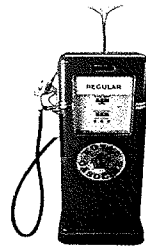
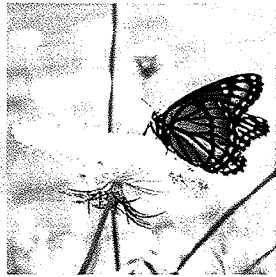
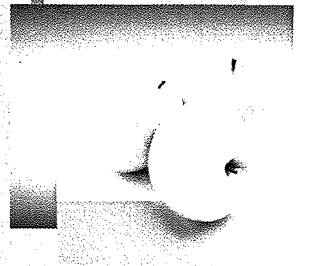


# Connecticut Resources Recovery Authority

Fiscal Year  
2009  
Operating  
and  
Capital  
Budget



Think Clean,  
Go "GREEN!"



- General Fund
- Bridgeport
- Mid-Connecticut
- Southeast
- Wallingford



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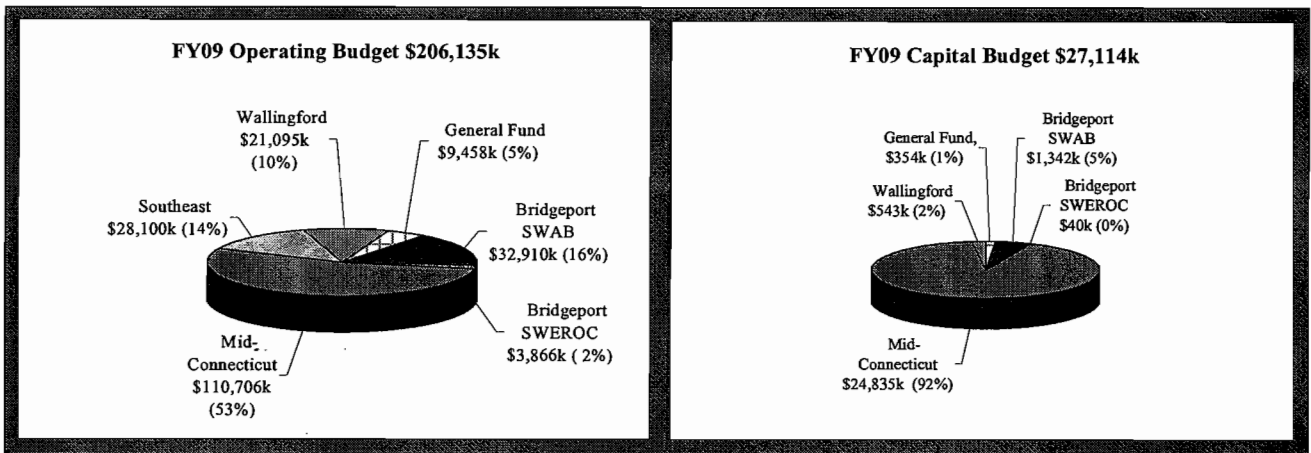
# Executive Summary

Enclosed herein are the Authority’s fiscal year 2009 operating and capital budgets and tip fees for each project.

The table below shows the dates the Authority’s Board of Directors adopted each of the project’s fiscal year 2009 operating and capital budgets and the member municipal solid waste (“MSW”) tip fee.

Projects	Adoption Date	Member MSW Tip Fee (per ton)	Operating Budget (in \$000's)				Capital Budget (in \$000's)			
			Adopted		Increase/Decrease		Adopted		Increase/Decrease	
			FY08	FY09	\$	%	FY08	FY09	\$	%
General Fund	December 20, 2007	Not Applicable	\$ 8,697	\$ 9,458	\$ 761	9%	\$ 264	\$ 354	\$ 90	34%
Bridgeport SWAB	January 24, 2008	\$ 80	\$ 61,402	\$ 32,910	\$ (28,492)	-46%	\$ 847	\$ 1,342	\$ 495	58%
Bridgeport SWEROC	January 24, 2008	\$ -	\$ 3,220	\$ 3,866	\$ 646	20%	\$ 140	\$ 40	\$ (100)	-71%
Mid-Connecticut	February 26, 2008	\$ 72	\$ 96,701	\$ 110,706	\$ 14,006	14%	\$ 16,912	\$ 24,835	\$ 7,923	47%
Southeast	November 29, 2007	\$ 60	\$ 26,871	\$ 28,100	\$ 1,229	5%	\$ -	\$ -	\$ -	0%
Wallingford	January 24, 2008	\$ 60	\$ 23,847	\$ 21,095	\$ (2,752)	-12%	\$ 682	\$ 543	\$ (139)	-20%
<b>TOTAL</b>			<b>\$ 220,737</b>	<b>\$ 206,135</b>	<b>\$ (14,602)</b>	<b>-7%</b>	<b>\$ 18,845</b>	<b>\$ 27,114</b>	<b>\$ 8,269</b>	<b>44%</b>

The following are highlights of the adopted fiscal year 2009 operating and capital budgets:



## General Fund

- The fiscal year 2009 operating budget is higher than the fiscal year 2008 due to increases in Personnel and Non-Personnel Services.
- The fiscal year 2009 capital budget is higher than the fiscal year 2008 due to planned maintenance / upgrades in computer software and hardware.

#### Bridgeport Project (SWAB)

- The budget revenue is for a period of six months only. It does not include the sale of the land adjacent to the Waterbury Landfill, but assumes a benefit from Regional Recycling for the six-month period.
- The budget expenditure is for a period of six months only. It does not include the Regional Recycling expenditures.
- The capital budget is higher than fiscal year 2008 due to the closure of the Waterbury Landfill and various improvements at the transfer stations.

#### Bridgeport Project (SWEROC)

- The fiscal year 2009 budget revenue is higher than the fiscal year 2008 primarily due to an anticipated increase in Recycling Sales.
- The fiscal year 2009 budget expenditure is higher than the fiscal year 2008 due to increases in contributions to the Recycling Capital Reserve and Contract Operating Charges.
- The fiscal year 2009 capital budget is lower than the fiscal year 2008 primarily due to a reduction in Intermediate Processing Center (IPC) projects.

#### Mid-Connecticut Project

- The fiscal year 2009 budget revenue is higher than the fiscal year 2008 due to increases in Electricity and Use of Prior Year Surplus.
- The fiscal year 2009 budget expenditure is higher than the fiscal year 2008 due to increases in Debt Service/Administration, Waste Transport, and Waste Processing Facility.
- The fiscal year 2009 capital budget is higher than the fiscal year 2008 due to the closure of the Hartford Landfill and continued Facility Modifications.

#### Southeast Project

- The fiscal year 2009 budget revenue is higher than the fiscal year 2008 due to an increase in Electricity.
- The fiscal year 2009 budget expenditure is higher than the fiscal year 2008 due to increases in Resource Recovery Facility and Contribution to Future Needs Reserves.
- There is no budget for capital expenditures.

#### Wallingford Project

- The fiscal year 2009 budget revenue is lower than the fiscal year 2008 primarily due to a decrease in Electricity rates.
- The fiscal year 2009 budget expenditure is lower than the fiscal year 2008 primarily due to a decrease in Debt Service/Administration.
- The fiscal year 2009 capital budget is lower than the fiscal year 2008 due to decreases in the landfill and post contract projects.

## **Distribution List**

President

Chief Financial Officer

Director of Operations

Director of Environmental Affairs & Development

Director of Legal Services

Assistant Treasurer & Director of Finance

Director of Accounting Services

Controller

# REVENUE & EXPENDITURE SUMMARY

## REVENUES

Description	Bridgeport Project		Mid-Connecticut Project	Southeast Project	Wallingford Project	Total	Percent
	SWAB	SWEROC					
Service Charges Solid Waste-Members	\$ 21,337,000	\$ -	\$ 61,040,000	\$ 10,506,000	\$ 9,180,000	\$ 102,063,000	51.9%
Service Charges Solid Waste-Contracts	\$ 7,640,000	\$ -	\$ 666,000	\$ 174,000	\$ 60,000	\$ 8,540,000	4.3%
Service Charges Solid Waste-Spot	\$ 2,350,000	\$ -	\$ 655,000	\$ 864,000	\$ -	\$ 3,869,000	2.0%
Bulky Waste - Municipal	\$ -	\$ -	\$ 640,000	\$ -	\$ -	\$ 640,000	0.3%
Bulky Waste - Commercial	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ 800,000	0.4%
DEP Certified Materials	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ 1,000	0.0%
Metal Sales	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ 1,300,000	0.7%
Metals Service Charge	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ 3,000	0.0%
Electricity	\$ -	\$ -	\$ 24,749,000	\$ 15,519,000	\$ 8,531,000	\$ 48,799,000	24.8%
Ash Disposal Reimbursement Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Recycling Sales	\$ -	\$ 2,526,000	\$ 3,148,000	\$ -	\$ -	\$ 5,674,000	2.9%
Rental Income	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	0.1%
Interest Income	\$ 44,000	\$ 5,000	\$ 1,141,000	\$ 101,000	\$ 1,580,000	\$ 2,871,000	1.5%
Miscellaneous Income	\$ -	\$ -	\$ 445,000	\$ -	\$ -	\$ 445,000	0.2%
Use of Undesignated / Unrestricted Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Use of Board Designated Reserves	\$ 925,000	\$ -	\$ -	\$ -	\$ -	\$ 925,000	0.5%
Use of Prior Year(s) Retained Earnings	\$ -	\$ -	\$ 9,570,466	\$ 789,092	\$ -	\$ 10,359,558	5.3%
Use of Bond Proceeds (DSRF)	\$ 614,000	\$ -	\$ -	\$ -	\$ 1,744,000	\$ 2,358,000	1.2%
Use of Postclosure Reserves	\$ -	\$ -	\$ -	\$ 146,500	\$ -	\$ 146,500	0.1%
Jets / Energy Generating Facility	\$ -	\$ -	\$ 6,548,000	\$ -	\$ -	\$ 6,548,000	3.3%
<b>Total Revenues</b>	<b>\$ 32,910,000</b>	<b>\$ 3,866,000</b>	<b>\$ 110,706,466</b>	<b>\$ 28,099,592</b>	<b>\$ 21,095,000</b>	<b>\$ 196,677,058</b>	<b>100.0%</b>

## EXPENDITURES

Description	Bridgeport Project		Mid-Connecticut Project	Southeast Project	Wallingford Project	Total	Percent
	SWAB	SWEROC					
General Administration	\$ 3,105,000	\$ -	\$ 9,933,666	\$ 925,600	\$ 1,152,000	\$ 15,116,266	7.7%
Debt Service/Administration	\$ 944,000	\$ -	\$ 3,062,000	\$ 886,000	\$ 1,841,000	\$ 6,733,000	3.4%
Resource Recovery Facility	\$ 21,049,000	\$ -	\$ -	\$ 20,157,000	\$ 13,019,000	\$ 54,225,000	27.6%
Ash Disposal	\$ 4,597,000	\$ -	\$ -	\$ 2,639,000	\$ 3,350,000	\$ 10,586,000	5.4%
Waste Transport	\$ 303,000	\$ -	\$ 24,484,000	\$ -	\$ 1,220,000	\$ 26,007,000	13.2%
Regional Recycling	\$ -	\$ 3,606,000	\$ 2,972,500	\$ 566,400	\$ 164,000	\$ 7,308,900	3.7%
Recycling Education	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000	0.1%
Waste Processing Facility	\$ -	\$ -	\$ 26,767,000	\$ -	\$ -	\$ 26,767,000	13.6%
Power Block Facility	\$ -	\$ -	\$ 18,358,000	\$ -	\$ -	\$ 18,358,000	9.3%
Energy Generating Facility	\$ -	\$ -	\$ 1,837,000	\$ -	\$ -	\$ 1,837,000	0.9%
Landfills	\$ 2,337,000	\$ -	\$ 14,266,300	\$ 576,500	\$ 349,000	\$ 17,528,800	8.9%
Transfer Stations	\$ 575,000	\$ -	\$ 2,316,000	\$ -	\$ -	\$ 2,891,000	1.5%
171 Murphy Road	\$ -	\$ -	\$ 83,000	\$ -	\$ -	\$ 83,000	0.0%
Jets / Energy Generating Facility	\$ -	\$ -	\$ 6,627,000	\$ -	\$ -	\$ 6,627,000	3.4%
Contribution to Future Needs Reserve	\$ -	\$ -	\$ -	\$ 2,349,092	\$ -	\$ 2,349,092	1.2%
<b>Total Expenditures</b>	<b>\$ 32,910,000</b>	<b>\$ 3,866,000</b>	<b>\$ 110,706,466</b>	<b>\$ 28,099,592</b>	<b>\$ 21,095,000</b>	<b>\$ 196,677,058</b>	<b>100.0%</b>

# OPERATIONAL STATISTICS SUMMARY

Description	Bridgeport Project		Mid-Connecticut Project	Southeast Project	Wallingford Project	Total	Percent
	SWAB	SWEROC					
<b>MSW Tonnage Assumptions</b>							
Member Deliveries	211,100	n/a	830,000	175,100	158,000	1,374,200	86.4%
Contract Deliveries	112,000	n/a	9,000	2,900	0	123,900	7.8%
Spot Deliveries	0	n/a	8,000	73,000	0	81,000	5.1%
CRRR Diversions	0	n/a	0	12,000	0	12,000	0.8%
<b>Total Deliveries</b>	<b>323,100</b>	<b>n/a</b>	<b>847,000</b>	<b>263,000</b>	<b>158,000</b>	<b>1,591,100</b>	<b>100.0%</b>
<b>Diverted Waste</b>							
Diverted Waste	0	n/a	25,000	n/a	5,000	30,000	40.0%
Exported Waste	0	n/a	35,000	n/a	10,000	45,000	60.0%
<b>Total Diverted/Exported Waste</b>	<b>0</b>	<b>n/a</b>	<b>60,000</b>	<b>0</b>	<b>15,000</b>	<b>75,000</b>	<b>100.0%</b>
<b>MSW Processed</b>							
<b>323,100</b>	<b>n/a</b>	<b>n/a</b>	<b>787,000</b>	<b>263,000</b>	<b>143,000</b>	<b>1,516,100</b>	
<b>Recyclable Tonnage Assumptions</b>							
Member Deliveries	n/a	47,000	80,000	n/a	n/a	127,000	91.6%
Contract Deliveries	n/a	7,600	0	n/a	n/a	7,600	5.5%
Spot Deliveries	n/a	4,000	0	n/a	n/a	4,000	2.9%
<b>Total Deliveries</b>	<b>n/a</b>	<b>58,600</b>	<b>80,000</b>	<b>n/a</b>	<b>n/a</b>	<b>138,600</b>	<b>100.0%</b>
<b>Electricity (kwh)</b>							
Electricity (kwh)	n/a	n/a	403,000,000	131,500,000	63,360,000	597,860,000	
Average Electricity Rate	n/a	n/a \$	0.06141 \$	0.19300 \$	0.14910		
Ash Rate	24.00%	n/a	26.00%	28.00%	30.00%		

n/a = Not Applicable

## Historical MSW Tip Fees

<b>Fiscal Year</b>	<b>Mid Connecticut Project <sup>(1)</sup></b>	<b>Wallingford Project <sup>(2)</sup></b>	<b>Southeast Project <sup>(2)</sup></b>	<b>Bridgeport Project <sup>(3)</sup></b>
1989	\$35.00	\$41.00	n/a	\$45.70
1990	\$45.00	\$45.00	n/a	\$53.00
1991	\$45.00	\$49.00	n/a	\$61.00
1992	\$48.00	\$67.00	\$65.00	\$65.50
1993	\$51.00	\$71.00	\$79.00	\$69.00
1994	\$51.00	\$73.00	\$98.00	\$72.00
1995	\$55.00	\$74.00	\$87.00	\$78.00
1996	\$55.00	\$75.00	\$86.00	\$79.00
1997	\$51.00	\$71.00	\$84.00	\$79.00
1998	\$48.00	\$62.00	\$79.00	\$85.00
1999	\$48.00	\$60.00	\$67.00 / \$62.00	\$89.50
2000	\$49.00	\$57.00	\$59.00	\$60.00 / \$10.00
2001	\$50.00	\$56.00	\$58.00	\$60.00 / \$7.00
2002	\$51.00	\$55.00	\$57.00	\$60.00 / \$7.00
2003	\$57.00	\$55.00	\$57.00	\$62.00 / \$7.00
2004	\$63.75	\$55.00	\$60.00	\$63.00 / \$8.00
2005	\$70.00	\$56.00	\$60.00	\$64.50 / \$8.00
2006	\$70.00	\$57.00	\$60.00	\$66.00 / \$8.00
2007	\$69.00	\$58.00	\$60.00	\$70.00 / \$8.00
2008	\$69.00	\$59.00	\$60.00	\$76.00 / \$5.00
2009	\$72.00	\$60.00	\$60.00	\$80.00 / \$18.50

(1) Municipal solid waste disposal fee includes recycling disposal.

(2) Does not include recycling disposal.

(3) Tip fee composed of a market component (charge for actual tons delivered) and a minimum commitment component. Includes recycling disposal.







**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**FISCAL YEAR 2009  
GENERAL FUND  
ADOPTED OPERATING & CAPITAL BUDGETS**

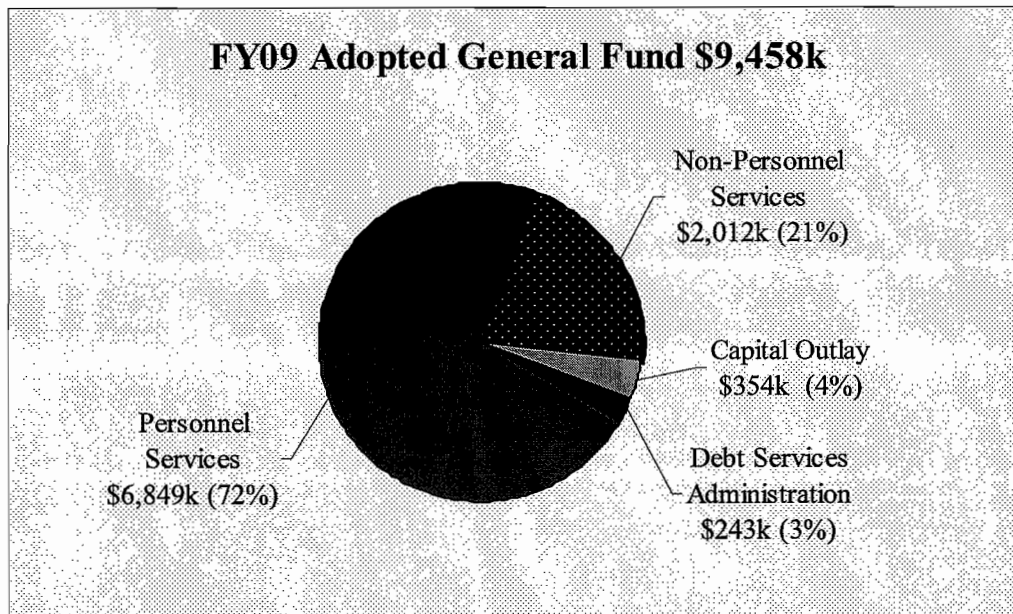
**December 20, 2007**

**Fiscal Year 2009**  
**General Fund**  
**Adopted Operating & Capital Budgets**

The Authority's Board of Directors adopted the fiscal year 2009 operating and capital budgets at its December 20, 2007 meeting.

**EXECUTIVE SUMMARY**

- The fiscal year 2009 adopted operating budget totals \$9,458,000, reflecting an increase of \$761,000 or 9% from the fiscal year 2008 adopted operating budget primarily due to increases in Personnel and Non-Personnel Services.

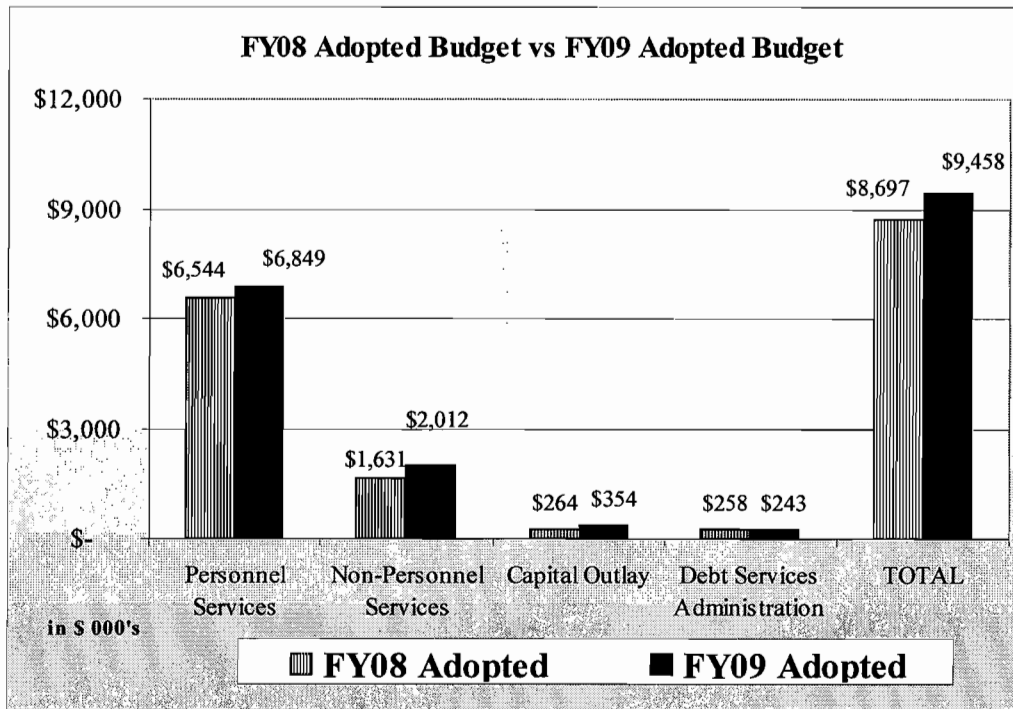


Expenditures	Adopted Budget (in \$000's)		Increase / Decrease	
	FY08	FY09	\$	%
Personnel Services	\$ 6,544	\$ 6,849	\$ 305	5%
Non-Personnel Services	\$ 1,631	\$ 2,012	\$ 381	23%
Capital Outlay	\$ 264	\$ 354	\$ 90	34%
Debt Services Administration	\$ 258	\$ 243	\$ (15)	-6%
<b>TOTAL</b>	<b>\$ 8,697</b>	<b>\$ 9,458</b>	<b>\$ 761</b>	<b>9%</b>

- The fiscal year 2009 adopted capital budget totals \$354,000, reflecting an increase of \$90,000 or 34% from the fiscal year 2008 adopted capital budget primarily due to maintenance/upgrades in computer software and hardware.

Capital Outlay	Adopted Budget (in \$000's)		Increase/Decrease	
	FY08	FY09	\$	%
Vehicles	\$ 51	\$ 54	\$ 3	6%
Office Furniture	\$ 5	\$ 5	-	0%
Computer Hardware	\$ 138	\$ 213	\$ 75	54%
Computer Software	\$ 70	\$ 82	\$ 12	17%
	\$ 264	\$ 354	\$ 90	34%

The table below shows the budget changes by expense category.



## I. PERSONNEL SERVICES

The fiscal year 2009 adopted Personnel Services is higher than the fiscal year 2008 adopted budget by \$305k or 5% primarily due to an increase in Payroll, Severance/Related Matters, partially offset by a decrease in Employee Benefits.

Personnel Services include regular pay, overtime, payroll related taxes, employee benefits, 401(K) contributions, benefits administration costs, and other benefit costs.

Expenditures	Adopted Budget (in \$000's)		Increase/Decrease	
	FY08	FY09	\$	%
Payroll, Severance / Related Matters	\$ 4,638	\$ 5,093	\$ 455	10%
Overtime Payroll	\$ 77	\$ 77	\$ -	0%
Medicare Tax	\$ 70	\$ 72	\$ 2	3%
Social Security	\$ 262	\$ 268	\$ 6	2%
CT Unemployment Comp	\$ 31	\$ 32	\$ 1	3%
401-K Contribution	\$ 477	\$ 497	\$ 20	4%
Employee Benefits	\$ 866	\$ 707	\$ (159)	-18%
Benefits Administration	\$ 33	\$ 20	\$ (13)	-39%
Other Benefits	\$ 90	\$ 83	\$ (7)	-8%
<b>Total</b>	<b>\$ 6,544</b>	<b>\$ 6,849</b>	<b>\$ 305</b>	<b>5%</b>

### Payroll, Severance/Related Matters (Increase of \$455k or 10%)

Payroll, Severance/Related Matters is higher than the fiscal year 2008 adopted budget due to across-the-board annual cost of living and merit increases.

### Employee Benefits (Decrease of \$159k or 18%)

Employee Benefits is lower than the fiscal year 2008 adopted budget due to elimination of three (3) positions included in fiscal year 2008 adopted budget and favorable employee welfare/quality of life.

## II. NON-PERSONNEL SERVICES

The fiscal year 2009 adopted Non-Personnel Services is higher than the fiscal year 2008 adopted budget by \$381k or 23% primarily due to an increase in General Administration (Non-Departmental).

Non-Personnel Services include both non-departmental and departmental items.

Expenditures	Adopted Budget (in \$000's)		Increase/Decrease	
	FY08	FY09	\$	%
General Administration (Non Departmental)	\$ 672	\$ 1,085	\$ 413	61%
Finance & Accounting	\$ 111	\$ 118	\$ 7	6%
Operations	\$ 25	\$ 14	\$ (11)	-44%
Environmental	\$ 10	\$ 12	\$ 2	20%
Legal	\$ 289	\$ 382	\$ 93	32%
Communications	\$ 79	\$ 65	\$ (14)	-18%
Information Technology	\$ 445	\$ 336	\$ (109)	-24%
<b>Total</b>	<b>\$ 1,631</b>	<b>\$ 2,012</b>	<b>\$ 381</b>	<b>23%</b>

General Administration (Increase of \$413k or 61%)

General Administration is higher than the fiscal year 2008 adopted budget due to increases in other consulting services and rent as a result of increase in pass through costs for utilities and taxes.

Finance & Accounting (Increase of \$7k or 6%)

Finance & Accounting is higher than the fiscal year 2008 adopted budget due to an increase in advertising related to recruitment/employment. This amount is in line with historical levels.

Legal (Increase of \$93k or 32%)

Legal is higher than the fiscal year 2008 adopted budget primarily due to anticipated increase in legal fees. This amount is in line with historical levels.

Communications (Decrease of \$14k or 18%)

Communications is lower than the fiscal year 2008 adopted due to a decrease in marketing and public relations.

Information Technology (Decrease of \$109k or 24%)

Information Technology is lower than the fiscal year 2008 adopted budget primarily due to a decrease in other consulting services for upgrades that were planned to occur in fiscal year 2008.

### III. CAPITAL BUDGET

The fiscal year 2009 adopted Capital Budget is higher than the fiscal year 2008 adopted budget by \$90k or 34% primarily due to maintenance/upgrades in computer software and hardware.

Capital Budget includes the purchase/maintenance of new vehicles, upgrade/maintenance of computer hardware and software and office furniture.

#### CRRRA - GENERAL FUND

#### Capital Improvement Budget (\$000's)

Capital Budget	FY08 Adopted	FY09 Adopted	FY10 Projected	FY11 Projected	FY12 Projected
Trucks	\$ 51	\$ 54	\$ -	\$ -	\$ 22
Cars	\$ -	\$ -	\$ 54	\$ 54	\$ 44
<b>Subtotal Vehicles</b>	<b>\$ 51</b>	<b>\$ 54</b>	<b>\$ 54</b>	<b>\$ 54</b>	<b>\$ 66</b>
Office Furniture	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5
<b>Subtotal Furniture</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 5</b>
Personal Computers / Laptops	\$ 74	\$ 113	\$ 61	\$ 14	\$ 117
Servers	\$ 30	\$ 36	\$ 46	\$ 36	\$ 24
Routers / Switches	\$ 10	\$ 11	\$ 20	\$ -	\$ -
Miscellaneous Hardware	\$ 24	\$ 53	\$ 77	\$ 20	\$ 20
<b>Subtotal Computer Hardware</b>	<b>\$ 138</b>	<b>\$ 213</b>	<b>\$ 204</b>	<b>\$ 70</b>	<b>\$ 161</b>
Desktop Software	\$ 25	\$ 25	\$ 6	\$ 1	\$ 25
Server Software	\$ 20	\$ 17	\$ 12	\$ 12	\$ 7
Miscellaneous Software (2)	\$ 25	\$ 40	\$ 20	\$ 30	\$ 20
<b>Subtotal Computer Software</b>	<b>\$ 70</b>	<b>\$ 82</b>	<b>\$ 38</b>	<b>\$ 43</b>	<b>\$ 52</b>
<b>Total Capital Budget</b>	<b>\$ 264</b>	<b>\$ 354</b>	<b>\$ 301</b>	<b>\$ 172</b>	<b>\$ 284</b>
Funding Source *	\$ 264	\$ 354	\$ 301	\$ 172	\$ 284
Additional Funding Requirements	\$ -	\$ -	\$ -	\$ -	\$ -

\* Operating budget

#### Computer Hardware (Increase of \$75k or 54%)

Computer Hardware is higher than the fiscal year 2008 adopted budget due to personal computer upgrades.

#### Computer Software (Increase of \$12k or 17%)

Computer Software is higher than the fiscal year 2008 adopted budget due to various software upgrades.



#### IV. DEBT SERVICE / ADMINISTRATION

Debt Service/Administration is lower than the fiscal year 2008 adopted budget by \$15k or 6% due to a decrease in account balances.

Debt Service/Administration includes costs associated with the Authority's relocation of its headquarters from Allyn Street to the 17<sup>th</sup> and 18<sup>th</sup> floors of 100 Constitution Plaza and then a relocation to the 5<sup>th</sup> and 6<sup>th</sup> floors of 100 Constitution Plaza.

Expenditures	Adopted Budget (in \$000's)		Increase/Decrease	
	FY08	FY09	\$	%
Note Repayment (1)	\$ 108	\$ 110	\$ 2	1%
Interest - Loan (1)	\$ 22	\$ 4	\$ (19)	-84%
Note Repayment (2)	\$ 112	\$ 108	\$ (4)	-4%
Interest - Loan (2)	\$ 2	\$ 18	\$ 16	1067%
Trustee / Bank Fees	\$ 15	\$ 5	\$ (10)	-67%
	\$ 258	\$ 243	\$ (15)	-6%

Note: (1) relocation costs from Allyn Street to 17<sup>th</sup> & 18<sup>th</sup> floors, 100 Constitution Plaza  
 (2) relocation costs from 17<sup>th</sup> & 18<sup>th</sup> floors to 5<sup>th</sup> & 6<sup>th</sup> floors, 100 Constitution Plaza

# CRRA - GENERAL FUND

## EXPENDITURE AND ALLOCATION SUMMARY

### EXPENDITURES

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
01-001-501-51xxx	Personnel Services	\$ 5,942,188	\$ 6,544,000	\$ 6,849,000
	Non-Personnel Services			
	General Administration (Non Departr	\$ 544,663	\$ 672,000	\$ 1,085,000
	Finance & Accounting	\$ 95,378	\$ 111,000	\$ 118,000
	Operations	\$ 10,475	\$ 25,000	\$ 14,000
	Environmental	\$ 78,065	\$ 10,000	\$ 12,000
	Legal	\$ 359,052	\$ 289,000	\$ 382,000
	Communications	\$ 52,720	\$ 79,000	\$ 65,000
	Information Technology	\$ 204,638	\$ 445,000	\$ 336,000
01-001-501-52xxx	Subtotal	\$ 1,344,991	\$ 1,631,000	\$ 2,012,000
01-001-501-54xxx	Capital Outlay	\$ 127,975	\$ 264,000	\$ 354,000
01-001-501-55xxx	Debt Service/Administration	\$ 250,146	\$ 258,000	\$ 243,000
	<b>Total Expenditures</b>	\$ 7,665,301	\$ 8,697,000	\$ 9,458,000 9%

### ALLOCATION

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
01-001-000-48101	Mid-Connecticut	\$ 5,689,172	\$ 6,598,000	\$ 7,213,000
01-001-000-48102	Bridgeport	\$ 1,216,415	\$ 1,140,000	\$ 1,210,000
01-001-000-48103	Wallingford	\$ 580,170	\$ 675,000	\$ 784,000
01-001-000-48104	Southeast	\$ 100,561	\$ 153,000	\$ 124,000
01-001-000-45150	Miscellaneous Income	\$ 64	\$ -	\$ -
01-001-000-45103	Permit Fee	\$ -	\$ 100,000	\$ 100,000
01-001-000-46101	Interest Income	\$ 55,690	\$ 31,000	\$ 27,000
01-001-000-47010	Settlement Income	\$ 10,122	\$ -	\$ -
01-001-000-45000	Use of Board Designated Reserves	\$ 13,106	\$ -	\$ -
	<b>Total Allocations</b>	\$ 7,665,301	\$ 8,697,000	\$ 9,458,000 9%
	<b>Balance</b>	\$ -	\$ -	\$ -

# CRRA - GENERAL FUND

## EXPENDITURES DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>PERSONNEL SERVICES</b>				
01-001-501-51110	Payroll, Severance / Related Matters	\$ 4,363,523	\$ 4,638,000	\$ 5,093,000
01-001-501-51120	Overtime Payroll	\$ 105,537	\$ 77,000	\$ 77,000
01-001-501-51220	Medicare Tax	\$ 63,449	\$ 70,000	\$ 72,000
01-001-501-51221	Social Security	\$ 241,259	\$ 262,000	\$ 268,000
01-001-501-51222	CT Unemployment Comp	\$ 29,957	\$ 31,000	\$ 32,000
01-001-501-51223	401-K Contribution	\$ 388,888	\$ 477,000	\$ 497,000
01-001-501-51227	Employee Benefits	\$ 696,198	\$ 866,000	\$ 707,000
01-001-501-51235	Benefits Administration	\$ 21,061	\$ 33,000	\$ 20,000
01-001-501-51250	Other Benefits	\$ 32,316	\$ 90,000	\$ 83,000
	<b>Subtotal</b>	\$ 5,942,188	\$ 6,544,000	\$ 6,849,000
				5%
Headcount		61	67	64

# CRRA - GENERAL FUND

## EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>NON-PERSONNEL SERVICES - SUMMARY</b>				
01-001-xxx-52101	Postage and Delivery Fees	\$ 30,722	\$ 30,000	\$ 30,000
01-001-xxx-52104	Telecommunications	\$ 73,050	\$ 102,000	\$ 95,000
01-001-xxx-52106	Copier	\$ 6,102	\$ 10,000	\$ 11,000
01-001-xxx-52108	Duplication and Printing	\$ 10,016	\$ 6,000	\$ 10,000
01-001-xxx-52115	Advertising / Public Notices	\$ 48,576	\$ 25,500	\$ 56,000
01-001-xxx-52118	Marketing & Public Relations	\$ 7,119	\$ 65,000	\$ 50,000
01-001-xxx-52119	Public Education	\$ 16,519	\$ -	\$ -
01-001-xxx-52201	Office Equipment	\$ 4,475	\$ 2,500	\$ 5,000
01-001-xxx-52202	Office Supplies	\$ 28,448	\$ 30,000	\$ 31,000
01-001-xxx-52211	Protect Clothing/Safety Equipment	\$ 4,700	\$ 10,000	\$ 5,000
01-001-xxx-52302	Miscellaneous Services	\$ 34,849	\$ 43,600	\$ 47,000
01-001-xxx-52303	Subscrip/Publ/Ref. Material	\$ 10,879	\$ 16,200	\$ 19,700
01-001-xxx-52304	Dues-Professional Organizations	\$ 5,125	\$ 5,900	\$ 6,700
01-001-xxx-52305	Business Meetings and Travel	\$ 18,533	\$ 20,600	\$ 25,900
01-001-xxx-52306	Training	\$ 21,799	\$ 70,500	\$ 63,200
01-001-xxx-52355	Mileage Reimbursement	\$ 9,015	\$ 7,000	\$ 13,500
01-001-xxx-52401	Vehicle Repair/Maintenance	\$ 1,391	\$ 7,000	\$ 5,500
01-001-xxx-52403	Office Equipment Service	\$ 2,340	\$ 2,000	\$ 2,000
01-001-xxx-52404	Building Operations	\$ 5,510	\$ 15,000	\$ 10,000
01-001-xxx-52502	Fees/Licenses/Permits	\$ 130	\$ 1,700	\$ 500
01-001-xxx-52505	Claims/Losses	\$ 1,027	\$ 5,000	\$ 5,000
01-001-xxx-52604	Rental/Lease	\$ 237,817	\$ 235,000	\$ 300,000
01-001-xxx-52612	Fuel	\$ 4,252	\$ 6,000	\$ 8,700
01-001-xxx-52615	Office Temporaries	\$ 51,577	\$ 36,000	\$ 50,000
01-001-xxx-52640	Insurance Premiums	\$ 66,466	\$ 120,000	\$ 84,000
01-001-xxx-52854	Information Technology - Maint	\$ 44,058	\$ 85,000	\$ 70,000
01-001-xxx-52856	Legal	\$ 353,371	\$ 265,000	\$ 360,000
01-001-xxx-52863	Auditor	\$ 46,181	\$ 54,000	\$ 41,000
01-001-xxx-52875	Ins Consulting and Brokerage Services	\$ 17,720	\$ 31,000	\$ 6,000
01-001-xxx-52899	Other Consulting Services	\$ 183,224	\$ 245,500	\$ 528,500
01-001-xxx-58001	Contingency	\$ -	\$ 78,000	\$ 71,800
	<b>Subtotal</b>	\$ 1,344,991	\$ 1,631,000	\$ 2,012,000
				23%

# CRRA - GENERAL FUND

## EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>NON-PERSONNEL SERVICES - NON-DEPARTMENTAL</b>				
01-001-501-52101	Postage and Delivery Fees	\$ 30,722	\$ 30,000	\$ 30,000
01-001-501-52108	Duplication and Printing	\$ 7,186	\$ 3,500	\$ 7,000
01-001-501-52115	Advertising / Public Notices	\$ 28,136	\$ 15,000	\$ 36,000
01-001-501-52201	Office Equipment	\$ 4,475	\$ 2,500	\$ 5,000
01-001-501-52202	Office Supplies	\$ 28,448	\$ 30,000	\$ 31,000
01-001-501-52302	Miscellaneous Services	\$ 34,788	\$ 41,000	\$ 45,000
01-001-501-52305	Business Meetings and Travel	\$ 14,069	\$ 15,000	\$ 17,000
01-001-501-52355	Mileage Reimbursement	\$ 4,259	\$ -	\$ 6,000
01-001-501-52401	Vehicle Repair/Maintenance	\$ 1,391	\$ 7,000	\$ 5,500
01-001-501-52403	Office Equipment Service	\$ 2,340	\$ 2,000	\$ 2,000
01-001-501-52404	Building Operations	\$ 5,510	\$ 15,000	\$ 10,000
01-001-501-52505	Claims/Losses	\$ 1,027	\$ 5,000	\$ 5,000
01-001-501-52604	Rental/Lease	\$ 237,817	\$ 235,000	\$ 300,000
01-001-501-52612	Fuel	\$ 4,252	\$ 6,000	\$ 8,700
01-001-501-52615	Office Temporaries	\$ 51,577	\$ 36,000	\$ 50,000
01-001-501-52640	Insurance Premiums	\$ 66,466	\$ 120,000	\$ 84,000
01-001-501-52875	Ins Consulting and Brokerage Services	\$ 17,720	\$ 31,000	\$ 6,000
01-001-501-52899	Other Consulting Services	\$ 4,480	\$ -	\$ 365,000
01-001-501-58001	Contingency	\$ -	\$ 78,000	\$ 71,800
	<b>Subtotal</b>	\$ 544,663	\$ 672,000	\$ 1,085,000
				61%
<b>NON-PERSONNEL SERVICES - FINANCE &amp; ACCOUNTING</b>				
01-001-510-52108	Duplication and Printing	\$ 2,830	\$ 2,500	\$ 3,000
01-001-510-52115	Advertising - Recruitment	\$ 20,440	\$ 10,000	\$ 20,000
01-001-510-52303	Subscrip/Publ/Ref. Material	\$ 5,580	\$ 3,300	\$ 6,000
01-001-510-52304	Dues-Professional Organizations	\$ 1,651	\$ 700	\$ 2,000
01-001-510-52305	Business Meetings and Travel	\$ 3,060	\$ 1,500	\$ 3,000
01-001-510-52306	Training	\$ 1,597	\$ 15,500	\$ 20,500
01-001-510-52355	Mileage Reimbursement	\$ 1,066	\$ 3,500	\$ 2,500
01-001-510-52863	Auditor	\$ 46,181	\$ 54,000	\$ 41,000
01-001-510-52899	Other Consulting Services	\$ 12,973	\$ 20,000	\$ 20,000
	<b>Subtotal</b>	\$ 95,378	\$ 111,000	\$ 118,000
				6%

# CRRA - GENERAL FUND

## EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>NON-PERSONNEL SERVICES - OPERATIONS</b>				
01-001-511-52211	Protect Clothing/Safety Equipment	\$ 4,700	\$ 10,000	\$ 5,000
01-001-511-52302	Miscellaneous Services	\$ 61	\$ 1,600	\$ -
01-001-511-52303	Subscrip/Publ/Ref. Material	\$ 449	\$ 300	\$ 600
01-001-511-52304	Dues-Professional Organizations	\$ 600	\$ 900	\$ 900
01-001-511-52305	Business Meetings and Travel	\$ 619	\$ 500	\$ 500
01-001-511-52306	Training	\$ 2,173	\$ 10,000	\$ 5,000
01-001-511-52355	Mileage Reimbursement	\$ 1,873	\$ 500	\$ 2,000
01-001-511-52502	Fees/Licenses/Permits	\$ -	\$ 1,200	\$ -
	<b>Subtotal</b>	\$ 10,475	\$ 25,000	\$ 14,000 -44%
<b>NON-PERSONNEL SERVICES - ENVIRONMENTAL</b>				
01-001-512-52303	Subscrip/Publ/Ref. Material	\$ 1,606	\$ 1,600	\$ 2,200
01-001-512-52304	Dues-Professional Organizations	\$ 1,799	\$ 1,600	\$ 2,200
01-001-512-52305	Business Meetings and Travel	\$ 505	\$ 1,300	\$ 3,900
01-001-512-52306	Training	\$ 720	\$ 5,000	\$ 3,200
01-001-512-52355	Mileage Reimbursement	\$ 560	\$ 500	\$ 500
01-001-512-52899	Other Consulting Services	\$ 72,875	\$ -	\$ -
	<b>Subtotal</b>	\$ 78,065	\$ 10,000	\$ 12,000 100%+
<b>NON-PERSONNEL SERVICES - LEGAL</b>				
01-001-513-52302	Miscellaneous Services	\$ -	\$ 1,000	\$ 2,000
01-001-513-52303	Subscrip/Publ/Ref. Material	\$ 3,244	\$ 10,000	\$ 9,900
01-001-513-52304	Dues-Professional Organizations	\$ 705	\$ 1,000	\$ 1,100
01-001-513-52305	Business Meetings and Travel	\$ 171	\$ 500	\$ 500
01-001-513-52306	Training	\$ 1,214	\$ 10,000	\$ 7,000
01-001-513-52355	Mileage Reimbursement	\$ 217	\$ 1,000	\$ 1,000
01-001-513-52502	Fees/Licenses/Permits	\$ 130	\$ 500	\$ 500
01-001-513-52856	Legal	\$ 353,371	\$ 265,000	\$ 360,000
	<b>Subtotal</b>	\$ 359,052	\$ 289,000	\$ 382,000 32%

# CRRA - GENERAL FUND

## EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>NON-PERSONNEL SERVICES - COMMUNICATIONS</b>				
01-001-514-52118	Marketing & Public Relations	\$ 7,119	\$ 65,000	\$ 50,000
01-001-514-52119	Public Education	\$ 16,519	\$ -	\$ -
01-001-514-52303	Subscrip/Publ/Ref. Material	\$ -	\$ 500	\$ 500
01-001-514-52304	Dues-Professional Organizations	\$ 370	\$ 1,700	\$ 500
01-001-514-52305	Business Meetings and Travel	\$ 109	\$ 800	\$ 500
01-001-514-52306	Training	\$ 5,064	\$ 5,000	\$ 7,500
01-001-514-52355	Mileage Reimbursement	\$ 1,040	\$ 1,000	\$ 1,000
01-001-514-52899	Other Consulting Services	\$ 22,499	\$ 5,000	\$ 5,000
	<b>Subtotal</b>	\$ 52,720	\$ 79,000	\$ 65,000 -18%
<b>NON-PERSONNEL SERVICES - INFORMATION TECHNOLOGY</b>				
01-001-515-52104	Telecommunications	\$ 73,050	\$ 102,000	\$ 95,000
01-001-515-52106	Copier	\$ 6,102	\$ 10,000	\$ 11,000
01-001-515-52115	Advertising / Public Notices	\$ -	\$ 500	\$ -
01-001-515-52303	Subscrip/Publ/Ref. Material	\$ -	\$ 500	\$ 500
01-001-515-52305	Business Meetings and Travel	\$ -	\$ 1,000	\$ 500
01-001-515-52306	Training	\$ 11,031	\$ 25,000	\$ 20,000
01-001-515-52355	Mileage Reimbursement	\$ -	\$ 500	\$ 500
01-001-515-52854	Information Technology - Maint	\$ 44,058	\$ 85,000	\$ 70,000
01-001-515-52899	Other Consulting Services	\$ 70,397	\$ 220,500	\$ 138,500
	<b>Subtotal</b>	\$ 204,638	\$ 445,000	\$ 336,000 -24%
<b>CAPITAL OUTLAY</b>				
01-001-501-54426	Vehicles	\$ 49,840	\$ 51,000	\$ 54,000
01-001-501-54481	Office Furniture	\$ 11,805	\$ 5,000	\$ 5,000
01-001-501-54482	Computer Hardware	\$ 60,828	\$ 138,000	\$ 213,000
01-001-501-54483	Computer Software	\$ 4,455	\$ 70,000	\$ 82,000
01-001-501-54491	Other Equipment	\$ 1,047	\$ -	\$ -
	<b>Subtotal</b>	\$ 127,975	\$ 264,000	\$ 354,000 34%

# CRRA - GENERAL FUND

## EXPENDITURES DETAIL, CONTINUED

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>DEBT SERVICE / ADMINISTRATION</b>				
01-001-501-55559	Note Repayment (1)	\$ 107,500	\$ 108,000	\$ 109,500
01-001-501-55590	Interest - Loan (1)	\$ 30,994	\$ 22,000	\$ 3,500
01-001-501-55559	Note Repayment (2)	\$ 97,333	\$ 111,500	\$ 107,500
01-001-501-55590	Interest - Loan (2)	\$ 14,319	\$ 1,500	\$ 17,500
01-001-501-55585	Trustee / Bank Fees	\$ -	\$ 15,000	\$ 5,000
	<b>Subtotal</b>	\$ 250,146	\$ 258,000	\$ 243,000 -6%
	<b>Total Expenditures</b>	\$ 7,665,301	\$ 8,697,000	\$ 9,458,000 9%

(1) Loan for first office relocation (Allyn Street to 100 Constitution Plaza (17th&18th Floors).

(2) Loan for second office relocation from 17 & 18 floors to 5th & 6th floors at 100 Constitution Plaza.

n/a = Not Applicable





**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**FISCAL YEAR 2009  
BRIDGEPORT PROJECT  
ADOPTED OPERATING & CAPITAL BUDGETS**

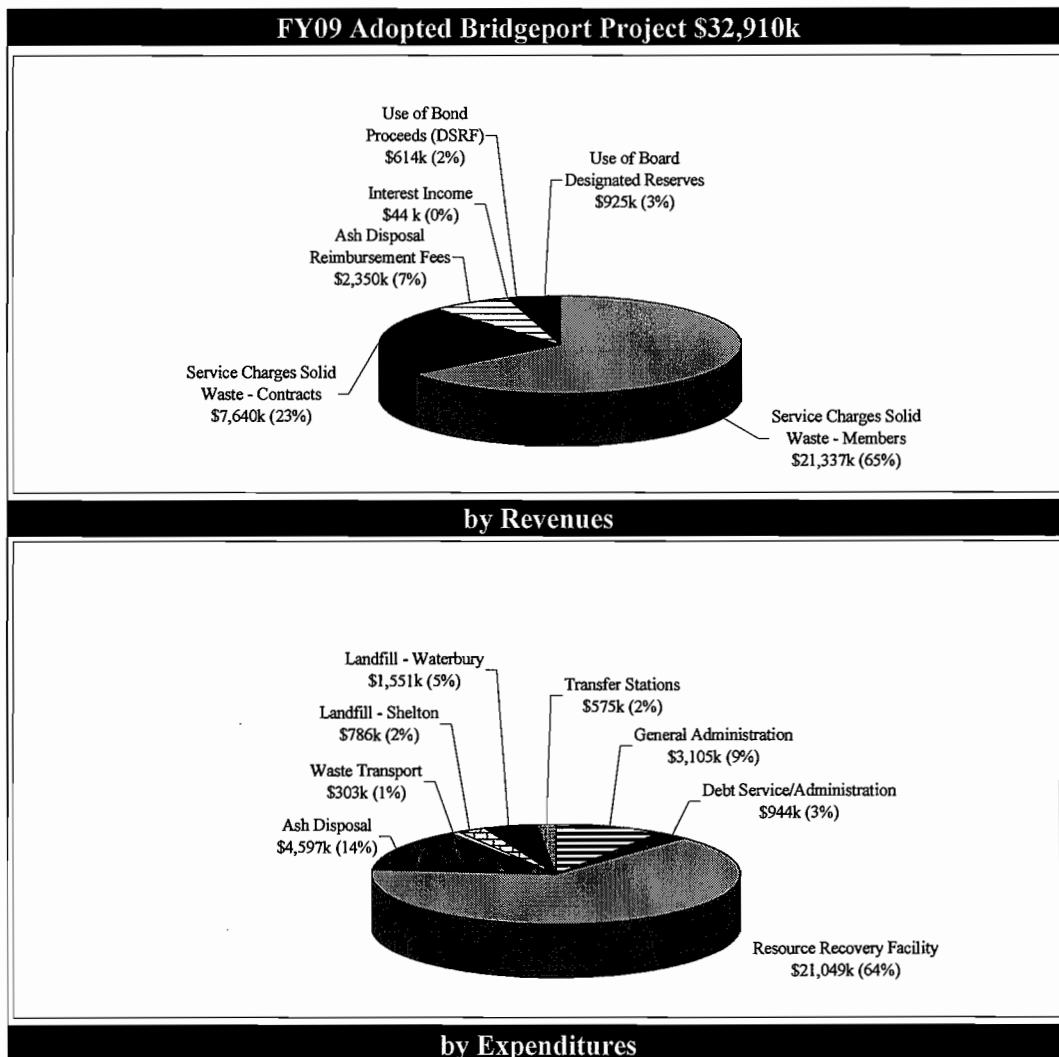
**January 24, 2008**

# Fiscal Year 2009 Bridgeport Project Adopted Operating & Capital Budgets

The Authority's Board of Directors adopted the fiscal year 2009 operating and capital budget with a tip fee of \$80 for member deliveries and \$18.50 commitment fee at its January 24, 2008 meeting.

## EXECUTIVE SUMMARY

- The fiscal year 2009 adopted operating budget totals \$32,910,000. The budget assumes a project termination date of December 31, 2008.
- The fiscal year 2009 adopted capital budget totals \$1,342,000. The budget assumes the closure of the Waterbury Landfill.



## **REVENUE ASSUMPTIONS**

The fiscal year 2009 adopted budget revenue is for a period of six months only. The budget assumes the benefit from the Regional Recycling revenue for the six-month period. The budget does not include the sale of the land adjacent to the Waterbury Landfill.

### Service Charge Solid Waste – Members

The member municipal solid waste tipping fee is \$80.00 per ton for the market component of the fee and \$18.50 per ton for the minimum commitment component of the tip fee.

### Service Charge Solid Waste – Contracts

The non-member municipal solid waste tipping fee assumes deliveries based upon historical rates and contract prices escalated per contract.

### Ash Disposal Reimbursement Fees

Ash Disposal Reimbursement Fees are based upon historical rate of 24% and disposal rate based upon 3.5% inflationary increase.

### Interest Income

Interest Income reflects a depletion of STIF operating account balances. The budget assumes 4.5% interest rate.

### Use of Bond Proceeds (DSRF)

Use of Bond Proceeds refers to the use of the Debt Service Reserve Fund (DSRF) related to Series 1999 and 2000 bonds. The final bond year for both series starts on January 2, 2008. The US Bank will allow the DSRF for Series 1999 to be applied to monthly debt service payments upon written request to the Trustee by the Authority while the DSRF for Series 2000 will be automatically applied to debt payments. The Bonds will mature in fiscal year 2009.

### Use of Board Designated Reserves

Use of Board Designated Reserves is to fund construction costs related to the closure of the Waterbury landfill and the use of the Regional Recycling Capital Reserve.

## **EXPENDITURE ASSUMPTIONS**

The fiscal year 2009 adopted budget expenditure is for six months only and does not include the Regional Recycling expenditures.

### General Administration

General Administration includes insurance claims/losses and decommissioning fees, partially offset by decreases in legal fees and local administration costs.

Debt Service/Administration

Debt Service/Administration reflects principal payments related to Series 1999 and 2000 bonds. The Bonds mature in fiscal year 2009.

Resource Recovery Facility

Resources Recovery Facility costs are based upon historical tonnage averages times an escalated per ton fee based upon a 3.5% inflationary increase.

Ash Disposal

Ash Disposal is based upon 24% ash times an escalated per ton fee based upon a 3.5% inflationary increase.

Waste Transport

Waste Transport is based upon historical tonnage averages times escalated contract rates based upon a 3.5% inflationary increase.

Landfill-Shelton

Landfill-Shelton reflects a decrease in contribution to the post closure reserve.

Landfill-Waterbury

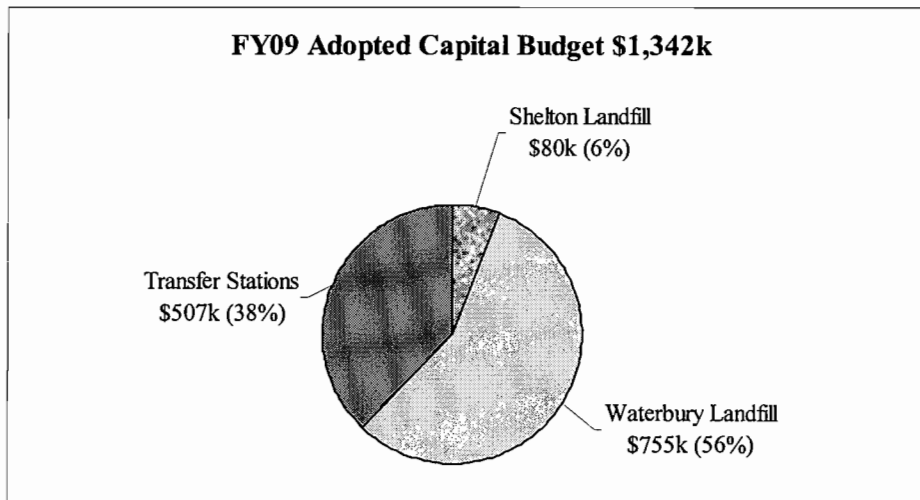
Landfill-Waterbury includes a post closure reserve contribution and construction costs related to the closure of the Waterbury landfill.

Transfer Stations

Transfer Stations reflect increased spending construction costs related to Greenwich, Norwalk, and Shelton transfer stations.

**CAPITAL BUDGET**

The fiscal year 2009 adopted capital budget of \$1,342k includes Waterbury Landfill closure costs and various improvements in the transfer stations.



The major capital projects scheduled for fiscal year 2009 are as follows:

- construction of final landfill cap for the Waterbury landfill;
- construction of above ground leachate storage tank at the Shelton landfill; and
- roof and hopper repairs, gutter replacement, and other improvements at the 8 transfer stations.

# CRRA / SWAB - BRIDGEPORT PROJECT

## ASSUMPTIONS

	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>Pricing Summary</b>	<u>Municipal Solid Waste (MSW)</u>			
	Member Town Tip Fee	\$ 69.74	\$ 76.00	\$ 80.00
	Member Town Minimum Commitment Charge	\$ 5.00	\$ 5.00	\$ 18.50
	Orange Tip Fee	\$ 68.87	\$ 73.42	\$ 79.07
	Bethany Tip Fee	\$ 80.01	\$ 76.00	\$ 80.00
	East Haven / Woodbridge Tip Fee	\$ 79.68	\$ 76.00	\$ 80.00
	Bridgeport Tip Fee	\$ 65.72	\$ 71.61	\$ 75.34
	All Amercian / City Carting Tip Fee (Contract Tier 1)	\$ 64.72	\$ 65.30	\$ 67.01
	All Amercian / City Carting Tip Fee (Contract Tier 2)	\$ 63.18	\$ 64.30	\$ 66.01
	Commercial Haulers Tip Fee (Contract)	\$ 69.00	\$ 72.00	\$ 72.00
	Other Contract Tip Fee (Contract)	\$ 65.15	\$ 66.45	\$ 67.00
	Average Contract Tip Fee	\$ 66.71	\$ 66.74	\$ 68.52
	CRRA Projects Diversion Tip Fee	\$ 67.50	\$ 68.50	\$ 72.50
	<u>Recyclables</u>			
	Member Town Tip Fee	\$ -	\$ -	n/a
Stamford/N.Canaan Tip Fee	\$ -	\$ -	n/a	
<b>Tonnage Summary</b>	<u>Municipal Solid Waste (MSW)</u>			
	Member	407,331	414,000	211,100
	All Amercian / City Carting (Contract Tier 1)	88,499	125,000	62,500
	All Amercian / City Carting (Contract Tier 2)	0	0	0
	Commercial Haulers (Contract)	76,796	38,000	27,000
	Other (Contract)	66,693	70,000	22,500
	Total Contract	231,988	233,000	112,000
	CRRA Project Diversions	416	0	0
	Total Project MSW	639,736	647,000	323,100
	Company Spot	117,917	73,000	59,400
	Total MSW Processed	733,669	720,000	360,000
	Orange MSW	5,681	0	3,000
	Bethany MSW	1,834	1,500	1,000
	East Haven MSW	13,738	14,000	7,100
	Woodbridge MSW	3,664	3,500	2,000
	Bridgeport Municipal MSW	67,024	70,000	35,000
	Weston MSW	5,398	5,500	3,000
	Wilton MSW	9,173	9,500	5,000
	<u>Recyclables</u>			
	Member	45,507	47,000	n/a
	Stamford/N. Canaan	7,843	8,000	n/a
	FCR	4,305	6,000	n/a
	Total Recyclables	57,655	61,000	n/a

# CRRA / SWAB - BRIDGEPORT PROJECT

## ASSUMPTIONS

	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>Ash Residue</b>	Ash Rate (% of MSW Processed)	24.1%	24.0%	24.0%
	Total Ash Generation	176,928	172,800	86,400
	Ash Hauling Rate	\$ 15.83	\$ 17.38	\$ 18.00
	Ash Disposal Rate	\$ 31.79	\$ 34.02	\$ 35.21
	Ash Disposal Reimbursement Fee 0 - 207,192 Tons	\$ 25.85	\$ 25.23	\$ 27.20
	Ash Residue Fee 207,193 - 282,584	\$ 28.43	\$ 27.76	\$ 29.92
<b>Other Operating</b>	<u>Municipal Solid Waste (MSW)</u>			
	RESCO Per Ton Processing Fee	\$ 62.31	\$ 60.83	\$ 65.58
	Orange Per Ton Municipal Subsidy	\$ 4.28	\$ 4.27	\$ 4.48
	Weston Per Ton Hauling Subsidy	\$ 10.56	\$ 11.40	\$ 11.80
	Wilton Per Ton Hauling Subsidy	\$ 13.65	\$ 14.86	\$ 14.28
	Wilton & Weston Per Ton Municipal Subsidy	\$ 4.65	\$ 4.63	\$ 4.86
	Norwalk Per Ton Municipal Subsidy	\$ 1.55	\$ 1.54	\$ 1.51
	<u>Recyclables</u>			
	Per Ton Revenue Share (50% Sharing)	\$ 45.78	\$ 37.50	n/a
	Per Ton Processing Fee	\$ 38.97	\$ 38.83	n/a
	Facility Rent (Monthly)	\$ 53,367.54	\$ 53,176.00	n/a
	Equipment Rent (Monthly)	\$ 41,159.00	\$ 41,159.00	n/a
	Per Ton Fee (Percentage Rent)	\$ 9.57	\$ 9.54	n/a
	Residue Rate	2.76%	3.00%	n/a
<b>Miscellaneous</b>	Inflation Escalator	2.58%	3.50%	3.50%
	Contract Escalator 75% of Inflation Estimate	1.93%	2.63%	2.63%

n/a = Not Applicable



# CRRA / SWAB - BRIDGEPORT PROJECT

## REVENUE & EXPENDITURE SUMMARY

### REVENUES

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
34-001-000-40101	Service Charges Solid Waste - Members	\$ 32,266,714	\$ 33,652,000	\$ 21,337,000
34-001-000-40102	Service Charges Solid Waste - Contracts	\$ 15,171,622	\$ 15,551,000	\$ 7,640,000
34-001-000-41105	Ash Disposal Reimbursement Fees	\$ 4,485,119	\$ 4,360,000	\$ 2,350,000
34-001-000-42101	Recycling Sales	\$ 2,442,295	\$ 2,001,000	\$ -
34-208-000-42101	Recycling Sales - Settlement	\$ 23,097	\$ 25,000	\$ -
34-001-000-45101	Rental Income	\$ 1,184,709	\$ 1,189,000	\$ -
34-001-000-45103	Permit Fees	\$ 21,750	\$ -	\$ -
34-001-000-45150	Miscellaneous Income	\$ 5,389	\$ 5,000	\$ -
34-001-000-46101	Interest Income	\$ 321,200	\$ 312,000	\$ 44,000
34-001-000-48201	Use of Undesignated / Unrestricted Reserves	\$ 2,998,000	\$ 4,000,000	\$ -
34-001-000-48202	Use of Bond Proceeds (DSRF)	\$ -	\$ 307,000	\$ 614,000
34-318-000-48401	Use of Board Designated Reserves (1)	\$ 11,645	\$ -	\$ 925,000
<b>Total Revenues</b>		\$ 58,931,540	\$ 61,402,000	\$ 32,910,000

### EXPENDITURES

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
34-001-501-xxxxx	General Administration	\$ 2,865,279	\$ 1,918,000	\$ 3,105,000
34-001-502-xxxxx	Debt Service/Administration	\$ 2,142,569	\$ 1,981,000	\$ 944,000
34-001-503-xxxxx	Resource Recovery Facility	\$ 41,071,321	\$ 41,196,000	\$ 21,049,000
34-001-504-xxxxx	Ash Disposal	\$ 8,568,960	\$ 8,882,000	\$ 4,597,000
34-001-505-xxxxx	Waste Transport	\$ 563,368	\$ 563,000	\$ 303,000
34-001-506-xxxxx	Regional Recycling	\$ 2,858,625	\$ 3,000,000	\$ -
34-001-508-xxxxx	Recycling Education	\$ 215,000	\$ 220,000	\$ -
34-001-701-xxxxx	Landfill - Shelton	\$ 2,838,043	\$ 3,097,000	\$ 786,000
34-001-702-xxxxx	Landfill - Waterbury	\$ 79,479	\$ 19,000	\$ 1,551,000
34-001-7xx-xxxxx	Transfer Stations	\$ 696,701	\$ 526,000	\$ 575,000
<b>Total Expenditures</b>		\$ 61,899,345	\$ 61,402,000	\$ 32,910,000
<b>Balance</b>		\$ (2,967,805)	\$ -	\$ -

Note:

(1) FY09 includes use of Waterbury Landfill Closure Reserve and Recycling Capital Reserve

# CRRA / SWAB - BRIDGEPORT PROJECT

## EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>GENERAL ADMINISTRATION</b>				
34-001-501-52101	Postage & Delivery Fees	\$ (1,423)	\$ 500	\$ 500
34-001-501-52104	Telecommunications	\$ 5,227	\$ 6,000	\$ -
34-001-501-52106	Copier	\$ 253	\$ 500	\$ 500
34-001-501-52108	Duplication and Printing	\$ 688	\$ 1,000	\$ 500
34-001-501-52115	Advertising	\$ 8,682	\$ 4,000	\$ 5,000
34-001-501-52202	Office Supplies	\$ 87	\$ 1,000	\$ -
34-001-501-52305	Business Meetings and Travel	\$ 570	\$ 1,000	\$ 500
34-001-501-52355	Mileage Reimbursement	\$ 4,754	\$ 7,000	\$ 5,000
34-001-501-52505	Claims/Losses (2)	\$ 1,296	\$ -	\$ 250,000
34-001-501-52602	Bad Debt Expense	\$ -	\$ 5,000	\$ 5,000
34-001-501-52856	Legal (3)	\$ 1,835,186	\$ 750,000	\$ 400,000
34-001-501-52863	Auditor (2)	\$ -	\$ -	\$ 7,000
34-001-501-52859	Financial	\$ 11,795	\$ -	\$ -
34-001-501-52875	Insurance, Consulting, Brokerage Serv	\$ 15,252	\$ 15,000	\$ 12,000
34-001-501-52899	Other Consulting	\$ -	\$ 50,000	\$ 20,000
34-001-501-57820	Local Administration	\$ 55,139	\$ 200,000	\$ 100,000
34-001-501-57840	Allocation-Salaries	\$ 546,511	\$ 475,000	\$ 415,000
34-001-501-57850	Allocation-Overhead	\$ 381,262	\$ 402,000	\$ 342,000
34-001-501-xxxxx	FY08 Projected Deficit (2)	\$ -	\$ -	\$ 1,342,000
34-001-501-xxxxx	Decommissioning Costs-Employee-related Costs (2)	\$ -	\$ -	\$ 200,000
	<b>Subtotal</b>	\$ 2,865,279	\$ 1,918,000	\$ 3,105,000
<b>DEBT SERVICE/ADMINISTRATION</b>				
34-001-502-52856	Legal	\$ -	\$ -	\$ 25,000
34-001-502-52859	Financial	\$ 500	\$ -	\$ 2,000
34-001-502-55517	Interest - 1999 Guaranteed Borrowing	\$ 82,809	\$ 47,000	\$ 14,000
34-001-502-55535	Interest - 00 Series A	\$ 147,875	\$ 89,000	\$ 30,000
34-001-502-55560	Principal Repayment - 1999 Guaranteed Borrowing	\$ 717,500	\$ 640,000	\$ 268,000
34-001-502-55560	Principal Repayment - 00 Series	\$ 1,182,500	\$ 1,190,000	\$ 585,000
34-001-502-55585	Bank/Trustee Fees	\$ 11,385	\$ 15,000	\$ 20,000
	<b>Subtotal</b>	\$ 2,142,569	\$ 1,981,000	\$ 944,000

Notes:

(2) Costs related to Project Decommissioning

(3) Includes \$215k related to Project Decommissioning

# CRRA / SWAB - BRIDGEPORT PROJECT

## EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>RESOURCE RECOVERY FACILITY</b>				
34-001-503-52502	Fees/Licenses/Permits	\$ 4,125	\$ 5,000	\$ 1,000
34-001-503-52506	Solid Waste Tax Assessment (Dioxin Tax)	\$ 926,914	\$ 971,000	\$ 485,000
34-001-503-52507	Payment in Lieu of Taxes	\$ 2,533,002	\$ 2,675,000	\$ 1,331,000
34-001-503-52640	Insurance	\$ 257,652	\$ 233,000	\$ 157,000
34-001-503-52701	Contract Operating Charges	\$ 37,349,628	\$ 37,312,000	\$ 19,075,000
	<b>Subtotal</b>	\$ 41,071,321	\$ 41,196,000	\$ 21,049,000
<b>ASH DISPOSAL</b>				
34-001-504-52706	Contract Hauling-Ash	\$ 2,801,483	\$ 3,003,000	\$ 1,555,000
34-001-504-52711	Disposal Fees-Ash	\$ 5,767,477	\$ 5,879,000	\$ 3,042,000
	<b>Subtotal</b>	\$ 8,568,960	\$ 8,882,000	\$ 4,597,000
<b>WASTE TRANSPORT</b>				
34-001-505-52509	Transfer/Transport Subsidies	\$ 563,368	\$ 563,000	\$ 303,000
	<b>Subtotal</b>	\$ 563,368	\$ 563,000	\$ 303,000

# CRRA / SWAB - BRIDGEPORT PROJECT

## EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>LANDFILL - SHELTON</b>				
34-001-701-52104	Telecommunications	\$ 3,424	\$ 4,000	\$ 2,000
34-001-701-52404	Building Operations	\$ 2,035	\$ 2,500	\$ 1,000
34-001-701-52407	Project Equipment Maintenance	\$ 18,080	\$ 55,000	\$ 23,000
34-001-701-52415	Grounds Maintenance	\$ 31,867	\$ 80,000	\$ 42,000
34-001-701-52502	Fees/Licenses/Permits	\$ 33,038	\$ 34,000	\$ 17,000
34-001-701-52650	Post Closure Reserve	\$ 2,400,000	\$ 2,400,000	\$ 300,000
34-001-701-52701	Contract Operating Charges	\$ 138,651	\$ 156,000	\$ 80,000
34-001-701-52709	Other Operating Charges	\$ -	\$ 5,000	\$ 3,000
34-001-701-52858	Engineering	\$ 24,588	\$ 38,000	\$ 34,000
34-001-701-52901	Environmental Testing	\$ 110,164	\$ 150,000	\$ 60,000
34-001-701-53304	Electricity	\$ 22,670	\$ 32,500	\$ 17,000
34-001-701-53309	Other Utilities	\$ 2,066	\$ 13,500	\$ 6,000
34-001-701-55582	Letter of Credit Fees	\$ 6,385	\$ 7,000	\$ 7,000
34-001-701-56605	Construction	\$ 33,430	\$ 100,000	\$ 80,000
34-001-701-52669	Future Use Expense	\$ 11,645	\$ -	\$ -
34-001-701-58001	Contingency	\$ -	\$ 19,500	\$ 114,000
	<b>Subtotal</b>	\$ 2,838,043	\$ 3,097,000	\$ 786,000
<b>LANDFILL - WATERBURY</b>				
34-001-702-52104	Telecommunications	\$ -	\$ 1,000	\$ -
34-001-702-52302	Miscellaneous Services	\$ 2,755	\$ 3,000	\$ 5,000
34-001-702-52502	Fees/Licenses/Permits	\$ 2,700	\$ 3,000	\$ 2,000
34-001-702-52701	Contract Operating Charges	\$ 3,000	\$ -	\$ -
34-001-702-52650	Post Closure Reserve	\$ 40,000	\$ -	\$ 600,000
34-001-702-52670	Closure Reserve	\$ -	\$ -	\$ 185,000
34-001-702-52858	Engineering	\$ 22,821	\$ 5,000	\$ 30,000
34-001-702-52901	Environmental Testing	\$ 7,703	\$ 6,000	\$ 3,000
34-001-702-56605	Construction	\$ -	\$ -	\$ 725,000
34-001-702-55585	Bank/Trustee Fees	\$ 500	\$ 1,000	\$ 1,000
	<b>Subtotal</b>	\$ 79,479	\$ 19,000	\$ 1,551,000
<b>TRANSFER STATIONS</b>				
34-001-xxx-52404	Building Operations	\$ -	\$ 5,000	\$ 5,000
34-001-xxx-52502	Fees/Licenses/Permits	\$ 24,026	\$ 27,000	\$ 14,000
34-001-xxx-52508	Municipal Subsidy	\$ 16,937	\$ 20,000	\$ 13,000
34-001-xxx-52858	Engineering	\$ 34,460	\$ 11,000	\$ 15,000
34-001-xxx-52901	Environmental Testing	\$ 90,513	\$ 115,000	\$ 36,000
34-001-xxx-56605	Construction	\$ 530,765	\$ 348,000	\$ 492,000
	<b>Subtotal</b>	\$ 696,701	\$ 526,000	\$ 575,000

# CRRA / SWAB - BRIDGEPORT PROJECT

## EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>TRANSFER STATION - DARIEN</b>				
34-001-710-52502	Fees/Licenses/Permits	\$ 2,250	\$ 3,000	\$ 1,500
34-001-710-52858	Engineering	\$ 1,274	\$ 1,000	\$ 2,000
34-001-710-52901	Environmental Testing	\$ 9,926	\$ 16,000	\$ 4,500
34-001-710-56605	Construction	\$ 78,852	\$ 55,000	\$ 23,000
	<b>Subtotal</b>	\$ 92,302	\$ 75,000	\$ 31,000
<b>TRANSFER STATION - FAIRFIELD</b>				
34-001-711-52502	Fees/Licenses/Permits	\$ 2,250	\$ 3,000	\$ 1,500
34-001-711-52858	Engineering	\$ 5,617	\$ 1,000	\$ 1,000
34-001-711-52901	Environmental Testing	\$ 10,324	\$ 16,000	\$ 5,500
34-001-711-56605	Construction	\$ 146,130	\$ 65,000	\$ 50,000
	<b>Subtotal</b>	\$ 164,321	\$ 85,000	\$ 58,000
<b>TRANSFER STATION - GREENWICH</b>				
34-001-712-52502	Fees/Licenses/Permits	\$ 5,438	\$ 6,000	\$ 2,500
34-001-712-52858	Engineering	\$ 20,200	\$ 1,000	\$ 6,000
34-001-712-52901	Environmental Testing	\$ 13,450	\$ 16,000	\$ 5,500
34-001-712-56605	Construction	\$ 25,500	\$ 23,000	\$ 143,000
	<b>Subtotal</b>	\$ 64,588	\$ 46,000	\$ 157,000
<b>TRANSFER STATION - MILFORD</b>				
34-001-713-52502	Fees/Licenses/Permits	\$ 5,038	\$ 5,000	\$ 2,500
34-001-713-52858	Engineering	\$ -	\$ 3,000	\$ 6,000
34-001-713-52901	Environmental Testing	\$ 18,513	\$ 16,000	\$ 4,500
34-001-713-56605	Construction	\$ 76,898	\$ 23,000	\$ 40,000
	<b>Subtotal</b>	\$ 100,449	\$ 47,000	\$ 53,000

**CRRA / SWAB - BRIDGEPORT PROJECT**

**EXPENDITURE DETAIL**

<b>ACCOUNT</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY07</b>	<b>ADOPTED FY08</b>	<b>ADOPTED FY09</b>
<b>TRANSFER STATION - NORWALK</b>				
34-001-714-52502	Fees/Licenses/Permits	\$ 2,900	\$ 3,000	\$ 1,500
34-001-714-52508	Municipal Subsidy	\$ 16,937	\$ 20,000	\$ 13,000
34-001-714-52858	Engineering	\$ 1,325	\$ 1,000	\$ -
34-001-714-52901	Environmental Testing	\$ 16,194	\$ 16,000	\$ 4,500
34-001-714-56605	Construction	\$ 56,241	\$ 81,000	\$ 160,000
	<b>Subtotal</b>	\$ 93,597	\$ 121,000	\$ 179,000
<b>TRANSFER STATION - SHELTON</b>				
34-001-715-52404	Building Operations	\$ -	\$ 5,000	\$ 5,000
34-001-715-52502	Fees/Licenses/Permits	\$ 600	\$ 1,000	\$ 1,500
34-001-715-52901	Environmental Testing	\$ -	\$ 3,000	\$ 2,500
34-001-715-56605	Construction	\$ 28,634	\$ 6,000	\$ 35,000
	<b>Subtotal</b>	\$ 29,234	\$ 15,000	\$ 44,000
<b>TRANSFER STATION - TRUMBULL</b>				
34-001-716-52502	Fees/Licenses/Permits	\$ 2,775	\$ 3,000	\$ 1,500
34-001-716-52858	Engineering	\$ 2,772	\$ 2,000	\$ -
34-001-716-52901	Environmental Testing	\$ 12,390	\$ 16,000	\$ 4,500
34-001-716-56605	Construction	\$ 45,943	\$ 54,000	\$ 23,000
	<b>Subtotal</b>	\$ 63,880	\$ 75,000	\$ 29,000
<b>TRANSFER STATION - WESTPORT</b>				
34-001-717-52502	Fees/Licenses/Permits	\$ 2,775	\$ 3,000	\$ 1,500
34-001-717-52858	Engineering	\$ 3,272	\$ 2,000	\$ -
34-001-717-52901	Environmental Testing	\$ 9,716	\$ 16,000	\$ 4,500
34-001-717-56605	Construction	\$ 72,567	\$ 41,000	\$ 18,000
	<b>Subtotal</b>	\$ 88,330	\$ 62,000	\$ 24,000
	<b>Total Transfer Stations</b>	\$ 696,701	\$ 526,000	\$ 575,000



**CONNECTICUT RESOURCES RECOVERY AUTHORITY**  
**SWEROC**

**FISCAL YEAR 2009**  
**BRIDGEPORT REGIONAL RECYCLING**  
**& RECYCLING EDUCATION**  
**ADOPTED OPERATING & CAPITAL BUDGETS**

**January 24, 2008**



# Fiscal Year 2009

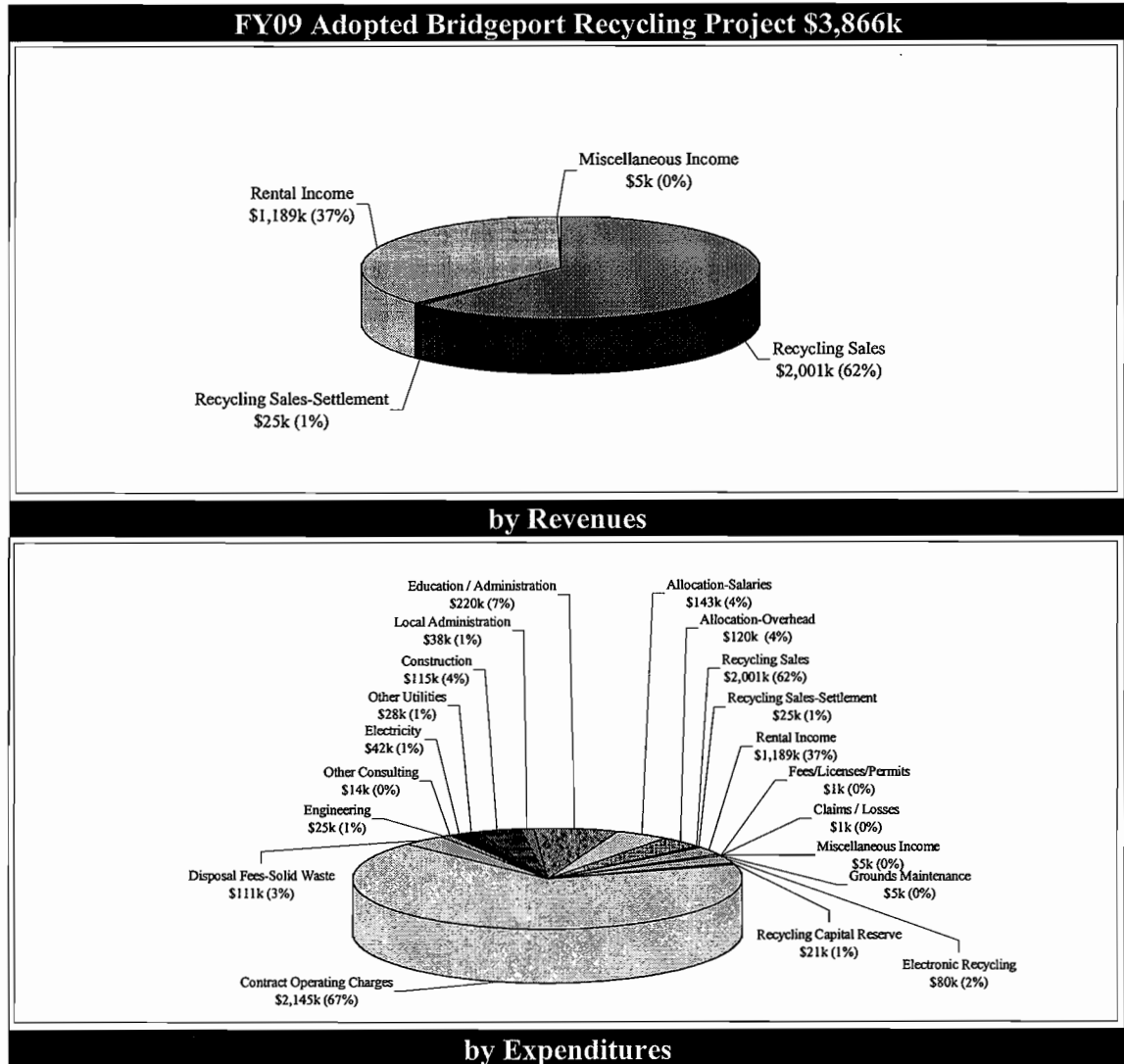
## Bridgeport Regional Recycling & Recycling Education

### Adopted Operating & Capital Budgets

The Authority's Board of Directors adopted the fiscal year 2009 operating and capital budgets at its January 24, 2008 meeting.

#### EXECUTIVE SUMMARY

- The fiscal year 2009 adopted operating budget totals \$3,866,000, reflecting an increase of \$646,000 (20%) from the fiscal year 2008 adopted budget.
- The fiscal year 2009 adopted capital budget totals \$40,000, reflecting a decrease of \$100,000 (71%) from the fiscal year 2008 adopted budget.



## REVENUE ASSUMPTIONS

The fiscal year 2009 adopted budget revenue is higher than the fiscal year 2008 adopted budget due to increased recycling sales and receipt of the balance of the Greenwich settlement.

Revenues	Adopted Budget (in \$000's)		Increase / Decrease	
	FY08	FY09	\$	%
Recycling Sales	\$ 2,001	\$ 2,526	\$ 525	26%
Recycling Sales - Settlement	\$ 25	\$ 150	\$ 125	500%
Rental Income	\$ 1,189	\$ 1,185	\$ (4)	0%
Miscellaneous Income	\$ 5	\$ 5	\$ -	0%
<b>TOTAL</b>	<b>\$ 3,220</b>	<b>\$ 3,866</b>	<b>\$ 646</b>	<b>20%</b>

### Recycling Sales (Increase of \$525k or 26%)

Recycling Sales is higher than the fiscal year 2008 adopted budget due to anticipated increase in rate per ton based upon a continuation of the favorable recycling market.

### Recycling Sales - Settlement (Increase of \$125k or 100+ %)

Recycling Sales Settlement is related to the receipt of the balance of the Greenwich settlement.

## EXPENDITURE ASSUMPTIONS

The fiscal year 2009 adopted budget expenditure is higher than the fiscal year 2008 adopted budget due to increases in contract operating costs, contribution to recycling capital reserve, recycling education, and salaries and overhead allocations, offset by decreases in electronics recycling and construction costs.

Expenditures	Adopted Budget (in \$000's)		Increase / Decrease	
	FY08	FY09	\$	%
Telecommunications	\$ 2	\$ 6	\$ 4	200%
Advertising	\$ 15	\$ 10	\$ (5)	-33%
Building Operations	\$ 80	\$ 80	\$ -	0%
Other Repairs and Maintenance	\$ 15	\$ 14	\$ (1)	-7%
Grounds Maintenance	\$ 5	\$ -	\$ (5)	-100%
Fees/Licenses/Permits	\$ 1	\$ 4	\$ 3	600%
Claims / Losses	\$ 1	\$ 3	\$ 2	150%
Electronic Recycling	\$ 80	\$ 60	\$ (20)	-25%
Recycling Capital Reserve	\$ 21	\$ 518	\$ 497	2367%
Contract Operating Charges	\$ 2,145	\$ 2,287	\$ 142	7%
Disposal Fees-Solid Waste	\$ 111	\$ 129	\$ 18	16%
Engineering	\$ 25	\$ 20	\$ (5)	-20%
Other Consulting	\$ 14	\$ -	\$ (14)	-100%
Electricity	\$ 42	\$ 45	\$ 3	7%
Other Utilities	\$ 28	\$ 19	\$ (9)	-32%
Construction	\$ 115	\$ 20	\$ (95)	-83%
Local Administration	\$ 38	\$ 38	\$ -	0%
Education / Administration	\$ 220	\$ 260	\$ 40	18%
Allocation-Salaries	\$ 143	\$ 199	\$ 56	39%
Allocation-Overhead	\$ 120	\$ 155	\$ 35	29%
<b>TOTAL</b>	<b>\$ 3,220</b>	<b>\$ 3,866</b>	<b>\$ 646</b>	<b>20%</b>

Contribution to Recycling Capital Reserve (Increase of \$497k or 100+ %)

Contribution to Recycling Capital Reserve includes proceeds from the Greenwich settlement. A portion (\$200k) of these funds will be used to mitigate the solid waste tip fee in fiscal year 2009.

Contract Operating Charges (Increase of \$142k or 7%)

Contract Operating Charges are higher than the fiscal year 2008 adopted budget due to a projected increase in service fee and the operator share of the Greenwich settlement.

Construction (Decrease of \$95k or 83%)

Construction costs are lower than the fiscal year 2008 adopted budget due to a decrease in construction activities.

Recycling Education (Increase of \$40k or 18%)

Recycling Education is increased based upon agreement.

Allocation – Salaries & Overhead (Increase of \$91k or 35%)

Salaries and Overhead Allocation is higher than the fiscal year 2008 adopted budget due to anticipated increase in activities associated with the facility/contract extension.

**CAPITAL BUDGET**

The fiscal year 2009 adopted capital budget of \$40k reflects a decrease of \$100k (71%) from the fiscal year 2008 adopted budget primarily due to reduction in IPC projects.

Capital Expenditure Details	FY08 Adopted			FY09 Adopted		
	Eng	Const	Total	Eng	Const	Total
HVAC Improvements	\$ 10	\$ -	\$ 10	\$ -	\$ -	\$ -
Walkway/HVAC Ductwork	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 10
2nd Floor Windows	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 10
Consulting to support NEW IPC facility	\$ 15	\$ 115	\$ 130	\$ 20	\$ -	\$ 20
<b>Total</b>	<b>\$ 40</b>	<b>\$ 115</b>	<b>\$ 140</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 40</b>

# CRRA / SWEROC - BRIDGEPORT REGIONAL RECYCLING

## RECYCLING PROGRAM OVERVIEW

ASSUMPTIONS		ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>Tip Fees</b>	Member Recyclables	\$ -	\$ -	\$ -
	Recyclables - Stamford/N.Canaan	\$ -	\$ -	\$ -
<b>Delivery/Processing</b>	CRRA Member Recyclables	45,507	47,000	47,000
	CRRA Recyclables -Stamford/N. Canaan	7,843	8,000	7,600
	FCR Spot Recyclables	4,305	6,000	4,000
	<b>Total</b>	<b>57,655</b>	<b>61,000</b>	<b>58,600</b>
<b>Recycling Sales</b>	Per Ton Revenue Sharing (50%)	\$ 45.78	\$ 37.50	\$ 47.00
<b>Residue</b>	Recycling Residue Rate	2.76%	3.00%	2.75%
<b>Other Operating</b>	Operator Payment	\$ 38.97	\$ 38.83	\$ 40.78
	Basic Rent	\$ 53,368	\$ 53,176	\$ 54,572
	Equipment Rent	\$ 41,159	\$ 41,159	\$ 41,159
	Percentage Rent	\$ 9.57	\$ 9.54	\$ 10.02
<b>Misc.</b>	Inflation Estimate	5.66%	3.50%	3.50%

## REVENUE & EXPENDITURE SUMMARY

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>REVENUES</b>				
34-001-000-42101	Recycling Sales	\$ 2,442,295	\$ 2,001,000	\$ 2,526,000
34-208-000-42101	Recycling Sales - Settlement	\$ 23,097	\$ 25,000	\$ 150,000
34-001-000-45101	Rental Income	\$ 1,184,709	\$ 1,189,000	\$ 1,185,000
34-001-000-45150	Miscellaneous Income	\$ 5,389	\$ 5,000	\$ 5,000
	<b>Total Revenues</b>	<b>\$ 3,655,490</b>	<b>\$ 3,220,000</b>	<b>\$ 3,866,000</b> 20%
<b>EXPENDITURES</b>				
34-001-506-52104	Telecommunications	\$ -	\$ 2,000	\$ 6,000
34-001-506-52115	Advertising	\$ 9,345	\$ 15,000	\$ 10,000
34-001-506-52404	Building Operations	\$ 86,585	\$ 80,000	\$ 80,000
34-001-506-52409	Other Repairs and Maintenance	\$ 1,276	\$ 15,000	\$ 14,000
34-001-506-52415	Grounds Maintenance	\$ -	\$ 4,500	\$ -
34-001-506-52502	Fees/Licenses/Permits	\$ 10,747	\$ 500	\$ 3,500
34-001-506-52505	Claims / Losses	\$ -	\$ 1,000	\$ 2,500
34-001-506-52617	Electronic Recycling	\$ 55,919	\$ 80,000	\$ 60,000
34-001-506-52660	Recycling Capital Reserve	\$ 40,600	\$ 21,000	\$ 518,000
34-001-506-52701	Contract Operating Charges	\$ 2,079,054	\$ 2,145,000	\$ 2,287,000
34-001-506-52710	Disposal Fees-Solid Waste	\$ 95,230	\$ 111,000	\$ 129,000
34-001-506-52858	Engineering	\$ 17,463	\$ 25,000	\$ 20,000
34-001-506-52899	Other Consulting	\$ 48,374	\$ 14,000	\$ -
34-001-506-53304	Electricity	\$ 39,210	\$ 42,000	\$ 45,000
34-001-506-53309	Other Utilities	\$ 16,896	\$ 28,000	\$ 19,000
34-001-506-56605	Construction	\$ 51,141	\$ 115,000	\$ 20,000
34-001-506-57820	Local Administration	\$ 18,143	\$ 38,000	\$ 38,000
34-001-508-57821	Education / Administration	\$ 215,000	\$ 220,000	\$ 260,000
34-001-506-57840	Allocation-Salaries	\$ 174,476	\$ 143,000	\$ 199,000
34-001-506-57850	Allocation-Overhead	\$ 114,166	\$ 120,000	\$ 155,000
	<b>Total Expenditures</b>	<b>\$ 3,073,625</b>	<b>\$ 3,220,000</b>	<b>\$ 3,866,000</b> 20%
	<b>SURPLUS/(DEFICIT)</b>	<b>\$ 581,865</b>	<b>\$ -</b>	<b>\$ -</b>

# CRRA / SWEROC - BRIDGEPORT REGIONAL RECYCLING

## EXPENDITURES

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
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### SOUTHWESTERN CONNECTICUT REGIONAL RECYCLING OPERATING COMMITTEE

Auditor	\$ 6,700	\$ 8,000	\$ 8,000
Legal Services	\$ 11,443	\$ 30,000	\$ 30,000
<b>Subtotal</b>	\$ 18,143	\$ 38,000	\$ 38,000
Education / Admin. Expenses	\$ 215,000	\$ 220,000	\$ 260,000
<b>Subtotal</b>	\$ 215,000	\$ 220,000	\$ 260,000
<b>Total</b>	\$ 233,143	\$ 258,000	\$ 298,000



**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**FISCAL YEAR 2009  
MID-CONNECTICUT PROJECT  
ADOPTED OPERATING & CAPITAL BUDGETS**

**February 26, 2008**

Fiscal Year 2009  
Mid-Connecticut Project  
Adopted Operating & Capital Budgets

*February 26, 2008*

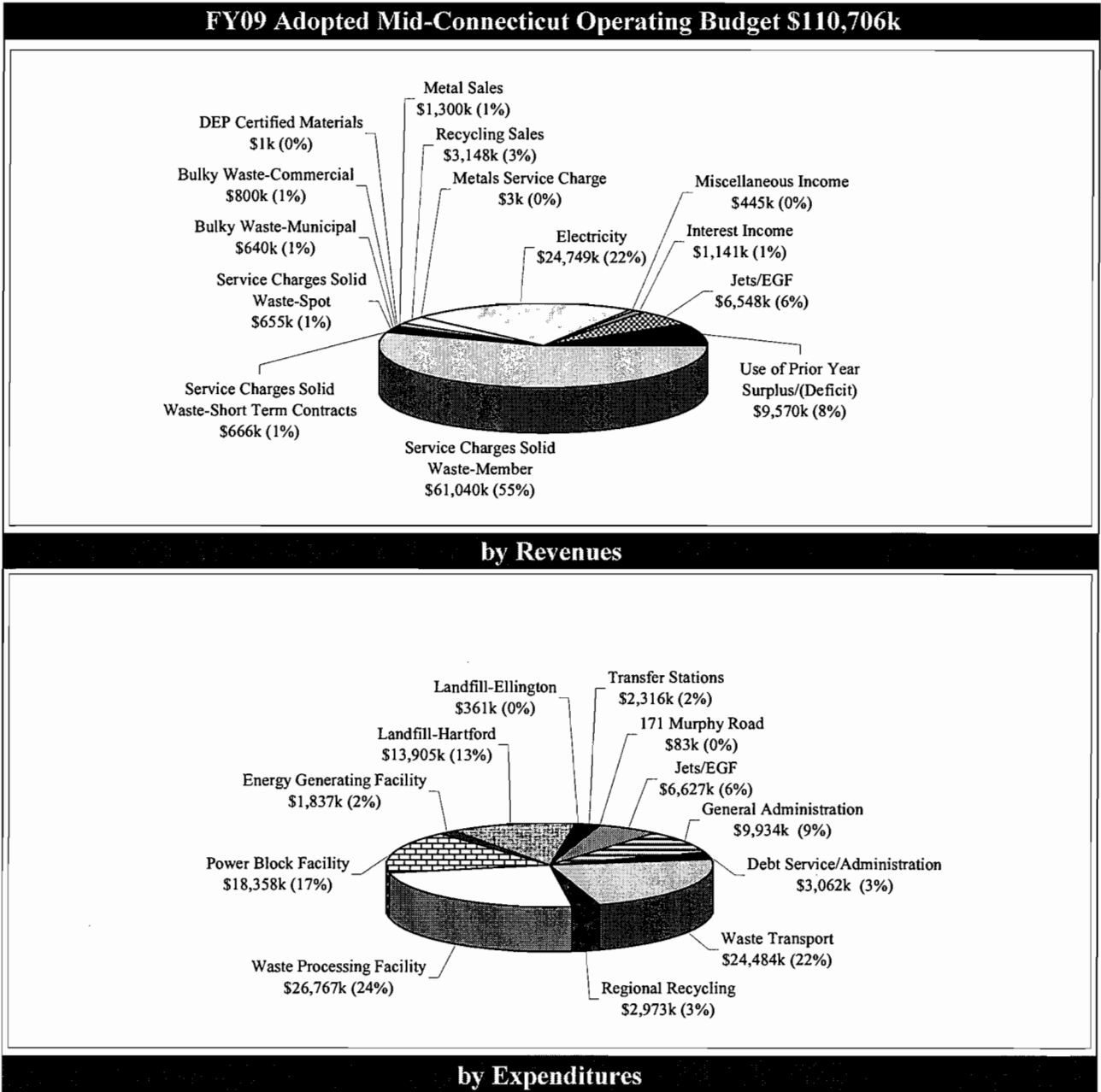
The Authority's Board of Directors adopted the fiscal year 2009 operating and capital budgets at its February 26, 2008 meeting.

**EXECUTIVE SUMMARY**

- The fiscal year 2009 adopted operating budget totals \$110,706,466, reflecting an increase of \$14,005,912 (14%) from the fiscal year 2008 adopted budget.
- The fiscal year 2009 adopted capital budget totals \$24,835,000, reflecting an increase of \$7,923,000 (47%) from the fiscal year 2008 projected budget.
- The original fiscal year 2008 budget was adjusted by court order to reduce funding to the ash disposal fund and reimbursement of the Hartford Landfill closure reserve for funds freed up by the court from the Jets/EGF reserve.



The following chart shows the fiscal year 2009 adopted revenues and expenditures.



- The fiscal year 2009 adopted operating budget is higher than the fiscal year 2008 adopted operating budget due to increases in commercial bulky waste deliveries, electricity rates, and use of prior year surplus/(deficit).
- The fiscal year 2009 adopted capital budget is higher than the fiscal year 2008 projected capital budget due to increases in facility modifications and Hartford Landfill closure costs.

## REVENUE ASSUMPTIONS

The table below shows the budget changes by revenue category.

Mid-Connecticut Project Revenues (in \$000's)	Adopted		Increase / Decrease	
	FY08 Budget	FY09 Budget	\$	%
Service Charges Solid Waste - Member	\$ 61,043	\$ 61,040	\$ (3)	0%
Service Charges Solid Waste - Short Term Contracts	\$ -	\$ 666	\$ 666	100%
Service Charges Solid Waste-Spot	\$ 667	\$ 655	\$ (12)	-2%
Bulky Waste - Municipal	\$ 723	\$ 640	\$ (83)	-11%
Bulky Waste - Commercial	\$ 48	\$ 800	\$ 752	1567%
DEP Certified Materials	\$ 300	\$ 1	\$ (299)	-100%
Metal Sales	\$ 810	\$ 1,300	\$ 490	60%
Recycling Sales	\$ 2,791	\$ 3,148	\$ 357	13%
Metals Service Charge	\$ 5	\$ 3	\$ (2)	-40%
Electricity	\$ 20,434	\$ 24,749	\$ 4,315	21%
Miscellaneous Income	\$ 406	\$ 445	\$ 39	10%
Interest Income	\$ 1,400	\$ 1,141	\$ (259)	-19%
Jets / EGF	\$ 6,720	\$ 6,548	\$ (172)	-3%
Use of Prior Year Surplus / (Deficit)	\$ 1,354	\$ 9,570	\$ 8,216	607%
<b>TOTAL</b>	<b>\$ 96,701</b>	<b>\$ 110,706</b>	<b>\$ 14,005</b>	<b>14%</b>

### Service Charge Solid Waste – Members (Decrease of \$3k or 0%)

The member municipal solid waste tipping fee of \$72.00 per ton reflects an increase of \$3.00 per ton and \$11.04 per ton from the fiscal year 2008 adopted budget and from the court ordered budget, respectively, due to the projected increase in the net cost of operations.

### Service Charge Solid Waste – Short Term Contracts (Increase of \$666k or 100%)

The short term contracts municipal solid waste tipping fee will be market based to enhance revenues over the spot market and mitigate some of the reduction in member waste.

### Bulky Waste-Commercial (Increase of \$752k or 100+%)

Bulky Waste-Commercial is higher than the fiscal year 2008 adopted budget due to a projected increase in bulky waste deliveries at the Hartford Landfill.

### Metal Sales (Increase of \$490k or 60%)

The ferrous tonnage is based upon historical levels and the revenue sharing is projected to be slightly below current levels resulting in an overall increase in metal sales from the fiscal year 2008 adopted budget.

### Recycling Sales (Increase of \$357k or 13%)

Recycling Sales is higher than the fiscal year 2008 adopted budget due to the anticipated continuation of a favorable recycling market.

**Electricity** (Increase of \$4,315k or 21%)

Electricity is higher than the fiscal year 2008 adopted budget due to increased contract electricity rates.

**Interest Income** (Decrease of \$259k or 19%)

Income assumes lower account balances due to utilization of certain reserves and prior year surplus and a lower earnings rate based upon market conditions.

**Use of Prior Year Surplus/(Deficit)** (Increase of \$8,216k or 100+%)

Use of Prior Year Surplus/(Deficit) is based upon fiscal year 2007 operating surplus.

**EXPENDITURE ASSUMPTIONS**

The table below shows the budget changes by expense category.

Mid-Connecticut Project Expenditures (in \$000's)	Adopted		Increase / Decrease	
	FY08 Budget	FY09 Budget	\$	%
General Administration	\$ 12,275	\$ 9,934	\$ (2,342)	-19%
Debt Service/Administration	\$ 866	\$ 3,062	\$ 2,196	254%
Waste Transport	\$ 13,590	\$ 24,484	\$ 10,894	80%
Regional Recycling	\$ 2,658	\$ 2,973	\$ 315	12%
Waste Processing Facility	\$ 22,301	\$ 26,767	\$ 4,466	20%
Power Block Facility	\$ 18,412	\$ 18,358	\$ (54)	0%
Energy Generating Facility	\$ 1,799	\$ 1,837	\$ 38	2%
Landfill - Hartford	\$ 15,210	\$ 13,905	\$ (1,305)	-9%
Landfill - Ellington	\$ 457	\$ 361	\$ (96)	-21%
Transfer Stations	\$ 2,333	\$ 2,316	\$ (17)	-1%
171 Murphy Road	\$ 81	\$ 83	\$ 3	3%
Jets / EGF	\$ 6,720	\$ 6,627	\$ (93)	-1%
<b>TOTAL</b>	<b>\$ 96,701</b>	<b>\$ 110,706</b>	<b>\$ 14,005</b>	<b>14%</b>

**General Administration** (Decrease of \$2,342k or 19%)

General Administration is lower than the fiscal year 2008 adopted budget due to the cessation of contributions to the ash disposal reserve, partially offset by increases in salaries and overhead allocations, legal fees, and other consulting services.

**Debt Service/Administration** (Increase of \$2,196k or 100+%)

Debt Service/Administration is higher than the fiscal year 2008 adopted budget due to the resumption of principal payments as a result of the fiscal year 2005 partial bond defeasance, which eliminated principal payments due on the bonds from fiscal year 2006 through a portion of fiscal year 2009.

Waste Transport (Increase of \$10,894k or 80%)

Waste Transport is higher than the fiscal year 2008 adopted budget due to projected increases in costs related to the transportation and disposal of processed residue, non-processible waste, and ash as a result of the closing of the Hartford landfill on December 31, 2008, partially offset by decreases in contract operating costs and disposal fees for solid waste (bypass).

Regional Recycling (Increase \$315k or 12%)

Regional Recycling is higher than the fiscal year 2008 adopted budget due to increases in electricity, salaries and overhead allocations, and Stratford Education (matching revenue in Miscellaneous Income).

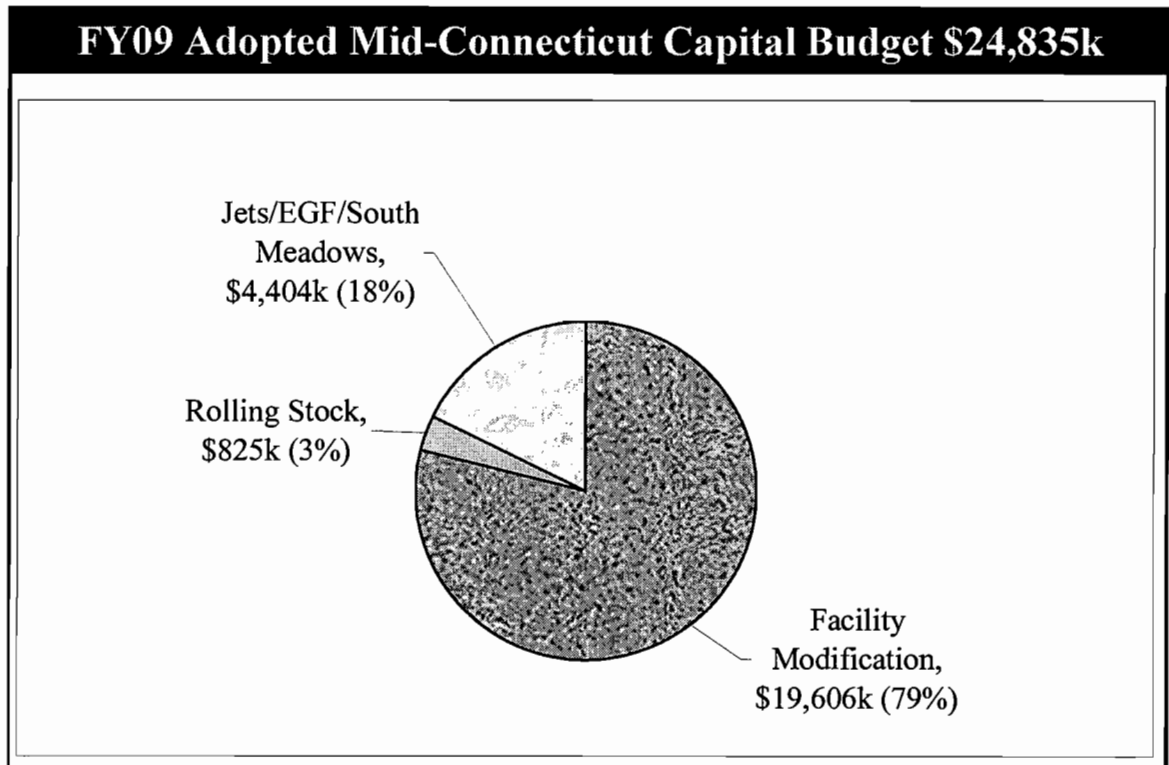
Waste Processing Facility (Increase of \$4,466k or 20%)

Waste Processing Facility is higher than the fiscal year 2008 adopted budget due to increases in facility modification reserve contributions to replenish the reserves as detailed in the capital budget section on the following page, engineering, and contract operating costs (which excludes \$3M of the \$12M the MDC claims as separation costs but includes three new positions associated with upgrading the facility maintenance), partially offset by decreases in payments in lieu of taxes and insurance premium costs.

Landfill-Hartford (Decrease of \$1,305k or 9%)

Landfill-Hartford is lower than the fiscal year 2008 adopted budget due to decreases in contribution to the closure reserve, contract operating costs, and rental fees, partially offset by an increase in contribution to the post closure reserve.

## CAPITAL BUDGET



The adopted major capital projects scheduled for fiscal year 2009 are as follows:

### Rolling Stock Reserve

- The fiscal year 2009 budget provides for the rebuilding of two loaders and upgrading of a dozer. The loader rebuilds are based upon the recommendations of the manufacturer to extend the life of the equipment.

### Facility Modifications

- The extensive capital work to be performed at the Waste Processing Facility (WPF) includes rebuild/replacement of the conveyors (\$1,610k), trommel work (\$200k), and other operating equipment rebuild/replacement (\$1,044k) as recommended by an outside consultant.
- Other major projects at the WPF include a safety related fire system upgrade (\$600k), installation of a bulky waste shredder (\$500k) to mitigate the amount of non-processible waste exported out-of-state, and various building and site repairs and upgrades (\$1,008k) to improve traffic flow and operational issues at the facility.

- The major projects scheduled for the Power Block Facility (PBF) are the upgrade of the Control Room (\$1,200k) to improve the integrity of the system and the modification of the ash loadout building (\$1,800k) to accommodate larger vehicles for transporting and disposing of ash to alternative disposal sites.
- Recycling facility projects include roof repairs (\$100k) and the upgrade of equipment to accommodate single stream recycling (\$3,500k). The Authority is currently monitoring the results of single stream recycling PILOT programs in the region and will make a full presentation to the Board regarding the benefits of single stream recycling.
- Transfer station projects include paving, building repairs, push wall repairs, rock slope stabilization and railroad crossing improvements as part of the Authority's routine capital program for the facilities.

#### Hartford Landfill

- The budget assumes \$8.7m to be spent in fiscal year 2009 for closure activities of the Hartford Landfill. Another \$8.5m will be spent in fiscal year 2010, and the remaining closure activities will occur in the summer of fiscal year 2011. To date, the Executive and Legislature branches of government have authorized \$13 million to assist with closure costs, and the State Bond Commission is expected to approve \$3 million at its February 29, 2008 meeting.

#### Jets/EGF/South Meadows

- Jets projects include one unscheduled outage (\$300k), rebuild of engine (\$700k) and turbine (\$150k) and replacement of fuel controller (\$360k), vibration detection (\$100k) and PLC (\$200k) systems, and protective relay (\$150k).
- EGF projects include installation of cooling system (\$1M), cooling system piping (\$130k), upgrade of boiler analyzers (\$300k) and lube oil system (\$460k), and major repair of turbines (\$100k).
- South Meadows project includes continued site remediation (\$84k) for change orders not included in the original scope of services.

## CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS		ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>TIP FEES</b>				
MSW	Short Term Contracts	n/a	Market Rate	Market Rate
	Spot (b)	\$ 55.80	Market Rate	Market Rate
Landfill	Metals (a)	\$ 75.00	\$ 75.00	\$ 75.00
	Bulky Waste (C&D) - Municipal (a)	\$ 85.00	\$ 85.00	Market Rate
	Bulky Waste (C&D) - Commercial (a)	\$ 96.00	\$ 96.00	Market Rate
	White Goods (Metals) (a)	\$ 74.00	\$ 74.00	\$ 74.00
	DEP Certified Soils (a)	\$ 95.00	\$ 95.00	\$ 95.00
	Nonprocessible Waste - Direct (a)	\$ 85.00	\$ 85.00	Market Rate
	Non-Municipal Mattress Surcharge (Per Unit) (a)	\$ 15.00	\$ 15.00	\$ 15.00
	Cover Material - Charged (c)	n/a	Market Rate	Market Rate
Other	Ferrous Residue (Inbound) (d)	\$ 15.00	\$ 15.00	\$ 40.00
	Woodchips (b)	n/a	n/a	n/a
	RDF (Imported) (b)	\$ 40.00	n/a	n/a
	Recycling Residue (b)	\$ 54.45	\$ 67.00	Market Rate
Recyclables	Containers (a)	\$ -	\$ -	\$ -
	Fiber (a)	\$ -	\$ -	\$ -
	Delivery Credit	n/a	Market Rate	Market Rate
<b>POWER</b>				
	kwh/ton of MSW Processed	501	515	512
	Total kwh Sold	397,567,088	423,000,000	403,000,000
	Average Rate Per kwh <=250GW (d)	\$ 0.0511	\$ 0.0589	\$ 0.0788
	Average Rate Per kwh >250GW (d)	\$ 0.0330	\$ 0.0330	\$ 0.0330
<b>DELIVERIES (Tons)</b>				
MSW	Member	822,654	865,000	830,000
	Short Term Contracts	-	-	9,000
	Spot	8,197	5,000	8,000
	<i>Subtotal</i>	<u>830,851</u>	<u>870,000</u>	<u>847,000</u>
Landfill	Metals (e)	17	20	10
	Bulky Waste (C&D) - Municipal (e)	8,692	8,500	16,000
	Bulky Waste (C&D) - Commercial (e)	421	500	20,000
	White Goods (Metals) (e)	42	50	25
	DEP Certified Materials (e)	-	-	-
	Nonprocessible Waste - Direct (e)	7,423	16,000	32,000
	Cover Material - Charged	-	25,000	100
<i>Subtotal</i>	<u>16,597</u>	<u>50,070</u>	<u>68,135</u>	
Other (Spot)	Ferrous Residue (Inbound)	11,211	12,500	-
	Woodchips	-	-	-
	RDF (Imported)	7,219	-	-
	Recycling Residue	3,911	2,000	3,900
	<i>Subtotal</i>	<u>22,341</u>	<u>14,500</u>	<u>3,900</u>
Recyclables	Containers	22,384	22,000	22,000
	Fiber	54,847	56,000	58,000
	<i>Subtotal</i>	<u>77,232</u>	<u>78,000</u>	<u>80,000</u>

(a) Rates set during the annual budget process

(b) Blended rate

(c) Included in DEP Certified Materials revenue account

(d) Rates specified by contract or spot market

(e) The Hartford Landfill will stop accepting these materials after December 31, 2008.

n/a = Not Applicable

## CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS, CONTINUED		ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>RECYCLING OPERATIONS</b>				
Revenues	Containers (Add'l Revenue Share)	\$ 20.09	\$ 10.00	\$ 20.00
	Fiber (Add'l Revenue Share)	\$ 6.98	\$ 7.00	\$ 7.00
	Acceptable Recyclables (Fixed Fee-All Inbound Tons)	n/a	\$ 29.06	\$ 29.06
	Delivery Credit	n/a	Market Rate	Market Rate
Operations	Residue Rate- Containers & Fiber	2.57%	3.00%	2.75%
	Residue Rate- Fiber	n/a	0.50%	n/a
<b>FACILITY OPERATIONS</b>				
Tons Processed	Total MSW Processed	794,027	821,000	787,000
	RDF Produced	678,181	686,000	654,000
Residue Rates	Ash Rate (Per Ton of RDF)	25.1%	25.5%	26.0%
	Ash Rate (Per Ton of MSW)	21.4%	21.8%	22.0%
	Process Residue Rate (Per Ton of MSW)	12.5%	13.5%	14.0%
	Ferrous Metals Rate (Outbound) (Per Ton of MSW)	3.3%	3.3%	3.3%
	Ferrous Residue Rate (Inbound) (Per Ton of MSW)	1.4%	1.4%	1.4%
	Nonprocessable Waste - From WPF (Per Ton of MSW)	1.1%	1.0%	1.0%
Fees	Coal Price (per ton)	\$ 61.90	\$ 61.90	\$ 62.00
	Ash Loading (per ton)	n/a	n/a	n/a
	Lime (per ton)	\$ 113.15	\$ 115.00	\$ 120.00
	Urea (per gallon)	\$ 1.57	\$ 1.40	\$ 1.70
	Ferrous Residue Removal (per ton)	\$ (55.29)	\$ (30.00)	\$ (50.00)
Other	Lime (Lbs/Ton of RDF Burned)	19.6	19.0	19.0
	Lime (Lbs/Ton of RDF Burned) - Dolomitic System	5.2	8.0	3.5
	Bulky Waste Shredding Expense/Ton	n/a	n/a	n/a
	Coal Purchase (Tons)	0	0	0
	Coal Use (Tons)	10	100	0
	Urea (Gallons)	176,815	180,000	180,000
	Ferrous Metals (Outbound)	26,222	27,000	26,000
<b>MUNICIPAL PAYMENTS</b>				
Fees	Canton (per ton)	\$ 4.42	\$ 4.42	\$ 4.42
	East Granby (per ton)	\$ 8.38	\$ 8.38	\$ 8.38
	Ellington Surcharge (E. Windsor to Ellington TS) (per to	\$ 2.25	n/a	n/a
	Ellington (per ton) NEW	n/a	\$ 0.50	\$ 0.52
	Essex Surcharge (Recycling) (per MSW ton)	\$ 9.00	\$ 0.83	\$ 0.40
	Essex (per ton) NEW	n/a	\$ 0.50	\$ 0.52
	Granby (per ton)	\$ 7.90	\$ 7.90	\$ 7.90
	Hartford PILOT - Bulky Waste (per ton)	\$ 7.88	\$ 8.06	\$ 8.40
	Hartford PILOT - Processible Waste Fee (per ton)	\$ 9.46	\$ 9.58	\$ 10.04
	Simsbury (per ton)	\$ 8.13	\$ 8.13	\$ 8.13
	Torrington (per ton) NEW	n/a	\$ 0.50	\$ 0.52
	Waterbury LF Residential Drop Off (per ton)	\$32.00	\$ 33.00	Market Rate
	Watertown (Waterbury to Watertown TS) (per ton)	\$ 0.50	n/a	n/a
	Watertown (No Residential Drop Off) (fixed rate)	\$ 9,000.00	n/a	n/a
Watertown (per ton) NEW	n/a	\$ 0.50	\$ 0.52	
Deliveries (Tons)	Canton (MSW)	5,720	6,000	6,000
	East Granby (MSW)	4,170	4,000	4,000
	Ellington Surcharge (E. Windsor MSW to Ellington TS)	5,164	4,000	5,000
	Essex Surcharge (MSW)	67,766	70,000	70,000
	Granby (TS Subsidy)	5,757	6,100	6,000
	Simsbury (TS Subsidy)	16,505	17,000	17,000
	Waterbury LF Residential Drop Off	3,262	3,000	3,400
	Watertown (Waterbury MSW to Watertown TS)	58,796	62,000	n/a



## CRRA - MID-CONNECTICUT PROJECT

ASSUMPTIONS, CONTINUED		ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>WASTE TRANSPORT</b>				
Fees	Ellington (per ton)	\$ 8.99	\$ 9.33	\$ 9.40
	Essex (per ton)	\$ 15.80	\$ 16.24	\$ 16.50
	Torrington (per ton)	\$ 12.02	\$ 12.40	\$ 12.60
	Watertown (per ton)	\$ 12.12	\$ 13.14	\$ 13.30
	Guilford / Madison (per ton)	\$ 2.75	\$ 10.00	\$ 16.50
	RRDD#1 MSW (per load)	\$ 81.76	\$ 89.62	\$ 86.20
	Sharon/Salisbury (per ton)	\$ 11.44	\$ 12.04	\$ 12.10
	Southbury (per ton)	\$ 9.40	\$ 9.73	\$ 5.10
	Bridgeport Project Diversion Fee (per ton)	\$ 67.50	\$ 68.50	\$ 72.50
	Bristol Project Diversion Fee (per ton)	\$ 52.00	n/a	n/a
	Southeast Project Diversion Fee (per ton)	\$ 68.00	\$ 71.00	\$ 72.00
	Wallingford Project Diversion Fee (per ton)	\$ 58.00	\$ 59.00	\$ 60.00
	Windsor LF MSW Diversion Fee (per ton)	\$ 65.78	\$ 67.75	Market Rate
	Exports Out-of-State Fee (average per ton)	\$ 82.55	\$ 79.00	Market Rate
	Ash to Hartford LF (per ton haul fee)	\$ 3.18	\$ 3.28	Market Rate
	Ash to Out-of-State (per ton T&D)	n/a	n/a	Market Rate
	Process Residue to Hartford LF (per ton haul fee)	\$ 5.53	\$ 5.75	\$ 6.00
	Process Residue to Windsor LF (per ton haul fee)	\$ 8.48	\$ 8.48	\$ 9.00
	Process Residue to Windsor LF (per ton disposal fee)	\$ 53.05	\$ 54.64	\$ 57.00
	Process Residue to Out-of-State LF (per ton T&D)	n/a	Market Rate	Market Rate
	NPW to Hartford LF (per load)	\$ 255.04	\$ 264.94	\$ 274.20
	NPW to Out-of-State LF (per ton T&D)	n/a	Market Rate	Market Rate
Hauled Tons	Ellington (MSW)	72,658	75,000	75,000
	Essex (MSW & Recyclables)	81,844	90,000	85,000
	Torrington (MSW & Recyclables)	76,656	93,000	79,000
	Watertown (MSW & Recyclables)	119,796	133,000	124,000
	Guilford / Madison (MSW)	3,497	10,000	4,000
	RRDD#1 (MSW)	2,663	2,800	3,000
	Sharon/Salisbury (MSW)	3,818	4,500	4,000
	Southbury (MSW)	7,726	8,100	8,000
Hartford Landfill	Total Ash	169,957	179,000	173,000
	Ash to Hartford LF	169,957	179,000	85,000
	Ash to Out-of-State	-	-	88,000
	Total Process Residue	109,787	111,000	110,000
	Process Residue - to Hartford LF	99,273	93,000	54,000
	Process Residue to Windsor LF	10,514	18,000	-
	Process Residue to Out-of-State	-	-	56,000
	Total Non-Processible Waste	8,780	8,000	8,000
	NPW to Hartford LF	8,780	8,000	4,000
	NPW to Out-of-State LF	-	-	4,000
MSW Bypass	Bridgeport Diversions	412	-	-
	Bristol Diversions	-	-	-
	Southeast Diversions	3,025	5,000	12,000
	Wallingford Diversions	144	-	-
	Windsor LF Diversions	36,068	36,500	13,000
	Exports Out-of-State	3,388	7,500	35,000
	<i>Subtotal</i>	43,038	49,000	60,000
<b>MISCELLANEOUS</b>				
Inflation Estimate		2.50%	3.50%	3.50%

# CRRA - MID-CONNECTICUT PROJECT

## REVENUE AND EXPENDITURE SUMMARY

### REVENUES

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
41-001-000-40101	Service Charges Solid Waste - Member (a)	\$ 57,559,950	\$ 61,043,000	\$ 61,040,000
41-001-000-xxxxx	Service Charges Solid Waste - Short Term Contracts	\$ -	\$ -	\$ 666,000
41-001-000-40103	Service Charges Solid Waste-Spot	\$ 916,390	\$ 667,000	\$ 655,000
41-001-000-41101	Bulky Waste - Municipal	\$ 738,861	\$ 723,000	\$ 640,000
41-001-000-41102	Bulky Waste - Commercial	\$ 39,374	\$ 48,000	\$ 800,000
41-001-000-41103	DEP Certified Materials	\$ -	\$ 300,000	\$ 1,000
41-001-000-41104	Metal Sales	\$ 1,449,875	\$ 810,000	\$ 1,300,000
41-001-000-42101	Recycling Sales	\$ 3,246,637	\$ 2,791,000	\$ 3,148,000
41-001-000-42103	Metals Service Charge	\$ 4,433	\$ 5,000	\$ 3,000
41-001-000-43101	Electricity	\$ 17,643,297	\$ 20,434,000	\$ 24,749,000
41-001-000-45150	Miscellaneous Income	\$ 574,832	\$ 406,000	\$ 445,000
41-001-000-46101	Interest Income	\$ 1,956,762	\$ 1,400,000	\$ 1,141,000
41-001-000-47010	Settlement Income	\$ 129,336	\$ -	\$ -
41-001-000-xxxxx	Jets / EGF	\$ 7,617,785	\$ 6,720,000	\$ 6,548,000
41-001-000-48201	Use of Prior Year Surplus / (Deficit)	\$ 2,884,055	\$ 1,353,554	\$ 9,570,466
<b>Total Revenues</b>		\$ 94,761,587	\$ 96,700,554	\$ 110,706,466

### EXPENDITURES

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
41-001-501-xxxxx	General Administration	\$ 12,986,142	\$ 12,274,500	\$ 9,933,666
41-001-502-xxxxx	Debt Service/Administration	\$ 5,434,194	\$ 866,000	\$ 3,062,000
41-001-505-xxxxx	Waste Transport	\$ 10,710,531	\$ 13,590,000	\$ 24,484,000
41-001-506-xxxxx	Regional Recycling	\$ 2,261,535	\$ 2,658,000	\$ 2,972,500
41-001-601-xxxxx	Waste Processing Facility	\$ 22,017,414	\$ 22,300,500	\$ 26,767,000
41-001-602-xxxxx	Power Block Facility	\$ 16,100,762	\$ 18,412,000	\$ 18,358,000
41-001-603-xxxxx	Energy Generating Facility	\$ 1,639,701	\$ 1,799,000	\$ 1,837,000
41-001-604-xxxxx	Landfill - Hartford	\$ 4,911,367	\$ 15,209,554	\$ 13,905,300
41-001-605-xxxxx	Landfill - Ellington	\$ 374,522	\$ 457,000	\$ 361,000
41-001-61x-xxxxx	Transfer Stations	\$ 2,120,278	\$ 2,333,000	\$ 2,316,000
41-001-620-xxxxx	171 Murphy Road	\$ 66,182	\$ 81,000	\$ 83,000
41-001-xxx-xxxxx	Jets / EGF	\$ 6,568,494	\$ 6,720,000	\$ 6,627,000
<b>Total Expenditures</b>		\$ 85,191,121	\$ 96,700,554	\$ 110,706,466
<b>Balance</b>		\$ 9,570,466	\$ -	\$ -

(a) Includes non-processible waste revenue from member towns.

# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>GENERAL ADMINISTRATION</b>				
41-001-501-52101	Postage & Delivery Fees	\$ 2,663	\$ 5,000	\$ 5,166
41-001-501-52104	Telephone & Pagers	\$ 347	\$ 9,000	\$ -
41-001-501-52108	Duplication And Printing	\$ 920	\$ 20,000	\$ 5,000
41-001-501-52115	Advertising	\$ 34,834	\$ 50,000	\$ 35,000
41-001-501-52118	Marketing & Public Relations	\$ 42,614	\$ 20,000	\$ 40,000
41-001-501-52202	Office Supplies	\$ 8,145	\$ 3,500	\$ 5,000
41-001-501-52302	Miscellaneous Services	\$ 2,072	\$ 5,000	\$ 2,000
41-001-501-52305	Business Meetings and Travel	\$ 1,004	\$ 2,500	\$ 2,000
41-001-501-52355	Mileage Reimbursement	\$ 3,197	\$ 3,500	\$ 4,000
41-001-501-52404	Building Operations	\$ 74,748	\$ 107,000	\$ 104,000
41-001-501-52415	Grounds Maintenance	\$ 29,942	\$ 50,000	\$ 46,000
41-001-501-52502	Fees/Licenses/Permits	\$ 965	\$ 1,500	\$ 1,000
41-001-501-52505	Claims/Losses	\$ -	\$ 100,000	\$ 25,000
41-001-501-52602	Bad Debt Expense	\$ -	\$ 10,000	\$ 10,000
41-001-501-52615	Office Temporaries	\$ 2,556	\$ -	\$ -
41-001-501-52674	Contribution to Landfill Development Fund	\$ 1,400,000	\$ -	\$ -
41-001-501-52675	Contribution to Risk Fund	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000
41-001-501-52676	Ash Disposal Reserve (a)	\$ -	\$ 2,700,000	\$ -
41-001-501-52810	Contract Services	\$ 6,846	\$ -	\$ -
41-001-501-52853	Information Technology Consultant	\$ -	\$ 10,000	\$ 10,000
41-001-501-52856	Legal (a)	\$ 3,655,802	\$ 2,622,000	\$ 2,740,000
41-001-501-52859	Financial	\$ 28,472	\$ 50,000	\$ 50,000
41-001-501-52863	Auditor	\$ -	\$ 22,000	\$ 20,000
41-001-501-52875	Insurance, Consulting, Brokerage Serv	\$ 85,119	\$ 94,000	\$ 88,000
41-001-501-52899	Other Consulting Services	\$ 251,503	\$ 50,000	\$ 220,000
41-001-501-53301	Gas	\$ 7,195	\$ 9,000	\$ 10,500
41-001-501-53304	Electricity	\$ -	\$ 50,000	\$ -
41-001-501-53309	Other Utilities	\$ -	\$ 2,000	\$ -
41-001-501-54482	Computer Hardware	\$ 5,177	\$ 4,000	\$ 2,000
41-001-501-54483	Computer Software	\$ 32,875	\$ 4,500	\$ 5,000
41-001-501-57840	Allocation - Salaries	\$ 2,582,746	\$ 2,895,000	\$ 3,060,000
41-001-501-57850	Allocation - Overhead	\$ 1,726,400	\$ 2,375,000	\$ 2,444,000
	<b>Subtotal</b>	\$ 12,986,142	\$ 12,274,500	\$ 9,933,666

(a) FY08 reflects Board adopted budget and not the Court ordered budget.

# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>DEBT SERVICE/ADMINISTRATION</b>				
41-001-502-52672	Contribution to Debt Service Stabilization Reserve	\$ 4,349,055	\$ -	\$ -
41-001-502-52856	Legal	\$ 8,048	\$ -	\$ 5,000
41-001-502-52859	Financial	\$ 1,573	\$ 2,000	\$ 2,000
41-001-502-55525	Interest - 96 Series	\$ 1,061,610	\$ 832,000	\$ 832,000
41-001-502-55560	Principal Repayment	\$ -	\$ -	\$ 2,203,000
41-001-502-55585	Bank/Trustee Fees	\$ 13,908	\$ 32,000	\$ 20,000
	<b>Subtotal</b>	\$ 5,434,194	\$ 866,000	\$ 3,062,000
<b>WASTE TRANSPORT</b>				
41-001-505-52509	Transfer / Transport Subsidy	\$ 344,152	\$ 346,000	\$ 416,000
41-001-505-52658	Rolling Stock Reserve	\$ 600,000	\$ 500,000	\$ 500,000
41-001-505-52701	Contract Operating Charges	\$ 4,974,161	\$ 5,574,000	\$ 4,929,000
41-001-505-52716	Non-Processible Disposal Fees (a) (b)	\$ 1,402,740	\$ 1,943,000	\$ 5,654,000
41-001-505-52706	Ash Hauling (c)	\$ 540,413	\$ 587,000	\$ 510,000
41-001-505-xxxxx	Ash Disposal (d)	\$ -	\$ -	\$ 7,656,000
41-001-505-52710	Disposal Fees - Solid Waste (Bypass)	\$ 2,849,064	\$ 4,640,000	\$ 4,819,000
	<b>Subtotal</b>	\$ 10,710,531	\$ 13,590,000	\$ 24,484,000

(a) Includes Non-Processible Waste and Process Residue.

(b) First six months transport to Htfd LF. Second six months transportation and disposal to alternative landfill.

(c) Reflects transportation to the Hartford landfill until December 31, 2008.

(d) Reflects transportation and disposal to alternative landfill after December 31, 2008.

# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ACTUAL FY08	ADOPTED FY09
<b>REGIONAL RECYCLING</b>				
41-001-506-52104	Telephone & Pagers	\$ -	\$ 4,000	\$ -
41-001-506-52108	Duplication & Printing	\$ (2,930)	\$ -	\$ -
41-001-506-52115	Advertising	\$ 43,018	\$ 40,000	\$ 50,000
41-001-506-52118	Marketing & Public Relations	\$ 110,110	\$ 180,000	\$ 160,000
41-001-506-52302	Miscellaneous Services	\$ 3,327	\$ -	\$ -
41-001-506-52305	Bus. Meetings & Travel	\$ -	\$ -	\$ 500
41-001-506-52355	Mileage Reimbursement	\$ -	\$ 500	\$ 500
41-001-506-52404	Building Operations	\$ 57,112	\$ 58,000	\$ 59,000
41-001-506-52407	Project Equipment Maintenance	\$ 39,545	\$ 80,000	\$ 31,500
41-001-506-52415	Grounds Maintenance	\$ 5,060	\$ 5,000	\$ 5,000
41-001-506-52502	Fees/Licenses/Permits	\$ 6,290	\$ 3,500	\$ 4,000
41-001-506-52617	Electronics Recycling	\$ 61,150	\$ 75,000	\$ 75,000
41-001-506-52620	Member Delivery Credit	\$ -	\$ 780,000	\$ 800,000
41-001-506-52659	Recycling Education Reserve (PILOT)	\$ 150,000	\$ 150,000	\$ 150,000
41-001-506-52701	Contract Operating Charges	\$ 382,302	\$ -	\$ -
41-001-506-52858	Engineering	\$ 61,498	\$ 25,000	\$ 40,000
41-001-506-52901	Environmental Testing	\$ 1,406	\$ 4,000	\$ 7,000
41-001-506-53304	Electricity	\$ 46,987	\$ -	\$ 54,000
41-001-506-53309	Other Utilities	\$ 1,881	\$ 2,000	\$ 2,000
41-001-506-54482	Computer Hardware	\$ 1,726	\$ 2,000	\$ 2,000
41-001-506-57840	Allocation - Salaries	\$ 490,339	\$ 383,000	\$ 559,000
41-001-506-57850	Allocation - Overhead	\$ 345,079	\$ 414,000	\$ 469,000
41-001-621-xxxxx	Hartford Education (See Detail)	\$ 191,460	\$ 264,000	\$ 244,000
41-001-508-xxxxx	Stratford Education (See Detail)	\$ 266,175	\$ 188,000	\$ 260,000
	<b>Subtotal</b>	\$ 2,261,535	\$ 2,658,000	\$ 2,972,500

# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>WASTE PROCESSING FACILITY</b>				
41-001-601-52104	Telephone & Pagers	\$ 2,822	\$ 9,000	\$ 3,000
41-001-601-52404	Building Operations	\$ 50,863	\$ 10,000	\$ 11,500
41-001-601-52407	Project Equipment Maintenance	\$ 15,875	\$ 5,000	\$ 7,500
41-001-601-52502	Fees/Licenses/Permits	\$ 8,288	\$ 5,000	\$ 8,300
41-001-601-52507	Payments in Lieu of Taxes	\$ 2,581,643	\$ 3,022,000	\$ 2,708,000
41-001-601-52618	MCAPS Fuel	\$ 70,670	\$ 100,000	\$ 85,000
41-001-601-52640	Insurance Premium	\$ 1,271,861	\$ 1,353,000	\$ 1,133,000
41-001-601-52668	Facility Modification Reserve	\$ 2,000,000	\$ 1,000,000	\$ 5,000,000
41-001-601-52701	Contract Operating Charges	\$ 15,118,925	\$ 15,875,000	\$ 16,730,000
41-001-601-52709	Other Operating Charges	\$ 308,020	\$ 429,000	\$ 435,000
41-001-601-52713	MCAPS Charges	\$ 201,613	\$ 200,000	\$ 250,000
41-001-601-52858	Engineering	\$ 134,278	\$ 145,000	\$ 300,000
41-001-601-52901	Environmental Testing	\$ 10,021	\$ 93,000	\$ 93,200
41-001-601-53304	Electricity	\$ 62	\$ 500	\$ 500
41-001-601-54482	Computer Hardware	\$ 1,726	\$ 4,000	\$ 2,000
41-001-601-56605	Construction	\$ 240,747	\$ 50,000	\$ -
	<b>Subtotal</b>	\$ 22,017,414	\$ 22,300,500	\$ 26,767,000
<b>POWER BLOCK FACILITY</b>				
41-001-602-52502	Fees/Licenses/Permits	\$ 351,332	\$ 290,000	\$ 425,000
41-001-602-52506	Solid Waste Assessment (Dioxin Tax)	\$ 117,736	\$ 1,029,000	\$ 981,000
41-001-602-52611	Revenue Sharing Expense	\$ 2,815,906	\$ 3,447,000	\$ 2,944,000
41-001-602-52614	Lime	\$ 932,572	\$ 1,065,000	\$ 883,000
41-001-602-52616	SNCR (Urea)	\$ 211,174	\$ 252,000	\$ 306,000
41-001-602-52702	Contract Ops Charge - Equipment	\$ 3,722,107	\$ 3,859,000	\$ 3,953,000
41-001-602-52703	Contract Ops Charge - Management Fee	\$ 1,486,187	\$ 1,530,000	\$ 1,586,000
41-001-602-52709	Contract Ops Charge - Personnel	\$ 5,750,186	\$ 5,720,000	\$ 6,108,000
41-001-602-52714	Other Contract Operating Charges (Pass Through Costs)	\$ 175,390	\$ 518,000	\$ 300,000
41-001-602-52858	Engineering	\$ 94,996	\$ 160,000	\$ 200,000
41-001-602-52901	Environmental Testing	\$ 51,386	\$ 172,000	\$ 212,000
41-001-602-52910	Continuous Emission Monitoring	\$ 122,118	\$ 100,000	\$ 150,000
41-001-602-53304	Electricity	\$ 269,673	\$ 270,000	\$ 310,000
	<b>Subtotal</b>	\$ 16,100,762	\$ 18,412,000	\$ 18,358,000
<b>ENERGY GENERATING FACILITY</b>				
41-001-603-52507	Payments In Lieu of Taxes	\$ 1,631,511	\$ 1,787,000	\$ 1,828,000
41-001-603-53304	Electricity	\$ 8,190	\$ 12,000	\$ 9,000
	<b>Subtotal</b>	\$ 1,639,701	\$ 1,799,000	\$ 1,837,000

# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b><u>HARTFORD LANDFILL</u></b>				
41-001-604-52104	Telephone & Pagers	\$ 2,586	\$ 4,000	\$ 4,000
41-001-604-52115	Advertising	\$ -	\$ 3,000	\$ -
41-001-604-52404	Building Operations	\$ 3,636	\$ 12,000	\$ 16,000
41-001-604-52407	Project Equipment Maintenance	\$ 19,351	\$ 117,000	\$ 5,800
41-001-604-52415	Grounds Maintenance	\$ 225,321	\$ 279,000	\$ 302,000
41-001-604-52502	Fees/Licenses/Permits	\$ 34,063	\$ 27,000	\$ 27,000
41-001-604-52507	Payments in Lieu of Taxes	\$ 71,816	\$ 73,000	\$ 302,000
41-001-604-52604	Rental / Lease	\$ 525,000	\$ 525,000	\$ 262,500
41-001-604-52650	Post Closure Reserve	\$ 300,000	\$ 1,500,000	\$ 2,800,000
41-001-604-52670	Landfill Closure Reserve (a)	\$ 1,500,000	\$ 9,769,000	\$ 8,000,000
41-001-604-52701	Contract Operating Charges	\$ 1,619,849	\$ 1,742,150	\$ 1,303,000
41-001-604-52709	Other Operating Charges	\$ 265,452	\$ 295,000	\$ 341,000
41-001-604-52858	Engineering	\$ 219,866	\$ 406,000	\$ 399,000
41-001-604-52901	Environmental Testing	\$ 106,012	\$ 142,000	\$ 120,000
41-001-604-53304	Electricity	\$ 19,189	\$ 29,000	\$ 22,000
41-001-604-54482	Computer Hardware	\$ 1,726	\$ 2,000	\$ 1,000
41-001-604-56605	Construction	\$ (2,500)	\$ -	\$ -
41-001-604-58001	Contingency (a)	\$ -	\$ 284,404	\$ -
	<b>Subtotal</b>	\$ 4,911,367	\$ 15,209,554	\$ 13,905,300
<b><u>ELLINGTON LANDFILL</u></b>				
41-001-605-52407	Project Equipment Maintenance	\$ 7	\$ 25,000	\$ 5,000
41-001-605-52415	Grounds Maintenance	\$ 21,751	\$ 52,000	\$ 30,500
41-001-605-52502	Fees/Licenses/Permits	\$ -	\$ 2,000	\$ 500
41-001-605-52504	Assessment/Taxes	\$ 6,864	\$ 10,000	\$ 7,000
41-001-605-52650	Post Closure Reserve	\$ 175,000	\$ 175,000	\$ 175,000
41-001-605-52709	Other Operating Charges	\$ 89,476	\$ 72,000	\$ 73,000
41-001-605-52858	Engineering	\$ 17,810	\$ 32,000	\$ 5,000
41-001-605-52901	Environmental Testing	\$ 42,993	\$ 64,000	\$ 40,000
41-001-605-53304	Electricity	\$ 20,621	\$ 24,000	\$ 24,000
41-001-605-55585	Bank/Trustee Fees	\$ -	\$ 1,000	\$ 1,000
	<b>Subtotal</b>	\$ 374,522	\$ 457,000	\$ 361,000

(a) FY08 reflects Board adopted budget and not the Court ordered budget.

# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>TRANSFER STATION - ELLINGTON</b>				
41-001-610-52104	Telephone & Pagers	\$ 3,622	\$ 6,000	\$ 5,000
41-001-610-52404	Building Operations	\$ 4,364	\$ 6,500	\$ 7,000
41-001-610-52407	Project Equipment Maintenance	\$ 6,968	\$ 7,000	\$ 7,500
41-001-610-52415	Grounds Maintenance	\$ 2,527	\$ 5,000	\$ 5,500
41-001-610-52502	Fees/Licenses/Permits	\$ 2,375	\$ 3,000	\$ 3,000
41-001-610-52508	Municipal Subsidy	\$ 12,792	\$ 38,000	\$ 39,000
41-001-610-52701	Contract Operating Charges	\$ 368,880	\$ 357,000	\$ 363,000
41-001-610-52858	Engineering	\$ 1,373	\$ 5,000	\$ 5,000
41-001-610-53304	Electricity	\$ 3,292	\$ 2,500	\$ 4,000
41-001-610-54482	Computer Hardware	\$ 1,726	\$ 1,000	\$ 1,000
	<b>Subtotal</b>	\$ 407,919	\$ 431,000	\$ 440,000
<b>TRANSFER STATION - ESSEX</b>				
41-001-611-52104	Telephone & Pagers	\$ 5,130	\$ 4,000	\$ 4,000
41-001-611-52404	Building Operations	\$ 4,563	\$ 7,000	\$ 7,500
41-001-611-52407	Project Equipment Maintenance	\$ 7,568	\$ 7,000	\$ 7,500
41-001-611-52502	Fees/Licenses/Permits	\$ 2,375	\$ 3,000	\$ 3,000
41-001-611-52508	Municipal Subsidy	\$ -	\$ 45,000	\$ 44,000
41-001-611-52701	Contract Operating Charges	\$ 596,284	\$ 571,000	\$ 577,000
41-001-611-52858	Engineering	\$ 1,525	\$ 5,000	\$ 5,000
41-001-611-52901	Environmental Testing	\$ -	\$ 4,000	\$ 4,000
41-001-611-54482	Computer Hardware	\$ 1,726	\$ 1,000	\$ 1,000
41-001-611-57820	Local Administration	\$ 58,000	\$ 58,000	\$ 28,000
	<b>Subtotal</b>	\$ 677,171	\$ 705,000	\$ 681,000
<b>TRANSFER STATION - TORRINGTON</b>				
41-001-612-52104	Telephone & Pagers	\$ 3,561	\$ 4,000	\$ 4,000
41-001-612-52404	Building Operations	\$ 1,555	\$ 6,500	\$ 7,500
41-001-612-52407	Project Equipment Maintenance	\$ 7,568	\$ 7,000	\$ 7,500
41-001-612-52502	Fees/Licenses/Permits	\$ 2,375	\$ 3,000	\$ 3,000
41-001-612-52508	Municipal Subsidy	\$ -	\$ 47,000	\$ 41,000
41-001-612-52604	Rental / Lease	\$ 100	\$ -	\$ 500
41-001-612-52701	Contract Operating Charges	\$ 521,482	\$ 543,000	\$ 549,000
41-001-612-52858	Engineering	\$ 1,662	\$ 14,000	\$ 14,000
41-001-612-52901	Environmental Testing	\$ 928	\$ 2,500	\$ 2,500
41-001-612-54482	Computer Hardware	\$ 1,726	\$ 1,000	\$ 1,000
	<b>Subtotal</b>	\$ 540,957	\$ 628,000	\$ 630,000



# CRRA - MID-CONNECTICUT PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>TRANSFER STATION - WATERTOWN</b>				
41-001-613-52104	Telephone & Pagers	\$ 3,495	\$ 8,000	\$ 2,000
41-001-613-52404	Building Operations	\$ 5,811	\$ 7,000	\$ 7,500
41-001-613-52407	Project Equipment Maintenance	\$ 6,965	\$ 7,000	\$ 7,500
41-001-613-52502	Fees/Licenses/Permits	\$ 2,375	\$ 3,000	\$ 3,000
41-001-613-52508	Municipal Subsidy	\$ 28,325	\$ 67,000	\$ 64,000
41-001-613-52701	Contract Operating Charges	\$ 449,760	\$ 469,000	\$ 473,000
41-001-613-52858	Engineering	\$ (4,226)	\$ 5,000	\$ 5,000
41-001-613-52901	Environmental Testing	\$ -	\$ 2,000	\$ 2,000
41-001-613-54482	Computer Hardware	\$ 1,726	\$ 1,000	\$ 1,000
	<b>Subtotal</b>	\$ 494,231	\$ 569,000	\$ 565,000
<b>171 MURPHY ROAD</b>				
41-001-620-52104	Telephone & Pagers	\$ 589	\$ 1,000	\$ 1,000
41-001-620-52404	Building Operations	\$ 11,655	\$ 21,500	\$ 22,500
41-001-620-52415	Grounds Maintenance	\$ 815	\$ 1,500	\$ 1,500
41-001-620-52507	Payments in Lieu of Taxes	\$ 39,276	\$ 42,000	\$ 42,000
41-001-620-53301	Gas	\$ 8,910	\$ 12,000	\$ 10,000
41-001-620-53304	Electricity	\$ 4,471	\$ 2,500	\$ 5,000
41-001-620-53309	Other Utilities	\$ 466	\$ 500	\$ 1,000
	<b>Subtotal</b>	\$ 66,182	\$ 81,000	\$ 83,000
<b>Jets / EGF</b>				
41-001-901-xxxxx	General Administration	\$ 241,774	\$ 351,000	\$ 310,000
41-001-951-xxxxx	Jets	\$ 1,206,794	\$ 1,734,000	\$ 1,587,000
41-001-952-xxxxx	Energy Generating Facility	\$ 5,119,926	\$ 4,635,000	\$ 4,730,000
		\$ 6,568,494	\$ 6,720,000	\$ 6,627,000

# CRRA - JETS / ENERGY GENERATING FACILITY

## REVENUE AND EXPENDITURE SUMMARY

### REVENUES

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>ENERGY</b>				
41-001-000-43104	Capacity	\$ 6,423,387	\$ 5,190,000	\$ 5,190,000
41-001-000-43104	Variable	Incl. Above	\$ 296,000	\$ 92,000
41-001-000-43104	Backstop	Incl. Above	\$ 42,000	\$ 13,000
41-001-000-43104	Black Start Credit	Incl. Above	\$ 794,000	\$ 794,000
	Subtotal Energy	\$ 6,423,387	\$ 6,322,000	\$ 6,089,000
<b>OTHER</b>				
41-001-000-46107	Interest Income (a)	\$ 840,762	\$ 125,000	\$ 420,000
41-001-000-45151	Rental Income - Jets/EGF	\$ 300,238	\$ 39,000	\$ 39,000
41-001-000-47112	Disposition of Propeerty/Equipment - Jets/EGF	\$ 53,399	\$ -	\$ -
41-001-000-xxxxx	Use of EGF Reserve	\$ -	\$ 234,000	\$ -
	Subtotal Other	\$ 1,194,399	\$ 398,000	\$ 459,000
	Total Revenues	\$ 7,617,786	\$ 6,720,000	\$ 6,548,000

### EXPENDITURES

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
41-001-901-xxxxx	General Administration	\$ 241,774	\$ 351,000	\$ 310,000
41-001-951-xxxxx	Jets	\$ 1,206,794	\$ 1,734,000	\$ 1,587,000
41-001-952-xxxxx	Energy Generating Facility	\$ 5,119,926	\$ 4,635,000	\$ 4,730,000
	Total Expenditures	\$ 6,568,494	\$ 6,720,000	\$ 6,627,000
	Balance	\$ 1,049,292	\$ -	\$ (79,000)

(a) FY08 reflects Board adopted budget and not the Court ordered budget.

# CRRA - JETS / ENERGY GENERATING FACILITY

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>GENERAL ADMINISTRATION</b>				
41-001-901-52108	Duplication & Printing	\$ 41	\$ 5,000	\$ -
41-001-901-52302	Miscellaneous Services	\$ 200	\$ -	\$ -
41-001-901-52856	Legal	\$ 77,459	\$ 150,000	\$ 110,000
41-001-901-52875	Insurance, Consulting, Brokerage Service	\$ 21,846	\$ 10,000	\$ 22,000
41-001-901-52899	Other Consulting Services	\$ 3,072	\$ 40,000	\$ 5,000
41-001-901-57840	Allocation - Salaries	\$ 77,714	\$ 78,000	\$ 89,000
41-001-901-57850	Allocation - Overhead	\$ 61,442	\$ 68,000	\$ 84,000
	<b>Subtotal</b>	\$ 241,774	\$ 351,000	\$ 310,000
<b>JETS</b>				
41-001-951-52502	Fees/Licenses/Permits	\$ 7,676	\$ 35,000	\$ 10,000
41-001-951-52507	Payments In Lieu Of Taxes	\$ 134,280	\$ 142,000	\$ 232,000
41-001-951-52640	Insurance Premiums	\$ 68,530	\$ 75,000	\$ 80,000
41-001-951-52701	Contract Operating Charges	\$ 787,806	\$ 1,324,000	\$ 1,016,000
41-001-951-52858	Engineering	\$ 2,179	\$ 10,000	\$ 50,000
41-001-951-53304	Electricity	\$ 86,369	\$ 148,000	\$ 99,000
41-001-951-54491	Other Equipment	\$ 119,954	\$ -	\$ 100,000
	<b>Subtotal</b>	\$ 1,206,794	\$ 1,734,000	\$ 1,587,000
<b>ENERGY GENERATING FACILITY</b>				
41-001-952-52404	Building Operations	\$ 10,229	\$ 15,000	\$ 16,000
41-001-952-52640	Insurance Premiums	\$ 94,930	\$ 278,000	\$ 206,000
41-001-952-52671	Contribution to Jets/EGF Reserve	\$ 1,124,000	\$ -	\$ -
41-001-952-52701	Contract Operating Charges	\$ 3,334,786	\$ 3,446,000	\$ 3,501,000
41-001-952-54491	Contract Capital Expenditures	\$ 374,521	\$ 531,000	\$ 544,000
41-001-952-52858	Engineering	\$ (28,177)	\$ 120,000	\$ 225,000
41-001-952-53309	Other Utilities	\$ 206,737	\$ 215,000	\$ 238,000
41-001-952-56605	Construction	\$ 2,900	\$ 30,000	\$ -
	<b>Subtotal</b>	\$ 5,119,926	\$ 4,635,000	\$ 4,730,000

## RECYCLING OPERATIONS / EDUCATION

ASSUMPTIONS		ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>Tip Fees</b>	Member Recyclables - Containers	\$ -	\$ -	\$ -
	Member Recyclables - Paper	\$ -	\$ -	\$ -
	Member Delivery Credit	n/a	Market Rate	Market Rate
<b>Delivery/Processing</b>	Container Member Recyclables	22,384	22,000	22,000
	Paper Member Recyclables	54,847	56,000	58,000
	Total	77,232	78,000	80,000
<b>Recycling Sales</b>	Container Per Ton Sales Revenue	\$ 20.09	\$ 10.00	\$ 20.00
	Paper Per Ton Sales Revenue	\$ 6.98	\$ 7.00	\$ 7.00
	All Acceptable Recyclables (Fixed Fee)	\$ 29.06	\$ 29.06	\$ 29.06
<b>Residue</b>	Residue Rate- Containers & Paper	2.57%	3.00%	2.75%
	Paper Recycling Residue Rate	n/a	0.50%	n/a
<b>Other Operating</b>	Container Operating Payment	n/a	n/a	n/a
	Paper Operating Payment	n/a	n/a	n/a
<b>Miscellaneous</b>	Inflation Estimate	2.50%	3.50%	3.50%

### REVENUE & EXPENDITURE SUMMARY

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>REVENUES</b>				
41-001-000-42101	Recycling Sales	\$ 3,246,637	\$ 2,791,000	\$ 3,148,000
41-001-000-45150	Miscellaneous Income	\$ 216,552	\$ 223,000	\$ 263,000
	<b>Total Revenues</b>	\$ 3,463,189	\$ 3,014,000	\$ 3,411,000
<b>EXPENDITURES - OPERATIONS</b>				
41-001-506-52104	Telephone & Pagers	\$ -	\$ 4,000	\$ -
41-001-506-52108	Duplication & Printing	\$ (2,930)	\$ -	\$ -
41-001-506-52115	Advertising	\$ 43,018	\$ 40,000	\$ 50,000
41-001-506-52118	Marketing & Public Relations	\$ 110,110	\$ 180,000	\$ 160,000
41-001-506-52302	Miscellaneous Services	\$ 3,327	\$ -	\$ -
41-001-506-52305	Business Meetings and Travel	\$ -	\$ -	\$ 500
41-001-506-52355	Mileage Reimbursement	\$ -	\$ 500	\$ 500
41-001-506-52404	Building Operations	\$ 57,112	\$ 58,000	\$ 59,000
41-001-506-52407	Project Equipment Maintenance	\$ 39,545	\$ 80,000	\$ 31,500
41-001-506-52415	Grounds Maintenance	\$ 5,060	\$ 5,000	\$ 5,000
41-001-506-52502	Fees/Licenses/Permits	\$ 6,290	\$ 3,500	\$ 4,000
41-001-506-52617	Electronics Recycling	\$ 61,150	\$ 75,000	\$ 75,000
41-001-506-52620	Member Delivery Credit	\$ -	\$ 780,000	\$ 800,000
41-001-506-52659	Recycling Education Reserve	\$ 150,000	\$ 150,000	\$ 150,000
41-001-506-52701	Contract Operating Charges	\$ 382,302	\$ -	\$ -
41-001-506-52858	Engineering	\$ 61,498	\$ 25,000	\$ 40,000
41-001-506-52901	Environmental Testing	\$ 1,406	\$ 4,000	\$ 7,000
41-001-506-53304	Electricity	\$ 46,987	\$ -	\$ 54,000
41-001-506-53309	Other Utilities	\$ 1,881	\$ 2,000	\$ 2,000
41-001-506-54482	Computer Hardware	\$ 1,726	\$ 2,000	\$ 2,000
41-001-506-57840	Allocation - Salaries	\$ 490,339	\$ 383,000	\$ 559,000
41-001-506-57850	Allocation - Overhead	\$ 345,079	\$ 414,000	\$ 469,000
41-001-621-xxxxx	Hartford Education (See Detail)	\$ 191,460	\$ 264,000	\$ 244,000
41-001-508-xxxxx	Stratford Education (See Detail)	\$ 266,175	\$ 188,000	\$ 260,000
	<b>Subtotal</b>	\$ 2,261,535	\$ 2,658,000	\$ 2,972,500

n/a = Not Applicable

# RECYCLING OPERATIONS / EDUCATION

## EXPENDITURE SUMMARY

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>EXPENDITURES - HARTFORD EDUCATION</b>				
41-001-621-52118	Marketing & Public Relations	\$ 4,210	\$ 5,000	\$ 10,000
41-001-621-52202	Office Supplies	\$ 100	\$ 3,000	\$ 500
41-001-621-52203	Educational Supplies	\$ 2,734	\$ 5,000	\$ 5,000
41-001-621-52303	Subscriptions/Publications/Ref. Material	\$ 205	\$ 500	\$ 500
41-001-621-52305	Business Meetings and Travel	\$ 100	\$ 500	\$ 500
41-001-621-52355	Mileage Reimbursement	\$ 2,183	\$ 2,000	\$ 2,500
41-001-621-52418	Education Exhibits Maintenance	\$ 30,560	\$ 36,000	\$ 40,000
41-001-621-57840	Allocation - Salaries	\$ 85,595	\$ 118,000	\$ 98,000
41-001-621-57850	Allocation - Overhead	\$ 63,953	\$ 94,000	\$ 87,000
	Subtotal	\$ 191,460	\$ 264,000	\$ 244,000
<b>EXPENDITURES - STRATFORD EDUCATION</b>				
41-001-508-52104	Telecommunication	\$ -	\$ 300	\$ 500
41-001-508-52118	Marketing & Public Relations	\$ 4,543	\$ 4,500	\$ 4,500
41-001-508-52202	Office Supplies	\$ 215	\$ 2,500	\$ 500
41-001-508-52203	Educational Supplies	\$ 2,318	\$ 3,000	\$ 5,000
41-001-508-52302	Miscellaneous Services	\$ -	\$ 200	\$ 500
41-001-508-52303	Subscriptions/Publications/Ref. Material	\$ 30	\$ 1,000	\$ 500
41-001-508-52305	Business Meetings and Travel	\$ 408	\$ 1,000	\$ 500
41-001-508-52355	Mileage Reimbursement	\$ 2,758	\$ 2,000	\$ 3,000
41-001-508-52403	Office Equipment Service	\$ -	\$ 500	\$ -
41-001-508-57840	Allocation - Salaries	\$ 107,855	\$ 99,000	\$ 105,000
41-001-508-57850	Allocation - Overhead	\$ 148,048	\$ 74,000	\$ 140,000
	Subtotal	\$ 266,175	\$ 188,000	\$ 260,000



**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**FISCAL YEAR 2009  
SOUTHEAST PROJECT  
ADOPTED OPERATING & CAPITAL BUDGETS**

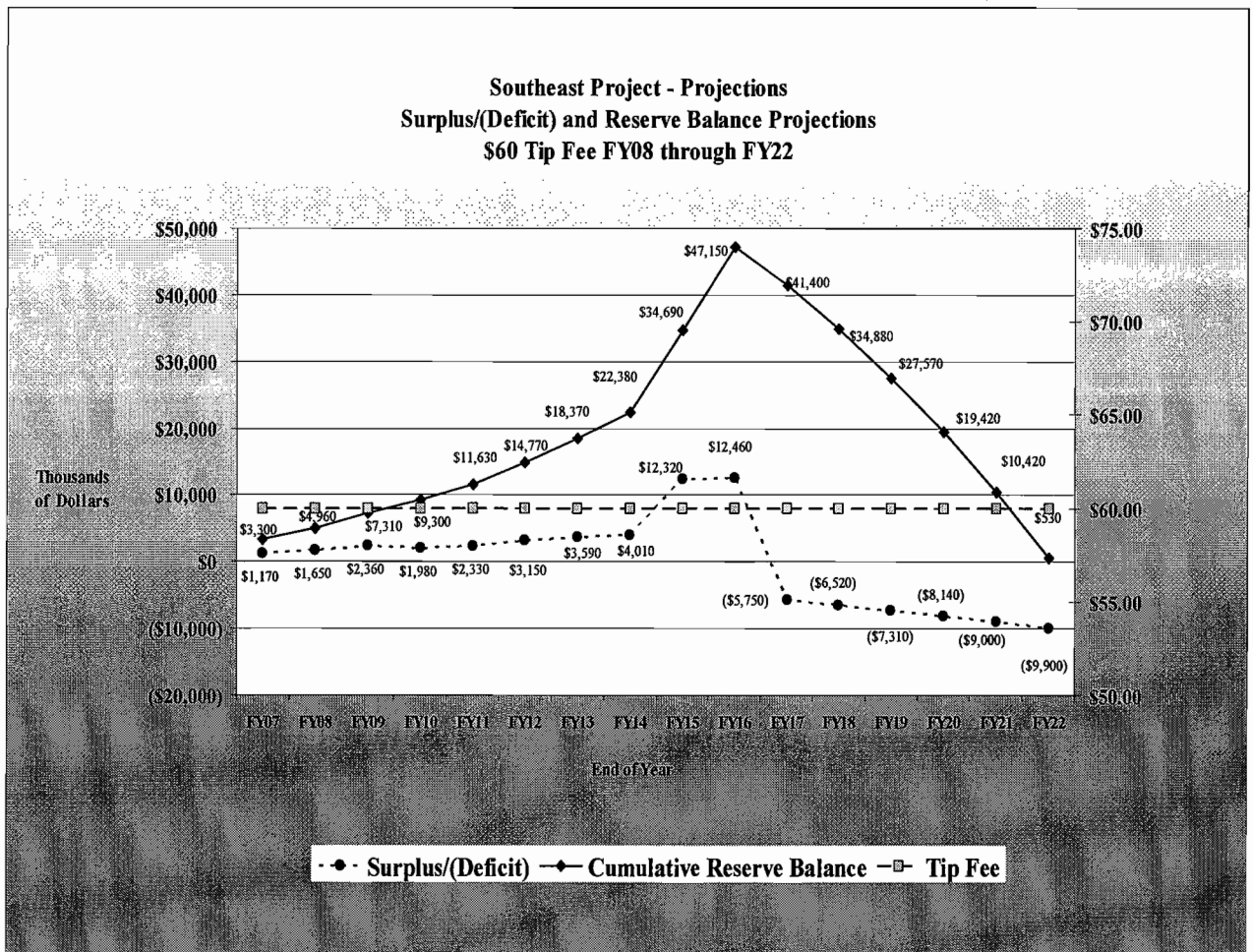
**November 29, 2007**

# Fiscal Year 2009 Southeast Project Adopted Operating & Capital Budgets

The Authority's Board of Directors adopted the fiscal year 2009 operating and capital budgets at its November 29, 2007 meeting.

Over the last several years, the projections provided to the CRRA Board and the SCRRRA Board have shown that the Southeast Project would begin to generate excess funds as a result of the increasing electricity contract rates. The fiscal year 2009 budget reflects the continuation of increasing electricity rates.

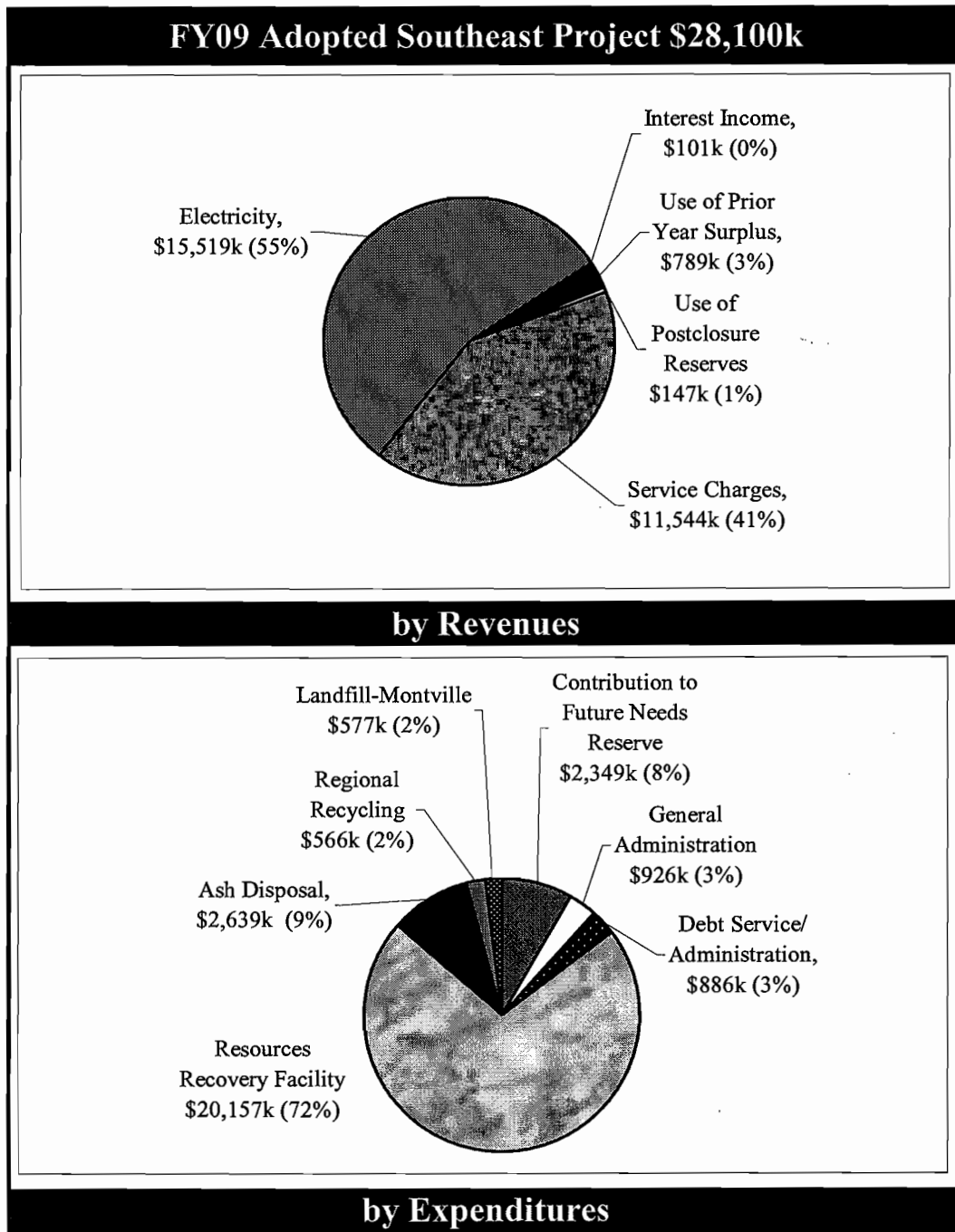
The fiscal year 2009 budget includes a contribution to a future use reserve in excess of \$2.4 million. The SCRRRA Board continues to review its options with regard to these and future surpluses. Attached is a graph showing projections through fiscal year 2022 and the current project cash balances.





**EXECUTIVE SUMMARY**

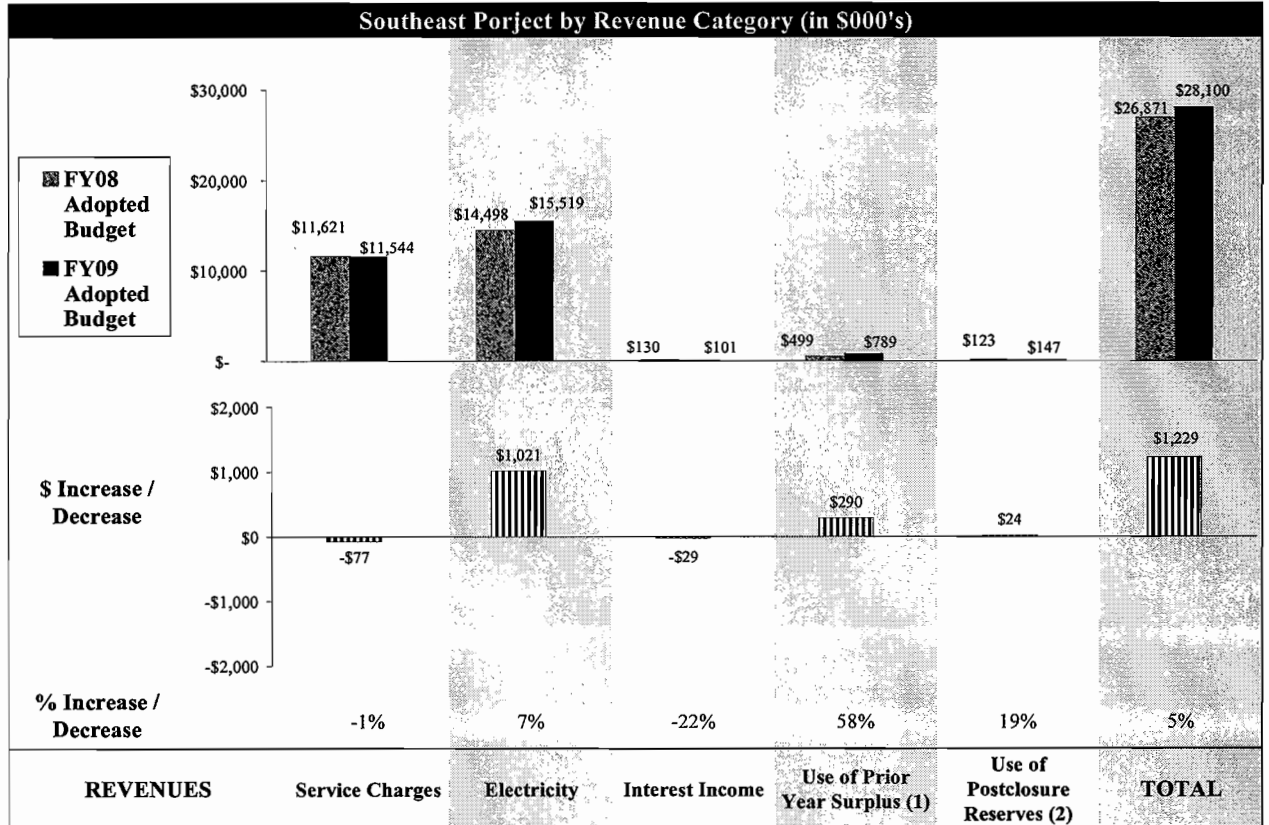
- The fiscal year 2009 adopted operating budget totals \$28,100,000 reflecting an increase of \$1,229,000 or 5% from the fiscal year 2008 adopted budget.
- There is no capital budget for fiscal year 2009 thru fiscal year 2013.



## REVENUE ASSUMPTIONS

The fiscal year 2009 adopted budget is higher than the fiscal year 2008 adopted budget primarily due to an increase in Electricity revenue.

The table below shows the budget changes by revenue category.



### Service Charges (Decrease of 77k or 1%)

Revenues are from member, contract and spot deliveries.

- **Member Deliveries**

The fiscal year 2009 deliveries are projected to be slightly lower than what was projected in fiscal year 2008, but higher than actual delivery in fiscal year 2007.

- **Contract Deliveries**

CRRA currently has a contract with the town of Preston for waste deliveries.

- Preston pays the member rate per their agreement.
- The fiscal year 2009 revenue assumes no deliveries from Salem and Mansfield.

- Spot Deliveries

Deliveries include waste diverted from other CRRRA projects.

- The fiscal year 2009 deliveries are projected to be higher than fiscal year 2008 due to the closing of the Hartford landfill and non-acceptance of waste at the Windsor landfill.

Electricity (Increase of \$1,021k or 7%)

Electricity revenue is higher than fiscal year 2008 adopted kWh rate. The current electricity contract rate for fiscal year 2009 is \$0.1930 per kwh as compared to \$0.1803 in fiscal year 2008. The project receives approximately \$800k for each \$.01 increase in the kwh rate.

Interest Income (Decrease of \$29k or 22%)

Interest income is lower than the fiscal year 2008 adopted due to a decrease in STIF operating account balance. The proposed budget assumes an annual interest rate of 4.5%

Use of Prior Year Surplus (Increase of \$290k or 58%)

Use of Prior Year Surplus represents the fiscal year 2007 surplus. Per the municipal service agreement, the surplus is to be included in the next budget cycle and used in the calculation of the net operating costs.

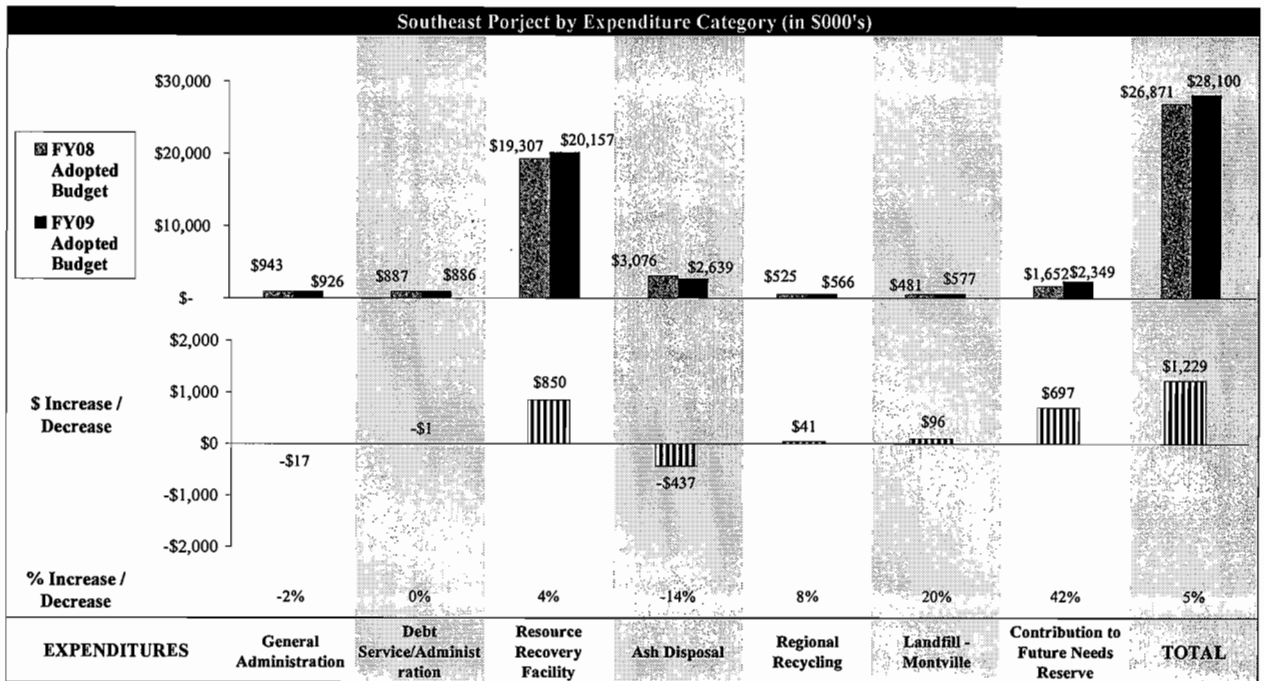
Use of Post Closure Reserves (Increase of \$24k or 19%)

Use of Post Closure Reserves represents funds drawn from the post-closure reserve to pay for the operating maintenance costs associated with the 30-year care of the landfill. The costs are projected to be higher than in fiscal year 2008. This is a restricted reserve under SCRRRA's oversight.

## EXPENDITURE ASSUMPTIONS

The fiscal year 2009 adopted budget is higher than the fiscal year 2008 adopted budget due to increases in Resource Recovery Facility and Contribution to Future Needs Reserve.

The table below shows the budget changes by expense category.



### General Administration (Decrease of \$17k or 2%)

General Administration includes CRRA's salaries and overhead allocation, CRRA legal costs and other miscellaneous administrative costs and SCRRRA's administrative costs.

General Administration is lower than the fiscal year 2008 adopted budget due to decreases in salaries and overhead costs, partially offset by higher Local Administration.

### Debt Service/Administration (Decrease of \$1k or 0%)

Debt Service/Administration includes trustee fees, principal and interest payments on the 1998 Series A bonds and is virtually unchanged from the last fiscal year.

### Resource Recovery Facility (Increase of \$850k or 4%)

Resource Recovery Facility includes the PILOT payments, insurance premiums, plant processing costs, offset by electricity sales, and contributions to working capital.

Resource Recovery Facility is higher than the fiscal year 2008 adopted budget primarily due to an increase in contract operating costs. The contract operating charges

include both amounts paid to the plant operator to operate, maintain and process waste at the plant. The cost to operate the plant is increasing based upon certain indices.

Ash Disposal (Decrease of \$437k or 14%)

Ash Disposal includes only the cost for ash disposal to Putnam.

The fiscal year 2009 adopted budget assumes a decrease of 15k tons of ash that will be disposed by Covanta at Haverhill.

Regional Recycling (Increase of \$41k or 8%)

Regional Recycling includes administrative and overhead costs and other costs to cover for household hazardous waste and electronics recycling collections, recycling tip fees paid by the towns, and other administrative costs.

Regional Recycling is higher than the fiscal year 2008 adopted budget due to increases in recycling tip fees and electronics recycling.

Landfill-Montville (Increase of \$96k or 20%)

SCRRRA expenditures include the cost for the 30-year post-closure monitoring of the landfill, mortgage payments associated with the landfill, and contributions to replenish the post-closure reserve. In fiscal year 2005, a portion of the post-closure funds were used to redeem the 1989 bonds, and the reserve be replenished. The fiscal year 2009 proposed budget includes a line item to replenish the post-closure reserve in the amount of \$278,000.

Contribution to Future Needs Reserve (Increase of \$697k or 42%)

Contribution to Future Needs Reserve is higher than the fiscal year 2008 adopted budget due to the continuous impact of increased electricity revenues and prior year project surpluses.

# CRRA / SCRRRA - SOUTHEAST PROJECT

## BUDGET ASSUMPTIONS

ASSUMPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
Member Tip Fee MSW	\$ 60.00	\$ 60.00	\$ 60.00
Average Contract Tip Fee MSW	\$ 70.00	\$ 67.06	\$ 60.00
CRRA Diversion Rate	\$ 68.00	\$ 71.00	\$ 72.00
Average Price/Ton Company	\$ 49.64	\$ 58.99	\$ 60.02
<b>DELIVERIES AND PROCESSING</b>			
Member Waste	173,912	183,000	175,100
Contract Waste	7,779	8,500	2,900
CRRA Diversions	3,025	1,000	12,000
Total Authority Deliveries	184,716	192,500	190,000
Company/Spot/Merchant Waste	84,415	67,500	73,000
Municipal Solid Waste Deliveries	269,131	260,000	263,000
Waste Processed	268,727	260,000	263,000
<b>POWER PRODUCTION</b>			
kwh/Ton	487	515	500
Electric Power Produced (kwh)	130,987,734	133,900,000	131,500,000
Average Price/Kwh Sold	\$0.1686	\$0.1803	\$0.1930
<b>ASH DISPOSAL</b>			
Total Ash Generated	75,443	74,100	73,640
Authority Ash	52,790	51,975	51,300
Actual Ash Residue Rate	28.07%	28.50%	28.00%
Ash Disposal Cost/Ton	\$39.88	\$41.51	\$45.00
Ash Transport Cost (Credit)	\$5.87	\$6.08	\$6.18
<b>OPERATING FEES &amp; OTHER</b>			
Estimated Annual Inflation Change	3.94%	3.50%	3.50%

## PRIMARY CONTRACT EXPIRATIONS

### CONTRACT

Municipal Service Agreements with Towns  
 Energy Purchase Agreement  
 Debt Service Obligations  
 Resources Recovery Facility Operating Contract  
 Ash Disposal Agreement

**CRRA / SCRRRA - SOUTHEAST PROJECT**

**REVENUE AND EXPENDITURE SUMMARY**

**REVENUES**

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
11-001-000-40101	Service Charges Solid Waste - Members	\$ 10,503,798	\$ 10,980,000	\$ 10,506,000
11-001-000-40102	Service Charges Solid Waste - Contracts	\$ 516,084	\$ 570,000	\$ 174,000
11-001-000-40103	Service Charges Solid Waste - Spot	\$ 204,190	\$ 71,000	\$ 864,000
11-001-000-43101	Electricity	\$ 12,226,624	\$ 14,498,000	\$ 15,519,000
11-001-000-46101	Interest Income	\$ 133,641	\$ 130,000	\$ 101,000
11-001-000-47010	Settlement Income	\$ 1,557	\$ -	\$ -
11-001-000-48201	Use of Prior Year Surplus (1)	\$ 562,156	\$ 498,705	\$ 789,092
11-405-000-48601	Use of Postclosure Reserves (2)	\$ 114,751	\$ 123,000	\$ 146,500
<b>Total Revenues</b>		\$ 24,262,801	\$ 26,870,705	\$ 28,099,592 5%

**EXPENDITURES**

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
11-001-501-xxxxx	General Administration	\$ 827,496	\$ 943,000	\$ 925,600
11-001-502-xxxxx	Debt Service/Administration	\$ 887,741	\$ 887,000	\$ 886,000
11-001-503-xxxxx	Resource Recovery Facility	\$ 16,657,401	\$ 19,307,000	\$ 20,157,000
11-001-504-xxxxx	Ash Disposal	\$ 3,007,474	\$ 3,076,000	\$ 2,639,000
11-001-506-xxxxx	Regional Recycling	\$ 445,500	\$ 525,000	\$ 566,400
11-001-910-xxxxx	Landfill - Montville	\$ 473,941	\$ 481,000	\$ 576,500
11-001-910-xxxxx	Contribution to Future Needs Reserve	\$ 1,174,156	\$ 1,651,705	\$ 2,349,092
<b>Total Expenditures</b>		\$ 23,473,709	\$ 26,870,705	\$ 28,099,592 5%
<b>Balance</b>		\$ 789,092	\$ -	\$ -

(1) As required by contract.

(2) Postclosure Reserve is restricted for SCRRRA use.

## CRRA / SCRRRA - SOUTHEAST PROJECT

### EXPENDITURE DETAIL

ACCOUNT	DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>GENERAL ADMINISTRATION</b>				
11-001-501-52355	Mileage Reimbursement	\$ 532	\$ 1,000	\$ 1,000
11-001-501-52856	Legal	\$ 3,108	\$ 40,000	\$ 30,000
11-001-501-52863	Auditor	\$ 12,500	\$ 20,000	\$ 20,000
11-001-501-52875	Insurance, Consulting, Brokerage Serv	\$ 2,295	\$ 5,000	\$ 2,000
11-001-501-57820	Local Administration	\$ 708,500	\$ 706,000	\$ 743,600
11-001-501-57840	Allocation-Salaries	\$ 58,560	\$ 84,000	\$ 67,000
11-001-501-57850	Allocation-Overhead	\$ 42,001	\$ 87,000	\$ 62,000
	<b>Subtotal</b>	\$ 827,496	\$ 943,000	\$ 925,600 -2%
<b>DEBT SERVICE / ADMINISTRATION</b>				
11-001-502-52899	Other Consulting Services	\$ 500	\$ 1,000	\$ 1,000
11-001-502-55527	Interest-98 Series A	\$ 341,016	\$ 311,000	\$ 279,000
11-001-502-55560	Principal Repayment - 98 Series A	\$ 546,225	\$ 575,000	\$ 606,000
	<b>Subtotal</b>	\$ 887,741	\$ 887,000	\$ 886,000 0%
<b>RESOURCES RECOVERY FACILITY</b>				
11-001-503-52507	Payments in Lieu of Taxes	\$ 646,328	\$ 676,000	\$ 706,000
11-001-503-52640	Insurance Premiums	\$ 19,714	\$ 39,000	\$ 32,000
11-001-503-52701	Contract Operating Charges	\$ 15,991,359	\$ 18,592,000	\$ 19,419,000
	<b>Subtotal</b>	\$ 16,657,401	\$ 19,307,000	\$ 20,157,000 4%



**CRRA / SCRRRA - SOUTHEAST PROJECT**

**EXPENDITURE DETAIL**

<b>ACCOUNT</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY07</b>	<b>ADOPTED FY08</b>	<b>ADOPTED FY09</b>
<b>ASH DISPOSAL</b>				
11-001-504-52711	Disposal Fees-Ash	\$ 3,007,474	\$ 3,076,000	\$ 2,639,000
	<b>Subtotal</b>	\$ 3,007,474	\$ 3,076,000	\$ 2,639,000 -14%
<b>REGIONAL RECYCLING</b>				
11-001-506-52701	Contract Operating Charges	\$ 445,500	\$ 525,000	\$ 566,400
	<b>Subtotal</b>	\$ 445,500	\$ 525,000	\$ 566,400 8%
<b>LANDFILL - MONTVILLE</b>				
11-405-910-52645	Postclosure Expense	\$ 114,751	\$ 123,000	\$ 146,500
11-001-910-52650	Postclosure Reserve Contribution	\$ 280,000	\$ 278,000	\$ 350,000
11-001-910-52709	Other Operating Charges	\$ 79,190	\$ 80,000	\$ 80,000
	<b>Subtotal</b>	\$ 473,941	\$ 481,000	\$ 576,500 20%

# CRRA / SCRRRA - SOUTHEAST PROJECT

## Exhibit A - Service Fee to Facility Operator

DESCRIPTION	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>Debt Service (DS)</b>			
Project Bond DS (88.872%)	\$ 6,966,394	\$ 7,077,000	\$ 7,070,000
Interest Earnings on Project Bonds	\$ (637,881)	\$ (435,000)	\$ (435,000)
Trustee Fees on Project Bonds	\$ 23,000	\$ 23,000	\$ 23,000
Subtotal	\$ 6,351,513	\$ 6,665,000	\$ 6,658,000
<b>Base Operating Charge (BOC)</b>	\$ 9,933,076	\$ 10,290,000	\$ 10,467,000
<b>Pass Through (PT)</b>			
Water	\$ 289,293	\$ 270,000	\$ 250,000
Electricity	\$ 238,551	\$ 275,000	\$ 277,000
Administration (Billing & Clerical)	\$ 13,000	\$ 13,000	\$ 13,000
Residue Transportation	\$ 309,848	\$ 316,000	\$ 317,000
Discriminatory Taxes	\$ 386,425	\$ 371,000	\$ 398,000
Insurance	\$ 50,000	\$ 230,000	\$ 53,000
Ferrous Recovery	Incl. Below	Incl. Below	\$ 298,000
Mercury Control	\$ 41,512	\$ 44,000	\$ 56,000
Convex UCC - QEI	\$ 21,568	\$ 4,000	\$ 23,000
SNCR O&M	\$ 136,669	\$ 150,000	\$ 159,000
Other (lime, interconnect maint.)	\$ (797)	\$ 25,000	\$ (1,000)
Subtotal	\$ 1,486,069	\$ 1,698,000	\$ 1,843,000
<b>Other Adjustments</b>			
Energy Share (ES)	\$ (12,226,624)	\$ (14,498,000)	\$ (15,519,000)
Energy Makeup Allowance (EMU)	\$ 81,947	\$ 82,000	\$ 82,000
Curtailement Sales	\$ (94,739)	\$ (54,000)	\$ (90,000)
Uncontrollable Circumstance Costs (UCC)	\$ -	\$ -	\$ -
Federal Tax Law Surcharge (FTLS)	\$ 990,710	\$ 1,026,000	\$ 1,044,000
Landfill Costs (TG - 195,520) (LC)	\$ (984,254)	\$ (909,000)	\$ (307,000)
Other Waste Share (OWS)	\$ -	\$ -	\$ -
(\$30 * OEF * (CRRAW > TG))	\$ 373,688	\$ 836,000	\$ 704,000
Ferrous Recovery	\$ 426,275	\$ (145,000)	\$ -
Prorated Acceptable Waste Surcharge	\$ (857,295)	\$ (897,000)	\$ (982,000)
Subtotal	\$ (12,290,294)	\$ (14,559,000)	\$ (15,068,000)
<b>SERVICE FEE =</b>	\$ 5,480,364	\$ 4,094,000	\$ 3,900,000

**CRRA / SCRRRA - SOUTHEAST PROJECT**

**Exhibit B - SCRRRA Administrative Budget**

<b>DESCRIPTION</b>	<b>ACTUAL FY07</b>	<b>ADOPTED FY08</b>	<b>ADOPTED FY09</b>
<b>Salaries</b>	\$ 201,300	\$ 232,650	\$ 245,000
<b>Benefits and Taxes</b>	Incl. Above	Incl. Above	Incl. Above
<b>Expenses</b>			
Executive Director	\$ -	\$ -	\$ -
<b>Professional Services</b>			
Attorney Fees	\$ 55,257	\$ 45,000	\$ 50,000
CPA Audit	\$ 13,803	\$ 20,000	\$ 14,700
Inspector (tipping floor)		\$ -	\$ -
Outside Consulting (MSW Study)	\$ 107,987	\$ -	\$ 25,000
<b>Contractual Services</b>			
Insurance			
General Liability	\$ 9,937	\$ 9,000	\$ 12,500
Commercial Property	\$ 15,744	\$ 22,000	\$ 22,000
Commercial Umbrella	\$ 13,225	\$ 14,000	\$ 16,500
	<u>\$ 38,906</u>	<u>\$ 45,000</u>	<u>\$ 51,000</u>
Personnel Bond	\$ 181	\$ 200	\$ 250
Worker's Compensation	\$ -	\$ 1,500	\$ 2,000
Postage Meter	\$ 636	\$ 750	\$ 750
Postage Fees	\$ 1,828	\$ 2,000	\$ 2,000
Computer Service	\$ -	\$ 3,500	\$ -
Copy Machine	\$ 795	\$ 1,000	\$ 1,000
Copy Machine - Service	\$ -	\$ -	\$ -
Telephone	\$ 7,022	\$ 7,200	\$ 7,200
Internet Service	\$ 719	\$ 500	\$ 500
Bank & Payroll Service Charges	\$ 1,855	\$ 3,200	\$ 2,200
<b>Commodities</b>			
Office Supplies	\$ 2,630	\$ 3,500	\$ 3,000
Storage	\$ -	\$ -	\$ -
Storage Building	\$ -	\$ -	\$ -
<b>Equipment</b>			
Computers/Software	\$ 4,849	\$ 3,000	\$ 5,000
Computers/Hardware	\$ -	\$ 10,000	\$ 2,500
Office Equipment/Copier	\$ 500	\$ 2,000	\$ 2,500
<b>Contingencies</b>	\$ 170,766	\$ 15,000	\$ 25,000
<b>Transportation Subsidy</b>	\$ 289,315	\$ 310,000	\$ 304,000
<b>SCRRRA Administrative Budget</b>	<u>\$ 898,349</u>	<u>\$ 706,000</u>	<u>\$ 743,600</u>
Use of Retained Earnings	\$0	\$ -	
<b>Net SCRRRA Administrative Budget</b>	<u>\$ 898,349</u>	<u>\$ 706,000</u>	<u>\$ 743,600</u>
<b>Contribution to Future Use Reserve</b>	\$ 1,174,156	\$ 1,651,705	\$ 2,349,092

**CRRA / SCRRRA - SOUTHEAST PROJECT**

**Exhibit C - SCRRRA Recycling Budget**

<b>DESCRIPTION</b>	<b>ACTUAL FY07</b>	<b>ADOPTED FY08</b>	<b>ADOPTED FY09</b>
<b>Salaries</b>	\$ 73,049	\$ 82,200	\$ 90,400
<b>Benefits and Taxes</b>	Incl. Above	Incl. Above	Incl. Above
<b>Operating Expenses</b>			
Attorney Fees	\$ -	\$ 500	\$ 500
Telephone	\$ 1,682	\$ 2,500	\$ 2,500
Publicity	\$ 4,959	\$ 15,000	\$ 15,000
HVAC	\$ 1,727	\$ 1,750	\$ 2,000
Bank & Payroll Service Charges	\$ 1,768	\$ 2,300	\$ 2,500
Office Supplies	\$ 245	\$ 1,500	\$ 1,500
Office Equipment	\$ -	\$ 1,000	\$ 1,000
Maintenance & Testing	\$ -	\$ 7,500	\$ 7,500
Trash Disposal	\$ 51,027	\$ 40,000	\$ 40,000
Trash Hauling	\$ 19,320	\$ 15,000	\$ 15,000
Compost Bins	\$ 11,961	\$ 12,250	\$ 13,000
America Recycles Day	\$ -	\$ 7,500	\$ 7,500
Earth Day	\$ -	\$ 4,000	\$ 4,000
HHW Collection	\$ 103,697	\$ 120,000	\$ 120,000
HHW Publicity	\$ 7,526	\$ 12,000	\$ 12,000
Electronics Recycling	\$ 72,324	\$ 100,000	\$ 125,000
Electronics Recycling - Town Collection	\$ -	\$ -	\$ -
Electronics Recycling Publicity	\$ 2,418	\$ 10,000	\$ 10,000
Recycling Tip Fees	\$ 40,588	\$ 38,000	\$ 45,000
Freon Removal	\$ -	\$ 40,000	\$ 40,000
Fluorescent Bulb Disposal	\$ -	\$ 7,000	\$ 7,000
<b>Capital Improvements</b>	\$ -	\$ -	\$ -
<b>Contingencies</b>	\$ 3,883	\$ 5,000	\$ 5,000
<b>SCRRRA Recycling Budget</b>	\$ 396,174	\$525,000	\$ 566,400
Use of Retained Earnings	\$ -	\$ -	\$ -
<b>Net SCRRRA Administrative Budget</b>	\$ 396,174	\$ 525,000	\$ 566,400

**CRRA / SCRRRA - SOUTHEAST PROJECT**

**Exhibit D - SCRRRA Landfill Budget (Postclosure)**

<b>DESCRIPTION</b>	<b>ACTUAL FY07</b>	<b>ADOPTED FY08</b>	<b>ADOPTED FY09</b>
Contract Operating Charges	\$ 111,297	\$ 123,000	\$ 146,500
Mortgage	\$ 79,190	\$ 80,000	\$ 80,000
Postclosure Reserve Contribution	\$ 280,000	\$ 278,000	\$ 350,000
Contingency	\$ -	\$ -	\$ -
<b>Subtotal</b>	<b>\$ 470,488</b>	<b>\$ 481,000</b>	<b>\$ 576,500</b>



**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**FISCAL YEAR 2009  
WALLINGFORD PROJECT  
ADOPTED OPERATING & CAPITAL BUDGETS**

**January 24, 2008**

# Fiscal Year 2009

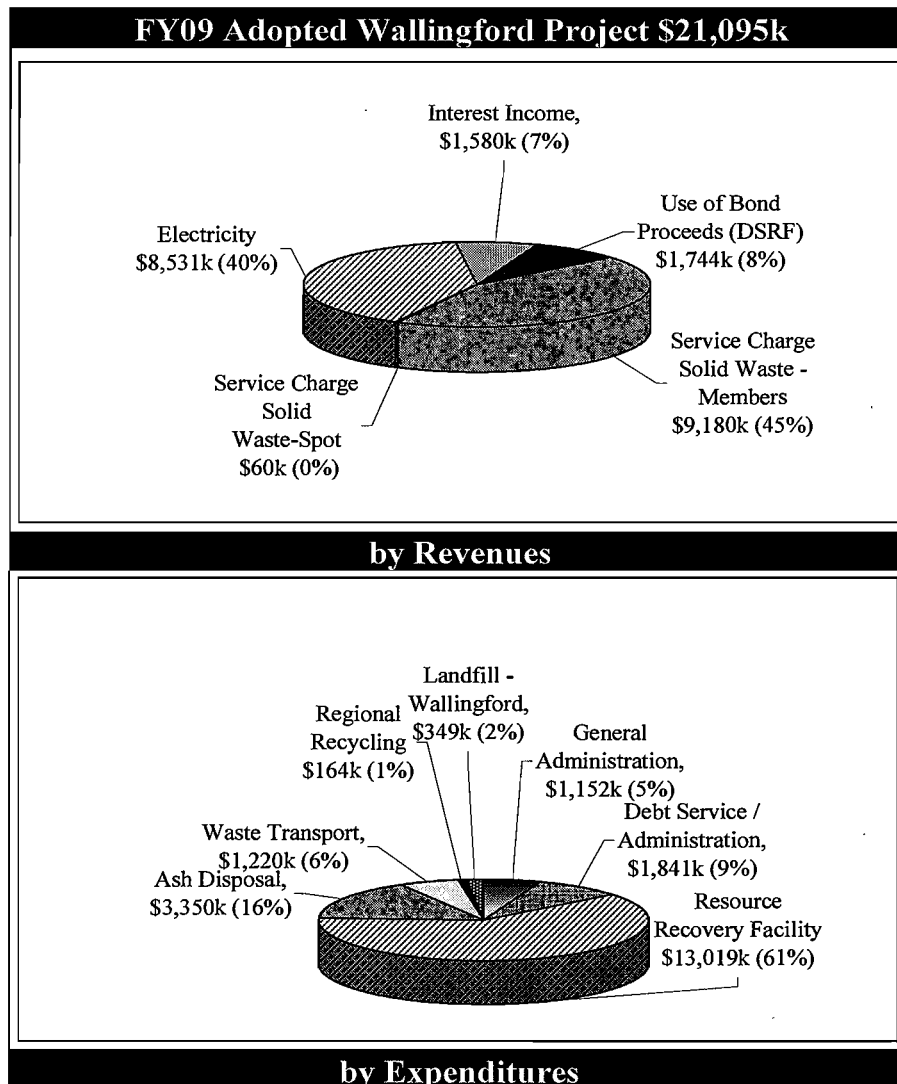
## Wallingford Project

### Adopted Operating & Capital Budgets

The Authority's Board of Directors adopted the fiscal year 2009 operating and capital budgets at its January 17, 2008 meeting.

#### EXECUTIVE SUMMARY

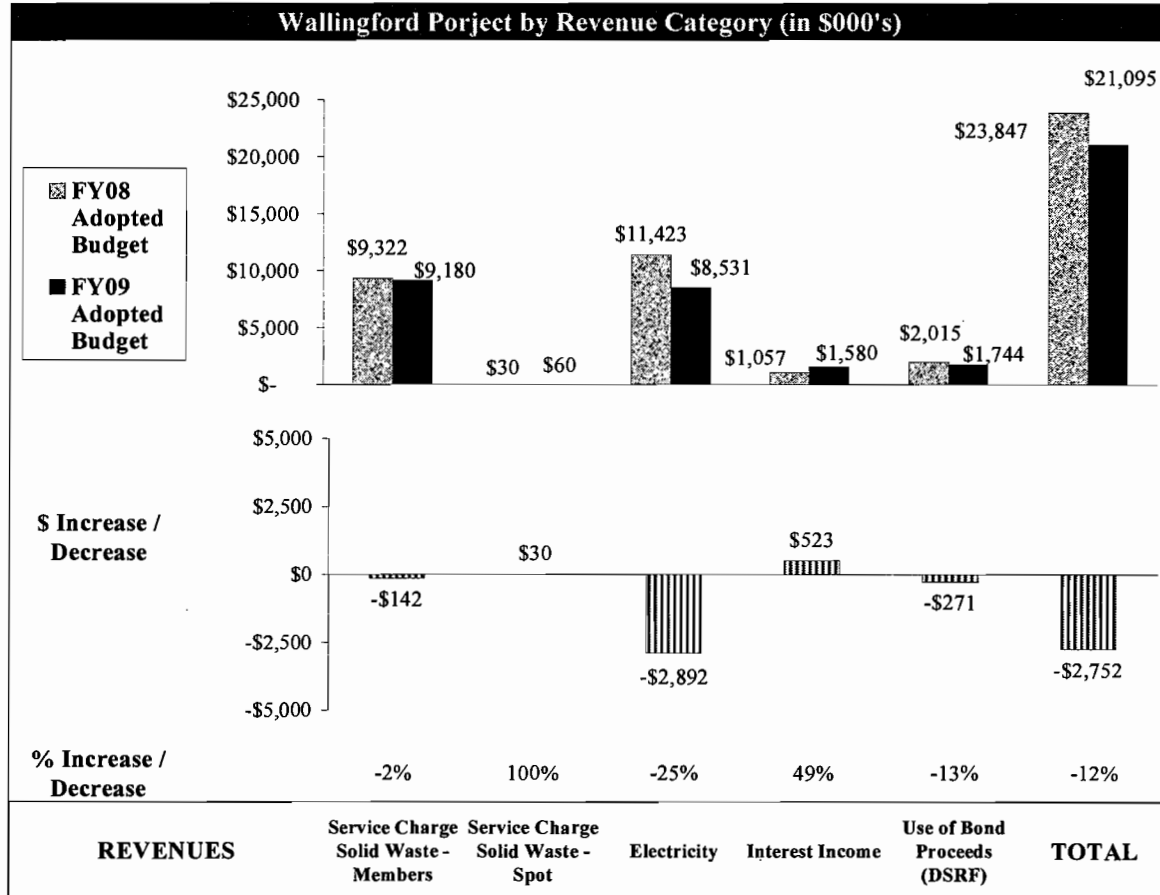
- The fiscal year 2009 adopted operating budget totals \$21,095,000, reflecting a decrease of \$2,752k (12%) from the fiscal year 2008 adopted budget.
- The fiscal year 2009 proposed capital budget totals \$543,000, reflecting a decrease of \$139k (20%) from the fiscal year 2008 adopted budget.
- Spot deliveries are projected at 1,000 tons. The fee is projected to be \$60.00 per ton.





## REVENUE ASSUMPTIONS

The fiscal year 2009 adopted budget is lower than the fiscal year 2008 adopted budget primarily due to a decrease in electricity revenue resulting from projected decreases in processed tons and contract Kwh rate.



### Service Charge Solid Waste – Members (Decrease of \$142k or 2%)

The municipal solid waste tip fee for contract member waste is \$60.00 per ton which reflects a \$1 increase over the fiscal year 2008 adopted budget and the tip fee for non-contracted member waste is \$70.00 per ton.

Service Charge revenue is lower than the fiscal year 2008 adopted budget due to a projected decrease in member deliveries.

### Electricity (Decrease of \$2,892k or 25%)

Electricity is lower than the fiscal year 2008 adopted budget due to projected decreases in tonnage processed and Kwh rate.

### Interest Income (Increase of \$523k or 49%)

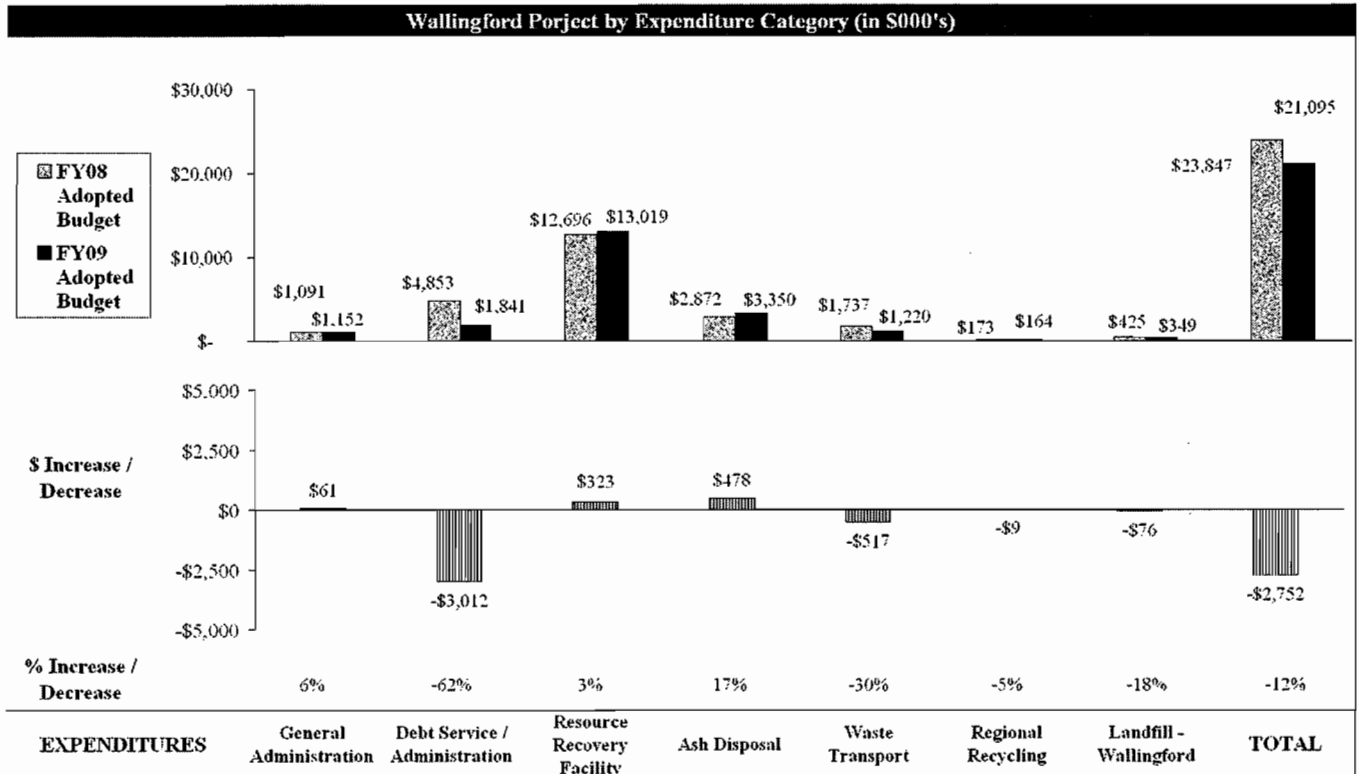
Interest Income is higher than the fiscal year 2008 adopted budget due to a projected increase in STIF operating account balances. The budget assumes a 4.5% interest earnings rate.

### Use of Bond Proceeds (Decrease of \$271k or 13%)

Use of Bond Proceeds refers to the use of the DSRF for monthly debt service payment of 98 Series A Bonds. The bonds mature during fiscal year 2009.

## EXPENDITURE ASSUMPTIONS

The fiscal year 2009 adopted budget is lower than the fiscal year 2008 adopted budget due to decreases in Debt Service/Administration and Waste Transport, partially offset by increases in Resource Recovery Facility and Ash Disposal.



### General Administration (Increase of \$61k or 6%)

General Administration is higher than the fiscal year 2008 adopted budget due to projected increases in legal fees and salaries and overhead allocations associated with anticipated increase in project termination activities, partially offset by a decrease in building operations costs.

### Debt Service Administration (Decrease of \$3,012 or 62%)

Debt Service Administration is lower than the fiscal year 2008 adopted budget primarily due to projected decreases in principal and interest payments related to the 98 Series A Bonds. The bonds mature during fiscal year 2009.

### Resource Recovery Facility (Increase of \$323k or 3%)

Resource Recovery Facility is higher than the fiscal year 2008 adopted budget due to increases in contract operating costs, contribution to reserves, and payments in lieu of taxes, partially offset by a decrease in insurance premium.

### Ash Disposal (Increase of \$478k or 17%)

Ash Disposal is higher than the fiscal year 2008 adopted budget due to projected increases in tonnage and hauling and disposal fees for ash residue. The budget assumes that ash continues to be transported to Putnam landfill at a favorable rate.

Waste Transport (Decrease of \$517k or 30%)

Waste Transport is lower than the fiscal year 2008 adopted budget primarily due to a projected decrease in out-of-state export tonnage (a decrease of 6k tons due to a projected decrease in member deliveries).

Landfill - Wallingford (Decrease of \$76k or 18%)

Landfill-Wallingford is lower than the fiscal year 2008 adopted budget due to decreases in engineering, environmental testing, and construction costs.

**CAPITAL BUDGET**

The fiscal year 2009 budget is lower than the fiscal year 2008 adopted due to decreases in the landfill and post contract projects.

Capital Expenditure Details	FY07 Actual	FY08 Adopted				FY09 Adopted					FY10 Projected				
	Total	Eng	Const	Misc	Total	Eng	Const	Equip	Misc	Total	Eng	Const	Equip	Misc	Total
<b>Resource Recovery Facility</b>															
Fly Ash Conditioning System	125	25	100		125	25	100			125	25	100			125
General Plant Improvements															
<b>Subtotal Resource Recovery Facility</b>	<b>125</b>	<b>25</b>	<b>100</b>	<b>0</b>	<b>125</b>	<b>25</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>25</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>125</b>
<b>Landfill</b>															
Road Improvements; Landsurface Repair - 52901			40		40										
Miscellaneous		47			47		20			20		20			20
Barberino Building Demolition Fencing			120		120		120			120		120			120
<b>Subtotal Landfill</b>	<b>0</b>	<b>47</b>	<b>160</b>	<b>0</b>	<b>207</b>	<b>0</b>	<b>140</b>	<b>0</b>	<b>0</b>	<b>140</b>	<b>0</b>	<b>140</b>	<b>0</b>	<b>0</b>	<b>140</b>
<b>Post Contract Projects</b>															
Wallingford TS Final Design & Bidding				100	100										
Future Options Development									278	278					
Other projects				250	250									75	75
<b>Subtotal Post Contract Projects</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>278</b>	<b>278</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>75</b>
<b>Total Capital Expenditure</b>	<b>125</b>	<b>72</b>	<b>260</b>	<b>350</b>	<b>682</b>	<b>25</b>	<b>240</b>	<b>0</b>	<b>278</b>	<b>543</b>	<b>25</b>	<b>240</b>	<b>0</b>	<b>75</b>	<b>340</b>

## CRRA - WALLINGFORD PROJECT

ASSUMPTIONS		ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>Tip Fees</b>	Municipal Tip Fee	\$ 58.00	\$ 59.00	\$ 60.00
	Spot Tip Fee	\$ 58.00	\$ 59.00	\$ 60.00
<b>Power Production</b>	Kwh/ton of MSW Processed	440	450	440
	Total KWH Produced	62,495,081	65,250,000	63,360,000
	Vendor Guarantee (VG)	48,000,000	48,000,000	48,000,000
	KWH Over VG	14,495,081	17,250,000	15,360,000
	Average Rate / Kwh	\$ 0.2432	\$ 0.1958	\$ 0.1491
<b>Delivery/Processing</b>	Total Member MSW Tons	155,398	163,000	158,000
	Member MSW Tons to Plant	152,718	158,000	153,000
	Non-Member MSW Tons	<u>1,012</u>	<u>500</u>	<u>1,000</u>
	Total MSW Tons to Plant	<u>153,730</u>	<u>158,500</u>	<u>154,000</u>
	MSW Processed	142,179	145,000	144,000
<b>Ash Residue</b>	Ash Residue Rate	33.10%	27.00%	30.00%
	Ash Tons	47,057	39,150	43,200
	Ash Disposal Fee	\$ 39.88	\$ 41.92	\$ 45.00
	Ash Hauling Fee	\$ 30.55	\$ 31.45	\$ 32.55
<b>Operating Fees</b>	Annual Operating Fee (AOF)	\$ 54.78	\$ 55.26	\$ 57.15
	AOF-Additional Service Fee	\$ 11.12	\$ 11.37	\$ 11.76
	AOF-Transfer Fee	\$ 10.86	\$ 11.10	\$ 11.48
<b>Waste Transportation</b>				
Metals	Tons Removed	61	61	61
	Total Loads	20	21	20
	Rate Per Load	\$ 125.00	\$ 140.00	\$ 145.00
Bulky Waste / NPW	Tons Removed	238	251	238
	Total Loads	51	60	52
	Rate Per Load	\$ 125.00	\$ 140.00	\$ 145.00
	Rate Per Ton	\$ 75.00	\$ 75.00	\$ 80.00
Residential Drop Off	Tons Delivered	2,698	2,900	2,700
	Total Loads	1,267	1,350	1,267
	Rate Per Load	\$ 48.93	\$ 50.40	\$ 52.00
Diversion / Exports	Out-of-State Export Tonnage	10,901	16,000	10,000
	Rate Per Ton	\$ 82.70	\$ 83.50	\$ 85.00
	In State Diversion Tonnage	2,679	5,000	5,000
	Rate Per Ton (1)	\$ 19.00	\$ 25.00	\$ 32.00
<b>Miscellaneous</b>	Inflation Estimate	2.53%	3.50%	3.50%

(1) Represents the difference between the per ton fee paid by the hauler and the actual disposal rate.  
n/a = Not used in calculation of budget.

# CRRA - WALLINGFORD PROJECT

## REVENUE AND EXPENDITURE SUMMARY

### REVENUES

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
71-001-000-40101	Service Charge Solid Waste - Members	\$ 8,855,760	\$ 9,322,000	\$ 9,180,000
71-001-000-40103	Service Charge Solid Waste - Spot	\$ 58,698	\$ 30,000	\$ 60,000
71-001-000-43101	Electricity	\$ 13,789,510	\$ 11,423,000	\$ 8,531,000
71-001-000-45150	Miscellaneous Income	\$ 44,040	\$ -	\$ -
71-001-000-46101	Interest Income	\$ 1,593,578	\$ 1,057,000	\$ 1,580,000
71-001-000-47010	Settlement Income	\$ 10,309	\$ -	\$ -
71-001-000-48202	Use of Bond Proceeds (DSRF)	\$ -	\$ 2,015,000	\$ 1,744,000
<b>Total Revenues</b>		\$ 24,351,895	\$ 23,847,000	\$21,095,000 -11.5%

### EXPENDITURES

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
71-001-501-xxxxx	General Administration	\$ 739,010	\$ 1,091,000	\$ 1,152,000
71-001-502-xxxxx	Debt Service / Administration	\$ 4,844,018	\$ 4,853,000	\$ 1,841,000
71-001-503-xxxxx	Resource Recovery Facility	\$ 12,435,426	\$ 12,696,000	\$ 13,019,000
71-001-504-xxxxx	Ash Disposal	\$ 3,307,796	\$ 2,872,000	\$ 3,350,000
71-001-505-xxxxx	Waste Transport	\$ 1,203,018	\$ 1,737,000	\$ 1,220,000
71-001-506-xxxxx	Regional Recycling	\$ 54,411	\$ 173,000	\$ 164,000
71-001-801-xxxxx	Landfill - Wallingford	\$ 128,742	\$ 425,000	\$ 349,000
<b>Total Expenditures</b>		\$ 22,712,421	\$ 23,847,000	\$ 21,095,000 -11.5%
<b>Balance</b>		\$ 1,639,474	\$ -	\$ -

DSRF = Debt Service Reserve Fund

# CRRA - WALLINGFORD PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>GENERAL ADMINISTRATION</b>				
71-001-501-52104	Telephone & Pagers	\$ 469	\$ 500	\$ 500
71-001-501-52108	Duplication & Printing	\$ 734	\$ -	\$ 1,000
71-001-501-52115	Advertising	\$ -	\$ 4,000	\$ 2,000
71-001-501-52305	Business Meetings & Travel	\$ 7	\$ 500	\$ 500
71-001-501-52355	Mileage Reimbursement	\$ 1,172	\$ 1,000	\$ 2,000
71-001-501-52404	Building Operations	\$ 2,610	\$ 18,000	\$ 5,500
71-001-501-52415	Grounds Maintenance	\$ 1,101	\$ 5,000	\$ 5,000
71-001-501-52502	Fees/Licenses/Permits	\$ 11,250	\$ -	\$ -
71-001-501-52602	Bad Debt Expense	\$ -	\$ 5,000	\$ 5,000
71-001-501-52856	Legal	\$ 69,781	\$ 300,000	\$ 325,000
71-001-501-52863	Auditor	\$ -	\$ 5,000	\$ 5,000
71-001-501-52875	Insurance, Consulting, Brokerage Serv	\$ 18,441	\$ 19,000	\$ 20,000
71-001-501-53304	Electricity	\$ 3,551	\$ 5,000	\$ 5,500
71-001-501-54483	Computer Software	\$ 975	\$ -	\$ -
71-001-501-57820	Local Administration	\$ 48,749	\$ 53,000	\$ 53,000
71-001-501-57840	Allocation-Salaries	\$ 345,274	\$ 363,000	\$ 370,000
71-001-501-57850	Allocation-Overhead	\$ 234,896	\$ 312,000	\$ 352,000
	<b>Subtotal</b>	\$ 739,010	\$ 1,091,000	\$ 1,152,000 5.6%
<b>DEBT SERVICE/ADMINISTRATION</b>				
71-001-502-52856	Legal	\$ -	\$ 5,000	\$ 20,000
71-001-502-52859	Financial	\$ 500	\$ 1,000	\$ 2,000
71-001-502-55527	Interest - 98 Series A	\$ 429,300	\$ 254,000	\$ 70,000
71-001-502-55560	Principal Repayment - 98 Series A	\$ 4,406,250	\$ 4,583,000	\$ 1,744,000
71-001-502-55585	Bank/Trustee Fees	\$ 7,968	\$ 10,000	\$ 5,000
	<b>Subtotal</b>	\$ 4,844,018	\$ 4,853,000	\$ 1,841,000 -62.1%

# CRRA - WALLINGFORD PROJECT

## EXPENDITURE DETAIL

Account	Description	ACTUAL FY07	ADOPTED FY08	ADOPTED FY09
<b>RESOURCE RECOVERY FACILITY</b>				
71-001-503-52404	Building Operations	\$ 2,177	\$ -	\$ 2,000
71-001-503-52502	Fees/Licenses/Permits	\$ -	\$ 5,000	\$ -
71-001-503-52506	Solid Waste Assessment (Dioxin Tax)	\$ 128,107	\$ 218,000	\$ 216,000
71-001-503-52507	Payments in Lieu of Taxes	\$ 1,309,676	\$ 1,375,000	\$ 1,418,000
71-001-503-52640	Insurance Premiums	\$ 271,969	\$ 294,000	\$ 243,000
71-001-503-52647	Future Planning Reserve Contribution	\$ 3,873,000	\$ 3,544,000	\$ 3,648,000
71-001-503-52701	Contract Operating Charges	\$ 6,720,813	\$ 7,135,000	\$ 7,367,000
71-001-503-52858	Engineering	\$ 4,520	\$ 25,000	\$ 25,000
71-001-503-56605	Construction	\$ 125,164	\$ 100,000	\$ 100,000
	<b>Subtotal</b>	\$ 12,435,426	\$ 12,696,000	\$13,019,000 2.5%
<b>ASH DISPOSAL</b>				
71-001-504-52706	Contract Hauling - Ash	\$ 1,428,102	\$ 1,231,000	\$ 1,406,000
71-001-504-52711	Disposal Fees - Ash	\$ 1,879,694	\$ 1,641,000	\$ 1,944,000
	<b>Subtotal</b>	\$ 3,307,796	\$ 2,872,000	\$3,350,000 16.6%
<b>WASTE TRANSPORT</b>				
71-001-505-52704	Transfer Fees	\$ 118,333	\$ 178,000	\$ 115,000
71-001-505-52705	Metals/Non-Processibles Hauling	\$ 27,901	\$ 30,000	\$ 29,000
71-001-505-52707	Contract Hauling - Other	\$ 61,994	\$ 68,000	\$ 66,000
71-001-505-52710	Disposal Fees (Export / Diversion)	\$ 994,790	\$ 1,461,000	\$ 1,010,000
	<b>Subtotal</b>	\$ 1,203,018	\$ 1,737,000	\$1,220,000 -29.8%
<b>REGIONAL RECYCLING</b>				
71-001-506-52115	Advertising	\$ 4,576	\$ 10,000	\$ 10,000
71-001-506-52119	Public Education	\$ 33,735	\$ 100,000	\$ 100,000
71-001-506-52302	Miscellaneous Services	\$ 1,866	\$ 13,000	\$ 4,000
71-001-506-52617	Electronics Recycling	\$ 14,234	\$ 50,000	\$ 50,000
	<b>Subtotal</b>	\$ 54,411	\$ 173,000	\$164,000 -5.2%
<b>LANDFILL - WALLINGFORD</b>				
71-001-801-52302	Miscellaneous Services	\$ -	\$ 6,000	\$ 6,000
71-001-801-52415	Grounds Maintenance	\$ 21,625	\$ 30,000	\$ 32,000
71-001-801-52502	Fees/Licenses/Permits	\$ 15,600	\$ 16,000	\$ 16,000
71-001-801-52709	Other Operating Charges	\$ -	\$ 3,000	\$ 3,000
71-001-801-52858	Engineering	\$ 9,001	\$ 47,000	\$ 15,000
71-001-801-52901	Environmental Testing	\$ 82,516	\$ 163,000	\$ 137,000
71-001-801-56605	Construction	\$ -	\$ 160,000	\$ 140,000
	<b>Subtotal</b>	\$ 128,742	\$ 425,000	\$349,000 -17.9%





**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

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**FY09 Adopted Capital Improvement Budgets**

**CRRA - All Projects Summary**

**Capital Improvement Plan (\$000's)**

<b>Capital Expenditures</b>	<b>FY08 Adopted</b>	<b>FY09 Adopted</b>	<b>FY10 Projected</b>	<b>FY11 Projected</b>	<b>FY12 Projected</b>
General Fund	\$ 264	\$ 354	\$ 301	\$ 172	\$ 284
Southeast Project	\$ -	\$ -	\$ -	\$ -	\$ -
Bridgeport Project SWAB	\$ 847	\$ 1,342	\$ -	\$ -	\$ -
Bridgeport Project SWEROC	\$ 140	\$ 40	\$ -	\$ -	\$ -
Mid-Connecticut Project	\$ 16,912	\$ 24,835	\$ 10,760	\$ 6,324	\$ 1,061
Wallingford Project	\$ 682	\$ 543	\$ 340	\$ -	\$ -
<b>Total Capital Expenditures</b>	<b>\$ 18,845</b>	<b>\$ 27,114</b>	<b>\$ 11,401</b>	<b>\$ 6,496</b>	<b>\$ 1,345</b>

<b>Funding Sources</b>	<b>FY08 Adopted</b>	<b>FY09 Adopted</b>	<b>FY10 Projected</b>	<b>FY11 Projected</b>	<b>FY12 Projected</b>
Operating Fund	\$ 1,235	\$ 1,166	\$ 566	\$ 172	\$ 284
Shelton LF Future Use/ Waterbury LF Closure Reserve	\$ 348	\$ 835	\$ -	\$ -	\$ -
Rolling Stock Reserve	\$ 800	\$ 825	\$ 516	\$ 1,680	\$ 898
Facility Modifications Reserve	\$ 11,227	\$ 19,606	\$ 9,694	\$ 4,094	\$ 163
JETS / EGF / South Meadows Reserve/Withdrawals *	\$ 4,885	\$ 4,404	\$ 550	\$ 550	\$ -
Future Needs Reserve	\$ 350	\$ 278	\$ 75	\$ -	\$ -
<b>Total Funding</b>	<b>\$ 18,845</b>	<b>\$ 27,114</b>	<b>\$ 11,401</b>	<b>\$ 6,496</b>	<b>\$ 1,345</b>

\* Current reserves restricted by Court Order

**CRRA - GENERAL FUND**

**Capital Improvement Budget (\$000's)**

<b>Capital Budget</b>	<b>FY08 Adopted</b>	<b>FY09 Adopted</b>	<b>FY10 Projected</b>	<b>FY11 Projected</b>	<b>FY12 Projected</b>
Trucks	\$ 51	\$ 54	\$ -	\$ -	\$ 22
Cars	\$ -	\$ -	\$ 54	\$ 54	\$ 44
<b>Subtotal Vehicles</b>	<b>\$ 51</b>	<b>\$ 54</b>	<b>\$ 54</b>	<b>\$ 54</b>	<b>\$ 66</b>
Office Furniture	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5
<b>Subtotal Furniture</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 5</b>
Personal Computers / Laptops	\$ 74	\$ 113	\$ 61	\$ 14	\$ 117
Servers	\$ 30	\$ 36	\$ 46	\$ 36	\$ 24
Routers / Switches	\$ 10	\$ 11	\$ 20	\$ -	\$ -
Miscellaneous Hardware	\$ 24	\$ 53	\$ 77	\$ 20	\$ 20
<b>Subtotal Computer Hardware</b>	<b>\$ 138</b>	<b>\$ 213</b>	<b>\$ 204</b>	<b>\$ 70</b>	<b>\$ 161</b>
Desktop Software	\$ 25	\$ 25	\$ 6	\$ 1	\$ 25
Server Software	\$ 20	\$ 17	\$ 12	\$ 12	\$ 7
Miscellaneous Software (2)	\$ 25	\$ 40	\$ 20	\$ 30	\$ 20
<b>Subtotal Computer Software</b>	<b>\$ 70</b>	<b>\$ 82</b>	<b>\$ 38</b>	<b>\$ 43</b>	<b>\$ 52</b>
<b>Total Capital Budget</b>	<b>\$ 264</b>	<b>\$ 354</b>	<b>\$ 301</b>	<b>\$ 172</b>	<b>\$ 284</b>
Funding Source *	\$ 264	\$ 354	\$ 301	\$ 172	\$ 284
Additional Funding Requirements	\$ -	\$ -	\$ -	\$ -	\$ -

\* Operating budget

## CRRA / SWAB - BRIDGEPORT PROJECT

### Capital Improvement Budget (\$000's)

Capital Budget	FY08 Adopted	FY09 Adopted
Shelton Landfill	\$ 138	\$ 80
Waterbury Landfill	\$ 210	\$ 755
Recycling	\$ 140	\$ -
Transfer Stations	\$ 359	\$ 507
<b>Total Capital Budget</b>	<b>\$ 847</b>	<b>\$ 1,342</b>
Funding Source (1)	\$ 499	\$ 507
Reserves (2)	\$ 348	\$ 835

(1) Expenditures are to be funded from operating budgets.

(2) Expenses to be paid from the Shelton Landfill Future Use Reserve or Waterbury Landfill Closure Reserve.

# CRRA / SWEROC - BRIDGEPORT PROJECT

## Capital Improvement Budget (\$000's)

Capital Budget	FY08 Adopted			FY09 Adopted		
	Eng	Const	Total	Eng	Const	Total
HVAC Improvements	\$ 10	\$ -	\$ 10	\$ -	\$ -	\$ -
Walkway/HVAC Ductwork	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 10
2nd Floor Windows	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 10
Consulting to support NEW IPC facility	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ 20
<b>Total Capital Budget</b>	<b>\$ 25</b>	<b>\$ 115</b>	<b>\$ 140</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 40</b>

## CRRA - MID-CONNECTICUT PROJECT

### Capital Improvement Budget (\$000's)

	FY08	FY09	FY10	FY11	FY12
ROLLING STOCK	Adopted	Adopted	Projected	Projected	Projected
Reserve Balance as of June 30, 2007	\$ 3,621				
Loader Purchases	\$ 1,570	\$ 465	\$ 480	\$ 1,680	\$ 850
Other Rolling Stock	\$ -	\$ 360	\$ 36	\$ -	\$ 48
Subtotal Capital Improvement	\$ 1,570	\$ 825	\$ 516	\$ 1,680	\$ 898
Contributions to Reserve	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
<b>Estimated Reserve Balance</b>	<b>\$ 2,551</b>	<b>\$ 2,226</b>	<b>\$ 2,210</b>	<b>\$ 1,030</b>	<b>\$ 632</b>

*FY09 assumes the rebuild of 2 loaders and upgrade of a dozer*

	FY08	FY09	FY10	FY11	FY12
FACILITY MODIFICATIONS	Adopted	Adopted	Projected	Projected	Projected
Reserve Balance as of June 30, 2007	\$ 7,522				
Waste Processing Facility (WPF)	\$ 2,240	\$ 4,962	\$ 1,017	\$ 525	\$ 150
Power Block Facility (PBF)	\$ 100	\$ 3,085	\$ 40	\$ 40	\$ -
Recycling Facility	\$ 80	\$ 3,620	\$ 10	\$ 10	\$ -
Transfer Stations	\$ 100	\$ 234	\$ 63	\$ 58	\$ 13
Subtotal Capital Improvement	\$ 2,520	\$ 11,901	\$ 1,130	\$ 633	\$ 163
Contributions to Reserve	\$ 1,000	\$ 6,000	\$ 1,500	\$ 1,500	\$ 1,500
<b>Estimated Reserve Balance</b>	<b>\$ 6,002</b>	<b>\$ 101</b>	<b>\$ 471</b>	<b>\$ 1,338</b>	<b>\$ 2,675</b>

- *WPF projects include the replacement/rebuild of conveyors, building repairs/upgrades, trommelwork, bulky waste shredder.*
- *PBF projects include upgrading the control room and the replacement of the ash loadout building.*
- *Recycling facility projects includes installation of single stream recycling facility and roof repairs.*
- *Transfer station projects include paving, pushwall repairs and installation of roof ladders.*

	FY08	FY09	FY10	FY11	FY12
JETS / EGF / SOUTH MEADOWS	Adopted	Adopted	Projected	Projected	Projected
Reserve Balance as of June 30, 2007	\$ 12,207				
Jets	\$ 1,960	\$ 2,060	\$ 500	\$ 500	\$ -
Energy Generating Facility (EGF)	\$ 2,760	\$ 2,260	\$ 50	\$ 50	\$ -
South Meadows	\$ 165	\$ 84	\$ -	\$ -	\$ -
Subtotal Capital Improvement	\$ 4,885	\$ 4,404	\$ 550	\$ 550	\$ -
Contributions to Reserve/Withdrawals	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Estimated Reserve Balance</b>	<b>\$ 7,322</b>	<b>\$ 2,918</b>	<b>\$ 2,368</b>	<b>\$ 1,818</b>	<b>\$ 1,818</b>

- *Jets projects include rebuild of engine and turbine and replacement of fuel controller, vibration detection and PLC systems, and protective relay.*
- *EGF projects include installation of cooling system, cooling system piping, upgrade of boiler analyzers and lube oil system, and major repair of turbines.*
- *Funding for Jets and EGF capital improvements assumed to be from the EGF/Jets restricted reserve contingent upon Court authorization.*
- *Funding for South Meadows to come from South Meadows reserve.*

**CRRA / SCRRRA - SOUTHEAST PROJECT**

**Capital Improvement Budget (\$000's)**

<b>Capital Budget</b>	<b>FY08 Adopted</b>	<b>FY09 Adopted</b>	<b>FY10 Projected</b>	<b>FY11 Projected</b>	<b>FY12 Projected</b>
Resource Recovery Facility	\$ -	\$ -	\$ -	\$ -	\$ -
Regional Recycling Facility	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -
Funding Source	\$ -	\$ -	\$ -	\$ -	\$ -
Additional Funding Requirements	\$ -	\$ -	\$ -	\$ -	\$ -

<b>Capital Expense Description</b>	<b>FY08 Adopted</b>	<b>FY09 Adopted</b>	<b>FY10 Projected</b>	<b>FY11 Projected</b>	<b>Projected FY12</b>
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**Resource Recovery Facility**

No Plans at this time	\$ -	\$ -	\$ -	\$ -	\$ -
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**Regional Recycling Facility**

No Plans at this time	\$ -	\$ -	\$ -	\$ -	\$ -
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**CRRA - WALLINGFORD PROJECT**

**Capital Improvement Budget (\$000's)**

Capital Budget Details	FY08 Adopted				FY09 Adopted					FY10 Projected				
	Eng	Const	Misc	Total	Eng	Const	Equip	Misc	Total	Eng	Const	Equip	Misc	Total
<b>Resource Recovery Facility</b>														
General Plant Improvements	25	100		125	25	100			125	25	100			125
<b>Subtotal Resource Recovery Facility</b>	<b>25</b>	<b>100</b>	<b>0</b>	<b>125</b>	<b>25</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>25</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>125</b>
<b>Landfill</b>														
Road Improvements; Landsurface Repair - 52901		40		40										
Miscellaneous	47			47		20			20		20			20
Barberino Building Demolition Fencing		120		120		120			120		120			120
<b>Subtotal Landfill</b>	<b>47</b>	<b>160</b>	<b>0</b>	<b>207</b>	<b>0</b>	<b>140</b>	<b>0</b>	<b>0</b>	<b>140</b>	<b>0</b>	<b>140</b>	<b>0</b>	<b>0</b>	<b>140</b>
<b>Post Contract Projects</b>														
Wallingford TS Final Design & Bidding			100	100										
Future Options Development								278	278					
Other projects			250	250									75	75
<b>Subtotal Post Contract Projects</b>	<b>0</b>	<b>0</b>	<b>350</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>278</b>	<b>278</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>75</b>
<b>Total Capital Budget</b>	<b>72</b>	<b>260</b>	<b>350</b>	<b>682</b>	<b>25</b>	<b>240</b>	<b>0</b>	<b>278</b>	<b>543</b>	<b>25</b>	<b>240</b>	<b>0</b>	<b>75</b>	<b>340</b>