$66.45	
	Average Contract Tip Fee	\$63.96	\$64.88	\$66.74	
	CRRA Projects Diversion Tip Fee	\$66.00	\$67.50	\$68.50	
	<u>Recyclables</u>				
	Member Town Tip Fee	\$0.00	\$0.00	\$0.00	
	Stamford/N.Canaan Tip Fee	\$0.56	\$0.00	\$0.00	
	<u>Bulky Waste</u>				
	Bulky Waste Disposal Fee	n/a	Market Price	n/a	
	Tonnage Summary	<u>Municipal Solid Waste (MSW)</u>			
		Member	417,753	420,000	414,000
Waste Mgmt (Contract Tier 1)		125,000	125,000	125,000	
Waste Mgmt (Contract Tier 2)		124	0	0	
Commercial Haulers (Contract)		37,551	25,000	38,000	
Stamford (Contract)		67,157	75,000	70,000	
Total Contract		229,832	225,000	233,000	
CRRA Project Diversions		765	10,000	0	
Total Project MSW		648,349	655,000	647,000	
Company Spot		125,698	65,000	73,000	
Total MSW Processed		728,553	720,000	720,000	
Orange MSW		5,903	6,000	0	
Bethany MSW		1,688	1,500	1,500	
East Haven MSW		13,865	14,000	14,000	
Woodbridge MSW		3,787	3,500	3,500	
Bridgeport Municipal MSW		68,747	70,000	70,000	
Weston MSW		5,641	5,500	5,500	
Wilton MSW		9,538	9,500	9,500	
<u>Recyclables</u>					
Member		45,943	48,000	47,000	
Stamford/N. Canaan	8,117	8,000	8,000		
FCR	5,544	6,000	6,000		
Total Recyclables	59,604	62,000	61,000		
<u>Bulky Waste</u>					
Contract	n/a	20,000	0		

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

ASSUMPTIONS

	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
Ash Residue	Ash Rate (% of MSW Processed)	23.9%	24.0%	24.0%
	Total Ash Generation	173,979	172,800	172,800
	Ash Hauling Rate	\$15.46	\$16.96	\$17.38
	Ash Disposal Rate	\$30.85	\$32.87	\$34.02
	Ash Disposal Reimbursement Fee 0 - 207,192 Tons	\$25.36	\$24.77	\$25.23
	Ash Residue Fee 207,193 - 282,584	\$27.89	\$27.25	\$27.76
Other Operating	<u>Municipal Solid Waste (MSW)</u>			
	RESCO Per Ton Processing Fee	\$61.12	\$59.71	\$60.83
	Orange Per Ton Municipal Subsidy	\$4.11	\$4.19	\$4.27
	Weston Per Ton Hauling Subsidy	\$9.78	\$10.56	\$11.40
	Wilton Per Ton Hauling Subsidy	\$11.50	\$14.50	\$14.86
	Wilton & Weston Per Ton Municipal Subsidy	\$4.46	\$4.54	\$4.63
	Norwalk Per Ton Municipal Subsidy	\$1.49	\$1.51	\$1.54
	<u>Recyclables</u>			
	Per Ton Revenue Share (50% Sharing)	\$40.92	\$37.50	\$37.50
	Per Ton Processing Fee	\$37.39	\$38.12	\$38.83
	Facility Rent (Monthly)	\$51,195.90	\$52,198.00	\$53,176.00
	Equipment Rent (Monthly)	\$41,159.00	\$41,159.00	\$41,159.00
	Per Ton Fee (Percentage Rent)	\$9.18	\$9.36	\$9.54
	Residue Rate	2.64%	3.00%	3.00%
	<u>Bulky Waste</u>			
Contractor cubic yard operating fee	n/a	\$7.33	n/a	
Miscellaneous	Inflation Escalator	5.69%	2.50%	3.50%
	Contract Escalator 75% of Inflation Estimate	4.26%	1.88%	2.63%

n/a = Not Applicable

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

REVENUE & EXPENDITURE SUMMARY

REVENUES

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
34-001-000-40101	Service Charges Solid Waste - Members	\$31,280,047	\$33,262,000	\$33,652,000
34-001-000-40102	Service Charges Solid Waste - Contracts	\$14,680,498	\$15,274,000	\$15,551,000
34-001-000-41101	Bulky Waste - Municipal	\$0	\$740,000	\$0
34-001-000-41105	Ash Disposal Reimbursement Fees	\$4,229,440	\$4,280,000	\$4,360,000
34-001-000-42101	Recycling Sales	\$2,439,054	\$2,082,000	\$2,001,000
34-208-000-42101	Recycling Sales - Settlement	\$75,000	\$50,000	\$25,000
34-001-000-45101	Rental Income	\$1,171,767	\$1,186,000	\$1,189,000
34-001-000-45103	Permit Fees	\$18,200	\$10,000	\$0
34-001-000-45150	Miscellaneous Income	\$5,234	\$5,000	\$5,000
34-001-000-46101	Interest Income	\$343,289	\$266,000	\$312,000
34-001-000-48201	Use of Undesignated / Unrestricted Reserves (1)	\$0	\$2,998,000	\$4,000,000
34-001-000-48202	Use of Bond Proceeds (DSRF)	\$0	\$0	\$307,000
34-318-000-48401	Use of Board Designated Reserves (2)	\$22,999	\$0	\$0
	Total Revenues	\$54,265,528	\$60,153,000	\$61,402,000

EXPENDITURES

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
34-001-501-xxxxx	General Administration	\$1,871,682	\$2,007,000	\$1,918,000
34-001-502-xxxxx	Debt Service/Administration	\$2,302,719	\$2,147,000	\$1,981,000
34-001-503-xxxxx	Resources Recovery Facility	\$35,196,757	\$39,705,000	\$41,196,000
34-001-504-xxxxx	Ash Disposal	\$8,218,639	\$8,610,000	\$8,882,000
34-001-505-xxxxx	Waste Transport	\$544,224	\$579,000	\$563,000
34-001-506-xxxxx	Regional Recycling	\$2,575,732	\$2,892,000	\$3,000,000
34-001-508-xxxxx	Recycling Education	\$210,000	\$215,000	\$220,000
34-001-701-xxxxx	Landfill - Shelton	\$1,650,887	\$3,275,000	\$3,097,000
34-001-702-xxxxx	Landfill - Waterbury	\$814,565	\$237,000	\$19,000
34-001-7xx-xxxxx	Transfer Stations	\$368,091	\$486,000	\$526,000
	Total Expenditures	\$53,753,295	\$60,153,000	\$61,402,000
	Balance	\$512,233	\$0	\$0

(1) Assumes \$500k benefit from Waterbury landfill in FY08.

(2) Shelton Landfill Future Use Reserve

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
GENERAL ADMINISTRATION				
34-001-501-52101	Postage & Delivery Fees	\$270	\$2,000	\$500
34-001-501-52104	Telephone & Pagers	\$4,452	\$8,000	\$6,000
34-001-501-52106	Copier	\$159	\$1,000	\$500
34-001-501-52108	Duplication and Printing	(\$1,165)	\$1,000	\$1,000
34-001-501-52115	Advertising	\$3,650	\$4,000	\$4,000
34-001-501-52202	Office Supplies	\$81	\$1,000	\$1,000
34-001-501-52302	Miscellaneous Expenses	(\$100)	\$0	\$0
34-001-501-52305	Business Meetings and Travel	\$300	\$1,000	\$1,000
34-001-501-52355	Mileage Reimbursement	\$6,015	\$5,000	\$7,000
34-001-501-52505	Claims/Losses	\$74,350	\$0	\$0
34-001-501-52602	Bad Debt Expense	\$0	\$5,000	\$5,000
34-001-501-52604	Rental / Lease	\$1,129	\$0	\$0
34-001-501-52856	Legal	\$954,576	\$750,000	\$750,000
34-001-501-52859	Financial	\$31,744	\$0	\$0
34-001-501-52875	Insurance, Consulting, Brokerage Serv	\$13,546	\$16,000	\$15,000
34-001-501-52899	Other Consulting	\$500	\$0	\$50,000
34-001-501-54482	Computer Hardware	\$835	\$0	\$0
34-001-501-57820	Local Administration	\$26,731	\$151,000	\$200,000
34-001-501-57840	Allocation-Salaries	\$433,976	\$580,000	\$475,000
34-001-501-57850	Allocation-Overhead	\$320,633	\$482,000	\$402,000
	Subtotal	\$1,871,682	\$2,007,000	\$1,918,000 -4.4%
DEBT SERVICE/ADMINISTRATION				
34-001-502-55517	Interest - 1999 Guaranteed Borrowing	\$121,175	\$83,000	\$47,000
34-001-502-55535	Interest - 00 Series A	\$214,292	\$148,000	\$89,000
34-001-502-55560	Principal Repayment - 1999 Guaranteed Borrowing	\$724,583	\$718,000	\$640,000
34-001-502-55560	Principal Repayment - 00 Series	\$1,230,833	\$1,183,000	\$1,190,000
34-001-502-55585	Bank/Trustee Fees	\$11,835	\$15,000	\$15,000
	Subtotal	\$2,302,719	\$2,147,000	\$1,981,000 -7.7%

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
RESOURCES RECOVERY FACILITY				
34-001-503-52502	Fees/Licenses/Permits	\$0	\$5,000	\$5,000
34-001-503-52506	Solid Waste Tax Assesment (Dioxin Tax)	\$898,943	\$983,000	\$971,000
34-001-503-52507	Payment in Lieu of Taxes	\$2,410,312	\$2,471,000	\$2,675,000
34-001-503-52640	Insurance	\$216,302	\$227,000	\$233,000
34-001-503-52701	Contract Operating Charges	\$31,671,200	\$36,019,000	\$37,312,000
	Subtotal	\$35,196,757	\$39,705,000	\$41,196,000 3.8%
ASH DISPOSAL				
34-001-504-52706	Contract Hauling-Ash	\$2,689,399	\$2,930,000	\$3,003,000
34-001-504-52711	Disposal Fees-Ash	\$5,529,240	\$5,680,000	\$5,879,000
	Subtotal	\$8,218,639	\$8,610,000	\$8,882,000 3.2%
WASTE TRANSPORT				
34-001-505-52509	Transfer/Transport Subsidies	\$544,224	\$579,000	\$563,000
	Subtotal	\$544,224	\$579,000	\$563,000 -2.8%
REGIONAL RECYCLING				
34-001-506-52104	Telephone & Pagers	\$1,482	\$6,000	\$2,000
34-001-506-52115	Advertising	\$11,204	\$10,000	\$15,000
34-001-506-52302	Miscellaneous Expenses	\$293	\$0	\$0
34-001-506-52404	Building Operations	\$65,067	\$100,000	\$80,000
34-001-506-52409	Other Repairs and Maintenance	\$0	\$23,000	\$15,000
34-001-506-52415	Grounds Maintenance	\$2,750	\$5,000	\$4,500
34-001-506-52502	Fees/Licenses/Permits	\$290	\$3,600	\$500
34-001-506-52505	Claims / Losses	\$0	\$800	\$1,000
34-001-506-52617	Electronic Recycling	\$7,968	\$30,000	\$80,000
34-001-506-52660	Recycling Capital Reserve	\$0	\$40,600	\$21,000
34-001-506-52701	Contract Operating Charges	\$2,022,856	\$2,144,000	\$2,145,000
34-001-506-52710	Disposal Fees-Solid Waste	\$78,867	\$111,000	\$111,000
34-001-506-52858	Engineering	\$8,547	\$20,000	\$25,000
34-001-506-52899	Other Consulting	\$6,330	\$0	\$14,000
34-001-506-53304	Electricity	\$29,226	\$35,000	\$42,000
34-001-506-53309	Other Utilities	\$18,364	\$23,000	\$28,000
34-001-506-54491	Other Equipment	\$14,363	\$0	\$0
34-001-506-56605	Construction	\$65,497	\$60,000	\$115,000
34-001-506-57820	Local Administration	\$16,425	\$17,000	\$38,000
34-001-506-57840	Allocation-Salaries	\$130,425	\$143,000	\$143,000
34-001-506-57850	Allocation-Overhead	\$95,778	\$120,000	\$120,000
	Subtotal	\$2,575,732	\$2,892,000	\$3,000,000 3.7%
RECYCLING EDUCATION				
34-001-508-57821	Education Expenses	\$210,000	\$215,000	\$220,000
	Subtotal	\$210,000	\$215,000	\$220,000

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
LANDFILL - SHELTON				
34-001-701-52104	Telephone & Pagers	\$3,465	\$4,000	\$4,000
34-001-701-52302	Miscellaneous Services	\$0	\$2,000	\$0
34-001-701-52404	Building Operations	\$1,109	\$2,500	\$2,500
34-001-701-52407	Project Equipment Maintenance	\$12,850	\$56,000	\$55,000
34-001-701-52415	Grounds Maintenance	\$50,587	\$102,000	\$80,000
34-001-701-52502	Fees/Licenses/Permits	\$33,038	\$34,000	\$34,000
34-403-701-52647	Future Use Reserve	\$279,000	\$0	\$0
34-001-701-52650	Post Closure Reserve	\$1,000,000	\$2,400,000	\$2,400,000
34-001-701-52701	Contract Operating Charges	\$99,633	\$156,000	\$156,000
34-001-701-52709	Other Operating Charges	\$510	\$5,000	\$5,000
34-001-701-52858	Engineering	\$25,011	\$75,500	\$38,000
34-001-701-52901	Environmental Testing	\$92,457	\$139,000	\$150,000
34-001-701-53304	Electricity	\$19,552	\$32,500	\$32,500
34-001-701-53309	Other Utilities	\$4,291	\$13,500	\$13,500
34-001-701-55582	Letter of Credit Fees	\$6,385	\$7,000	\$7,000
34-001-701-56605	Construction	\$0	\$225,000	\$100,000
34-001-701-52669	Future Use Expense	\$22,999	\$0	\$0
34-001-701-58001	Contingency	\$0	\$21,000	\$19,500
	Subtotal	\$1,650,887	\$3,275,000	\$3,097,000
				-5.4%
LANDFILL - WATERBURY				
34-001-702-52104	Telephone & Pagers	\$0	\$1,000	\$1,000
34-001-702-52302	Miscellaneous Services	\$0	\$10,000	\$3,000
34-001-702-52502	Fees/Licenses/Permits	\$0	\$3,000	\$3,000
34-001-702-52701	Contract Operating Charges	\$0	\$147,000	\$0
34-001-702-52650	Post Closure Reserve	\$400,000	\$40,000	\$0
34-001-702-52670	Closure Reserve	\$400,000	\$0	\$0
34-001-702-52858	Engineering	\$8,500	\$20,000	\$5,000
34-001-702-52901	Environmental Testing	\$6,065	\$15,000	\$6,000
34-001-702-55585	Bank/Trustee Fees	\$0	\$1,000	\$1,000
	Subtotal	\$814,565	\$237,000	\$19,000
				-92.0%
TRANSFER STATIONS				
34-001-xxx-52404	Building Operations	\$0	\$7,000	\$5,000
34-001-xxx-52502	Fees/Licenses/Permits	\$875	\$27,000	\$27,000
34-001-xxx-52508	Municipal Subsidy	\$14,929	\$20,000	\$20,000
34-001-xxx-52858	Engineering	\$19,699	\$19,000	\$11,000
34-001-xxx-52901	Environmental Testing	\$106,069	\$107,000	\$115,000
34-001-xxx-56605	Construction	\$226,519	\$306,000	\$348,000
	Subtotal	\$368,091	\$486,000	\$526,000
				8.2%

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
TRANSFER STATION - DARIEN				
34-001-710-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000
34-001-710-52858	Engineering	\$2,748	\$2,000	\$1,000
34-001-710-52901	Environmental Testing	\$15,695	\$15,000	\$16,000
34-001-710-56605	Construction	\$17,323	\$20,000	\$55,000
	Subtotal	\$35,891	\$40,000	\$75,000 87.5%
TRANSFER STATION - FAIRFIELD				
34-001-711-52404	Building Operations	\$0	\$7,000	\$0
34-001-711-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000
34-001-711-52858	Engineering	\$11,455	\$10,000	\$1,000
34-001-711-52901	Environmental Testing	\$11,904	\$15,000	\$16,000
34-001-711-56605	Construction	\$25,590	\$104,000	\$65,000
	Subtotal	\$49,074	\$139,000	\$85,000 -38.8%
TRANSFER STATION - GREENWICH				
34-001-712-52502	Fees/Licenses/Permits	\$125	\$6,000	\$6,000
34-001-712-52858	Engineering	\$0	\$1,000	\$1,000
34-001-712-52901	Environmental Testing	\$15,694	\$15,000	\$16,000
34-001-712-56605	Construction	\$70,686	\$27,000	\$23,000
	Subtotal	\$86,505	\$49,000	\$46,000 -6.1%
TRANSFER STATION - MILFORD				
34-001-713-52502	Fees/Licenses/Permits	\$125	\$5,000	\$5,000
34-001-713-52858	Engineering	\$0	\$1,000	\$3,000
34-001-713-52901	Environmental Testing	\$15,694	\$15,000	\$16,000
34-001-713-56605	Construction	\$33,991	\$31,000	\$23,000
	Subtotal	\$49,810	\$52,000	\$47,000 -9.6%

CRRA / SWAB / SWEROC - BRIDGEPORT PROJECT

EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	ADOPTED FY08
TRANSFER STATION - NORWALK				
34-001-714-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000
34-001-714-52508	Municipal Subsidy	\$14,929	\$20,000	\$20,000
34-001-714-52858	Engineering	\$0	\$1,000	\$1,000
34-001-714-52901	Environmental Testing	\$15,694	\$15,000	\$16,000
34-001-714-56605	Construction	\$54,373	\$44,000	\$81,000
	Subtotal	\$85,121	\$83,000	\$121,000 45.8%
TRANSFER STATION - SHELTON				
34-001-715-52404	Building Operations	\$0	\$0	\$5,000
34-001-715-52502	Fees/Licenses/Permits	\$0	\$1,000	\$1,000
34-001-715-52901	Environmental Testing	\$0	\$2,000	\$3,000
34-001-715-56605	Construction	\$1,295	\$6,000	\$6,000
	Subtotal	\$1,295	\$9,000	\$15,000 66.7%
TRANSFER STATION - TRUMBULL				
34-001-716-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000
34-001-716-52858	Engineering	\$2,748	\$2,000	\$2,000
34-001-716-52901	Environmental Testing	\$15,694	\$15,000	\$16,000
34-001-716-56605	Construction	\$11,972	\$50,000	\$54,000
	Subtotal	\$30,539	\$70,000	\$75,000 7.1%
TRANSFER STATION - WESTPORT				
34-001-717-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000
34-001-717-52858	Engineering	\$2,748	\$2,000	\$2,000
34-001-717-52901	Environmental Testing	\$15,694	\$15,000	\$16,000
34-001-717-56605	Construction	\$11,289	\$24,000	\$41,000
	Subtotal	\$29,856	\$44,000	\$62,000 40.9%
	Total Transfer Stations	\$368,091	\$486,000	\$526,000 8.2%

BRIDGEPORT PROJECT

WORKING CAPITAL & RESERVE BALANCES

Restricted

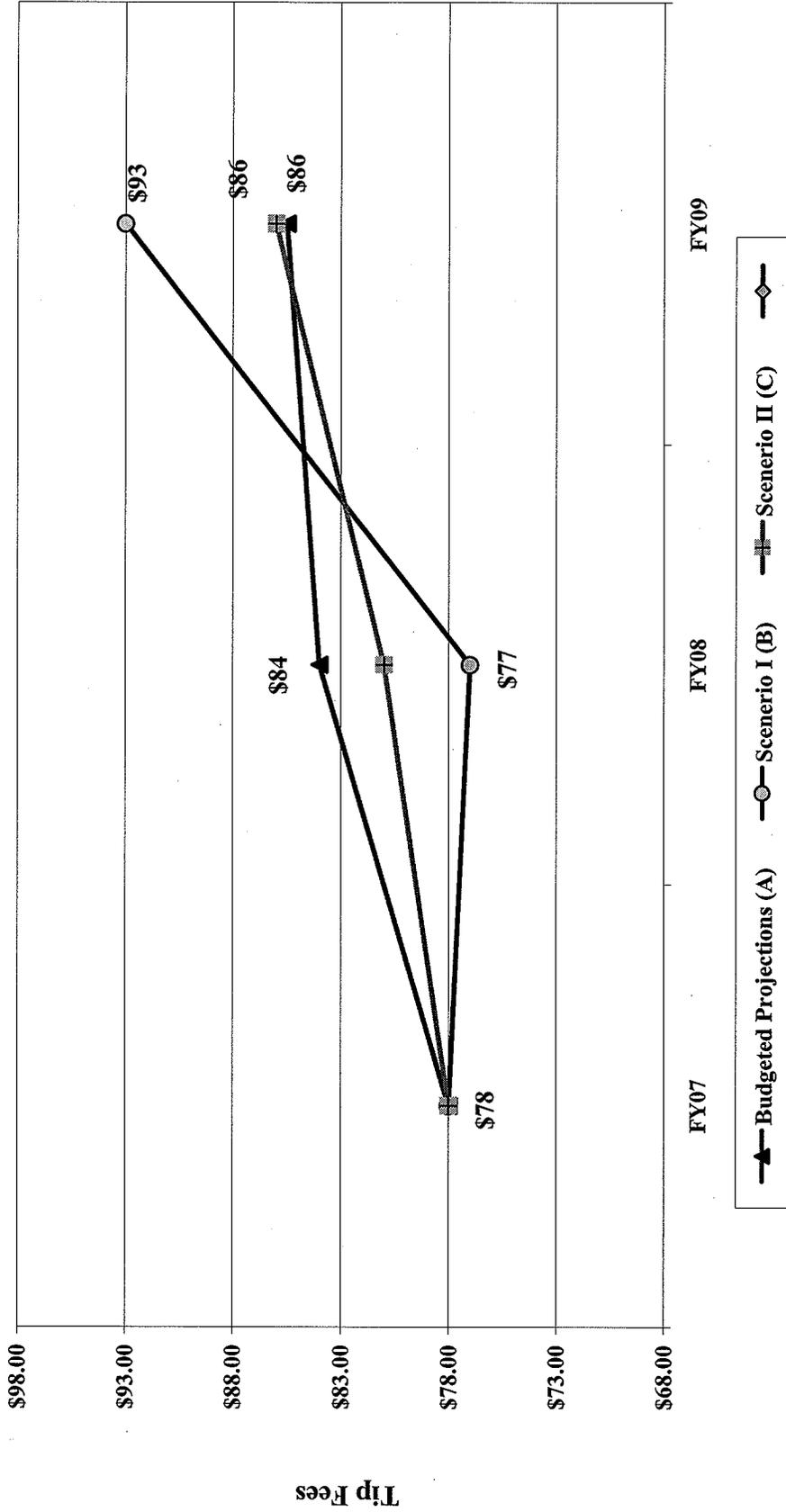
<i>Account</i>	<i>Actual</i>	<i>Projected</i>		
	<i>6/30/2006</i>	<i>6/30/2007</i>	<i>6/30/2008</i>	<i>12/31/2008</i>
Shelton LF Future Use (1)	\$792,006	\$792,006	\$792,006	\$359,006
Subtotal	\$792,006	\$792,006	\$792,006	\$359,006

Unrestricted

<i>Account</i>	<i>Actual</i>	<i>Projected</i>		
	<i>6/30/2006</i>	<i>6/30/2007</i>	<i>6/30/2008</i>	<i>12/31/2008</i>
Operating Account (2)	\$6,303,154	\$1,305,000	\$805,000	\$205,000
Shelton LF Postclosure (3)	\$4,977,496	\$7,377,496	\$9,777,496	\$11,977,496
Waterbury LF Closure (4)	\$730,884	\$516,000	\$500,000	\$0
Waterbury LF Postclosure (3)	\$408,982	\$650,000	\$650,000	\$650,000
Recycling Capital Reserve (5)	\$94,407	\$135,407	\$176,407	\$176,407
Subtotal	\$12,514,923	\$9,983,903	\$11,908,903	\$13,008,903
Total	\$13,306,929	\$10,775,909	\$12,700,909	\$13,367,909

- (1) Required by DEP permit / consent order.
- (2) Working Capital to be used for future tip fee stabilization.
- (3) Required by Permit and to meet the financial assurance test.
- (4) Required to cover the costs associated with capping the landfill.
- (5) Board designated reserve funded from the net settlements from East Haven and Stamford.

Bridgeport Project Tip Fee Projections



(A) Projections as provided in January 2007 during the budget process. Excludes State Bond Funds, Wtby LF proceeds and current projected deficit.
 (B) Assumes full use of \$3M of State Bond Funds in FY08. Also includes current deficit projections, but excludes Wtby LF proceeds.
 (C) Assumes State Bond Funds applied in FY08 and FY09 and benefit from Wtby LF in FY08.

TAB 6

**RESOLUTION REGARDING SOLID WASTE CONSULTING
SERVICES TO SUPPORT PROCUREMENT OF
TRANSPORTATION AND DISPOSAL SERVICES FOR
PROCESS RESIDUE, NON-PROCESSIBLE WASTE, AND
BYPASS WASTE**

RESOLVED: That the President is hereby authorized to amend a Request for Services with Alternative Resources, Inc., to increase the cost of performance, for solid waste consulting services to support procurement of transportation and disposal services, substantially as discussed and presented at this meeting.

Connecticut Resources Recovery Authority

Contract Summary for Contract entitled

Agreement for Solid Waste Consulting Services

Presented to the CRRA Board on: April 26, 2007

Vendor/ Contractor(s): Alternative Resources, Inc.

Effective date: January 1, 2007

Contract Type/Subject matter: Request for Services (Pursuant to on-call solid waste consulting services agreement)

Facility (ies) Affected: Mid-Connecticut Waste Processing Facility & Transfer Stations

Original Contract: Solid Waste Consulting Services Agreement No. 070110.

Term: January 1, 2007 through June 30, 2007.

Contract Dollar Value: \$74,095
Original estimate: \$47,527.00
Additional Expenditure: \$26,568.00

Amendment(s): Not applicable

Term Extensions: Not applicable

Scope of Services: Support with procurement of transportation and disposal capacity at out-of-state landfills for process residue, non-processible waste, and bypass waste generated from within the Mid-Connecticut Project

Other Pertinent Provisions: None

Connecticut Resources Recovery Authority

Request for Services with Alternative Resources, Inc.

April 26, 2007

Executive Discussion

CRRA executed a Request for Services with Alternative Resources, Inc. ("ARI") on January 1, 2007 for consulting services supporting CRRA with procurement of transportation and disposal services for the process residue and non-processible waste generated at the Mid-Connecticut Waste Processing Facility, and for bypass waste generated at CRRA's Mid-Connecticut Transfer Stations. This Request for Services was executed pursuant to a solid waste consulting agreement.

Additional work has been necessary for this activity beyond what was originally contemplated by CRRA. Continuation of the consulting services will bring the total dollar amount for this activity to greater than \$50,000. This is to seek board approval to expend these additional funds.

Discussion

CRRA engaged ARI to provide solid waste consulting services specifically associated with procuring transportation and disposal services necessary to ship the process residue and non-processible waste to an out-of-state landfill once CRRA's Hartford landfill reached capacity.

The scope of these services has involved the following:

- Interaction with proposers and preparation of addenda to the RFQP
- Assistance with revisions to the contract
- Evaluation of Proposals
- Economic analysis of bid proposals
- Development of questions for bidders
- Participation in interviews with bidders
- Assistance in final contract negotiations

The scope of services and estimated time of performance for these services was initially based on a conservative assumption that CRRA would not receive a permit modification to increase the capacity at the Hartford landfill, and that consequently the Hartford landfill would exhaust its available capacity on or about March 1, 2007, and that CRRA would in-turn have to begin shipping the process residue and non-processible waste generated at the Hartford waste-to-energy facility to out-of-state landfills beginning on March 1, 2007.

As the procurement effort transpired, the circumstances involving the Hartford landfill changed. In early February 2007, following the successful negotiation of the Settlement Agreement between CRRA and the City of Hartford, it became more probable that CRRA would receive its permit modification for the landfill, providing capacity for these wastes through December 2008, and that CRRA would therefore not have to begin shipping the waste to an out-of-state landfill in March 2007. (In fact, DEP issued a Notice of Tentative Determination for the landfill permit modification in early February, the 30 day comment period passed with no comments, and the final permit was issued March 29).

Accordingly, in Mid-February CRRA made a decision to postpone awarding a contract for a March 2007 start date, and instead requested that each of the bidders advise CRRA if, in the event the start date for their proposed services were to be postponed from March 2007 to January 2009, would they maintain pricing, waive demobilization fees, and agree to certain revisions to the contract.

This exercise involved additional rounds of correspondence with the bidders, additional analysis and financial modeling of the bids, and additional preparation for bidder interviews.

Consequently, the final costs for ARI's services will increase. The services are expected to be completed by the end of June 2007.

Financial Summary

The expenses associated with this Request for Services with Alternative Resources, Inc. will be funded from the Mid-Connecticut Project budget using anticipated surplus funds from the Fiscal Year 2007 operating budget.

TAB 7

Resolution Regarding the Standard Form Municipal Solid Waste Delivery Agreement for the Bridgeport Project

Resolved: That the President is authorized to execute agreements for delivery of Acceptable Waste to CRRA's Bridgeport Project using the standard form hauler agreement substantially as presented and discussed at this meeting.

**Connecticut Resource Recovery Authority
Contract Summary for Standard Form Hauler Agreements**

Presented to the Board: April 26, 2007

Haulers: Currently 7 commercial haulers.

Contract Type: Standard form Municipal Solid Waste Delivery Agreement

Facility: Bridgeport Project

Aggregate Revenue: \$2,700,000 in FY08 based on 37,500 tons.

Term: July 1, 2007 – June 30, 2008

Term Extensions: None

Budgeted Tonnage: 37,500 tons of Commercial Contract Waste for FY08

Service Fee Structure: \$72.00/ton for FY08

Delivery Requirement: Hauler agrees to deliver all Acceptable Waste generated within the corporate boundaries of the Bridgeport project municipalities that Hauler collects or comes into its possession, provided, however that each Hauler may not exceed its delivery cap. If Hauler exceeds its delivery cap, CRRA may suspend Hauler's access to the Designated Facility

Delivery Standard: Acceptable Solid Waste in accordance with Bridgeport Permitting, Disposal & Billing Procedures.

Credit Security: Guaranty of payment in a form of letter of credit, surety bond or cashier check in the amount equal to 2 months of waste charges.

BRIDGEPORT SOLID WASTE DELIVERY AGREEMENT

This BRIDGEPORT SOLID WASTE DELIVERY AGREEMENT (the "Agreement") is made and entered into as of this 1st day of July, 2007, by and between the **CONNECTICUT RESOURCES RECOVERY AUTHORITY**, a body politic and corporate, constituting a public instrumentality and political subdivision of the State of Connecticut, having its principal offices at 100 Constitution Plaza, Hartford, Connecticut 06103-1722 (hereinafter "CRRA") and _____, a _____, having its principal offices at _____, (hereinafter "Hauler", the term "Hauler" also includes any affiliates, subsidiaries, related entities, employees and/or agents).

Preliminary Statement

Pursuant to the terms and conditions set forth below, CRRA is willing to accept "Acceptable Waste," as defined in CRRA's *Bridgeport Project Permitting, Disposal and Billing Procedures* ("Procedures"), attached hereto as **Exhibit A** and made a part hereof, generated within the corporate boundaries of CRRA Project Municipalities (as hereinafter defined) and delivered by Hauler to CRRA's Bridgeport resources recovery facility located at 6 Howard Avenue, Bridgeport, Connecticut (the "Designated Facility").

NOW, THEREFORE, in consideration of CRRA issuing to Hauler a permit to dispose of Acceptable Waste at the Designated Facility, the mutual covenants, promises and representations contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, CRRA and Hauler hereby agree as follows.

Terms and Conditions

1. All terms that are not defined in this Agreement shall have the same respective meanings assigned to such terms in the Procedures attached hereto as **Exhibit A** and made a part hereof. The Procedures are hereby made a part of this Agreement in their entirety.
2. For purposes of this Agreement, (i) the term "Wesi Projects" shall mean the resources recovery projects operated by Wheelabrator Environmental Systems, Inc., or Riley Energy Systems of Lisbon Corporation and located in Lisbon, Connecticut, Peekskill, New York, Millbury, Massachusetts and North Andover, Massachusetts; (ii) the term "Member Municipalities" shall mean those municipalities that either are members of CRRA's Bridgeport, Mid-Connecticut, Wallingford and Southeast resources recovery projects or have an agreement to deliver solid waste to such projects; and (iii) the term "Non-Member Municipalities" shall mean those municipalities that are not members of any CRRA resources recovery project or do not have any agreement with CRRA to deliver Acceptable Waste to any such CRRA project, but excluding those municipalities that are either members of the Bristol resources recovery project in Bristol, Connecticut (the "Bristol Project") or have a written agreement to deliver solid waste to the Bristol Project or any of the Wesi Projects. Hauler is prohibited from delivering any Acceptable Waste to the Designated Facility originating from Wesi Projects.
3. Prior to delivering any Acceptable Waste to the Designated Facility, Hauler shall obtain all permits that are required by the Procedures and shall comply with all other pre-delivery requirements set forth therein and in the applications (including

instructions) for such permits. Hauler shall also, at all times, comply with the Procedures, including any amendments thereto that are made by CRRA from time to time.

4. Prior to delivering any Acceptable Waste to the Designated Facility, Hauler shall submit, along with its permit application, a guaranty of payment satisfactory to CRRA in all respects and in the form of a letter of credit, a surety bond or a cashier's check in an amount sufficient to cover at least two (2) months of waste disposal charges as estimated by CRRA. At its sole discretion, CRRA shall reassess the amount of the guarantee as defined in the Procedures.
5. Hauler shall amend its letter of credit or surety bond or provide any additional cashier's checks to CRRA if requested to do so by CRRA for any additional amounts. Further, if Hauler submits to CRRA, either a letter of credit or surety bond, Hauler shall, within sixty (60) days before the expiration of the same, renew the letter of credit or surety bond and shall promptly furnish the renewed letter of credit or surety bond to CRRA. If Hauler's letter of credit or surety bond is canceled or terminated, Hauler shall immediately submit to CRRA a new letter of credit or surety bond that complies with the requirements of this paragraph 5. If Hauler fails to comply with any of the requirements of this paragraph 5, then CRRA, at its sole discretion, may temporarily or permanently deny Hauler any further access to the Designated Facility and/or revoke its permit for the same until the requirements of this paragraph 5 are met.
6. During the term of this Agreement, Hauler shall deliver to the Designated Facility, all Acceptable Solid Waste generated within the corporate boundaries of all of the Member Municipalities that Hauler collects pursuant to this agreement or otherwise, or that comes into Hauler's possession through other means; provided however, Hauler shall be subject to an Acceptable Waste delivery cap of _____ tons per Fiscal Year. In the event Hauler exceeds the foregoing Acceptable Waste delivery cap, CRRA may suspend Hauler's access to the Designated Facility.
7. For the purposes of this Agreement, the term Fiscal Year shall mean a year commencing July 1st and terminating June 30th of the following year. Hauler shall pay CRRA the following Service Fee of Seventy-two and 00/100 (72.00) for each ton of Acceptable Solid Waste generated in Fiscal Year 2008 within the corporate boundaries of any CRRA Project Municipalities and delivered to Designated Facility by Hauler pursuant to this Agreement.
8. In the event that Hauler fails to comply with any of its obligations under this Agreement, such failure shall constitute an event of default on the part of the Hauler hereunder and CRRA shall have the right to: 1) suspend CRRA's performance under the agreement; 2) to take such commercially reasonable steps as appropriate to protect CRRA's interests; and or 3) to exercise any remedy(s) available at law or in equity to CRRA.
9. Hauler shall at all times defend, indemnify and hold harmless CRRA, any Operator and their respective directors, officers, employees and agents on account of and from and against any and all liabilities, actions, claims, damages losses, judgments, workers' compensation payments, costs and expenses (including but not limited to attorneys' fees and court costs) arising out of injuries to the person

(including death), damage to property or any other damages alleged to have been sustained by: (a) CRRA, any operator, or any of their respective directors, officers, employees, agents or subcontractors, or (b) Hauler or any of its directors, officers, employees, agents or subcontractors, or (c) any other person, to the extent any such injuries, damage or damages are caused or alleged to have been caused, in whole or in part, by the acts, omissions or negligence of Hauler, any of its affiliates, directors, officers, employees, agents or subcontractors. Hauler's obligations under this paragraph 8 shall survive the termination or expiration of this Agreement.

10. Hauler further undertakes to reimburse CRRA for damage to property of CRRA caused by Hauler or its subcontractors. The existence of insurance shall in no way limit the scope of this indemnification. Hauler's obligations under this paragraph 10 shall survive the termination or expiration of the Agreement.
11. Hauler shall pay any invoices rendered by CRRA for any charges and costs incurred in connection with this Agreement, including but not limited to disposal charges, penalties, fines, interest charges, attorneys fees and adjustments, within twenty (20) days from the date of such invoice. If Hauler fails to do so, CRRA, at its sole discretion, may immediately deny Hauler any further access to the Designated Facility and/or revoke its permit for the same until Hauler pays in full to CRRA all past due invoices including any interest thereon. In the event CRRA denies Hauler further access to the Designated Facility and/or revokes its permit in accordance with paragraph 5 and this paragraph 10, Hauler is not relieved of its legal responsibilities to perform its obligations under this Agreement.
12. Any Acceptable Waste delivered by Hauler must comply with the requirements for Acceptable Waste set forth in the Procedures. If Hauler does not comply with the foregoing requirements set forth in the Procedures, CRRA, at its sole discretion, may deny Hauler temporarily or permanently any further access to the Designated Facility and/or revoke its permit for the same.
13. This Agreement may not be assigned in whole or in part by the Hauler, and shall be void if so assigned, except upon express written consent of CRRA. In the event of a dissolution of or merger involving Hauler, Hauler shall promptly provide CRRA with written notice of such event, including the effective date thereof.
14. This Agreement shall inure to the benefit of and be binding upon the heirs, personal representatives, successors and assigns of the parties hereto.
15. This Agreement shall be governed by and construed in accordance with the laws of the State of Connecticut as such laws are applied to contracts between Connecticut residents entered into and to be performed entirely in Connecticut.
16. The term of this Agreement shall commence on July 1, 2007 (the "Commencement Date") and shall continue until June 30, 2008. This Agreement shall become effective on the Commencement Date, subject to the approval of CRRA's Board of Directors.

17. This Agreement constitutes the entire agreement and understanding between the parties hereto and concerning the subject matter hereof and supersedes any and all previous agreements, written or oral, between the parties hereto and concerning the subject matter hereof.
18. Hauler agrees to modify the terms of this Agreement if CRRA requests modifications necessitated by CRRA's financing purposes.
19. Hauler agrees to the following: (1) Hauler agrees and warrants it will not discriminate or permit discrimination against any person or group of persons on the grounds of race, color, religious creed, age, marital status, national origin, ancestry, sex, sexual orientation, mental retardation or physical disability, including, but not limited to, blindness, unless it is shown by Hauler that such disability prevents performance of Hauler's services in any manner prohibited by the laws of the United States or of the State of Connecticut; (2) Hauler further agrees to take affirmative action to insure that applicants with job related qualifications are employed and that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, sexual orientation, mental retardation, or physical disability, including, but not limited to, blindness, unless it is shown by Hauler that such disability prevents performance of its services; (3) Hauler agrees, in all solicitations or advertisements for employees placed by or on behalf of Hauler, to state that it is an "affirmative action-equal opportunity employer" in accordance with regulations adopted by the Connecticut Commission on Human Rights and Opportunities (the "Commission"); (4) Hauler agrees to provide each labor union or representative of workers with which Hauler has a collective bargaining agreement or other contract or understanding and each vendor with which Hauler has a contract or understanding, a notice to be provided by the Commission, advising the labor union, workers' representative and vendor of Hauler's commitments under Sections 4a-60 and 4a-60a of the Connecticut General Statutes and to post copies of the notice in conspicuous places available to employees and applicants for employment; (5) Hauler agrees to comply with each applicable provision of Sections 4a-60, 4a-60a, 46a-68e, and 46a-68f, inclusive, of the Connecticut General Statutes and with each regulation or relevant order issued by the Commission pursuant to Sections 46a-56, 46a-68e, and 46a-68f of the Connecticut General Statutes; and (6) Hauler agrees to provide the Commission with such information requested by the Commission, and permit access to pertinent books, records and accounts concerning the employment practices and procedures of Hauler as related to the applicable provisions of Sections 4a-60, 4a-60a and 46a-56 of the Connecticut General Statutes. If this Agreement is a public works contract, Hauler agrees and warrants that it will make good faith efforts to employ minority business enterprises as subcontractors and suppliers of materials in such public works project.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals as of the day and year first written above.

[NAME OF HAULER]

CONNECTICUT RESOURCES
RECOVERY AUTHORITY

By: _____

Its _____
Duly Authorized

By: _____

Thomas D. Kirk
Its President
Duly Authorized

TAB 8

RESOLUTION REGARDING ENVIRONMENTAL EQUITY STATEMENT

RESOLVED: That the Board hereby adopts the Environmental Equity Statement substantially as presented and discussed at this meeting.

**Connecticut Resources Recovery Authority
Environmental Equity Statement**

April 26, 2007

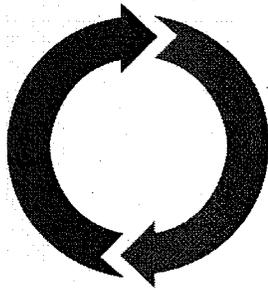
Executive Summary

This is to request that the CRRA Board of Directors adopt a statement of guiding principles with regard to matters of environmental equity.

Discussion

CRRA is committed to serving all the people of Connecticut, but recognizes it has a special obligation to those communities in which its facilities are located. Since being reconstituted in 2002, the new CRRA has worked to develop stronger ties with its host communities, many of which have diverse populations. These efforts were crystallized in the agreements reached between CRRA and the City of Hartford related to closure of the Hartford landfill, in which CRRA agreed to provide funding and technical assistance to help the city increase its recycling rates and reduce air pollution, and in applications for modifications to its permits for the landfill and recycling center, which included significant community outreach efforts.

The Environmental Equity Statement codifies the principles which guided CRRA through these processes. The Statement reflects similar policies promulgated at the federal and state levels and reinforces CRRA's commitment to openness, transparency, accountability and serving the best interests of its host communities and member towns.



CONNECTICUT RESOURCES RECOVERY AUTHORITY

ENVIRONMENTAL EQUITY STATEMENT

The Connecticut Resources Recovery Authority was created in 1973 to serve all Connecticut citizens by providing environmentally safe methods for disposing of trash. The CRRA Board of Directors, reconstituted in 2002, agreed that CRRA would conduct its activities with the utmost openness, transparency and accountability, and these values were reflected in the Board's Mission Statement adopted in 2002. Thus, CRRA declares this its Environmental Equity Statement:

CRRA will perform its mission of service to the people, towns and businesses of Connecticut while recognizing that all state residents should be treated equitably under the state's environmental and facility siting laws regardless of race, ethnicity, culture, economic status or location. CRRA will endeavor to make all decisions in the best interests of all of Connecticut's citizens and stakeholders. Further, CRRA will make every effort to limit the number of CRRA facilities concentrated in any one municipality. In carrying out its mission, CRRA will strive to insure the burden of location of CRRA facilities is fairly shared and to minimize any impacts that may be caused by the presence of CRRA facilities.

CRRA provides solid waste management, recycling and energy generation services in a manner that protects the public from the generation, storage, unsafe disposal and release of toxic and/or hazardous substances that threaten our air, land and water resources. Since its creation, CRRA has enabled the state to close dozens of town dumps which threaten our state's environment and replace them with a network of modern, engineered trash-to-energy facilities, which safely turn waste into electricity and whose state-of-the-art emissions controls prevent the uncontrolled release of pollutants out of our air.

CRRA recognizes its obligations to all its constituencies:

- The cities and towns CRRA serves expect the best possible service at the lowest possible cost, minimizing the burden on their taxpayers.
- The people of Connecticut need the vital public health services of trash disposal, including recycling.
- The communities and neighborhoods that host CRRA facilities must not be unfairly or unavoidably impacted by CRRA's operations. CRRA will negotiate benefits communities that host CRRA facilities.

CRRA will meet these obligations, whenever possible, with these actions:

- Taking all reasonable steps to ensure the fair treatment under the law and meaningful public involvement of all people regardless of race, color, national

origin or income with respect to the siting and development new or expanded facilities. In particular, whenever it is appropriate CRRA provide for enhanced public notification and outreach to increase public participation and will hold public participation meetings to solicit input from the affected community and municipality.

- Working to ensure that its public documents, notices and hearings relating to human health or the environment are concise, understandable and readily accessible to the public.
- Striving to ensure that all its facilities take all required and prudent steps to comply with its permits, the state's environmental laws and regulations and to protect the community's environment and public health from unreasonable pollution.
- Recognizing that governments are the duly elected representatives of citizens in their communities and working in partnership with the governments of communities that host CRRA facilities. CRRA will provide benefits to its host communities that balance its obligation to host communities with its obligation to provide cost-effective services to all its participating cities and towns.

ORIGINAL

Prepared by: Paul Nonnenmacher
Director of Public Affairs

Approved by: Board of Directors

Effective Date: Month day, year

TAB 9

**RESOLUTION REGARDING EXPENDITURE FOR RETROFIT
OF DIESEL EQUIPMENT AT THE MID-CONNECTICUT
WASTE PROCESSING FACILITY, RECYCLING FACILITIES
& THE HARTFORD LANDFILL**

RESOLVED: That the President of CRRRA be authorized to expend \$150,000, to be taken from the Mid-Connecticut Rolling Stock Reserve account, to retrofit 16 pieces of heavy-duty diesel equipment as required by the Host Community Agreement contained in the Settlement Agreement with the City of Hartford and the modification of the Solid Waste Permit to Operate the Hartford Landfill, substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority Mid-Connecticut Project

Retrofit of Diesel Equipment at the Mid-Connecticut Waste Processing Facility, Recycling Facilities & the Hartford Landfill

April 26, 2007

Executive Summary

On February 1, 2007, CRRA signed a Settlement Agreement with the City of Hartford. This Agreement requires CRRA and the City of Hartford to cooperate in obtaining state funding for a portion of the costs of Closure and Post-Closure Care and Monitoring and in obtaining a modification of the Solid Waste Permit to Operate the Hartford Landfill. Included in the Settlement Agreement and in the modification of the Solid Waste Permit to Operate is a Host Community Agreement. In the Host Community Agreement, CRRA agrees to pay for the retrofit of its off-road heavy equipment to lower air emissions.

CRRA owns sixteen pieces of heavy-duty diesel equipment such as loaders, bulldozers and excavators that operate within the City of Hartford. Technology exists to significantly reduce the air emissions from this equipment. CRRA can install catalytic converter mufflers (CCMs) supplied by the original equipment manufacturer (OEM) that can significantly reduce the emissions of carbon monoxide, volatile organic compounds and particulates. The installation of these CCMs is a simple process and the cost is generally less than \$5000 per piece of equipment. In addition to the installation of the CCMs, these pieces of heavy-duty equipment can be "repowered"; that is, overhauled mechanically to improve their efficiency and reduce the emissions of carbon monoxide, volatile organic compounds, particulates and nitrogen oxides. The cost of "repowering" each of the pieces of heavy-duty diesel equipment is about \$15,000 per unit.

This is to request that the CRRA Board of Directors approve the expenditure of \$150,000, from the Mid-Connecticut Rolling Stock Reserve, to cover the installation of CCMs on 16 pieces of CRRA's heavy-duty diesel equipment and the "repowering" of five of those pieces of heavy-duty diesel equipment for the period from January 1, 2007 through July 15, 2007.

Discussion

CRRA has operations in several locations across the City of Hartford from the South Meadows to Murphy Road to the North Meadows. CRRA manages its operations so as to minimize the environmental impact. CRRA is required, by the terms of the Settlement Agreement with the City of Hartford and the modified Solid Waste Permit for closure of the Hartford Landfill, to spend \$150,000 retrofitting its diesel equipment to improve air quality in the city.

CRRA staff has examined the diesel equipment that CRRA owns. Based on each piece's hours of operation and the remaining useful life, and in consultation with the OEM, a Fleet Management Plan has been drafted, based on the cost-effectiveness of adding pollution control equipment to each piece. The US EPA has verified and recognizes emission reductions of 20% for particulate matter, 20% for carbon monoxide and 40% for hydrocarbons (volatile organic compounds) from the installation of CCMs. These mufflers are expected to have the same useful life as a normal muffler.

According to Caterpillar, the OEM, "repowering" of the so-called "unregulated" pieces of heavy-duty diesel equipment to the EPA's Tier I diesel emissions standard will produce additional emissions reductions of 51.3% for particulate matter, 64.1% for carbon monoxide, 44.4% for hydrocarbons (volatile organic compounds) and 42.8% for nitrogen oxides. Note that six pieces of CRRA's heavy-duty diesel equipment already meet the Tier I emission standards, as purchased.

CRRA staff arranged and conducted limited emission testing to confirm that the emissions reductions expected would be achieved. The testing showed that the CCM reduced carbon monoxide emissions far more than 20%. And "repowering" with a CCM reduced carbon monoxide, nitrogen oxides and opacity by more than the OEM estimates.

The table below presents the details of CRRA's Fleet Management Plan.

CRRA Diesel Retrofit Analysis						Emission Reductions (tons per year)				
Type	Location	Year	Muffler cost	Repowering Cost	Total Cost	CO	NOx	HC(VOC)	PM	
1	Vib. Roller	HLF	1997	\$4,345	Not justified	\$4,345	0.31	0.29	0.28	0.06
2	Bulldozer	HLF	1995	\$4,230	NOT REQUIRED	\$4,230	0.07	0	0.19	0.04
3	Bulldozer	HLF	1999	\$4,230	NOT REQUIRED	\$4,230	0.07	0	0.21	0.05
4	Excavator	HLF	1997	\$2,725	Not justified	\$2,725	0.56	0.51	0.51	0.11
5	Compactor	HLF	1982	\$5,660	Not justified	\$5,660	0.25	0.23	0.23	0.05
6	Compactor	HLF	1989	\$5,660	Not justified	\$5,660	0.40	0.37	0.37	0.08
7	Loader	Containers	1994	\$3,485	Deferred	\$3,485	1.17	1.08	1.07	0.23
8	Loader	Paper	1996	\$4,475	NOT REQUIRED	\$4,475	0.24	0	0.69	0.16
9	Loader	WPF	1996	\$4,475	NOT REQUIRED	\$4,475	0.21	0	0.59	0.13
10	Loader	WPF	1993	\$4,300	\$15,000	\$19,300	1.97	1.83	1.80	0.38
11	Loader	WPF	1993	\$4,300	\$15,000	\$19,300	2.10	1.94	1.91	0.40
12	Loader	WPF	1994	\$4,300	\$15,000	\$19,300	0.80	0.74	0.73	0.15
13	Loader	WPF	1995	\$4,300	\$15,000	\$19,300	2.28	2.11	2.08	0.44
14	Loader	WPF	1995	\$4,399	\$15,000	\$19,399	1.02	0.94	0.93	0.20
15	Loader	WPF	2001	\$7,245	NOT REQUIRED	\$7,245	0.13	0	0.36	0.08
16	Loader	WPF	2001	\$4,000	NOT REQUIRED	\$4,000	0.16	0	0.44	0.10
						\$147,129	11.73	10.04	12.38	2.36

Each of the sixteen pieces of CRRA's heavy-duty diesel equipment will have a CCM installed. Five of the loaders operating at the WPF will be "repowered" to Tier 1 emission standards. Four of the pieces operating at the Hartford Landfill will be in service no later than the end of CY2008. The expenditure of \$15,000 to "repower" these pieces is, therefore, not justified. The

“repowering” of the loader at the Container Facility will be deferred as its cost would exceed CRRA’s \$150,000 commitment.

CRRA has presented its Fleet Management Plan to Tracy Babbidge and Lou Scarfo of the Connecticut DEP Bureau of Air Management Planning & Standards Division and to Mark Mitchell of the Connecticut Coalition for Environmental Justice. Neither group voiced any objections to the plan.

The MDC is charged with maintaining the equipment from the WPF/PBF and the Hartford Landfill. FCR and Murphy Road Recycling, LLC maintain the equipment at their operations. The CCMs can be installed on all pieces in a period of a few weeks. The “repowering” would be done as part of the scheduled maintenance cycle for each piece of equipment and will be completed by July 15, 2007.

It is not anticipated that further expenditure to retrofit heavy-duty diesel equipment will be required as future purchases of heavy-duty diesel equipment will meet new, very low emissions standards.

Financial Summary

The cost to purchase and install the CCM and “repower” the recommended heavy-duty diesel pieces is provided in the table above. The funds for this expenditure will come from the Mid-Connecticut Rolling Stock Reserve.

TAB 10

RESOLUTION REGARDING RATIFICATION OF EMERGENCY PROCUREMENT CONTRACTS

RESOLVED: That the Authority Board of Directors ratifies the Emergency purchases as substantially presented and discussed at this meeting.

Emergency Procurement Contracts

April 26, 2007

The following written evidence is being provided to the Board for ratification pursuant to Section 5.10 of the CRRA Procurement Policy.

5.10 Emergency Procurements

In the event of an Emergency Situation as defined herein, the procedures for pre-approval of Contracts in these Policies And Procedures by the Board do not apply. When the President, Chairman, or their designee determines that an Emergency Situation has occurred, the President, Chairman, or their designee is authorized to enter into a Contract under either a competitive or sole source basis, in such amount and of such duration as the President, Chairman, or their designee determines shall be necessary to eliminate the Emergency Situation. Such Emergency Situation contract(s) for cost of the goods or services in excess of \$10,000, with written evidence of said Emergency Situation, shall be presented to the Board for ratification as soon as practicable following the execution of the Contract. The Board shall ratify such emergency Contract unless it is determined that under no circumstances would a reasonable person believe that an Emergency Situation existed.

Emergency Procurements

<u>Date</u>	<u>Description</u>	<u>Quantity</u>	<u>Vendor</u>
3/22/07	FY07 – Emergency Repairs For Fire Damaged Mid-CT Air Processing System Free Blow Pump Room Electrical Panel	\$20,000.00	JKL Technologies LLC

TAB 11

BOARD RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

WHEREAS, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2007 projected legal fees; and

WHEREAS, CRRA has incurred greater than anticipated legal expenses in connection with matters related to the Bridgeport Project;

NOW THEREFORE, it is RESOLVED: That the following additional amount be authorized for payment of legal fees and costs to be incurred through June 30, 2007:

<u>Firm:</u>	<u>Amount:</u>
Halloran Sage	\$150,000

Further Resolved: That Management notify the SWAB Executive Committee immediately upon receipt of the panel's decision in the matter of *Wheelabrator Bridgeport L.P. v. Connecticut Resources Recovery Authority*, and include full discussion of the decision and its impacts on the agenda for SWAB's May meeting.

CONNECTICUT RESOURCES RECOVERY AUTHORITY

Request regarding Authorization for Payment of Projected Additional Legal Expenses

April 28, 2007

Executive Summary

This is to request Board authorization for payment of additional projected fiscal '07 legal expenses.

Discussion:

We are seeking Board approval to incur and pay for additional services from our general counsel.

Additional Halloran & Sage expenses result from extensive involvement by counsel in CRRA's future planning efforts with regard to the Bridgeport Project, primarily representation of CRRA in its response to Wheelabrator's demand for arbitration.

Please note that the additional costs for Bridgeport future planning efforts referenced herein are primarily for arbitration expenses, but now include funds to support the involvement of counsel in the Authority's initial response to the ruling of the arbitration panel, in the event that prompt action is necessary. These costs were discussed with the Chairman of SWAB, who requests that the SWAB Executive Committee be notified immediately upon receipt of the panel's decision, and that full discussion of the decision and its impacts be on the agenda for SWAB's May meeting.

Additionally, the Authority's review of and response to the request of Waste Management of Connecticut for consent to the assignment of its Solid Waste Disposal Agreement, and the attendant need to amend and restate the said SWDA for WM's two proposed assignees, continue to require the attention of counsel. Pursuant to discussion with both WM and the assignees, we expect that those parties among them will reimburse the Authority for the fees of our counsel incurred in connection with this matter.

Impact

CRRA's Controller has confirmed that the funds are available from project operating accounts or from surplus.

TAB 12

RESOLUTION REGARDING THE PURCHASE OF A PRIMARY
SHREDDER MOTOR RATED AT 500 HP
AT THE MID-CONNECTICUT WASTE PROCESSING FACILITY

RESOLVED: That the President is hereby authorized to execute an agreement with American Rotor Corporation to provide a primary shedder motor rated at 500 horsepower to be located at the Mid-Connecticut Waste Processing Facility, substantially as presented and discussed at this meeting.

**Connecticut Resources Recovery Authority
Contract Summary for Contract
Entitled**

**Provide a Primary Shredder Motor Rated at 500 Horsepower
Agreement**

Presented to the CRRA Board on:	April 26, 2007
Vendor/ Contractor(s):	American Rotor Corporation
Effective date:	Upon Execution
Contract Type/Subject matter:	Equipment Supply
Facility (ies) Affected:	Mid-CT Waste Processing Facility
Original Contract:	NA
Term:	70 days from Notice to Proceed
Contract Dollar Value:	\$54,060.00
Amendment(s):	NA
Term Extensions:	N/A
Scope of Services:	Supply one (1) primary shredder 500 HP motor for the Waste Processing Facility.
Other Pertinent Provisions:	None

**Connecticut Resources Recovery Authority
Mid-Connecticut Project-Waste Processing Facility
Purchase of a Primary Shredder Motor
Rated at 500 HP**

April 26, 2007

Executive Summary

This is to request approval of the CRRRA Board of Directors for the President to enter into an agreement with American Rotor Corporation, to provide a primary shredder motor rated at 500 horsepower at the Mid-Connecticut Waste Processing Facility.

Discussion

Operating in each of the Waste Processing Facility's ("WPF") two separate processing lines are two primary shredders (flail mills) with 500 horsepower (HP) motors. The primary shredders are high maintenance items due to their function of breaking down the refuse in the processing lines. The 500 HP motors that drive the primary shredders have incurred a multitude of failures over the past eighteen years of service. The failures range from bearing failures, rotor bar cracks, stator winding failures, and damage from external fires.

The WPF had four 500 HP motors, two that operated in the processing lines and two spares located in equipment inventory. As a result of two primary shredder motor failures that occurred in early 2006, one of the failed motors was determined to be non-repairable and the other was repaired with no warranty conditions. The motor which was repaired for a cost of \$57,000.00 with no warranty was due to the stator winding laminations being severely damaged and worn. Over the past two years it has become increasingly more difficult to make cost effective repairs to the existing 500 HP motors due to rotor core and stator lamination issues. The primary concern is that the three remaining 500 HP motors are as old as the unit that failed in 2006 and have the potential to experience additional rotor core and stator lamination issues. An additional concern is that the manufacturer, Siemens Motors, no longer fabricates a complete new 500 HP motor in the existing frame size. Should an additional motor failure occur, this new motor will serve as a cost effective spare and ensure continued operations of the WPF.

Due to the loss of one spare 500 HP motor, CRRRA developed the following scope of work for the procurement of one (1) comparable 500 HP motor:

Furnish all materials, labor, equipment and incidentals thereto for items listed below for a comparable original 500 HP Siemens-Allis Inc. motor:

- 1.) Each motor will be rated for the following:
 - Horsepower: 500
 - RPM: 1150
 - Duty: Shredder or mill duty
 - Frame size: 30LLS8
 - Enclosure Type: TEFC (Total Enclosed Fan Cooled)
 - Service Factor: 1.00 or higher
 - Voltage: 4160
 - Insulation: Class H
 - Starting Torque: 200%
 - Pull out Torque: 250%
 - Full Load Efficiency: 91.4%
- 2.) Each motor will contain the following items:
 - Bearings: Spherical roller bearings made by SKF :(bearing size # 6222C3) located at both the drive and non-drive sides. Drive and non-drive side shaft outer diameter dimension will be no less than 3.75 inches
 - Class H windings with vacuum pressure impregnation (VPI)
 - 300 watt space heaters
 - One earth ground brush
 - Six 100 ohm platinum stator winding with Resistance Temperature Detectors (RTDs)
 - Two 100 ohm platinum stick RTDs located on the drive and non-drive bearings
 - One insulated bearing head assemblies
- 3.) Prior to CRRRA's acceptance of the two motors, the following tests will be performed on each motor:
 - Core loss test - provide CRRRA a report
 - Locked rotor torque test- provide CRRRA a report
 - Rotor assemble to be inspected, re-brazed if required, machined and balanced- provide CRRRA a balancing report
 - Dynamometer load test on motor for two (2) hours at full load- provide CRRRA a report
- 4.) Provide CRRRA a motor manual for each motor.
Provide CRRRA a two (2) year warranty per EASA standards that starts from the date CRRRA receives both motors at the WPF

Financial Summary

The purchase was solicited through a public procurement process. Sealed public bids were received until 2:00 PM on March 30, 2007. Bids were received from 3 qualified bidders, and are tabulated below.

Vendor	Quoted Function	Quoted Price:
American Rotor Corporation	Refurbish a used Siemens-Allis 500 HP motor. (delivery time 8-10 weeks with 2 year warranty)	\$54,060.00
Associated Electro-Mechanics	New WEG 500 HP motor. (delivery time of 40 weeks with 1 year warranty)	\$50,900.00
Leppert-Nutmeg Inc.	New 500 HP motor from Tatung Electric Co.(delivery time of 33 weeks with non-specific warranty)	\$65,688.00

Based on delivery time and length of warranty, CRRA staff is recommending the selection of American Rotor Corporation. CRRA staff has discussed the project with American Rotor Corporation and is satisfied that they can complete the work as specified in the contract documents.

CRRA's cost for this project will be \$54,060.00

The project will be funded from the Facility Modification Reserve as planned for in the fiscal year 2007 Mid-Connecticut capital improvement budgets.