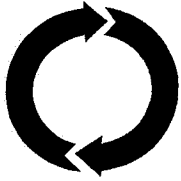


**CRRA  
BOARD MEETING**

**FEBRUARY 22, 2007**



**CONNECTICUT  
RESOURCES  
RECOVERY  
AUTHORITY**

**100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700  
Fax (860)757-7745**

## **MEMORANDUM**

**TO:** CRRRA Board of Directors

**FROM:** Kristen Greig, Secretary to the Board/Paralegal

**DATE:** February 16, 2007

**RE:** Notice of Meeting

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There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, February 22, 2007 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

Connecticut Resources Recovery Authority  
Board of Directors Meeting

Agenda

February 22, 2007  
9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the January 25, 2007 Regular Board Meeting Minutes (Attachment 1).

IV. Finance

1. Finance Committee Update
2. Board Action will be sought regarding the Adoption of the Fiscal Year 2008 Mid-Connecticut Project Operating and Capital Budgets and Tip Fee (Attachment 2).
3. Board Action will be sought regarding the Adoption of the Fiscal Year 2008 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget (Attachment 3).
4. Board Action will be sought regarding the Establishment of a Tip Fee Stabilization Reserve (Attachment 4).

V. Project Issues

A. Mid-Connecticut

1. Board Action will be sought regarding Engineering Services to Support Closing a Portion of the Phase 1 Ash Area at the Hartford Landfill (Attachment 5).

VI. Chairman's, President's and Committee Reports

- A. Chairman's Report
- B. President's Report

C. Policies & Procurement Committee

1. Board Action will be sought regarding Ratification of Emergency Procurement Contracts (Attachment 6).

VII. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

# TAB 1

**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**FOUR HUNDRED AND THIRTEENTH MEETING**

**JANUARY 25, 2007**

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, January 25, 2007 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace (Present by telephone from 10:20 a.m. to 10:30 a.m.)

Directors: Michael Cassella (Present by telephone beginning at 10:04 a.m.)  
Mark Cooper (Present until 11:40 a.m.)  
James Francis (Present until 11:40 a.m.)  
Michael Jarjura (Present beginning at 10:20 a.m.)  
Edna Karanian  
Mark Lauretti (Present beginning at 10:00 a.m.)  
Theodore Martland  
Raymond O'Brien  
Stephen Edwards, Bridgeport Project Ad-Hoc (Present until 11:00 a.m.)  
Timothy Griswold, Mid-CT Project Ad-Hoc (Present until 11:30 a.m.)  
Elizabeth Horton Sheff, Mid-CT Project Ad-Hoc (Present until 11:00 a.m.)

Present from the CRRA staff:

Tom Kirk, President  
Jim Bolduc, Chief Financial Officer (Present by telephone)  
Michael Bzdyra, Government Relations Liaison  
Robert Constable, Controller  
Peter Egan, Director of Environmental Affairs & Development  
Laurie Hunt, Director of Legal Services  
Paul Nonnenmacher, Director of Public Affairs  
Donna Tracy, Executive Assistant  
Kristen Greig, Secretary to the Board/Paralegal

Also present were: Richard Goldstein, Esq. of Pepe & Hazard, Susan Hemenway of BRRFOC, Kathleen Henry of CCEJ, Margaret Japp of CCEJ, John Pizzimenti of USA Hauling & Recycling, Allan Mercado of CCEJ, Matt Suffish of Covanta, Jerry Tyminski of SCRRRA.

Director Francis called the meeting to order at 10:02 a.m. and stated that a quorum was present.

**PLEDGE OF ALLEGIANCE**

Director Francis requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

**PUBLIC PORTION**

Director Francis said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

With no comments from the public, Director Francis stated that the regular meeting would commence.

**APPOINTMENT OF TEMPORARY VICE-CHAIRMAN**

Director O'Brien made a motion to suspend rules to add an item to the agenda appointing Director Francis as temporary Vice-Chairman. The motion was seconded by Director Cooper. The motion previously made and seconded was approved unanimously.

Director O'Brien made a motion to appoint Director Francis as temporary Vice-Chairman. The motion was seconded by Director Cooper. The motion previously made and seconded was approved unanimously.

**APPROVAL OF THE MINUTES OF THE DECEMBER 6, 2006 SPECIAL BOARD MEETING**

Vice-Chairman Francis requested a motion to approve the minutes of the December 6, 2006 Special Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Martland. The minutes were approved as presented. Directors Francis and Martland abstained.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman			<b>X</b>
Mark Cooper	<b>X</b>		
Edna Karanian	<b>X</b>		
Mark Lauretti	<b>X</b>		
Theodore Martland			<b>X</b>
Raymond O'Brien	<b>X</b>		
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	<b>X</b>		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	<b>X</b>		
<b>Non Eligible Voters</b>			
Stephen Edwards, Ad Hoc, Bridgeport Project			

**APPROVAL OF THE MINUTES OF THE DECEMBER 21, 2006 REGULAR BOARD MEETING**

Vice-Chairman Francis requested a motion to approve the minutes of the December 21, 2006 Regular Board Meeting. The motion was made by Director O'Brien and seconded by Director Martland. The minutes were approved as presented by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
<b>Non Eligible Voters</b>			
Stephen Edwards, Ad Hoc, Bridgeport Project			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

### **FINANCE COMMITTEE UPDATE**

Director O'Brien informed the Board that the two budgets being considered by the Board were reviewed and recommended by the Finance Committee. In addition, the Committee and management have begun preparation for next year's Mid-Connecticut Project budget.

### **RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008 BRIDGEPORT PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the fiscal year 2008 Bridgeport Project Budget be adopted substantially in the form as presented and discussed at this meeting and that a fiscal year 2008 member Tipping fee of \$76.00 per ton for the component of the fee based on actual deliveries and \$8.00 per ton for the portion of the fee based on minimum commitment tonnage be adopted.

**FURTHER RESOLVED:** That the fiscal year 2008 capital budget totaling \$847,000.00 be adopted as presented and discussed at this meeting.

Director Lauretti seconded the motion.

Director O'Brien stated that the budget had been reviewed and approved by the Solid Waste Advisory Board ("SWAB") and the Southwest Connecticut Regional Recycling Operating Committee ("SWEROC"). Director Edwards commented that he would like to see a much lower tip fee, but realizes that this is what is required to balance the budget.

Mr. Kirk informed the Board that management has, on several occasions, asked the State Bond Commission to add consideration of the bonds for the Shelton Landfill Closure to their agenda. Mr. Kirk said that the bonds would translate into a \$6.00 per ton savings to the towns in the Bridgeport Project. Mr. Kirk stated that management had expected the item to be on the January Bond Commission agenda and it was not. Mr. Kirk stated that management would

follow up and try to get the item added to the February agenda. Director Edwards added that the CEO's of the Bridgeport towns would be contacting their elected officials to try to get this item addressed by the State Bond Commission. Director Edwards noted the bonds were approved by the legislature in 1999 and said he was not encouraged that it would be resolved soon.

Director Lauretti pointed out that the tip fee for the Bridgeport Project towns is considerably higher than the tip fee for other towns in Connecticut. Director Lauretti stated that the rest of the State should recognize how fortunate they are to have lower tip fees.

The motion previously made and seconded was approved unanimously by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Stephen Edwards, Ad Hoc, Bridgeport Project	X		
<b>Non Eligible Voters</b>			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

**RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008 WALLINGFORD PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the fiscal year 2008 Wallingford Project Budget be adopted substantially in the form as presented and discussed at this meeting.

**FURTHER RESOLVED:** That a fiscal year 2008 municipal solid waste tip fee of \$59.00 per ton be adopted for contracted member waste and a fiscal year 2008 municipal solid waste tip fee of \$69.00 per ton be adopted for non-contracted member waste.

**FURTHER RESOLVED:** That the fiscal year 2008 capital budget totaling \$682,000.00 be adopted as presented and discussed at this meeting.

Director Martland seconded the motion.

Mr. Kirk noted that the electric revenues in the Wallingford Project are remarkable and have been the key to the Project's success. Mr. Kirk explained that the electric contract expires in 2009 and the opportunity for re-signing at similar rates is non-existent so there will be a significant change for the Wallingford Project in the next couple of years. CRRRA is currently

planning with the operator of the plant and considering other options for the Wallingford waste that include delivery to the Bridgeport Project, the Mid-Connecticut Project or other locations. Director Lauretti stated that the Bridgeport Project was the first of its type in Connecticut and that other projects/towns in the State have benefited from the mistakes made at the Bridgeport Project. Mr. Kirk added that the public ownership of the Mid-Connecticut and Wallingford Projects is a distinct benefit.

Mr. Bolduc directed the Board's attention to Page 11 of the Wallingford budget. Mr. Bolduc explained that the Policy Board of the Wallingford Project understands that they currently have a very favorable rate, but that upon expiration of the contract, this rate will change. Mr. Bolduc pointed out that the Wallingford Policy Board has built in a tip fee stabilization reserve account to allow for the rate change. Mr. Bolduc added that this is the kind of planning that all projects need to do to maintain stable tip fees.

The motion previously made and seconded was approved unanimously by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
<b>Non Eligible Voters</b>			
Stephen Edwards, Ad Hoc, Bridgeport Project			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

**BOARD RESOLUTION REGARDING THE USE OF SETTLEMENT PROCEEDS**

Director O'Brien stated that he has been advised by CRRA legal counsel that the item added to the agenda regarding the use of settlement proceeds has been legally noticed to the Secretary of State and posted on CRRA's website.

The following motion was made by Director O'Brien:

**RESOLVED:** That the Board of Directors of the Authority hereby adopts the attached plan for the use of the settlement funds received from Hawkins, Delafield & Wood and from other Enron transaction-related litigation, totaling approximately twenty-three million eight hundred thousand dollars (\$23,800,000) (net of attorneys' fees and costs of litigation) and currently held in escrow by Pepe & Hazard (the "Settlement Funds"); and

**FURTHER RESOLVED:** That the Board charges the President to request the Authority's attorneys to provide copies of the adopted plan to the Court and to the Plaintiffs in the matter of *New Hartford et al. v. Connecticut Resources Recovery*

*Authority* and request a hearing before the Court if necessary, all in accordance with the Court's instructions in that matter.

Director Martland seconded the motion.

Director O'Brien stated that this plan and resolution are consistent with all Board discussions on disposition of these funds. Director O'Brien said that it has always been the plan of the Board to first defease debt and then to distribute proceeds as is fiscally prudent. Director O'Brien added that this distribution has absolutely nothing to do with the New Hartford litigation. Director O'Brien stated that this distribution will benefit the towns; not only because of the receipt of the funds, but also because the towns' full faith and credit will no longer be on the line to cover these bonds.

Director Horton Sheff asked how these funds could not be considered part of the New Hartford litigation if these funds are being considered part of what the plaintiffs claim is owed to them. Director O'Brien clarified that it has always been the Board's plan to defease debt and distribute funds, so this action is not in reaction to the New Hartford lawsuit. Director O'Brien added that the judge has instructed the Board to develop a plan for these funds, which will be forwarded to the judge for his information. Director Lauretti added that this action is also consistent with what Connecticut state law requires CRRA to do, which is operate the Project on a cost basis.

Attorney Goldstein stated that the judge is aware of the Board's desire to prepare a plan of distribution for these funds and the judge has said that when the Board produces a plan of distribution, to bring the plan before the court for such action (if any) that the court may choose to take.

Chairman Pace reiterated Director O'Brien's comments that the Board's intention has always been to refund monies subsequent to paying off debt.

Chairman Francis stated that he has recused himself from any New Hartford suit votes or discussions up until this point, but said that he intends to vote on this matter because he felt it was and always has been the full Board's obligation to distribute these funds.

Mr. Kirk referred the Board to the distribution table, noting that great care had been taken in calculating the disbursements to towns. Each town's disbursement was calculated solely on the amount of tons delivered to the Mid-CT Project. Management believes that this is the best way to allocate the funds.

Director Martland noted that, according to statute, the Board was required to disburse these funds to the member towns. Mr. Kirk added, in accordance with the Bond Indenture, the Board is required to defease the debt prior to any cash distribution to the member towns.

The motion previously made and seconded was approved unanimously by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
Michael Pace, Chairman	X		
James Francis, Acting Vice-Chairman	X		

Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
<b>Non Eligible Voters</b>			
Stephen Edwards, Ad Hoc, Bridgeport Project			

**RESOLUTION REGARDING EXTENSION OF THE ELLINGTON LANDFILL GAS SYSTEM O&M CONTRACT**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to extend by one year the contract term with SCS-Field Services for operation and maintenance of the Ellington Landfill Gas Collection and Control System, substantially as discussed and presented at this meeting.

Director Martland seconded the motion.

Director O'Brien noted that the Policies & Procurement Committee has recommended this contract for approval.

The motion previously made and seconded was approved unanimously by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
<b>Non Eligible Voters</b>			
Stephen Edwards, Ad Hoc, Bridgeport Project			

**REVIEW AND RECOMMEND FOR BOARD APPROVAL RESOLUTION REGARDING EXTENSION OF THE SHELTON LANDFILL GAS SYSTEM O&M CONTRACT**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to extend by one year the contract term with SCS-Field Services for operation and maintenance of the Shelton Landfill Gas Collection and Control System, substantially as discussed and presented at this meeting.

Director Jarjura seconded the motion.

Director Edwards asked why the LEA bid was so different from the other bidders. Mr. Egan answered that both the Ellington and Shelton Landfill Gas System bids were solicited at the same time. Mr. Egan stated that LEA's two bids appeared to have been switched by LEA resulting in the large difference. Director O'Brien pointed out that even if the bids were inadvertently switched by LEA, both bids were well above the rest of the bidders.

Mr. Kirk stated that management has been pleased with SCS-Field Services thus far. Mr. Kirk added that for this type of work, it is essential that staff be located in the area.

The motion previously made and seconded was approved unanimously by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Laretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Stephen Edwards, Ad Hoc, Bridgeport Project	X		
<b>Non Eligible Voters</b>			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

**REVIEW AND RECOMMEND FOR BOARD APPROVAL RESOLUTION REGARDING REQUEST FOR SERVICES FOR PUBLIC RELATIONS SERVICES ASSOCIATED WITH LANDFILL SITING INITIATIVE**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to approve a Request for Services with Cubitt Jacobs & Prosek Communications for services associated with a landfill siting initiative, substantially as presented and discussed at this meeting.

Director Jarjura seconded the motion.

Director O'Brien noted that the Policies & Procurement Committee has recommended this contract for approval.

Mr. Kirk stated that management was anxious to get started with the siting initiative, which will require these public relations services. Director Jarjura stated that these are the types of proactive projects the Board should be focusing attention and energy on, and it is unfortunate that third parties are requiring a significant amount of the Board's time be spent in court.

The motion previously made and seconded was approved unanimously by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
<b>Non Eligible Voters</b>			
Stephen Edwards, Ad Hoc, Bridgeport Project			

**REVIEW AND RECOMMEND FOR BOARD APPROVAL RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**WHEREAS**, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

**WHEREAS**, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2007 projected legal fees; and

**WHEREAS**, CRRA has incurred greater than anticipated legal expenses in connection with matters related to the Bridgeport Project contract renewal efforts, general counsel matters, and bond counsel matters;

**NOW THEREFORE, it is RESOLVED:** That the following additional amounts be authorized for payment of projected legal fees and costs to be incurred through June 30, 2007:

<u>Firm:</u>	<u>Amount:</u>
Halloran Sage	\$900,000
Sidley Austin	\$30,000

Director Jarjura seconded the motion.

Director Lauretti asked why this matter went before the Policies & Procedure Committee (“P&P”) and not the Finance Committee. Mr. Bolduc responded that the contracts go through the P&P Committee, but the Finance Committee gets a breakdown of costs each month also.

Chairman Francis suggested that the contracts continue to go through the P&P Committee, but that these same items appear as agenda items for the Finance Committee meeting.

Director Edwards added that SWAB/SWEROB Board had discussed these fees at length and was satisfied that the fees were in line with the services provided, but would have liked to see a more detailed accounting of the charges in a timlier manner. Director Jarjura noted that it is generally very difficult to predict legal fees. Mr. Kirk added that costs associated with expert witnesses are also included in the \$900,000 projection. Ms. Hunt stated that only 2/3 of the \$900,000 was for Bridgeport, with the remainder being allocated to the Mid-Connecticut Project and General Fund General Counsel.

The motion previously made and seconded was approved unanimously by roll call.

<b>Eligible Voters</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
<b>Non Eligible Voters</b>			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
Stephen Edwards, Ad Hoc, Bridgeport Project	X		

Director Edwards asked why the Ad Hocs would not be able to vote on this matter. Ms. Hunt replied that because the total amount of the legal fees includes costs for different projects

along with the General Fund, the Ad Hocs are ineligible to vote. Mr. Kirk reiterated that the Ad Hocs are only eligible to vote on matters relating to their specific Projects. Director Horton Sheff stated that she was uncomfortable not being able to vote on General Fund matters when those funds actually come from the Projects. Mr. Kirk stated that this matter has been raised with the legislature and they understand the problem, but at the present time have chosen not to change the statute. Vice-Chairman Francis suggested recording the Ad-Hoc's votes for the record, although they cannot count towards voting requirements. Directors Edwards, Griswold and Horton Sheff all voted in favor of the resolution.

**ORGANIZATIONAL SYNERGY & HUMAN RESOURCES COMMITTEE**

Chairman Francis asked Director Cooper for a report on any actions taken at the Organizational Synergy and Human Resources Committee. Director Cooper requested that the Board meet in Executive Session to discuss personnel issues.

**EXECUTIVE SESSION**

Vice-Chairman Francis requested a motion to enter into Executive Session to discuss personnel matters with appropriate staff. The motion made by Director Cooper and seconded by Director O'Brien was approved unanimously by roll call. Vice-Chairman Francis requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk  
Jim Bolduc

The Executive Session began at 11:00 a.m. and concluded at 11:35 a.m. Vice-Chairman Francis noted that no votes were taken in Executive Session.

The meeting was reconvened at 11:35 a.m.

**RESOLUTION REGARDING SENIOR MANAGEMENT SALARIES**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

**RESOLVED:** That the Senior Management salaries be adopted as presented and discussed by the Organizational Synergy & Human Resources Committee.

Director O'Brien seconded the motion.

The motion previously made and seconded was approved by roll call. Director Martland voted nay.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		

Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland		X	
Raymond O'Brien	X		
<b>Non Eligible Voters</b>			
NONE			

**PRESIDENT'S REPORT**

Mr. Kirk informed the Board that an agreement has been reached with City of Hartford on host community benefits and liabilities of closure. The City has agreed to the slope increase pending DEP approval. Mr. Kirk stated that the Bridgeport arbitration will be concluding shortly and is going well. A ruling should be forthcoming within six to eight weeks. Mr. Kirk stated that the \$3 million for the Shelton Landfill closure was not listed on the January State Bond Commission agenda. Mr. Kirk added that management will follow up with the Bond Commission. Mr. Kirk stated that the new landfill siting process is proceeding and the real estate acquisition process will begin soon. Mr. Kirk noted that management and staff are continuing to meet with legislators to push CRRA's legislative agenda.

**EXECUTIVE SESSION**

Vice-Chairman Francis requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director O'Brien and seconded by Director Jarjura was approved unanimously. Vice-Chairman Francis requested that the following people be invited to the Executive Session in addition to the Directors:

- Tom Kirk
- Jim Bolduc
- Floyd Gent
- Laurie Hunt, Esq.
- Richard Goldstein, Esq.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
<b>Non Eligible Voters</b>			
NONE			

Vice-Chairman Francis and Director Cooper voted in favor of entering into Executive Session but stated that they will not be participating in the Session.

The Executive Session began at 11:40 a.m. and concluded at 12:55 p.m. Director O'Brien noted that no votes were taken in Executive Session.

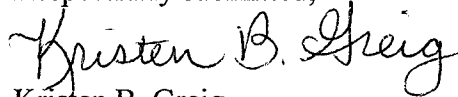
The meeting was reconvened at 12:55 p.m.

**ADJOURNMENT**

Director O'Brien requested a motion to adjourn the meeting. The motion to adjourn made by Director Martland and seconded by Director Laretti was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:55 p.m.

Respectfully submitted,



Kristen B. Greig

Secretary to the Board/Paralegal

**TAB 2**

**RESOLUTION REGARDING THE ADOPTION OF THE  
FISCAL YEAR 2008  
MID-CONNECTICUT PROJECT  
OPERATING BUDGET, TIP FEES AND CAPITAL BUDGETS**

**WHEREAS**, the Authority has submitted to the Department of Environmental Protection (DEP) a request for a modification of the Authority's Hartford Landfill permit associated with a change in slope on the landfill's east side; and

**WHEREAS**, the Authority is required by the terms of its Municipal Services Agreements to adopt the Mid-Connecticut Project annual budget 120 days prior to July 1, but the DEP has not acted upon the request for modification as of the date hereof; and

**WHEREAS**, in the event that the DEP grants the requested permit modification, certain line items in the Fiscal Year 2008 Mid-Connecticut Project budget will require adjustment; and

**WHEREAS**, in order to meet its obligation to adopt the budget within the contractually established timeframe, the Authority has determined to adopt the budget in the alternative, depending on whether or not the requested permit modification is granted; and

**WHEREAS**, the Authority has requested Board authorization for use of appropriate Mid-Connecticut Project reserves to fund certain fiscal year 2008 expenses.

**NOW THEREFORE**, it is

**RESOLVED**: That the fiscal year Proposed I 2008 Mid-Connecticut Project operating budget and capital budget be adopted substantially in the form presented and discussed at this meeting for use in the event that the requested permit modification is not granted; and

**FURTHER RESOLVED**: That the fiscal year Proposed II 2008 Mid-Connecticut Project operating budget be adopted substantially in the form presented and discussed at this meeting for use in the event that the requested permit modification is granted; and

**FURTHER RESOLVED:** That the following tip fees be adopted for fiscal year 2008 for either the Proposed I or Proposed II operating budgets.

<b>WASTE STREAM</b>	<b>PER TON TIP FEES</b>
Municipal Solid Waste (MSW)	\$66.00
Metals	\$75.00
Bulky Waste – Municipal	\$85.00
Bulky Waste – Commercial	\$96.00
White Goods (Metals)	\$74.00
DEP Certified Soils	\$95.00
Non-Processible Waste Fee	\$85.00
Non-Municipal Mattress Surcharge ( <i>Per Unit Fee</i> )	\$15.00
Recycling Tip Fee	\$00.00

**FURTHER RESOLVED:** That the President is hereby authorized to approve the use of funds from the following Mid-Connecticut Project Reserves, as appropriate, to pay for costs and fees incurred during fiscal year 2008 in accordance with the capital budget adopted pursuant hereto, substantially as presented and discussed at this meeting, provided that all purchases of goods and services shall comply with the requirements of the Authority's Procurement Policy:

- Landfill Development Reserve
- Hartford Landfill Closure Reserve
- Rolling Stock Reserve
- South Meadows Site Remediation Reserve
- Facility Modification Reserve
- Jets/EGF Operating Reserve
- Recycling Reserve

# Fiscal Year 2008 Mid-Connecticut Project Operating & Capital Budgets

*February 22, 2007*

Attached are the proposed operating, tip fee, and capital budgets for fiscal year 2008 Mid-Connecticut Project that the Finance Committee voted unanimously to recommend be forwarded to the Board of Directors for adoption at the February meeting. The following summarizes the attached budgets.

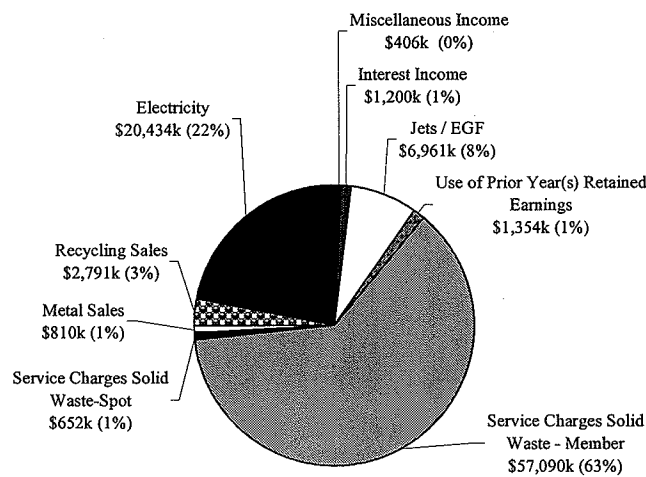
## **EXECUTIVE SUMMARY**

The proposed FY08 operating budget includes the following:

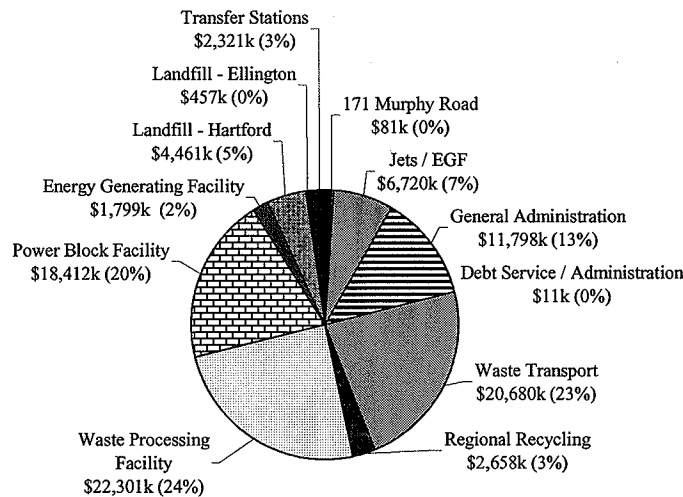
- A \$3 per ton decrease in the MSW tip fee
- Revenue sharing (rebate/credit) for recycling deliveries
- Assumes the closure of mixed waste portion of the Hartford Landfill (alternative budget provided for non-closure of the mixed waste portion of the Hartford Landfill)
- Includes the new recycling contract terms for the Hartford Intermediate Processing Center (IPC)
- Contribution to a Tip Fee Stabilization Reserve to mitigate future tip fee increases
- Reduction in contributions to the Risk Fund due to settlement of an outstanding matter
- Assumes full defeasance of current Mid-Connecticut Project debt

- The proposed FY08 operating budget totaled \$91,698k, reflecting a decrease of \$3,354k (4%) from the adopted FY07 budget due to decreases in the use of previous year(s) retained earnings, reduction in solid waste tipping fees, and lower interest income, partially offset by an increase in electricity rate.
- The proposed FY08 capital budget totaled \$15,023k, reflecting an increase of \$7,207k (108%) from the FY07 budget primarily due to the closing of the Hartford Landfill.

### Proposed FY08 Mid-Connecticut Operating Budget \$91,698k



### by Revenues



### by Expenditures

## **PROPOSED FY08 OPERATING BUDGET**

The table below shows the budget changes by revenue category.

Mid-Connecticut Project Revenues (in \$000's)	Adopted	Proposed	Increase / Decrease	
	FY07 Budget	FY08 Budget	\$	%
Service Charges Solid Waste - Member	\$59,347	\$57,090	(\$2,257)	-4%
Service Charges Solid Waste-Spot	\$672	\$652	(\$20)	-3%
Metal Sales	\$500	\$810	\$310	62%
Recycling Sales	\$2,934	\$2,791	(\$143)	-5%
Electricity	\$18,714	\$20,434	\$1,720	9%
Miscellaneous Income	\$617	\$406	(\$211)	-34%
Interest Income	\$1,997	\$1,200	(\$797)	-40%
Jets / EGF	\$7,387	\$6,961	(\$426)	-6%
Use of Prior Year(s) Retained Earnings	\$2,884	\$1,354	(\$1,530)	-53%
<b>TOTAL</b>	<b>\$95,052</b>	<b>\$91,698</b>	<b>(\$3,354)</b>	<b>-4%</b>

### Service Charge Solid Waste – Members

The proposed member municipal solid waste tipping fee is \$66.00 per ton reflecting a decrease of \$2,257k or 4% from the adopted FY07 budget.

### Metal Sales

The proposed ferrous tonnage is based upon historical levels and the revenue sharing is projected to be below current levels resulting in an overall increase in metal sales of \$310k or 62% from the adopted FY07 budget.

### Recycling Sales

Recycling sales revenue is based upon the new operating agreement, which is below prior year sales revenues. However, the operating charges for FY08 are projected to be zero cost per the new operating agreement.

### Electricity

The proposed electricity revenue reflects an increase of \$1,720k or 9% from the adopted FY07 budget due to a projected increase in electricity rate.

### Miscellaneous Income

The proposed miscellaneous income revenue reflects a decrease of \$211k or 34% from the adopted FY07 budget primarily due to a decrease in Emission Reduction Credit (ERC) sales and transfer of permit fees to the adopted FY08 General Fund operating budget.

### Interest Income

The proposed interest income revenue reflects a decrease of \$797k or 40% from the adopted FY07 budget due to reduced balances of fund accounts resulting from the defeasance of the 1996 Series A Mid-Connecticut Project bonds. The proposed interest income is based on an investment earnings rate of 4.5%.

### Jets/EGF

The proposed Jets/EGF revenue reflects a decrease of \$426k or 6% from the adopted FY07 budget primarily due to significant decrease in reserve balance. A withdrawal was made in FY07 for defeasance of 1996 Series A Mid-Connecticut Project bonds.

### Use of Prior Year(s) Retained Earnings

The proposed use of prior year(s) retained earnings reflects a decrease of \$1,530k or 53% from the adopted FY07.

**The table below shows the budget changes by expense category.**

Mid-Connecticut Project Expenditures (in \$000's)	Adopted	Proposed	Increase / Decrease	
	FY07 Budget	FY08 Budget	\$	%
General Administration	\$11,915	\$11,798	(\$117)	-1%
Debt Service/Administration	\$8,167	\$11	(\$8,156)	-100%
Waste Transport	\$17,239	\$20,680	\$3,441	20%
Regional Recycling	\$2,348	\$2,658	\$310	13%
Waste Processing Facility	\$20,756	\$22,301	\$1,545	7%
Power Block Facility	\$18,393	\$18,412	\$19	0%
Energy Generating Facility	\$1,595	\$1,799	\$204	13%
Landfill - Hartford	\$4,669	\$4,461	(\$208)	-4%
Landfill - Ellington	\$449	\$457	\$8	2%
Transfer Stations	\$2,064	\$2,321	\$257	12%
171 Murphy Road	\$71	\$81	\$11	15%
Jets / EGF	\$7,387	\$6,720	(\$667)	-9%
<b>TOTAL</b>	<b>\$95,052</b>	<b>\$91,698</b>	<b>(\$3,354)</b>	<b>-4%</b>

### General Administration

The proposed general administration expenditures reflect a decrease of \$117k or 1% from the adopted FY07 budget due to decreases in other consulting services, marketing and public relations, and contributions to landfill development and risk funds, partially offset by increase in legal costs, higher allocation of salaries and overhead, and the creation of a tip fee stabilization fund which will be used to mitigate future tip fee increases.

### Debt Service/Administration

The proposed debt service/administration expenditures reflect a decrease of \$8,156k or nearly 100% from the adopted FY07 budget due to the projected defeasance of the remaining 1996 Series A Mid-Connecticut Project Bonds. Post bond defeasance, there will be nominal fees to be paid for defeasance agent and bond arbitrage reporting services.

### Waste Transport

The proposed waste transport expenditures reflect an increase of \$3,441k or 20% from the adopted FY07 budget. The proposed budget assumes an increase in overall tonnage resulting from an increase in tons hauled from the project transfer stations to the WPF for processing as well as additional tons requiring exportation out-of-state.

### Regional Recycling

The proposed regional recycling expenditures reflect an increase of \$310k or 13% from the adopted FY07 budget due to an increase in advertising and establishment of member delivery credit program to be given to towns for delivering recyclables, partially offset by omission of contract and other operating charges per new contract recycling operating agreement.

### Waste Processing Facility

The proposed waste processing facility expenditures reflect an increase of \$1,545k or 7% from the adopted FY07 budget due to increases in insurance premiums and contract (MDC Budget) and other operating charges, partially offset by decreases in facility modification reserves and the Mid-Connecticut Air Processing System ("MCAPS") costs related to the installation of the free blow system. The proposed MDC FY08 operating budget has been provided to the Board under a separate attachment.

### Energy Generating Facility

The proposed energy generating facility expenditures reflect an increase of \$204k or 13% from the adopted FY07 budget primarily due to an increase in payments in lieu of taxes.

### Landfill-Hartford

The proposed expenditures reflect a decrease of \$208k or 4% from the adopted FY07. A reduction in the contribution to the closure reserve is offset in part to an increase in the contribution to the post-closure reserve. An alternative budget has been provided in the event the Authority is successful in obtaining its permit modification for the Hartford Landfill associated with the change in slope prior to the commencement of fiscal year 2008. This alternative budget reflects the benefit of the 3 to 1 slope modification, which is used to fund the closure reserve that the Authority would be responsible for as stated in the settlement agreement with the City of Hartford.

Transfer Stations

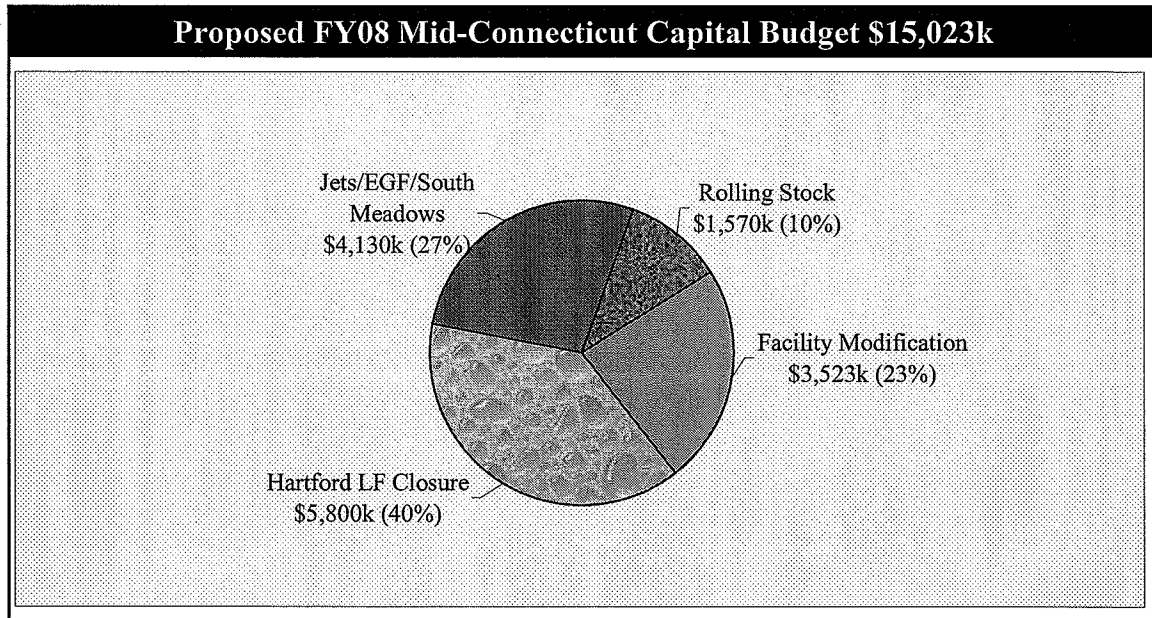
The proposed transfer stations expenditures reflect an increase of \$257k or 12% from the adopted FY07 budget due to increases in operating costs based upon expected inflation increases and new standardized municipal subsidies for the four transfer stations.

Jets/EGF

The proposed Jets/EGF expenditures reflect a decrease of \$667k or 9% from the adopted FY07 budget due to decrease in contributions to Jets/EGF reserve as a result of the R.W. Beck report received by the Authority pertaining to the operation of the Jets/EGF. This decrease was partially offset by increases in legal fees and increased operating costs based expected inflation increases.

**PROPOSED FY08 CAPITAL BUDGET**

The proposed FY08 capital budget of \$15,023k reflects an increase of \$7,207k or 108% from the adopted FY07 budget due to the commencement of the closing of the Hartford Landfill and anticipated capital improvements in the Jets/EGF.



**The proposed major capital projects scheduled for FY08 are as follows:**

Rolling Stock Reserve

- The FY07 budget assumed the purchase of two loaders. Due to a delay in ordering the loaders and the long lead time to receive the loader, four loaders will be purchased in fiscal year 2008 and none in fiscal year 2007.

Facility Modifications

- As documented above there is extensive capital work being performed at the Waste Processing Facility (WPF) . The majority of the capital projects relate to the rebuild/replacement of the conveyors (\$1.2m). There is also work scheduled for the fire system, resurfacing areas of the RDF and MSW tip floors, general building work including cleaning of the building (\$400k). Approximately \$136k is budgeted for platform and guard work and \$184k is budgeted for trommel work.
- The major project scheduled for the Power Block Facility (PBF) is the installation of a ferrous recovery system (\$1M).
- Recycling facility projects include a security system upgrade, interior building work, and paving.
- Transfer stations projects include paving, push wall repairs, and installation of roof ladders.

Hartford Landfill

- The budget assumes \$5.8M for the commencement of the closure of the Hartford Landfill.

Jets/EGF/South Meadows

- Jets projects include rebuild/replacement and maintenance of equipment.
- EGF projects include a minor turbine generator work (\$900k) and upgrade of the control room (\$400k).
- South Meadows project includes continued site remediation.

# CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS		ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
<b>TIP FEES</b>				
MSW	Member (1)	\$70.00	\$69.00	\$66.00
	Non-Member	n/a	n/a	Market Rate
	Spot (2)	\$69.18	\$69.00	Market Rate
Landfill	Metals (1)	\$75.00	\$75.00	\$75.00
	Bulky Waste (C&D) - Municipal (1)	\$85.00	\$85.00	\$85.00
	Bulky Waste (C&D) - Commercial (1)	\$96.00	\$96.00	\$96.00
	White Goods (Metals) (1)	\$74.00	\$74.00	\$74.00
	DEP Certified Soils (1)	\$95.00	\$95.00	\$95.00
	Nonprocessable Fee - Direct (1)	\$85.00	\$85.00	\$85.00
	Non-Municipal Mattress Surcharge (Per Unit) (1)	\$15.00	\$15.00	\$15.00
	Cover Material - Charged (Negotiated) (3)	\$12.91	n/a	n/a
Other	Ferrous Residue (Spot) (4)	\$12.00	\$12.00	\$15.00
	RDF (Spot) (2)	n/a	n/a	n/a
	Recycling Residue (Spot) (2)	\$69.86	n/a	\$67.00
Recyclables	Member - Container (1)	\$0.00	\$0.00	\$0.00
	Member - Paper (1)	\$0.00	\$0.00	\$0.00
	Member Delivery Credit	\$0.00	\$0.00	Market Rate
<b>POWER</b>				
	kwh/ton of MSW Processed	501	524	515
	Total kwh Sold	405,636,686	433,000,000	423,000,000
	Average Rate Per kwh <=250GW (4)	\$0.0537	\$0.0507	\$0.0589
	Average Rate Per kwh >250GW (4)	\$0.0330	\$0.0330	\$0.0330
<b>DELIVERIES (Tons)</b>				
MSW	Member	852,974	860,000	865,000
	Non-Member	0	0	0
	Spot	7,199	8,000	5,000
	<i>Subtotal</i>	<u>860,172</u>	<u>868,000</u>	<u>870,000</u>
Landfill	Metals	16	0	0
	Bulky Waste (C&D) - Municipal	8,513	0	0
	Bulky Waste (C&D) - Commercial	565	0	0
	White Goods (Metals)	52	0	0
	DEP Certified Soils	0	0	0
	Nonprocessable Waste - Direct	15,586	0	0
	Cover Material - Charged	25,072	0	0
<i>Subtotal</i>	<u>49,803</u>	<u>0</u>	<u>0</u>	
Other (Spot)	Ferrous Residue	11,026	10,000	12,500
	Wood chips	0	0	0
	RDF (Imported)	0	0	0
	Recycling Residue	1,621	0	2,000
	<i>Subtotal</i>	<u>12,647</u>	<u>10,000</u>	<u>14,500</u>
Recyclables	Containers	22,316	22,000	22,000
	Paper (total)	54,148	56,000	56,000
	<i>Subtotal</i>	<u>76,464</u>	<u>78,000</u>	<u>78,000</u>

- (1) Rates set during the annual budget process
- (2) Blended rate
- (3) Included in DEP Certified Materials revenue account
- (4) Rates specified by contract
- n/a = Not Applicable

# CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS, CONTINUED		ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
<b>RECYCLING OPERATIONS</b>				
Revenues	Containers (Add'l Revenue Share)	\$61.77	n/a	\$10.00
	Paper Contract (Add'l Revenue Share)	\$56.11	n/a	\$7.00
	Acceptable Recyclables (Fixed Fee-All Tons)	n/a	\$29.06	\$29.06
	Member Delivery Credit	\$0.00	\$0.00	Market Rate
Expenditures	Container Processing Fee	\$23.17	n/a	\$0.00
	Paper Processing Fee	\$8.00	\$8.00	\$0.00
Operations	Residue Rate- Containers	7.23%	8.50%	3.00%
	Residue Rate- Paper	0.50%	0.50%	0.50%
<b>FACILITY OPERATIONS</b>				
Tons Processed	Total MSW Processed	809,049	826,000	821,000
	RDF Produced	673,870	702,000	686,000
Residue Rates	Ash Rate (Per Ton of RDF)	25.3%	25.0%	25.5%
	Process Residue Rate (Per Ton of MSW)	13.7%	12.0%	13.5%
	Ferrous Metals Rate (Outbound) (Per Ton of MSW)	3.3%	3.0%	3.3%
	Ferrous Residue Rate (Inbound) (Per Ton of MSW)	1.4%	1.2%	1.4%
	Nonprocessable Waste - From WPF (Per Ton of MSW)	1.1%	1.2%	1.0%
Fees	Coal Price (per ton)	\$61.90	\$61.90	\$61.90
	Ash Loading (per ton)	n/a	\$1.14	n/a
	Lime (per ton)	\$100.45	\$100.21	\$115.00
	Urea (per gallon)	\$1.27	\$1.06	\$1.40
	Ferrous Residue Removal (per ton)	(\$41.58)	(\$20.00)	(\$30.00)
Other	Lime (Lbs/Ton of RDF Burned)	18.9	19.0	19.0
	Lime (Lbs/Ton of RDF Burned) - Dolomitic System	8.5	8.0	8.0
	Coal Purchase (Tons)	0	0	0
	Coal Use (Tons)	285	500	100
	Urea (Gallons)	176,841	260,000	180,000
<b>MUNICIPAL PAYMENTS</b>				
Fees	Canton (per ton)	\$4.42	\$4.42	\$4.42
	East Granby (per ton)	\$8.38	\$8.38	\$8.38
	Ellington Surcharge (E. Windsor to Ellington TS) (per ton)	\$2.25	\$2.25	n/a
	Ellington (per ton) NEW	n/a	n/a	\$0.50
	Essex Surcharge (Recycling) (per MSW ton)	\$0.80	\$0.89	\$0.83
	Essex (per ton) NEW	n/a	n/a	\$0.50
	Granby (per ton)	\$7.90	\$7.90	\$7.90
	Hartford PILOT - Bulky Waste (per ton)	\$7.52	\$7.79	\$8.06
	Hartford PILOT - Processible Waste Fee (per ton)	\$9.03	\$9.25	\$9.58
	Simsbury (per ton)	\$8.13	\$8.13	\$8.13
	Torrington (per ton) NEW	n/a	n/a	\$0.50
	Watertown (Waterbury to Watertown TS) (per ton)	\$0.50	\$0.50	n/a
	Watertown (No Residential Drop Off) (fixed rate)	\$9,000	\$9,000	n/a
	Watertown (per ton) NEW	n/a	n/a	\$0.50
Deliveries (Tons)	Canton (MSW)	5,865	6,000	6,000
	East Granby (MSW)	3,190	3,500	4,000
	Ellington Surcharge (E. Windsor MSW to Ellington TS)	3,726	3,000	4,000
	Essex Surcharge (MSW)	69,763	65,000	70,000
	Granby (TS Subsidy)	5,906	6,000	6,100
	Simsbury (TS Subsidy)	17,146	16,500	17,000
	Watertown (Waterbury MSW to Watertown TS)	60,580	60,000	62,000

# CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS, CONTINUED		ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
<b>WASTE TRANSPORT</b>				
Fees	Ellington (per ton)	\$8.82	\$8.82	\$9.33
	Essex (per ton)	\$11.49	\$15.50	\$16.24
	Torrington (per ton)	\$13.31	\$11.79	\$12.40
	Watertown (per ton)	\$12.67	\$12.50	\$13.14
	Guildford / Madison (per ton)*	\$2.75	\$2.75	\$10.00
	RRDD#1 MSW (per load)**	\$81.76	\$80.86	\$89.62
	Sharon/Salisbury (per ton)	\$11.39	\$11.32	\$12.04
	Southbury (per ton)	\$9.25	\$9.40	\$9.73
	Waterbury LF Residential Drop Off (per ton)	\$31.00	\$32.00	\$33.00
	Bridgeport Project Diversion Fee (per ton)	\$66.00	\$67.50	\$68.50
	Bristol Project Diversion Fee (per ton)	\$52.00	n/a	n/a
	Southeast Project Diversion Fee (per ton)	\$64.50	\$67.50	\$71.00
	Wallingford Project Diversion Fee (per ton)	\$57.00	\$58.00	\$59.00
	Windsor LF MSW Diversion Fee (per ton)	\$63.86	\$65.78	\$67.75
	Exports Out-of-State Fee (average per ton)	\$73.95	\$77.00	\$79.00
	Ash Hauling (per ton)	\$3.09	\$3.18	\$3.28
	Process Residue to Hartford LF (per ton haul fee)	\$5.37	n/a	n/a
	Process Residue to Windsor LF (per ton haul fee)	\$8.24	\$7.70	\$8.48
	Process Residue to Windsor LF (per ton disposal fee)	\$51.50	\$53.05	\$54.64
	Process Residue to Out-of-State LF (per ton T&D)	n/a	Market Rate	Market Rate
	NPW to Hartford LF (per load)	\$247.61	n/a	n/a
	NPW to Out-of-State LF (per ton T&D)	n/a	Market Rate	Market Rate
Hauled Tons	Ellington (MSW)	70,403	56,000	75,000
	Essex (MSW & Recyclables)	83,654	85,000	90,000
	Torrington (MSW & Recyclables)	84,369	79,000	93,000
	Watertown (MSW & Recyclables)	120,575	128,000	133,000
	Guildford / Madison (MSW)	3,559	5,000	10,000
	RRDD#1 (MSW)	2,679	3,000	2,800
	Sharon/Salisbury (MSW)	3,904	4,500	4,500
	Southbury (MSW)	7,598	8,000	8,100
	Waterbury LF Residential Drop Off	2,477	3,000	3,000
	Ferrous Metals Outbound	26,752	25,000	27,000
Hartford Landfill Ash		170,603	176,000	179,000
	Process Residue - to Hartford LF	110,690	0	0
	Process Residue to Windsor LF	12,349	10,000	18,000
	Process Residue to Out-of-State	0	89,000	93,000
	NPW to Hartford LF	8,764	0	0
	NPW to Out-of-State LF	0	10,000	8,000
MSW Bypass	Bridgeport Diversions	751	10,000	0
	Bristol Diversions	0	0	0
	Southeast Diversions	4,730	0	5,000
	Wallingford Diversions	0	0	0
	Windsor LF Diversions	36,516	25,000	36,500
	Exports Out-of-State	4,699	7,000	7,500
	<i>Subtotal</i>	<u>46,695</u>	<u>42,000</u>	<u>49,000</u>
<b>MISCELLANEOUS</b>				
	Inflation Estimate	4.84%	2.50%	3.50%

\* FY08 per ton fee assumes Authority is able to restructure the existing fee to match other similar hauling agreements.

\*\* FY08 per load fee includes an additional payment for fuel surcharge to match other similar hauling agreements.

**CRRA - MID-CONNECTICUT PROJECT**

**REVENUE AND EXPENDITURE SUMMARY**

**REVENUES**

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08	PROPOSED II FY09
41-001-000-40101	Service Charges Solid Waste - Member	\$60,291,350	\$59,347,000	\$57,090,000	\$57,090,000
41-001-000-xxxxx	Service Charges Solid Waste - Non Member	\$0	\$0	\$0	\$0
41-001-000-40103	Service Charges Solid Waste-Spot	\$498,016	\$672,000	\$652,000	\$652,000
41-001-000-41101	Bulky Waste - Municipal	\$722,920	\$0	\$0	\$723,000
41-001-000-41102	Bulky Waste - Commercial	\$54,211	\$0	\$0	\$48,000
41-001-000-41103	DEP Certified Materials	\$323,610	\$0	\$0	\$300,000
41-001-000-41104	Metal Sales	\$1,112,376	\$500,000	\$810,000	\$1,360,000
41-001-000-42101	Recycling Sales	\$4,506,983	\$2,934,000	\$2,791,000	\$2,791,000
41-001-000-xxxxx	Recycling Tip Fee Revenue	\$0	\$0	\$0	\$0
41-001-000-42103	Metals Service Charge	\$5,058	\$0	\$0	\$5,000
41-001-000-43101	Electricity	\$18,560,778	\$18,714,000	\$20,434,000	\$20,434,000
41-001-000-45150	Miscellaneous Income	\$716,689	\$617,000	\$406,000	\$406,000
41-001-000-46101	Interest Income	\$2,178,143	\$1,997,000	\$1,200,000	\$1,200,000
41-001-000-xxxxx	Jets / EGF	\$7,343,003	\$7,387,000	\$6,961,000	\$6,961,000
41-001-000-48201	Use of Prior Year(s) Retained Earnings	\$0	\$2,884,055	\$1,353,554	\$1,353,554
<b>Total Revenues</b>		<b>\$96,313,137</b>	<b>\$95,052,055</b>	<b>\$91,697,554</b>	<b>\$93,323,554</b>

**EXPENDITURES**

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08	PROPOSED II FY08
41-001-501-xxxxx	General Administration	\$7,833,682	\$11,915,000	\$11,797,500	\$11,724,500
41-001-502-xxxxx	Debt Service/Administration	\$18,464,558	\$8,167,055	\$11,000	\$11,000
41-001-505-xxxxx	Waste Transport	\$10,660,319	\$17,239,000	\$20,680,000	\$13,590,000
41-001-506-xxxxx	Regional Recycling	\$2,575,756	\$2,348,000	\$2,657,700	\$2,657,700
41-001-601-xxxxx	Waste Processing Facility	\$21,526,898	\$20,756,000	\$22,300,500	\$22,300,500
41-001-602-xxxxx	Power Block Facility	\$17,350,162	\$18,393,000	\$18,412,000	\$18,412,000
41-001-603-xxxxx	Energy Generating Facility	\$1,564,209	\$1,595,000	\$1,799,000	\$1,799,000
41-001-604-xxxxx	Landfill - Hartford	\$4,617,600	\$4,668,500	\$4,460,854	\$13,249,854
41-001-605-xxxxx	Landfill - Ellington	\$355,144	\$449,000	\$457,000	\$457,000
41-001-61x-xxxxx	Transfer Stations	\$2,080,316	\$2,064,000	\$2,321,000	\$2,321,000
41-001-620-xxxxx	171 Murphy Road	\$59,288	\$70,500	\$81,000	\$81,000
41-001-xxx-xxxxx	Jets / EGF	\$7,871,651	\$7,387,000	\$6,720,000	\$6,720,000
<b>Total Expenditures</b>		<b>\$94,959,583</b>	<b>\$95,052,055</b>	<b>\$91,697,554</b>	<b>\$93,323,554</b>
<b>Balance</b>		<b>\$1,353,554</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08	PROPOSED II FY08
<b>GENERAL ADMINISTRATION</b>					
41-001-501-52101	Postage & Delivery Fees	\$4,586	\$4,000	\$5,000	\$5,000
41-001-501-52104	Telephone & Pagers	\$25,058	\$20,000	\$9,000	\$9,000
41-001-501-52108	Duplication And Printing	\$19,147	\$5,000	\$20,000	\$20,000
41-001-501-52115	Advertising	\$27,404	\$9,000	\$50,000	\$50,000
41-001-501-52118	Marketing & Public Relations	\$466	\$250,000	\$20,000	\$20,000
41-001-501-52201	Office Equipment	\$274	\$0	\$0	\$0
41-001-501-52202	Office Supplies	\$3,284	\$7,000	\$3,500	\$3,500
41-001-501-52211	Protect Clothing/Safety Equip.	\$37	\$0	\$0	\$0
41-001-501-52302	Miscellaneous Services	(\$150)	\$5,000	\$5,000	\$5,000
41-001-501-52305	Business Meetings and Travel	\$2,194	\$2,000	\$2,500	\$2,500
41-001-501-52355	Mileage Reimbursement	\$3,396	\$10,000	\$3,500	\$3,500
41-001-501-52401	Vehicle Repair / Maintenance	\$617	\$0	\$0	\$0
41-001-501-52404	Building Operations	\$55,391	\$92,000	\$107,000	\$107,000
41-001-501-52415	Grounds Maintenance	\$33,600	\$50,000	\$50,000	\$50,000
41-001-501-52502	Fees/Licenses/Permits	\$1,365	\$1,000	\$1,500	\$1,500
41-001-501-52505	Claims/Losses	\$47,123	\$100,000	\$100,000	\$100,000
41-001-501-52602	Bad Debt Expense	\$0	\$10,000	\$10,000	\$10,000
41-001-501-52604	Rental / Lease	\$0	\$1,000	\$0	\$0
41-001-501-52615	Office Temporaries	\$48	\$0	\$0	\$0
41-001-501-52853	Information Technology Consultant	\$508	\$5,000	\$10,000	\$10,000
41-001-501-52856	Legal	\$2,906,602	\$2,000,000	\$2,622,000	\$2,622,000
41-001-501-52859	Financial	\$23,258	\$38,000	\$50,000	\$50,000
41-001-501-52862	Arbitrator	(\$5,900)	\$0	\$0	\$0
41-001-501-52863	Auditor	\$5,166	\$24,000	\$22,000	\$22,000
41-001-501-52875	Insurance, Consulting, Brokerage Serv	\$76,458	\$84,000	\$94,000	\$94,000
41-001-501-52899	Other Consulting Services	\$59,649	\$150,000	\$50,000	\$50,000
41-001-501-53301	Gas	\$8,981	\$9,000	\$9,000	\$9,000
41-001-501-53304	Electricity	\$0	\$3,000	\$50,000	\$50,000
41-001-501-53309	Other Utilities	\$0	\$0	\$2,000	\$2,000
41-001-501-54482	Computer Hardware	\$2,814	\$5,000	\$4,000	\$4,000
41-001-501-54483	Computer Software	\$0	\$1,000	\$4,500	\$4,500
41-001-501-52674	Contribution to Landfill Development Fund	\$0	\$1,400,000	\$0	\$0
41-001-501-52675	Contribution to Risk Fund	\$0	\$3,000,000	\$1,000,000	\$1,000,000
41-001-501-xxxxx	Tip Fee Stabilization Fund	\$0	\$0	\$2,223,000	\$2,150,000
41-001-501-57840	Allocation - Salaries	\$2,637,672	\$2,534,000	\$2,895,000	\$2,895,000
41-001-501-57850	Allocation - Overhead	\$1,894,634	\$2,096,000	\$2,375,000	\$2,375,000
	<b>Subtotal</b>	<b>\$7,833,682</b>	<b>\$11,915,000</b>	<b>\$11,797,500</b>	<b>\$11,724,500</b>
				-1.0%	

