CRRA BOARD MEETING

JULY 26, 2007



100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700 Fax (860)757-7745

MEMORANDUM

TO:	CRRA Board of Directors
FROM:	Kristen Greig, Secretary to the Board/Paralegal
DATE:	July 20, 2007
RE:	Notice of Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, July 26, 2007 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

Connecticut Resources Recovery Authority Board of Directors Meeting <u>Agenda</u> July 26, 2007 9:30 AM

I. <u>Pledge of Allegiance</u>

II. Public Portion

A $\frac{1}{2}$ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

- 1. <u>Board Action</u> will be sought for the approval of the June 20, 2007 Special Board Meeting Minutes (Attachment 1).
- 2. <u>Board Action</u> will be sought for the approval of the June 28, 2007 Regular Board Meeting Minutes (Attachment 2).

IV. Finance

- 1. Finance Committee Update
- 2. Board Action will be sought regarding Write-Off of a Receivable for the Bridgeport Project (Attachment 3).

V. <u>Project Issues</u>

- A. Mid-Connecticut
 - 1. <u>Board Action</u> will be sought regarding Spot Waste Delivery Letter Agreements between the BRRFOC and the CRRA (Attachment 4).

VI. <u>Chairman's, President's and Committee Reports</u>

- A. Chairman's Report
- B. President's Report
- C. Organizational Synergy & Human Resources Committee
- D. Policies & Procurement Committee
 - 1. Board Action will be sought regarding a Cooperative Services Agreement Between Connecticut Resources Recovery Authority and United States Department of Agriculture Animal and Plant Health Inspection Service Wildlife Services (Attachment 5).

- 2. Board Action will be sought regarding a Portion of the MSW/Interim Ash Disposal Area of the Hartford Landfill (Attachment 6).
- 3. Board Action will be sought regarding Construction Quality Assurance Services to Support Closure of Portion of the MSW/Interim Ash Disposal Area of the Hartford Landfill (Attachment 7).

VII. <u>Executive Session</u>

An Executive Session will be held to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

- VIII. Legal
- 1. Board Action will be sought regarding Authorization for Payment of Projected Additional Legal Expenses (Attachment 8).
- 2. Board Action will be sought regarding Authorization for Payment of Projected Additional Legal Expenses (Attachment 9).

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND TWENTY-FOURTH MEETING

JUNE 20, 2007

A Special meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Wednesday, June 20, 2007 by teleconference. The meeting was available to the public at 100 Constitution Plaza, Hartford, Connecticut. Those present by teleconference were:

Chairman Michael Pace (Present until 2:34 p.m.)

Directors:

Mark Cooper (Present at 100 Constitution Plaza) James Francis Michael Jarjura Edna Karanian Mark Lauretti (Present beginning at 2:15 p.m.) Theodore Martland James Miron (Present beginning at 2:10 p.m.) Raymond O'Brien (Present at 100 Constitution Plaza) Linda Savitsky Timothy Griswold, Ad Hoc, Mid-Connecticut Project

Present at 100 Constitution Plaza from the CRRA staff:

Tom Kirk, President Jim Bolduc, Chief Financial Officer Bettina Bronisz, Assistant Treasurer & Director of Finance Michael Bzdyra, Government Relations Liaison Floyd Gent, Director of Operations Laurie Hunt, Esq., Director of Legal Services Virginia Raymond, Senior Analyst Kristen Greig, Secretary to the Board/Paralegal

Also present were: John Dalton of Navigant Consulting, Inc., Jim Maher, Esq. of Halloran & Sage, Richard Goldstein, Esq. of Pepe & Hazard

Chairman Pace called the meeting to order at 2:03 p.m. and stated that a quorum was present.

RESOLUTION REGARDING THE MID-CONNECTICUT PROJECT ENERGY PURCHASE AGREEMENT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: The President is hereby authorized to enter into an Energy Purchase Agreement with Constellation Energy Commodities Group, Inc for the purchase of the first 250,000 MWH of electric energy generated at the Mid-Connecticut Project Facility, substantially as discussed and presented at this meeting.

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The motion was seconded by Director Martland.

Mr. Gent explained that this process began in October 2006 when Navigant was hired to provide support on this project. Mr. Gent stated that, of the four bids received, Constellation Energy Commodities Group's bid was the most favorable to CRRA. Mr. Gent noted that they meet the qualifications of having both experience in the market and the financial capability to guaranty their commitments.

Mr. Gent referred the Board to the Contract Summary and pointed out that the value of the contract in the first year is approximately \$18.5 million. Mr. Gent stated that \$14,725,000 was budgeted so this contract is favorable to budget by \$3.8 million. Over a five year term, the value of the contract is \$93,671,000. Mr. Gent noted that the Enron contract was still in effect at 3.3 cents, CRRA would be receiving \$41,250,000, which means that if the Board approves this contract, the Mid-Connecticut Project will realize a benefit of \$51,000,000 over the Enron contract.

Chairman Pace asked if there is any outstanding litigation pending against the recommended company. Mr. Bolduc explained that the rating agencies rated this company BBB+, which is a high rating for an energy company. Mr. Bolduc stated that there is always some outstanding litigation with a company this size, but nothing that has prompted the ratings agencies to lower their rating. Mr. Bolduc said that Constellation was previously Baltimore Gas and Electric, which is the oldest utility in the country, dating back to the 1840's.

Chairman Pace asked if the energy generated by CRRA is sold in Connecticut or out-ofstate. Mr. Gent responded that the energy is sold to the ISO market and explained that, per the provided Coordination Agreement, CL&P will bid this power into the day-ahead market. The annual quantity purchaser will get the benefit of the sale of the power into ISO New England. Mr. Gent added that since the power is generated in Connecticut, it could be said that it helps the reliability of the system, but the power will be part of Constellation's overall portfolio and it is difficult to determine where the power will be used. Mr. Gent emphasized that, no matter where the power ends up, Connecticut is getting the benefit of the sale.

Director Martland asked how much of a difference there is between bids. Mr. Gent responded that, on a levelized basis, Constellation's price is \$75/megawatt hour. Consolidated Edison's price is \$69.59, Integrys's highest bid is \$70.42, and BP is \$61.38.

Director O'Brien pointed out that one of the graphs shows a decline in Henry Hubb Natural Gas Futures, specifically in 2011 and 2012, which corresponds with a decrease in price in those years. Director O'Brien stated that he thinks CRRA could be leaving money on the table in the last years of the contract. Director O'Brien stated that he would like to know why a five-year contract was chosen over a three-year contract considering the price drop in the last two years. Director O'Brien noted that there is a \$500,000 drop between FY10 and FY11 and a \$1 million drop between FY10 and FY12. Mr. Gent referred the Board to page 8 of the bid analysis and explained that, while the graph makes it look like there is a significant drop in prices, there actually is not a large difference with prices being \$74.19 in FY08, \$78.42 in FY09, \$76.19 in FY10, \$73.83 in FY11, and \$72.05 in FY12. Mr. Gent said that with a shorter term, there is the risk that when CRRA is ready to go back into the market, there will be new sources of gas and other alternative sources of generation, which could drive electricity prices down.

Director Karanian asked Mr. Dalton to give an overview of the risks in the 4th and 5th years of the contract. Mr. Dalton, referring to page 6, stated that even though there is a larger discount on market price in the last two years of the contract, he was impressed with the way the price level was maintained over time. Mr. Dalton stated that the Board has to consider what is going to happen to gas and power prices over the course of five years, but said that will be speculation. Mr. Dalton said that the prices offered are very attractive and there is not as significant a discount as he would expect relative to the uncertainty and risks associated with gas prices. Chairman Pace asked management if they would prefer the certainty of the five-year agreement. Mr. Bolduc responded that there is a lot of uncertainty in the gas and electric market and locking into a favorable price so CRRA can focus on its core business is a prudent course of action. Mr. Kirk agreed and said that management strongly supports the five-year term.

Director Martland agreed that the stability in years FY11 and FY12 are important to help maintain stable tip fees in what will be important years for the Mid-Connecticut Project. Director Francis noted that of all of the bids, Constellation's price has the least variance.

Mr. Gent thanked Ms. Raymond, Mr. Bolduc, Ms. Bronisz, Attorney Maher of Halloran & Sage, and John Dalton of Navigant for their instrumental roles in this process.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Timothy Griswold, Ad Hoc, Mid-CT	X		
Non Eligible Voters			
NONE			

The motion previously made and seconded was approved unanimously.

Mr. Gent noted that, in approving the Energy Purchase Agreement, the Board also ratified the Coordination Agreement. Director O'Brien made a motion to include the ratification of the Coordination Agreement in the approval of the Energy Purchase Agreement. The motion seconded by Director Martland was approved unanimously.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	x		
Mark Cooper	X		

James Francis	X	
Michael Jarjura	X	
Edna Karanian	X	
Mark Lauretti	X	
Theodore Martland	X	
James Miron	X	
Raymond O'Brien	X	
Linda Savitsky	X	
Timothy Griswold, Ad Hoc, Mid-CT	X	
Non Eligible Voters		
NONE		

EXECUTIVE SESSION

Director O'Brien requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director Savitsky and seconded by Director Martland was approved unanimously by roll call. Directors Cooper and Francis did not participate in Executive Session due to a conflict of interests. Director O'Brien requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk Jim Bolduc Michael Bzdyra Floyd Gent Laurie Hunt, Esq. Paul Nonnenmacher Richard Goldstein, Esq.

The Executive Session began at 2:36 p.m. and concluded at 3:15 p.m. Director O'Brien noted that no votes were taken in Executive Session.

The meeting was reconvened at 3:15 p.m.

ADJOURNMENT

Director O'Brien requested a motion to adjourn the meeting. The motion to adjourn made by Director Martland and seconded by Director Savitsky was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 3:15 p.m.

Respectfully submitted,

Kristen B. Greig U Secretary to the Board/Paralegal

TAB 2

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND TWENTY-FIFTH MEETING JUNE 28, 2007

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, June 28, 2007 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors:

Mark Cooper
James Francis (Present beginning by telephone from 10:35 – 10:40 a.m. and present in person beginning at 11:00 a.m.)
Michael Jarjura (Present beginning at 10:20 a.m.)
Edna Karanian
Mark Lauretti
Raymond O'Brien
Linda Savitsky
Timothy Griswold, Ad-Hoc – Mid-Connecticut Project
Elizabeth Horton Sheff, Ad-Hoc - Mid-Connecticut Project (Present until 12:30 p.m.)

Jason Perillo, Ad Hoc – Bridgeport Project

Present from the CRRA staff:

Tom Kirk, President Jim Bolduc, Chief Financial Officer Peter Egan, Director of Environmental Affairs Floyd Gent, Director of Operations Laurie Hunt, Esq., Director of Legal Services Paul Nonnenmacher, Director of Public Affairs Michael Bzdyra, Government Relations Liaison Robert Constable, Controller David Bodendorf, Senior Environmental Engineer Steve Yates, Air Compliance Manager Donna Tracy, Executive Assistant Kristen Greig, Secretary to the Board/Paralegal

Also present were: Richard Goldstein, Esq. of Pepe & Hazard, Susan Hemenway of BRRFOC, John Pizzimenti of USA Hauling & Recycling, and Jerry Tyminski of SCRRRA.

Chairman Pace called the meeting to order at 9:35 a.m. and stated that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

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PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

With no comments from the public, Chairman Pace stated that the regular meeting would commence.

INTRODUCTION OF NEW BOARD MEMBER

Chairman Pace introduced Jason Perillo, a new ad-hoc Board member representing the Bridgeport Project. Director Perillo said that he appreciates the opportunity from the Governor and is looking forward to working with the other members of the Board.

<u>APPROVAL OF THE MINUTES OF THE MARCH 1, 2007 SPECIAL BOARD</u> <u>MEETING</u>

Chairman Pace requested a motion to approve the minutes of the March 1, 2007 Special Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Savitsky.

Director O'Brien noted that these minutes are now available for approval by the Board since the gag order is no longer in effect. Chairman Pace requested that Attorney Hunt explain why these minutes were handled in the manner they were. Attorney Hunt explained that a courtimposed gag order was in effect, which did not prevent CRRA from holding the meeting, but did create some concerns about posting the minutes on the internet and distributing them to the public. Attorney Hunt said that now that the gag order is lifted, the Board is free to discuss the minutes.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	Х		
Timothy Griswold, Ad Hoc, Mid-Connecticut			X
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			X
Non Eligible Voters			
Jason Perillo, Ad Hoc, Bridgeport			

The minutes were approved as presented. Directors Griswold and Horton Sheff abstained.

<u>APPROVAL OF THE MINUTES OF THE MAY 31, 2007 REGULAR BOARD</u> <u>MEETING</u>

Chairman Pace requested a motion to approve the minutes of the May 31, 2007 Regular Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Savitsky. The minutes were approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Edna Karanian	X .		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
	ł		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			
Jason Perillo, Ad Hoc, Bridgeport			

CHAIRMAN'S REPORT

Chairman Pace stated that a decision was issued in the New Hartford case. Chairman Pace noted that the Board would be discussing the decision with legal counsel later in the meeting in Executive Session. Chairman Pace stated that CRRA had already planned to return a figure similar to the amount of the award to the towns, but if the award stands, that amount will now be distributed less attorney's fees.

Chairman Pace said that it was clear that the judge understood some of the issues related to the actions of the Board, especially the fact that the new CRRA Board faced a huge challenge and has essentially pulled the company out of bankruptcy. Chairman Pace added that the decision clearly states that CRRA has a fiduciary responsibility to CRRA and the State of Connecticut. Chairman Pace emphasized that CRRA is here to serve the municipalities in Connecticut and said that CRRA has done exactly what the legislature charged it to do.

Chairman Pace noted that there are comments in the decision that concern him. Chairman Pace stated that he wanted it to be clear that he, as Chairman, and the Board never had any animosity toward the plaintiffs in this case. Chairman Pace said that one of CRRA's concerns is how this case became a class action suit. Another issue deals with CRRA's reserves. Chairman Pace said that reserves have been utilized in the public's best interests to fulfill its obligations of moving waste through the system, generating energy, and improving the positioning of the State of Connecticut.

Chairman Pace stated that the judge recognized that CRRA always intended on returning funds to the towns. Chairman Pace pointed out that the award requires CRRA to return funds to

the towns that is has been planned on returning all along. Chairman Pace noted, however, that CRRA has to carefully evaluate what this award means to CRRA, the State, and CRRA's other pending litigation. CRRA has made a commitment to the public to recover as much money as possible from the other companies that were involved in the Enron transaction. Chairman Pace said that he, the Board, and CRRA's attorneys will be discussing the possibility of an appeal, but have not yet made a decision. CRRA's main concern is protecting the public's interests.

Director Lauretti noted that he sent a "Letter to the Editor" regarding this issue expressing his opinions on the decision. The letter was sent to the Board, the Chief Elected Officials of the Mid-Connecticut Project towns, the <u>Hartford Courant</u>, the <u>Connecticut Post</u>, the <u>New Haven Register</u>, and the <u>Waterbury Republican</u>.

PRESIDENT'S REPORT

Mr. Kirk informed the Board that management has been reviewing the impact of the New Hartford decision with legal counsel and will review these discussions in Executive Session. Mr. Kirk noted that at a Special meeting earlier in the month, the Board adopted a new energy contract with Constellation Energy that will be effective on July 1st. Mr. Kirk stated that Wheelabrator negotiations are continuing slower than CRRA would have liked due to scheduling conflicts.

RESOLUTION REGARDING ENVIRONMENTAL EQUITY STATEMENT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Board hereby adopts the Environmental Equity Statement substantially as presented and discussed at this meeting.

The motion was seconded by Director Savitsky.

Director O'Brien commended Mr. Nonnenmacher on his continuing efforts in working with the Policies & Procurement Committee on refining this document. Director O'Brien stated that the statement now includes all of the points that are important to CRRA, without extraneous points that could cause CRRA difficulties in the future. Director O'Brien also noted that this is consistent with CRRA's mission statement.

Chairman Pace pointed out that this statement reinforces CRRA's commitment to environmental equity. Director Horton Sheff said that she is glad to see this statement. While she knows CRRA has worked closely with Hartford, it always helps to have something in writing to show CRRA's commitment.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			
Jason Perillo, Ad Hoc, Bridgeport			

RESOLUTION ADOPTING A POLICY AND PROCEDURES FOR THE USE OF MEETING ROOM AT THE TRASH MUSEUM AND THE GARBAGE MUSEUM

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the Board hereby adopts the Policy and Procedures for the Use of Meeting Rooms at the Trash Museum and the Garbage Museum substantially as presented and discussed at this meeting.

The motion was seconded by Director Savitsky.

Chairman Pace stated that his concern with this policy is that there are often children in the museums and he wants to make certain the safety and security of those children is the top priority. Chairman Pace asked if the policy defines what groups are allowed to use the meeting rooms, if there are groups that are excluded, and what kind of activities can take place. Director Savitsky responded that any organization who wants to use a meeting room must meet the insurance requirements in the contract. If an organization cannot meet those requirements, they cannot use the room. Director Savitsky said that this gives CRRA a level of control over who can and cannot use the room.

Director Griswold asked if there have been requests by outside groups to use the meeting rooms. Mr. Nonnenmacher responded that there are currently a couple of groups that meet at the museums regularly so it makes sense to set some guidelines for use of the rooms. To address the security concerns mentioned, CRRA requires that all groups that use the rooms utilize a member of their group to escort guests into and out of the room.

Director Griswold asked if the administrative work required a lot of staff time to coordinate the use of the rooms. Mr. Nonnenmacher responded that the time is minimal and it is not a problem to have certificates of insurance sent to CRRA's risk manager. Mr. Kirk added that this is a community outreach by CRRA, but if it becomes burdensome, the issue will be brought back to the Board for review. Director Savitsky stated that having this policy will

actually eliminate some of the work that staff has to do because interested parties can be directed to look at requirements for use on the internet.

Director Horton Sheff stated that the difficulty with this policy is that there may be groups that wish to use the facility that have a certificate of insurance, but it may not be suitable for these groups to meet in a location where there are children. Director Horton Sheff said that she is not sure that CRRA can legally differentiate between "desirables and undesirables."

Director O'Brien pointed out that there are positive benefits to allowing groups to use the rooms. Particularly, since these are recycling facilities, the more people CRRA can get in the facilities, the more it can fulfill its mandates to encourage and promote recycling activites. Mr. Nonnenmacher stated that even though the policy does not specifically spell out that these are facilities that are used by children, the safety and security of the children is always the top priority with anything having to do with the museums.

Chairman Pace said that there needs to be clear rules as to where visitors are allowed to go in the museums and to ensure that there are no interruptions when classes are in session. Chairman Pace stated that he wants it to be known that the primary business is educating the children. Director Lauretti stated that he agreed a policy is not only beneficial, but necessary and the policy should be geared at protecting the public because there are public interests at stake.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut			
Jason Perillo, Ad Hoc, Bridgeport			

The motion previously made and seconded was approved unanimously.

RESOLUTION REGARDING EXPENDITURES FOR ODOR MONITORING SERVICES AT THE MID-CONNECTICUT WASTE PROCESSING FACILITY & HARTFORD LANDFILL

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President of CRRA be authorized to execute a Request for Services with TRC Environmental Corporation for Odor Monitoring Support at the Mid-

Connecticut Waste Processing Facility and Hartford Landfill, substantially as presented and discussed at this meeting.

The motion was seconded by Director Savitsky.

Mr. Kirk noted that this was a matter of significant discussion at the previous regular meeting, where the Board requested that management review the recommendation and provide further information. Mr. Kirk said that, while there was some discussion about whether these services were still necessary, management feels that the reduced scope of work is valid and appropriate to preserve the good will and progress CRRA has made with the neighbors of the facilities in Hartford. Director Savitsky agreed that this is a small price to pay for positive public relations and said that she would strongly urge the Board to give serious consideration to approval of this contract.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X .		
Raymond O'Brien	X		
Linda Savitsky	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Jason Perillo, Ad Hoc, Bridgeport			

RESOLUTION REGARDING FIRST AMENDMENT FOR METALS RECOVERY AND MARKETING SERVICES WITH WTe RECYCLING, INC.

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

RESOLVED: The President is authorized to enter into the First Amendment with wTe Recycling, Inc. for the transportation, processing and marketing of metals generated at the Mid-Connecticut Resources Recovery Facility and the Hartford Landfill substantially in accordance with the terms and conditions discussed at this meeting.

Director Savitsky seconded the motion.

Attorney Hunt stated that this contract is an emergency three-month extension of a revenue contract to allow services to continue while CRRA goes out to bid. Attorney Hunt

explained that there was an internal error in tracking the end date of the contract and the contract ended a year sooner than CRRA's records indicated, which did not allow time for a full bid process to be completed. Mr. Kirk added that these are favorable prices, but CRRA would be completing a formal bid process to see of the prices can be improved.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Jason Perillo, Ad Hoc, Bridgeport			

<u>RESOLUTION REGARDING TRANSFER STATION HOST COMMUNITY</u> <u>AGREEMENT – MID-CONNECTICUT PROJECT</u>

Mr. Gent stated that management is requesting that the matter regarding the Host Community Agreement behind Tab 9 be tabled. Director O'Brien made a motion to table, which was seconded by Director Savitsky. The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Jason Perillo, Ad Hoc, Bridgeport			

ADDITION TO THE AGENDA

Chairman Pace requested a motion to add an item regarding the use of the Shelton Landfill Postclosure Reserve. The motion made by Director O'Brien and seconded by Director Cooper was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Jason Perillo, Ad Hoc, Bridgeport			

FINANCE COMMITTEE UPDATE

Director Francis stated that the Finance Committee discussed putting the FY08 Mid-Connecticut Project budget on the agenda for the Board meeting to review the implications of the New Hartford lawsuit. Director O'Brien added that the Committee discussed the write-off of some receivables for the Bridgeport Project, but that matter is still pending.

Chairman Pace requested a short recess. The recess began at 10:40 a.m. and ended at 11:00 a.m.

<u>RESOLUTION REGARDING THE USE OF THE SHELTON LANDFILL</u> <u>POSTCLOSURE RESERVE</u>

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

WHEREAS: The Bridgeport Project is currently running a deficit for fiscal year 2007, which has resulted in the depletion of its working capital balance; and

WHEREAS: Certain Bridgeport Project customers are delinquent in paying their May 2007 invoices further reducing the working capital balance; and

WHEREAS: The Authority is required by the Bridgeport Project Bond Trust Indenture to pay certain operating expenses and bond payments at contracted times; and

WHEREAS: As a result of the inadequate working capital balance and the requirement to pay certain costs the Authority must temporarily use funds from the Shelton Landfill Postclosure Reserve to pay certain expenses.

THEREFORE, BE IT RESOLVED: That the Authority's management be authorized to withdraw funds from the Shelton Landfill Postclosure Reserve to fund certain operating expenses and bond payments during fiscal year 2007 and 2008 when the timing of funds results in the working capital balance to be insufficient to cover these costs;

FURTHER RESOLVED: That the Authority's management be authorized to replenish the Shelton Landfill Postclosure Reserve for those amounts temporarily withdrawn to fund certain operating expenses and bond payments upon receipt of the outstanding receivables.

Director Savitsky seconded the motion.

Mr. Bolduc informed the Board that there is a very limited amount of working capital in the Bridgeport Project. In addition to the limited working capital, there are four accounts receivable in arrears in the amount of approximately \$1.6 million. Mr. Bolduc explained that there were two payments that had to be wired yesterday, one to Wheelabrator and one for the bonds. In order to make those payments and avoid defaulting on the bonds, funds had to be moved out of the Postclosure Reserve. Mr. Bolduc stated that this resolution would document the Board's approval of this action since it is a Board designated reserve and would allow that reserve to be replenished upon receipt of the outstanding receivables. Mr. Bolduc added that the resolution also gives authorization for similar actions to be taken over the next couple of months if the Project's working capital falls short again. This would allow CRRA to avoid defaulting on the bonds and having to pay significant penalties for making late payments to Wheelabrator.

Director Lauretti asked how much was transferred. Mr. Bolduc responded that \$815,000 was transferred yesterday. Chairman Pace asked what would have happened if this reserve was not available. Mr. Bolduc said that CRRA would probably have defaulted on the bonds. Chairman Pace stated that this is a situation where having a reserve is an obvious benefit to the Project.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		

Raymond O'Brien	X	
Linda Savitsky	X	
Jason Perillo, Ad Hoc, Bridgeport	X	
Non Eligible Voters		
Timothy Griswold, Ad Hoc, Mid-Connecticut		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut		

RESOLUTION AUTHORIZING RETENTION OF A HOST COMMUNITY LIAISON

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to amend its agreement with Attorney Thomas Ritter to serve as CRRA's liaison with its host communities and pertinent or related groups and organizations as presented and discussed at this meeting.

Director Savitsky seconded the motion.

Mr. Kirk explained that the current Host Community Liaison expires at the end of the month and CRRA would like to avoid discontinuity in this important service. Mr. Kirk stated that this short extension will allow CRRA to do a Request for Qualifications ("RFQ") and determine if there are other individuals who are qualified and interested in helping with these tasks. Mr. Kirk noted that CRRA's experience with Attorney Ritter has been excellent and said that his assistance was instrumental in the permitting for the new recycling center and the closure agreement with the City of Hartford for the Hartford Landfill. Mr. Kirk gave a brief overview of the anticipated projects that will require Attorney Ritter's services over the course of the proposed contract extension.

Director Savitsky noted that Attorney Ritter's primary area of influence is in Hartford and asked if there would be an effort made to contract with individuals that may have influence in other areas of the state. Mr. Kirk responded in the affirmative and said that he would like a "stable" of liaisons from throughout the state, which would be accomplished with the RFQ.

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The motion	nreviouely	i made and	seconded	11/90	annroved	unanimously.
THE MOUON	DICVIOUSI	inauc anu	sconucu	was	approved	unanniousiv.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		

Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
Jason Perillo, Ad Hoc, Bridgeport			

RESOLUTION REGARDING THE INSTALLATION OF A LANDFILL CAP OVER A PORTION OF THE PHASE 1 ASH AREA

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to execute an agreement with E. T. & L. Corp. to install a landfill cap over approximately 7.2 acres of the Phase 1 Ash Area at the Hartford Landfill, substantially as presented and discussed at this meeting.

Director Savitsky seconded the motion.

Mr. Egan informed the Board that this contract involves closing and installing a cap on approximately 7 acres of the Hartford Landfill. Mr. Egan said that it is appropriate to close that area now because if it is not closed permanently, funds will have to be spent on installing a temporary cap. Mr. Egan added that this is the side of the landfill that faces Interstate 91 so closing it sooner and growing vegetation on that area will improve the appearance of the landfill from the highway. Mr. Egan stated that this is the first step in final closure of the landfill and gave a thorough overview of the layers of environmental protections built into the landfill.

Mr. Bodendorf explained that the cost of this project is driven by the cost of materials, including soil and the synthetic materials for the cap. There was a brief discussion regarding the source of the soil for the project and potential other sources of soil.

Director Karanian asked what the plan is to make the community aware of the activities that will be taking place at the landfill. Director Horton Sheff informed the Board that she has a show on public access and offered to talk with someone from CRRA on her show.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		

Timothy Griswold, Ad Hoc, Mid-Connecticut	X	
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut	X	
Non Eligible Voters		
Jason Perillo, Ad Hoc, Bridgeport		

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff. The motion made by Director Martland and seconded by Director Savitsky was approved by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors and Mid-Connecticut Ad Hocs:

Tom Kirk Jim Bolduc Robert Constable Peter Egan Floyd Gent Laurie Hunt, Esq. Paul Nonnenmacher Richard Goldstein, Esq.

The Executive Session began at 11:32 a.m. and concluded at 12:55 p.m. Chairman Pace noted that no votes were taken in Executive Session. Please note that Directors Cooper and Francis exited the room during a portion of the Executive Session due to conflicts of interests.

The meeting was reconvened at 12:55 p.m.

ADDITION TO THE AGENDA

Chairman Pace requested a motion to add an item regarding the Bridgeport Project. The motion made by Director O'Brien and seconded by Director Francis was approved unanimously.

RESOLUTION REGARDING THE CONSENT TO ASSIGNMENT, ACCESS AGREEMENT, AND THE AMENDED AND RESTATED BRIDGEPORT SOLID WASTE DELIVERY AGREEMENT

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President is authorized to execute a Consent to Assignment, Access Agreement, and the Amended and Restated Bridgeport Solid Waste Delivery Agreement substantially as presented and discussed at this meeting.

Director Francis seconded the motion.

Mr. Gent stated that this resolution is for approval of three agreements: a Consent to Assignment, Access Agreement, and the Amended and Restated Bridgeport Solid Waste Delivery Agreement. Mr. Gent informed the Board that CRRA recommended that a letter of credit be provided by the prospective buyer of the Waste Management business. Since there was not enough time before the closing to secure that letter of credit without interrupting service, Waste Management sent CRRA a letter agreement on an interim basis designating the buyer as an agent of Waste Management until the terms of the letter of credit can be finalized and received by CRRA. Mr. Gent gave a lengthy description of the terms the letter of credit, the guarantees of payment by Murphy Road Recycling's parent company, and changes to the terms of the other agreements as a result of the assignment.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	· X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Jason Perillo, Ad Hoc, Bridgeport	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

ADDITION TO THE AGENDA

Chairman Pace requested a motion to add an item regarding Town of New Hartford et al v. CRRA. The motion made by Director O'Brien and seconded by Director Francis was approved unanimously.

RESOLUTION REGARDING APPEAL IN THE MATTER OF TOWN OF NEW HARTFORD ET AL. V. CRRA

Chairman Pace requested a motion regarding the above-captioned item. Director O'Brien made the following motion:

WHEREAS, on June 19, 2007, the Court issued a Memorandum of Decision in the matter of *New Hartford et al v. CRRA*; and

WHEREAS, CRRA believes that the said Memorandum contains errors of both fact and law; and

WHEREAS, CRRA believes said errors include, among others, the Court's findings that all loss caused by the Enron Transaction was passed on to the member towns and that CRRA incurred no losses as a result of the Enron transaction; and

WHEREAS, CRRA has not been made whole for the losses incurred as a result of the Enron Transaction; and

WHEREAS, CRRA has a statutory duty to recover funds lost as a result of the Enron Transaction; and

WHEREAS, on the advice of counsel, it appears that such errors could, among other things, have a very significant detrimental impact on CRRA'S ability to recover damages in its Enron-related Global Lawsuit and on the defense of CRRA's former directors in the pending action against them brought by the Town of New Hartford (in which matter, CRRA is legally obligated to indemnify the said directors); and

WHEREAS, an appeal must be filed, if at all, within twenty days from the date on which the Memorandum of Decision was issued;

Now, THEREFORE, it is

RESOLVED: That the Board of Directors of CRRA hereby charges the President to proceed to cause an appeal in the matter of *New Hartford et al v. CRRA* to be timely filed, and to take all other actions to prosecute such appeal as may be reasonably necessary and appropriate to correct the record in this matter.

Director Lauretti seconded the motion.

Attorney Hunt explained that the Board discussed the possibility of an appeal in the matter of New Hartford et al v. CRRA. Attorney Hunt explained that the major item that concerns the Board is the impact that the decision could have on efforts to recover further Enron losses in other cases.

Chairman Pace stated that CRRA has a fiduciary responsibility to the State. Chairman Pace said that when he took over as chair, it was his charge to reduce costs, stabilize the company, and recover the Enron losses. To that end, the Attorney General, through Pepe & Hazard has worked to accomplish that through the "global proceedings." Chairman Pace stated that CRRA was, in fact, harmed by the Enron transaction.

Chairman Pace noted that CRRA only received \$84 million from the bankruptcy settlement. The rest of the total \$111 million was a result of management's recommendation to sell the claim. Chairman Pace stated that CRRA still has to recover approximately \$100 million

of the losses. While CRRA cannot predict how much of that can be recovered, CRRA has an obligation to try.

Chairman Pace emphasized that this is not an argument with the towns, but a means for the Board to carry on its obligations to CRRA, the State of Connecticut, and the towns. Chairman Pace said that the recovery of these funds will ultimately benefit the towns. Chairman Pace stated that the Board had to decide if CRRA should leave the potential recovery of \$100 million on the table and was unwilling to do so. Chairman Pace stated that the legal opinions of CRRA's inside counsel and Pepe & Hazard be considered and noted that it is his understanding that the Attorney General has been notified of this decision. Attorney Goldstein added that the statute clearly states that it is the responsibility of this Board to recover all funds from the Enron transaction and the Board's actions today are in accordance with the duties found in the statutes.

Director Savitsky stated that, in light of the gag order that CRRA has been under, and to correct misinformation that she has heard from member towns, it is CRRA's responsibility and duty to reach out to the Mid-Connecticut Project towns to explain the things that CRRA was precluded from saying while the gag order was in effect.

Director Jarjura stated that he came here prepared not to support an appeal of the decision. However, Director Jarjura said that after the extensive discussion in Executive Session, he felt he would be derelict in his duties to jeopardize the potential recovery of additional monies that would ultimately benefit the member towns by keeping the tip fee reasonable for the long term. Director Jarjura added that if this was as simple as writing a check to the towns for the award and there were no other consequences, he would not support the appeal, but the fact that doing so could jeopardize other pending claims has weighed heavily on his decision to support this action.

Chairman Pace said that it is important for the towns and the press to fully understand why CRRA is taking this action.

Ms. Greig noted that although she could not be present for the vote, Director Horton Sheff expressed her support for the appeal.

The motion previously made and seconded was approved. Directors Cooper and Francis abstained.

Eligible Voters	Ауе	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper			Х
James Francis			Х
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		

Non Eligible Voters		
Jason Perillo, Ad Hoc, Bridgeport		

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director O'Brien and seconded by Director Savitsky was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 1:25 p.m.

Respectfully submitted,

risten B. Greig

Kristen B. Greig Secretary to the Board/Paralegal

TAB 3

RESOLUTION REGARDING A WRITE-OFF OF A RECEIVABLE FOR THE BRIDGEPORT PROJECT

RESOLVED: That management is authorized to write-off the uncollected receivable balances relating to the municipal share credit benefit inappropriately received by the towns in the amounts of \$11,677.37, \$124,041.48 and \$30,710.77 for the towns of Bethany, East Haven and Woodbridge, respectively.

Bridgeport Project Receivable Write-Off

July 26, 2007

Pursuant to the Bridgeport Solid Waste Disposal Agreement between the Authority and Wheelabrator Bridgeport during the first ten years of the project, Wheelabrator Bridgeport was to set aside funds based upon a revenue sharing mechanism defined in the agreement as the Municipal Share. These funds, which were accumulated in the first ten years of the project, would then be used by the participating municipalities to offset the per ton processing fee owed to Wheelabrator Bridgeport starting in the eleventh year (FY1998) of the project.

The Authority provided this benefit to all eighteen member municipalities. In FY03, it was discovered that due to an oversight three of the member municipalities (the towns of Bethany, East Haven and Woodbridge) had provisions in their agreements with the Authority, which prohibited them from receiving the benefit of the Municipal Share. The following table shows the total amount of the benefit received by the three municipalities.

Municipality	Bethany	East Haven	Woodbridge	Total
Invoice Amount	\$17,043.37	\$181,041.48	\$44,822.77	\$242,907.62

The Authority advised the Solid Waste Advisory Board ("SWAB") of the situation in January 2003. SWAB unanimously passed a resolution to waive recovery of the past payments. The Authority then requested that all eighteen municipalities sign a letter supporting SWAB's vote in waiving recovery of the past payments. Unfortunately, the Authority was unsuccessful in obtaining all eighteen town signatures.

The Authority has successfully reached an agreement with the three towns whereby the Authority will be paid the following amounts by the three towns.

Municipality	Bethany	East Haven	Woodbridge	Total
Settlement Amount	\$5,366.00	\$57,000.00	\$14,112.00	\$76,478.00

This matter was thoroughly discussed and approved by the Finance Committee.

TAB 4

Resolution Regarding Spot Waste Delivery Letter Agreements Between the BRRFOC and the CRRA

RESOLVED: That the President is authorized to execute reciprocal Letter Agreements between the BRRFOC and CRRA for the delivery of spot waste substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority Mid-Connecticut Project Letter Agreement Summaries

Presented to Board:	July26, 2007
Parties:	CRRA and the Bristol Resources Recovery Facility Operating Committee (BRRFOC).
Agreement Type:	Letter Agreements for Spot Waste Deliveries
Facility:	Mid-Connecticut Project
Dollar Value:	Approximately \$100,000 in revenue from BRRFOC (approximately 2000 tons at \$52.00
Terms:	Upon execution through June 30, 2008, with one optional one year extension.
Service Fees:	CRRA shall pay BRRFOC \$52.00/ton for the delivery of spot waste to the Bristol RRF.
	The BRRFOC shall pay CRRA \$52.00/ton for spot waste delivered directly to the WPF in Hartford, \$65.00/ton for spot delivered to the Watertown Transfer Station; \$63.00/ton for spot waste delivered to the Torrington Transfer Station;
Discussion:	For a number of years the CRRA has had reciprocal spot waste delivery agreements with the BRRFOC. These agreements:
	 provide the CRRA and the BRRFOC an additional in-state waste diversion option during periods of high waste deliveries; and provides CRRA a lower per ton diversion rate than that offered by its out-of-state waste export contractors (current export rates range from a low of \$77.00/ton to a high of \$85.00/ton.



Bristol Resource Recovery Facility Operating Committee

43 Enterprise Drive Bristol, Connecticut 06010 www.brrfoc.org

(860) 585-0419 (860) 225-9811 Fax (860) 585-9875

June 30, 2007

Mr. Jonathan Bilmes Executive Director Bristol Resource Recovery Facility Operating Committee 43 Enterprise Drive Bristol, CT 06010

Connecticut Resources Recovery Authority 100 Constitution Plaza, 6th Floor Hartford, CT 06103

RE: Spot Waste Delivery Agreement - CRRA to BRRFOC

Gentlemen:

The Bristol Resource Recovery Facility Operating Committee ("BRRFOC") and Connecticut Resources Recovery Authority ("CRRA") desire to enter into this letter agreement (the "Agreement") to memorialize the terms under which CRRA will deliver Spot Waste to BRRFOC.

- 1. BRRFOC has entered into an agreement with Covanta Bristol, Inc. for the operation of a municipal solid waste facility located at 170 Enterprise Drive in Bristol, Connecticut (the "Bristol Facility"). The Bristol Facility accepts Acceptable Waste, as defined in the service agreement, on a spot basis (the "Spot Waste").
- 2. By mutual agreement, CRRA has sent and desires to continue to send Spot Waste from its Mid-Connecticut Project to the Bristol Facility. BRRFOC reserves the right to refuse Spot Waste. CRRA's haulers agree to abide by the Bristol Facility's Hauler Rules and Regulations, as amended from time to time, which Rules and Regulations are hereby incorporated by reference herein and made a part hereof as if such Rules and Regulations had been attached in their entirety to this Agreement.

CRRA-BRRFOC Letter Agreement June 30, 2007 Page Two

- 3. At BRRFOC's sole discretion, BRRFOC has agreed to accept Spot Waste from CRRA for the per ton price of FIFTY TWO AND 00/100 (\$52.00) DOLLARS (the "Tip Fee"). For Year Two of the Spot Waste Delivery Agreement, upon mutual consent, the parties to this Agreement may enter into a Letter Agreement as to the tip fee payable to the BRRFOC for the second year, at which time the Letter Agreement shall become part of this Agreement as if fully set forth herein.
- 4. This Agreement is effective for twenty-four (24) months, as of July 1, 2007, and shall terminate on June 30, 2009. This Agreement shall be contingent upon BRRFOC and CRRA obtaining approval from its Board of Directors.

Please indicate your acceptance of the above terms and conditions by signing below.

Agreed to and accepted by:

BRISTOL RESOURCE RECOVERY FACILITY OPERATING COMMITTEE

CONNECTICUT RESOURCES RECOVERY AUTHORITY

By:

Jonathan Bilmes Its Executive Director Duly Authorized By:_

Thomas D. Kirk Its President Duly Authorized



Bristol Resource Recovery Facility Operating Committee

43 Enterprise Drive Bristol, Connecticut 06010 www.brrfoc.org

(860) 585-0419 (860) 225-9811 Fax (860) 585-9875

June 30, 2007

Mr. Thomas D. Kirk President Connecticut Resources Recovery Authority 100 Constitution Plaza; 6th Floor Hartford Connecticut 06103

Bristol Resource Recovery Facility Operating Committee 43 Enterprise Drive Bristol, Connecticut 06103

RE: Spot Waste Delivery Agreement – BRRFOC to CRRA

Gentlemen:

The Bristol Resource Recovery Facility Operating Committee ("BRRFOC") and the Connecticut Resources Recovery Authority ("CRRA") desire to enter into this letter agreement (the "Agreement") to memorialize the terms under which the BRRFOC delivers Spot Waste to the CRRA.

- CRRA owns a resource recovery facility located at 300 Maxim Road in Hartford, Connecticut (the "CRRA Mid-CT Facility"). CRRA owns certain transfer stations located at Echo Lake Rd., Watertown, CT (the "CRRA Watertown Transfer Station") and Old Dump Road, Torrington, Connecticut (the "CRRA Torrington Transfer Station"). The CRRA Mid-CT Facility, the CRRA Watertown Transfer Station and the CRRA Torrington Transfer Station are part of a solid waste disposal system known as the CRRA Mid-Connecticut Project (the "Project"). The CRRA Mid-CT Facility, the CRRA Watertown Transfer Station and the CRRA Torrington Transfer Station from time to time accept Acceptable Waste on a spot basis (the "Spot Waste").
- 2. The BRRFOC has entered into an agreement with Covanta Bristol, Inc. ("BRRFOC Operator") for the operation of a municipal solid waste facility located at 170 Enterprise Drive in Bristol, Connecticut (the "Bristol Facility"). From time to time the Bristol Facility desires to divert Acceptable Waste away from the Bristol Facility to the CRRA Mid-CT Facility and/or the CRRA Watertown Transfer Station and/or the CRRA Torrington Transfer Station in the form of Spot Waste. CRRA reserves its right

BRRFOC-CRRA Letter Agreement June 30, 2007 Page Two

> to refuse Spot Waste from BRRFOC at any time for any reason. BRRFOC's haulers agree to abide by the <u>Mid-Connecticut Project Permitting</u>, <u>Disposal and Billing</u> <u>Procedures</u> (the "Procedures"), as amended from time to time, which Procedures are hereby incorporated by reference herein and made a part hereof as if such Procedures had been attached in their entirety to this Agreement.

- 3. Prior to delivering any Spot Waste to the CRRA Mid-CT Facility, the CRRA Watertown Transfer Station or the CRRA Torrington Transfer Station, the BRRFOC, its agents, or its Member Towns, shall obtain all permits that are required by the Procedures, and shall comply with all other pre-delivery requirements, including CRRA's insurance requirements. The BRRFOC shall have all of its Member Towns delivering Acceptable Waste under this Agreement be covered under the forgoing CRRA insurance requirements or require each Member Town to procure and maintain the insurance required by the Procedures.
- 4. At CRRA's sole discretion, CRRA agrees to accept Spot Waste from the BRRFOC for the following per ton prices: (i) For each ton of Spot Waste delivered to the CRRA Mid-CT Facility FIFTY TWO AND 00/100 (\$52.00) DOLLARS; and (ii) for each ton of Spot Waste delivered to the CRRA Watertown Transfer Station SIXTY-FIVE AND 00/100 (\$65.00) DOLLARS; and (iii) for each ton of Spot Waste delivered to the Torrington Transfer Station SIXTY-THREE AND 00/100 (\$63.00) DOLLARS (the "Tip Fees"). For Year Two of the Spot Waste Delivery Agreement, upon mutual consent, the parties to this Agreement may enter into a Letter Agreement as to the tip fee payable to the CRRA for the second year, at which time the Letter Agreement shall become part of this Agreement as if fully set forth herein.
- 5. This Agreement is effective for twenty-four (24) months, as of July 1, 2007 and shall terminate on June 30, 2009. This Agreement shall be contingent upon BRRFOC and CRRA obtaining approval from its Board of Directors.
- 6. If CRRA desires spot waste from the Bristol Facility, BRRFOC shall be given first priority to supply said spot waste. If BRRFOC is unable to supply some or all of the spot waste requested CRRA shall have the right to contact the BRRFOC Operator directly to ascertain if BRRFOC Operator has any available Spot Waste tonnage. However, before CRRA accepts any Spot Waste tonnage at the CRRA Mid-CT Facility from the BRRFOC Operator, CRRA must provide BRRFOC notice of CRRA's intent to accept any such BRRFOC Operator Spot Waste tonnage.

BRRFOC-CRRA Letter Agreement June 30, 2007 Page Three

Please indicate your acceptance of the above terms and conditions by signing below.

Agreed to and accepted by:

BRISTOL RESOURCE RECOVERY FACILITY OPERATING COMMITTEE

CONNECTICUT RESOURCES RECOVERY AUTHORITY

By: ____

By: _

Jonathan Bilmes Its Executive Director Duly Authorized

Thomas D. Kirk Its President Duly Authorized

TAB 5

RESOLUTION REGARDING COOPERATIVE SERVICES AGREEMENT BETWEEN CONNECTICUT RESOURCES RECOVERY AUTHORITY AND UNITED STATES DEPARTMENT OF AGRICULTURE ANIMAL AND PLANT HEALTH INSPECTION SERVICE WILDLIFE SERVICES

RESOLVED: That the President is hereby authorized to execute an agreement with the United States Department of Agriculture Animal and Plant Health Inspection Service Wildlife Services, for the control of nuisance birds at the Hartford Landfill and Mid-Connecticut Project Waste Processing Facility, substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority Contract Summary for Contract Entitled

COOPERATIVE SERVICES AGREEMENT BETWEEN CONNECTICUT RESOURCES RECOVERY AUTHORITY AND UNITED STATES DEPARTMENT OF AGRICULTURE ANIMAL AND PLANT HEALTH INSPECTION SERVICE WILDLIFE SERVICES

Presented to the CRRA Board on:	July 26, 2007
Vendor/ Contractor:	United States Department of Agriculture, Animal & Plant Health Inspection Service, Wildlife Services
Effective date:	September 1, 2007
Contract Type/Subject matter:	Service agreement for bird control at Hartford Landfill and the South Meadows Waste Processing Facility.
Facility (ies) Affected:	Hartford Landfill, South Meadows Waste Processing Facility.
Original Contract:	This is effectively a renewal of an annual contract
Term:	September 1, 2007 through June 30, 2008
Contract Dollar Value:	\$50,000
Amendment(s):	NA
Term Extensions:	N/A
Scope of Services:	Provide integrated bird control services at the Hartford Landfill and Waste Processing Facility to reduce conflicts with nuisance birds.
Other Pertinent Provisions:	USDA is engaged as a contractor with <i>special capability</i> pursuant to section 3.1.2.5 of CRRA's Procurement Policies & Procedures; accordingly, this contract is awarded as an exception to the competitive process.
	CRRA may terminate the agreement by providing USDA thirty (30) days written notice. There is no penalty for early termination of the agreement.

Connecticut Resources Recovery Authority Mid-Connecticut Project - Hartford Landfill

Cooperative Service Agreement with United States Department of Agriculture for the Control of Birds

July 26, 2007

Executive Summary

This is to request that the CRRA Board of Directors authorize the President to enter into an agreement with the United States Department of Agriculture (USDA), Animal and Plant Health Inspection Service (APHIS), Wildlife Services (WS) to perform work at the Hartford Landfill and Mid Connecticut Project Maxim Road Facilities to control nuisance birds.

Discussion

As the permittee of the Hartford Landfill, CRRA has a regulatory obligation to control vectors, including birds. Historically, the Hartford Landfill has from time-to-time experienced excessive bird activity. Despite attempts in past years by CRRA's landfill operator to control bird activity using various means, including pyrotechnics, nuisance bird activity has been a recurring issue.

In the spring of 2004, CRRA's Environmental Division made inquiries to solid waste management facility operators in other states and to regulatory agencies with the intent of identifying additional options for controlling birds at its solid waste facilities. CRRA's search revealed that the USDA is equipped to provide support in management of nuisance birds. Consequently, CRRA entered into a Pilot Agreement with the USDA from April 1 through June 30, 2004 to provide services for the control of nuisance birds. Based on the success of that Pilot Program, CRRA staff requested and received approval from CRRA's Board of Directors to contract with USDA to provide bird control services for fiscal years 2005, 2006, and 2007. The approach used in controlling birds has involved several methods, including the use of firearms, various forms of pyrotechnics, visual deterrents, and traps. Although in the USDA arsenal, toxicants have not been used to date.

Based on reports provided by USDA and observations made by USDA and CRRA personnel, the work performed by USDA has been effective in reducing the number of nuisance birds at the landfill. In order to continue to operate the landfill with minimum impact from nuisance birds, CRRA management recommends contracting with the USDA to continue its services through the end of Fiscal Year 2008.

The term of the contract is for ten (10) months: September 1, 2007 through June 30, 2008. Because bird activity is minimal during the months of July and August, CRRA has directed USDA to suspend activities during these two months and has set the start date for the new contract for September 1, 2007.

CRRA will continue to measure the performance of the contractor both qualitatively and quantitatively. USDA will provide periodic reports providing estimated bird population at the facility and the number of birds taken (removed). CRRA staff will regularly conduct visual inspections of the landfill to qualitatively measure general bird activity. Inspection of the daily cover to determine the degree of disruption by birds (scratching through in search of organic matter) also provides a measure of bird activity at the landfill.

Although most of the activities conducted by USDA personnel under this contract have to date been undertaken at the Hartford Landfill, USDA personnel have periodically visited the Waste Processing Facility at CRRA's South Meadows campus. This contract provides CRRA the flexibility to employ USDA in this regard.

A copy of the USDA's Annual Report of Bird Harassment Activities for the period May 2006 through March 2007 is included in the supplemental board package.

Financial Summary

The term of the proposed contract is August 1, 2007 through December 31, 2007. The total not-to-exceed cost of the contract is \$50,000, which includes the cost of personnel, vehicles, supplies and administration. The not-to-exceed amount contemplates that bird control services will be conducted on a full time basis between October 1, 2007 and March 31, 2008, when bird activity is expected to be the highest, and on a two day per week basis during the remainder of the contract, when bird activity is expected to be the lowest. These bird management activities were contemplated at the time the FY 2008 budget was developed, and sufficient funds are available in the FY 2007 Hartford Landfill and WPF operating budgets for this expense.

TAB 6

RESOLUTION REGARDING CLOSURE OF A PORTION OF THE MSW/INTERIM ASH DISPOSAL AREA OF THE HARTFORD LANDFILL

RESOLVED: That the President is hereby authorized to execute an agreement with R. Bates & Sons, Inc. to install a landfill cap over approximately 45 acres of the MSW/Interim Ash Disposal Area of the Hartford Landfill, install a new onsite access road, and relocate a leachate force main and electric service, substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority Contract Summary for Contract Entitled

Hartford Landfill Closure MSW/Interim Ash Disposal Area

Presented to the CRRA Board on:	July 26, 2007
Vendor/ Contractor(s):	R. Bates & Sons, Inc.
Effective date:	Upon Execution
Contract Type/Subject matter:	Public Bid/Construction
Facility (ies) Affected:	Hartford Landfill
Original Contract:	None (this is initial contract)
Term:	500 days from Notice to Proceed (with additional warranty period of 365 days)
Contract Dollar Value:	\$12,701,200
Amendment(s):	Not Applicable
Term Extensions:	Not Applicable
Scope of Services:	Installation of approximately 45 acres of landfill cap over the MSW/Interim Ash Area of the Hartford Landfill. Also, relocation of an existing ash leachate force main and electrical service, and, construction of a new landfill access road.
Other Pertinent Provisions:	None

Connecticut Resources Recovery Authority Mid-Connecticut Project - Hartford Landfill MSW/Interim Ash Disposal Area Partial Closure

July 26, 2007

Executive Summary

On March 29, 2007, CTDEP issued Modification to Permit to Construct No. SW 064-5-L and Permit to Operate No. 064-4-L for the Hartford Landfill. This modification approved an updated Closure Plan for the MSW/Interim Ash Disposal Area of the Hartford Landfill. Among other things, the permit prescribes the landfill be capped with a state-of-the-art synthetic cap.

This is to request approval of the CRRA Board of Directors for the President to enter into an agreement with R. Bates & Sons, Inc. (Bates) for all labor, materials, and incidentals to install a landfill cap over approximately 45 acres of the MSW/Interim Ash Disposal Area, to install a new on-site access road, and to install a new leachate force main and electric service.

Discussion

The MSW/Interim Ash Disposal Area of the Hartford Landfill is approximately 80 acres and has been in operation since the 1940's. Through an agreement with the City of Harford, CRRA took over operation of the Hartford Landfill and integrated it into its Mid Connecticut Project in the 1980's. This area of the Hartford Landfill currently receives Process Residue, Non-Processible, and Bypass Wastes from the Mid Connecticut Waste Processing Facility, and Bulky Waste and some CTDEP approved Special Wastes from a number of Connecticut municipalities.

Since 2001, in a number of written and verbal communications with CRRA, CTDEP made it clear that it would not allow CRRA to close and cap the Hartford Landfill using only soil, as outlined in a 1996 Operation and Management Plan, previously approved by CTDEP. Instead, CTDEP communicated that it would require CRRA to close and cap all areas of the landfill with a synthetic membrane designed to minimize the infiltration of water into the waste mass.

Pursuant to a Request for Proposals, in December 2005, CRRA's Environmental Division recommended and its Board of Directors approved Fuss & O'Neill, Inc. (F&O) to provide engineering services associated with revising the Closure Plan for the Hartford Landfill. The revised closure plan was approved by CTDEP in March 2007 and includes the following provisions:

- 1) It prescribes a state-of-the-art synthetic cap be installed over the 80 acre MSW/Interim Ash Disposal Area.
- 2) It allows for overfilling of the eastern slope of the landfill, providing additional capacity of approximately 300,000 cubic yards to help off-set the increased cost of the state-of-the-art synthetic cap.
- 3) It sets a date certain for the final delivery of ash residue, MSW, and Bulky Wastes of December 31, 2008.
- 4) It provides for certain host community benefits for the City of Hartford.

Approved by CTDEP within the Closure Plan were drawings and technical specifications for the construction of the landfill cap.

This closure project consists of the installation of a final cap utilizing a state-of-the-art Linear Low Density Polyethylene (LLDPE) impervious membrane with associated drainage features to prevent the infiltration of rain water into the landfill. The project also includes the installation of a new landfill access road and the relocation of a leachate force main and electric service to allow for the utilization of approximately 300,000 cubic yards of waste capacity on the eastern slope of the landfill. Additionally, the cap will include geotextile fabric and soil layers to protect the membrane and promote drainage and vegetative growth.

On or before June 4, 2007, CRRA advertised the Invitation to Bid for the project in the following publications:

The Hartford Courant The Connecticut Post The New Haven Register The Journal Inquirer The New London Day The Waterbury Republican La Voz Hispana

In addition to those publications, the Invitation to Bid was posted on BidNet and Onvia (two websites that publish bids on-line), the State of Connecticut website, and CRRA's own website.

On June 11, 2007, eleven firms attended the mandatory pre-bid meeting at the Hartford Landfill.

Sealed public bids were received until 3:00 pm on July 2, 2007. Bids were received from three bidders: E. T. & L. Corporation, Loureiro Contractors, Inc., and R. Bates & Sons, Inc. At 3:05 pm the bids were publicly opened and read aloud. Each of the three bids was found to be administratively complete.

Pursuant to its engineering agreement with CRRA, F&O reviewed the bid pricing of each of the thirty four base bid items and five alternate bid items within the bids. CRRA staff also reviewed the bid pricing of each of the bid items. Based on those reviews, neither CRRA staff nor F&O noted any anomalies in the bid prices of any of the bidders.

CRRA environmental division staff checked the references provided by the low bidder, R. Bates & Sons, Inc. (Bates). CRRA staff spoke with three references, each of whom spoke highly of Bates. Comments received from the references included: "There were a few change orders, but those were for additional work at the request of the client", "I definitely recommend them. They were great. The only Change Order was for a credit back to the town". "They are doing a good job. They have plenty of equipment. The project is on budget and on schedule". Additionally, F&O has experience working with Bates on some landfill closure projects in Connecticut and found them to be "competent and capable"

Background information provided with the bid indicates Bates has extensive experience in the construction industry in general and landfill projects in particular. The company has been performing similar projects for approximately 20 years. In fact, one of Bates' current projects is a landfill closure utilizing a synthetic membrane for the University of Connecticut, valued at 8.6 million dollars.

After careful review by both F&O and CRRA environmental staff of the bid submitted by the low bidder Bates, and after checking references and experience, both F&O and CRRA environmental staff recommend award of the bid to Bates.

Financial Summary

Bids were received from three qualified bidders, and are tabulated below from lowest to highest, along with an Engineer's Estimate of the project cost provided by F&O.

Bidder	Bid Price
R. Bates & Sons, Inc.	\$12,701,200
E. T. & L. Corporation	\$13,746,000
Loureiro Contractors, Inc.	\$14,658,840
F&O Engineer's Estimate	\$12,010,425

As can be seen in the table, the bids are relatively consistent. The high bid is within 15% of the low bid, and the low bid is within 6% of the engineer's estimate.

This project complies with the State of Connecticut Prevailing Wage Law administered by the Wage and Workplace Standards Division of the Department of Labor.

This activity was contemplated when the FY 2008 capital budget was developed. The funds have been set aside in the Landfill Closure Reserve account for the Hartford Landfill, and will be expended from this account.

TAB 7

RESOLUTION REGARDING CONSTRUCTION QUALITY ASSURANCE SERVICES TO SUPPORT CLOSURE OF PORTION OF THE MSW/INTERIM ASH DISPOSAL AREA OF THE HARTFORD LANDFILL

RESOLVED: That the President is hereby authorized to enter into a contract with Fuss & O'Neill, Inc. to perform Construction Quality Assurance (CQA) services associated with the capping of a portion of the MSW/Interim Ash Disposal Area of the CRRA Hartford Landfill, the installation of a new on-site access road, and the relocation of a leachate force main and electric service, substantially as discussed and presented at this meeting.

Connecticut Resources Recovery Authority

Contract Summary for Contract entitled

Construction Quality Assurance Services CRRA Hartford Landfill MSW/Interim Ash Disposal Area Partial Closure

Presented to the CRRA Board on: July 26, 2007 Vendor/ Contractor(s): Fuss & O'Neill, Inc. Effective date: **Upon Execution** Contract Type/Subject matter: Request for Services (RFS), pursuant to a 3 year engineering services agreement For construction oversight, documentation, inspection, and reporting services associated with the closure of a portion of the MSW/Interim Ash Disposal Area at the CRRA Hartford Landfill. Facility (ies) Affected: Mid-Connecticut - CRRA Hartford Landfill; MSW/Interim Ash Disposal Area **Original Contract:** 3 Yr Eng Services Agreement (number to be assigned) Term: Upon completion of services, currently estimated to be 17 plus months from the date of execution Contract Dollar Value: \$375,459 Amendment(s): Not applicable Term Extensions: Not applicable Scope of Services: Fuss & O'Neill, Inc. will provide construction inspection, documentation, and quality assurance services during the construction phase of the project. In addition, they will provide a construction certification report upon completion of construction in conformance with the CTDEP permit, and the **CTDEP** approved Construction Quality Assurance and Stormwater Pollution Control Plans

Other Pertinent Provisions:

N/A

Connecticut Resources Recovery Authority Mid-Connecticut Project - Hartford Landfill Construction Quality Assurance Services MSW/Interim Ash Disposal Area Partial Closure

July 26, 2007

Executive Summary

On March 29, 2007, CTDEP issued Modification to Permit to Construct No. SW 064-5-L and Permit to Operate No. 064-4-L for the Hartford Landfill. This modification approved a revised and updated Closure Plan for the MSW/Interim Ash Disposal Area of the Hartford Landfill. Among other things, the permit prescribes the landfill be capped with a state-of-the-art synthetic cap, and that the construction of the cap be overseen and documented by an independent Construction Quality Assurance Consultant pursuant to the CTDEP approved Construction Quality Assurance Plan (QAP).

This is to request that the CRRA Board of Directors authorize the President to enter into a contract with Fuss & O'Neill, Inc. to provide engineering services associated with the implementation of the QAP.

Discussion

In order to initiate closure of the Hartford Landfill pursuant to the March 29, 2007 permit modification, CRRA's Environmental Division published a Request for Bids on June 4, 2007 for the first phase of construction of the final landfill cap over approximately 45 acres of the 80 acre MSW/Interim Ash Disposal Area. (Design services for the final cap were provided by Fuss & O'Neill, Inc. Fuss & O'Neill, Inc. was approved by the CRRA Board of Directors in December 2005 to provide these design services as part to the solid waste permit modification application which revised the closure plan.)

Bids for the project were received on July 2, 2007, and a recommendation for award of the contract is scheduled to be made at the July 26, 2007 Board of Directors meeting.

To comply with regulatory and permit requirements, CRRA must employ an independent Construction Quality Assurance Consultant (QAC) to oversee, document, and certify the construction process.

Duties of the QAC include:

- 1) Provide written certification to CTDEP that sedimentation and erosion controls have been installed as required by the Stormwater Pollution Control Plan.
- 2) Review and approve all submittals required to be made by the Construction Contractor.
- 3) Document all construction and QAC activities.
- 4) Coordinate independent testing services where applicable.
- 5) Prepare a final closure certification report upon completion of the construction activities.

On June 1, 2007, CRRA's Environmental Division issued a Request for Proposals to provide construction quality assurance services for this project from four of its consultants under the 3-year Engineering Services Agreements with those firms. The Request for Proposals was emailed in PDF format to the following consultants: Fuss & O'Neill, Inc. (F&O), Malcolm Pirnie, Inc. (MPI), SCS Engineers, PC (SCS), and TRC Environmental Corporation (TRC). Pertinent documents were made available for the consultant's review at CRRA headquarters. To best compare the proposals, the RFP required each consultant to include an allotment of 2,300 hours for a full time, experienced field inspector. Additional required work hours for management of the project, administrative support, and preparation of the certification report were up to each consultant to provide based on each consultant's experience with such projects.

Both SCS and MPI declined to submit proposals and so notified CRRA of this via email. SCS indicated that they simply did not have the staff available to undertake the project. MPI cited "business related issues" with the RFP but did not elaborate.

The following eight criteria were used to evaluate the proposals. Environmental staff assigned grades for each criterion from 0 (unacceptable) to 10 (Excellent):

- Qualifications of Firm
- Qualifications of Key Personnel to be used on project
- Past experience with other CRRA projects
- Past experience managing landfill closure construction in Connecticut
- Conformance of proposal with required scope of work
- Ability to meet schedule
- Familiarity with design requirements and ability to accommodate changes or unforeseen conditions
- Price

Each of the proposals was found to have adequately addressed the scope of work detailed in the Request for Proposals and both firms were found to be qualified. F&O was found to have substantially more experience with landfill closure/capping projects in the state of Connecticut. The full time inspector assigned by F&O to this project was found to have approximately 20 years of experience overseeing construction projects, the last 11 of which have been with F&O. Specifically, he has provided landfill cap construction inspection services for the capping of the 50 acre Meriden Landfill with low permeability soil and the capping of a 24 acre landfill in Rhode Island with geomembrane. He also acted as the inspector for a geomembrane liner that was installed on the "Sport and Medical Sciences Academy" site in Hartford, CT. The inspector assigned by TRC was found to have less than 5 years of construction oversight experience and no specific experience in landfill closure projects. Additionally, F&O is the <u>designer</u> and is therefore more easily able to accommodate changes and unforeseen field conditions, making it more likely the project will stay on schedule and on budget.

The evaluation score for each consultant was:

F&O - 9.30 TRC - 8.35 SCS - NA MPI - NA

A copy of the evaluation form is attached to this resolution.

Each consultant was required to include in its proposal a detailed breakdown of man hours and associated costs. Environmental division staff analyzed the detailed man hour and pricing information, which is included below in tabular form.

Bidder	Proposal Price	Estimated Total Labor Hours	Labor Cost	Average Hourly Rate	Labor Cost Normalized to 3,500 Hours	Proposal Price Normalized to 3,500 Hours
TRC	\$292,447	3,192	\$287,622	\$90.11	\$315,375	\$320,200
F&O	\$375,459	3,844	\$371,580	\$96.66	\$338,327	\$342,206
SCS	Did	Not	Submit	Proposal		
MPI	Did	Not	Submit	Proposal		

Hours included by each consultant for the full time field inspector were similar, 2,340 hours for F&O vs. 2,460 hours for TRC. However, F&O included substantially more hours for project management and office support (1,504 hours vs. 664 hours). CRRA staff asked F&O to confirm their estimate for project management and office support; F&O confirmed they have provided their best estimate for senior level staff and office support personnel

based on their best judgment and extensive experience with landfill capping projects. The hours estimated by F&O are closer in line to the number of hours that CRRA's environmental staff estimate are reasonable for this project.

In order to better compare the proposals because the work will be done on a Time & Materials basis, CRRA calculated the average hourly rate and "normalized" the hours to 3,500, which is approximately the average of the two firm's estimated hours. When this is done, the F&O proposal is approximately \$22,000 more than the TRC proposal. This equates to approximately \$1,300 more per month over the projected 17 month term of the project.

Although the F&O proposal is slightly more costly even after normalizing the hours, environmental division staff firmly believe F&O is the best choice for the project for two main reasons. First, F&O and its designated inspector have a greater and more relevant level of landfill closure experience. This experience will likely result in the project running more smoothly, which will serve to minimize the potential for additional construction costs. On a project of this magnitude, an increase in construction costs of only 1% is nearly \$130,000. Second, any field changes or issues with the design plans will be more efficiently and economically addressed because F&O is the designer of the project.

As stated herein, bids were received for the construction of this project on July 2, 2007. A comparison of the low bid price (\$12,701,200) with the price provided by F&O (\$375,459) shows that the cost for Construction Quality Assurance Services is slightly less than 3% of the construction price. This is reasonable when compared to "rule of thumb" engineering oversight costs for construction projects of approximately 5%.

After careful consideration of all factors, including the qualifications of both consultants, the qualifications of personnel assigned to the project, the proposed pricing, and the familiarity with the design, environmental division staff believe Fuss & O'Neill, Inc. is the best qualified Consultant to provide Construction Quality Assurance Services to CRRA for this important construction project.

Financial Summary

CRRA would pay F&O on a time-and-materials basis not to exceed a total project cost of \$375,459.

The estimated payment schedule by CRRA fiscal year would be as follows:

Fiscal Year	Estimated Payment
2008	\$ 199,000
2009	\$ 176,459

CRRA has sufficient funds in the FY08 Hartford Landfill operating budget to cover the cost of this project and will budget sufficient funds in its FY09 budget to cover the cost of the remaining work.

RFP EVALUATION SHEET MSW/INTERIM ASH DISPOSAL AREA CQA SERVICES

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RFP EVALUATION CRITERIA	WEIGHTEI VALUE	ИЛНЕ В О О О О О О О О О О О О О О О О О О	EVALUATION SCORE	ИЛАЕRIC (01-1) ОИТАЯ	EVALUATION SCORE	ИЛМЕRIC (01-1) ЭМІТАЯ	EVALUATION SCORE	ИЛАЕRIC КАТИС (1-10)	EVALUATION SPODE
1. Qualifications of Firm	0.05	æ	0.40					ω	0.40
2. Qualifications of Key Personnel to be used on Project	0.15	10	1.50					9	0.90
3. Past experience on any/all other CRRA projects	0.05	8 9	0.40					8	0.40
4. Past experience with landfill closure construction projects in CT	0.15	10	1.50					Ø	1.20
5. Conformance of Proposal with Required Scope of Work	0.15	10	1.50					10	1.50
6. Ability to meet schedule	0.05	10	0.50					10	0.50
. Familiarity with design requirements and ability to accommodate $7^{\rm ,}$ changes or unforseen conditions	0.15	10	1.50					ß	1.20
8. EVALUATION SUBTOTAL (Maximum of 8)			7.30				0.00		6.10
9. Price	0.25	8	2.00					6	2.25
TOTAL (Maximum of 10)			9.30		NA*		NA*		8.35

	Unacceptable	0	
	Poor	2	
G SCALE	Acceptable	4	
NUMERIC RATING SCALE	Good	9	
	Very Good	¢ (,	
	Excellent) 99 (Entre

Evaluator:

NOTE: NEITHER SCS NOR MALCOLM PIRNIE SUBMITTED A PROPOSAL. IN THE CASE OF SCS, THEY STATED THAT THEY SIMPLY DID NOT HAVE THE PERSONNEL AVAILABLE FOR THE PROJECT. IN THE CASE OF MALCOLM PIRNIE, THEY CITED A NUMBER OF NON-SPECIFIC BUSINESS RELATED ISSUES.

TAB 8

BOARD RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

WHEREAS, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2007 projected legal fees; and

WHEREAS, CRRA expects to incur greater than anticipated legal expenses in connection with Mid-Connecticut Project matters;

NOW THEREFORE, it is RESOLVED: That the following additional amount be authorized for payment of legal fees and costs to be incurred through June 30, 2007:

<u>Firm:</u>

Amount:

Pepe & Hazard

\$100,000

CONNECTICUT RESOURCES RECOVERY AUTHORITY

Request regarding Authorization for Payment of Projected Additional Legal Expenses

July 26, 2007

Executive Summary

This is to request Board authorization for payment of additional projected fiscal '07 legal expenses.

Discussion:

CRRA's insurer, AIG, has declined to pay FY 07 legal fees in connection with Plaintiff's application in the matter of *New Hartford v. CRRA* for an injunction against implementation of CRRA's FY 08 budget, or for CRRA's appeal of the gag order and contempt citation. We are therefore seeking board authorization to pay legal expenses incurred for these matters, in the event that AIG continues to refuse to pay.

Impact:

CRRA's Controller has confirmed that the funds are available from Mid CT Project budget surplus funds.

TAB 9

BOARD RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

WHEREAS, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2008 projected legal fees; and

WHEREAS, CRRA expects to incur greater than anticipated legal expenses in connection with Mid-Connecticut Project matters;

NOW THEREFORE, it is RESOLVED: That the following additional amount be authorized for payment of legal fees and costs to be incurred through June 30, 2008:

Firm:

Amount:

Pepe & Hazard

\$400,000

CONNECTICUT RESOURCES RECOVERY AUTHORITY

Request regarding Authorization for Payment of Projected Additional Legal Expenses

July 26, 2007

Executive Summary

This is to request Board authorization for payment of additional projected fiscal '08 legal expenses.

Discussion:

CRRA's insurer, AIG, has previously disclaimed any obligation to pay legal fees in connection with Plaintiff's application in the matter of *New Hartford v. CRRA* for an injunction against implementation of CRRA's FY 08 budget, or for CRRA's appeal of the gag order and contempt citation. Following Judge Eveleigh's ruling on the merits, AIG also disclaimed any obligation to pay legal fees in connection with an appeal of the case on the merits. We are therefore seeking board authorization to incur additional legal expenses for these matters, in the event that AIG continues to maintain its position.