

**CONNECTICUT RESOURCES RECOVERY AUTHORITY**

**FOUR HUNDRED AND THIRTY-FOURTH MEETING**

**FEBRUARY 21, 2008**

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, February 21, 2008, at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors:     Mark Cooper  
                  James Francis  
                  Michael Jarjura (Present from 11:06.a.m. until 12:43 p.m.)  
                  Edna Karanian  
                  Mark Lauretti  
                  Theodore Martland (Present by telephone until 12:14 p.m.)  
                  James Miron  
                  Raymond O'Brien  
                  Linda Savitsky  
                  Tim Griswold, Mid-CT Project Ad-Hoc (Present until 12:12 p.m.)  
                  Warren Howe, Jr., Wallingford Project Ad-Hoc

Present from the CRRA staff:

Tom Kirk, President  
Jim Bolduc, Chief Financial Officer  
Michael Bzdyra, Government Relations Liaison  
Robert Constable, Controller  
Peter Egan, Director of Environmental Affairs & Development  
Thomas Gaffey, Recycling Director  
Laurie Hunt, Director of Legal Services  
Paul Nonnenmacher, Director of Public Affairs  
Mike Tracey, Director of Operations  
Lisa Bremmer, Executive Assistant  
Moira Kenney, Secretary to the Board/Paralegal

Also present were: Bob Gross of Wallingford, CT, John Pizzimenti of USA Hauling & Recycling, Cheryl Thibeault of Covanta, Jerry Tyminski of SCRRA, Michael Paine, of Paine Inc.

Chairman Pace called the meeting to order at 9:38 a.m. and said that a quorum was present.

**PLEDGE OF ALLEGIANCE**

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

## **PUBLIC PORTION**

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

Mr. Gross of Wallingford, CT, asked if the final owner of the Wallingford plant has the right to sell the plant to another entity. Mr. Kirk replied that whoever owns the plant can sell it, as they have no legal obligation to run the plant themselves.

Mr. Gross asked if the plant's owner meets CT DEP regulations if they can operate the plant for as long as they are interested in doing so. Mr. Kirk replied that is correct, if the owner is in compliance with CT DEP regulations.

Mr. Gross asked what the life expectancy of the Wallingford plant is without additions or updates. Mr. Kirk replied the design life of the plant is 40 years. Mr. Gross asked if there have been enhancements to the plant which may extend the life of the plant. Mr. Kirk replied the answer is no. He said continuous investment replacement modification maintenance could extend the plant's life expectancy past the forty year time period.

Mr. Gross asked what the original initial cost of building the Wallingford plant was. Mr. Kirk replied that he would provide the figure to Mr. Gross.

Mr. Paine said that he represents the hauling company Paine Incorporated. Mr. Paine said that he also provides hauling service to a number of municipalities. He expressed concern regarding the tip fee for the Mid-Connecticut Project. He said he has received calls as to why some of the towns pay \$60.00 a ton and other towns' rates are \$69.00 a ton. He said as a private hauler he is paying \$69.00 a ton.

Mr. Michael Paine asked the Board to wait to set the tip fee until after a meeting is held with haulers who are also CRRA's customers. He praised the rebate of \$10.00 a ton being provided to the towns for incoming recycling tons. Mr. Paine asked how this new rate will impact the current contract his company has with CRRA, a contract which is capped at 3%. Mr. Paine said he has heard that the towns do not feel as if they are being kept informed.

Chairman Pace said regarding the towns' complaints on lack of information that all of the CRRA Board meetings are public and that they are welcome to attend. He said the CRRA Web site is continually updated with current data as public information and minutes from all CRRA Board and committee meetings. Chairman Pace said that the CRRA Annual Meeting is on February 27, 2008, where all towns are welcome to attend.

Director Lauretti said that historically the informational town meetings are very poorly attended. He said considering the Mid-Connecticut towns have sued CRRA he would think that at least they would be paying closer attention to the finances of CRRA, a fact which he finds disappointing as a chief elected official.

Chairman Pace said the Board has an obligation to calculate the tip fees for the towns. Mr. Kirk said that obligation must be met 120 days before the start of the next fiscal year. Mr. Kirk said it has

been difficult for CRRA to communicate to the haulers and the customers. He said his experience has indicated customers would prefer not to receive information as long as things are moving along positively. Mr. Kirk said three public meetings were recently held to which all 70 of the Mid-Connecticut project member towns were invited. He said the first meeting had one attendee, the second had two, and the third meeting had four attendees. He said management has been very disappointed with the interest level the towns have been showing. Mr. Kirk said letters are sent on a continuous basis, the costs are presented, and the lack of feedback from the towns is generally understood to be a comfort level they have reached with CRRA's actions. He said he was open to any suggestions to make CRRA's actions even more transparent and public.

Director Lauretti said that many of Mr. Paine's questions are appropriate. He said that this past year CRRA has been frustrated with attempts to communicate by a strict gag order. He said the chief elected officials and the media did not express concern when CRRA was twice stopped from keeping open lines of communication. Director Lauretti said that the towns have just received a substantial settlement which can more than offset any increases in the tip fee. Director Lauretti said the towns are welcome to attend the Board meetings and witness the math used to calculate a tip fee first hand.

Mr. Paine said that he could not find the attachments posted online to accompany the Board package. He said in many cases the rebates went to the town even though in many cases his company pays the bill directly. He said he pays the bill for the residents or business and that one town who received a half a million dollars didn't pay a dollar to CRRA.

Mr. Kirk said with regards to Mr. Paine's contracts that there are options available to the haulers to opt out of the contract if the tip fee goes above \$72.00 this year, or \$75.00 next year. He said he would be happy to discuss those options with Mr. Paine.

Director O'Brien said the variation in tip fees paid by the towns was in direct response to an order from the judge as to who would pay what. He said it was not CRRA's decision to make and that they merely complied with the order.

Chairman Pace said that it has come to his attention recently that a chief elected official was unaware that the Hartford landfill was closing. Chairman Pace expressed frustration that a public official could be unaware of an issue that has been the subject of 3 years of discussion and countless communications with the member towns.

### **APPROVAL OF THE MINUTES OF THE JANUARY 24, 2008 REGULAR BOARD MEETING**

Chairman Pace requested a motion to approve the minutes of the January 24, 2008, Regular Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Savitsky. The minutes were approved as presented by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
Michael Pace, Chairman	<b>X</b>		
Mark Cooper	<b>X</b>		
James Francis	<b>X</b>		
Edna Karanian	<b>X</b>		
Mark Lauretti	<b>X</b>		
Theodore Martland	<b>X</b>		
Raymond O'Brien	<b>X</b>		
Linda Savitsky	<b>X</b>		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.	<b>X</b>		
Tim Griswold, Mid-Connecticut	<b>X</b>		

**MOTION FOR DISCUSSION**

Chairman Pace requested a motion regarding the above-captioned matter. A motion to discuss the tip fee and adoption of the Mid-Connecticut Project Annual Operating Budget as presented was made by Director Francis.

Director O'Brien seconded the motion for discussion.

Director Francis said the Finance Committee had discussed adopting the Mid-Connecticut Project budget at length during their February 14, 2008, meeting. He said the committee asked management to reduce the originally proposed \$83.00 tip fee. Director Francis said the tip fee proposal before the Board for \$76.00 was a reflection of that change. He said the committee itself did not make a recommendation but asked that the resolution (along with the committee's recommended changes and suggestions) be brought to the full Board for discussion. Director Francis said a majority of the committee's requested changes are reflected in the current budget proposal.

Mr. Bolduc said that management had originally calculated an \$83.00 tip fee to the Finance Committee. Mr. Bolduc said the tip fee is a result of the calculation of the net cost of operation, and not an assumption. He said the tip fee is derived by taking the cost of service items that are inputted into the budget which are reflected on pages 9 and 10. Mr. Bolduc said once those assumptions are calculated they extrapolated out of the numbers which are reflected in the subsequent pages. Mr. Bolduc said management then calculates the electricity revenues and any other revenues to reach the net amount of dollars which need to be collected to meet the total cost of service. Mr. Bolduc said the original number (\$83.00 a ton) reflected two assumptions which were discussed intently at the Finance Committee meeting. He said while no vote was taken, the recommendation was to reduce to specific line item assumptions. Mr. Bolduc said the first item reduced was the \$3 million partial allotment of the \$12 million in MDC's budget. Mr. Bolduc said the committee felt that including the \$3 million was not appropriate. He said management will meet with MDC to discuss the budget in a few weeks.

Mr. Bolduc said the second item the committee had reduced concerned closure costs for the Hartford landfill. Management had put in the remaining unfunded \$12 million costs required. He said the Finance Committee felt the FY'09 and FY'10 funds need to be in the bank for contracts. Mr. Bolduc explained the committee decided the \$3 million in the budget for FY'11 did not need to be included in the current budget. Mr. Bolduc noted that Governor Rell has just yesterday agreed to move ahead on realizing \$3 million from the Bonding Commission.

Mr. Bolduc said the cost of closing the Hartford landfill will be roughly \$27 million. He said CRRA's plan is to close the landfill quickly. Mr. Bolduc said the post-closure costs also contain an additional \$16-\$17 million for monitoring and other DEP-related activities. Mr. Bolduc said those dollars are starting to be recovered in this budget by roughly \$2.8 million. Mr. Bolduc said management's goal is to use other dollars in order to mitigate the need to collect the funds from the tip fee and to avoid a high tip fee in the final year. He said obviously the towns who have utilized the Hartford landfill will need to contribute to the efforts of funding monitoring of the landfill.

Director Francis said the largest single increase in the budget is the price of the ash disposal, \$7,656 million which is new to the budget. Mr. Bolduc said that page 14 of the budget address this increase. Mr. Bolduc said the budgets are calculated on a net cost of operations and the best possible assumptions available at the time the budgets are compiled. He said under the waste transport section under ash disposal there is a new item totaling \$7.656 million. Mr. Bolduc said in addition to the ash disposal costs there is a big increase in non-processible disposal waste from \$1.9 million to \$5.6 million.

Mr. Bolduc said those two items add up to \$10-11 million which has about a \$9 a ton impact on the MSW ton. He said that the disposal costs and transportation costs to the Hartford landfill are presently small. Mr. Bolduc explained that CRRA does not possess an ash landfill in the state, which is critical in the wake of the extraordinary costs required to move the ash out of state. Mr. Bolduc said the budget only reflects six months of the costs. Mr. Bolduc said CRRA is working on mitigating the costs but the current alternative is the only present option.

Director Francis said it is important to point out the impact the closing of the Hartford landfill has on the budget. He said after December 31, 2008, the landfill will no longer be accepting the bulky waste and the towns will need to start locating alternatives.

Director O'Brien requested a few editorial changes. He said he was concerned with keeping CRRA competitive with regards to the haulers. Director O'Brien said he had asked that a table he had composed which explored options for the tip fee be distributed. Mr. Kirk said Director O'Brien's proposal for the Mid-Connecticut project is very close to the model utilized for the Bridgeport project. He said the model uses a minimum commitment fee which varies from year to year and allows a competitive tip fee to be set to attract non-contract waste. Director Francis said Director O'Brien's proposal was worth exploring. He expressed concern in attempting to implement such a plan in the present year and said perhaps consideration for the next fiscal year would be a better solution. The Board discussed the option of implementing Director O'Brien's proposal at length.

Chairman Pace said that Director O'Brien's proposal, although a good option, is one that would need to be explored at length prior to implementation. He said the current tip fee is one the Board is looking to mitigate. Chairman Pace said the net cost of operation is the driver behind the current tip fee

proposal. Director Francis suggested Director O'Brien's proposal be deferred for review by the Finance Committee and legal review.

Director Francis asked management if there were any Enron-related costs in this proposed budget. Mr. Bolduc said in terms of the tip fee in the proposed budget there are no remaining Enron-related expenditures. He said the only remaining Enron-related cost is a reserve on the balance sheet permitted by Judge Everleigh's order. Mr. Bolduc said the reserve's purpose was to cover exposure to for legal-related costs such as expert witnesses, court costs and documenting for the global cases. He said there are approximately 10 global cases pending against large banking institutions.

Director O'Brien said the budget and the associated tip fee are based on the net cost of operations that will take place in fiscal year 2009. Chairman Pace said the dollars that were returned by the court could be used by the project member towns to mitigate their cost for the tip fees.

Director Francis said that it was important to discuss CRRA's recycling efforts and the funds included in the budget for single-stream recycling. Mr. Bolduc said the budget included an estimate of \$3-3.5 million for modifications to convert to single stream at the Mid-Connecticut Project recycling facility located in Hartford. Mr. Bolduc said the \$1.8 million recycling reserve would offset the funds for the single-stream conversion. He said a full presentation would be given to the Board before the reserve was used.

Mr. Bolduc said the presentation will address three perspectives The first being; from CRRA's perspective at the facility in terms of the disposal of the recycling, secondly from the perspective of the towns and haulers of how the funds are currently collected, and lastly an analysis and view of what the taxpayer and consumer will have to do. Mr. Bolduc said one of the big drivers of the estimated return from single-stream recycling is an increase in collecting recycling and offsetting MSW coming in at \$70-90 a ton.

Mr. Gaffey further elaborated on the benefits of single stream recycling for the Board. He said the haulers have expressed enthusiasm for the program and that he expected the same interest from the consumers.

Director Francis said there are significant funds in the capital budget for the facility modification at the waste processing facility and the power block. Mr. Constable said historically the plant has \$4-5 million budgeted for projects at the plant. He said in FY'09 CRRA is projecting \$11 million for projects. Mr. Constable explained there are three large expenses not typically included. He said the budget includes a \$1.2 million upgrade of the control room as well as the \$1.8 million modification of the ash loadout building. Mr. Constable said because the ash will be moving out of state the existing building will not be able to accommodate the larger trucks used for moving the material.

Mr. Constable said that in prior years the facility modification reserve and the recycling reserve are funded with about \$1-\$2 million a year. He said that by FY'07 the reserves will total around \$7 million. Mr. Constable said that CRRA is currently on pace to spend \$2.5 million on capital projects leaving \$4.5 million for the following year. Mr. Constable said that because CRRA had planned to spend \$10.5 million the following year included in the budget is a contribution of \$6 million. Mr.

Constable cautioned that after FY'09 approximately \$200,000-300,000 will remain in the reserves in FY'10 and will need to be replenished.

Director O'Brien said that the Grillo report included in the supplemental Board package contained graphs with clear indications of tons processed per run hour and available hour which are a result of improvements.

Mr. Tracey said management's recognition that there should be a better operating performance at the WPF resulted in Len Grillo compiling an overall study on necessary improvements. Mr. Tracey explained the approximately 20-month implementation of the plan resulted in the improvement of tons processed per available hour. Mr. Tracey said the improvements to the plant allowed achievement of greater efficiencies, which in turn allowed for greater maintenance efforts. Mr. Tracey said the replacement of several large motors, the trommel work, and projects completed by MDC have all helped to improve the overall productivity.

Director Francis asked Mr. Tracey to comment on the life of the plant. Mr. Tracey said the Grillo report said the plant had a life expectancy until 2028. He said there are other efforts internally to verify the predicted life expectancy. Chairman Pace said that these improvements were never calculated in the net cost of operations. He stressed it was important for the Board to consider the cost of the importance of the strategic business efforts to the budget.

Mr. Kirk said he wanted the Board to understand that there are risks associated with a tip fee at \$76.00. He said the most prominent risk of setting the \$76.00 tip fee is that the many private haulers can exit their contracts with CRRA. He said they are presently in agreement with CRRA in a three-year contract with an option to exit their agreement if the tip fee rises above \$72.00 this year or \$75.00 next year.

Director Martland asked Mr. Kirk if he felt this was a legitimate concern. Mr. Kirk said that every dollar set above a \$72.00 tip fee increases the odds of CRRA's haulers finding an attractive replacement alternative. Mr. Kirk said the Board should understand there is a risk that many tons will leave resulting in CRRA not obtaining the revenue they expect. Mr. Kirk said the loss in revenue may cause future budget problems for CRRA.

Director Savitsky asked how the economic impact of a reduction in tons would affect the budget. Mr. Kirk said CRRA's results of a study of such factors indicated deliveries are down across the state of Connecticut. Mr. Kirk said he felt reductions in garbage deliveries are a good indication of a downturn in economic activity. Mr. Kirk said deliveries assume a certain amount of compression. Mr. Kirk said CRRA is expecting a continuing leveling of tons.

Director Miron said Director O'Brien's proposal, although a good concept, ran the risk of not providing the municipalities enough advance notice to review the pricing model. Director Miron asked if there are specific investment vehicles where CRRA can place their investment income. Mr. Bolduc said CRRA's investment policy is very restrictive in terms of the types of investment vehicles they are permitted to consider. Mr. Bolduc said they are 100% guaranteed such as the State Treasurer's Investment Account (STIF account) which is comprised of T-bills, government bonds, and other low-

risk instruments. Mr. Bolduc said the STIF account has been averaging about 40-50 basis points higher than straight T-bills.

Chairman Pace said Director O’Brien’s model bore looking into for a future fiscal year as opposed to a decision at the current Board meeting.

Director O’Brien asked that the Chairman accelerate the review of his proposed model for the tip fee and to follow the review with a telephonic meeting to change the tip fee structure. Director Martland asked if there was time to consider modifying the tip fee. Chairman Pace said the Board is obligated by a 120-day rule to set a tip fee for the net cost of operation. He asked if the tip fee can be revisited at another time.

Director Francis said he was in support of adopting a resolution with the consideration that the Finance Committee would hold a special meeting to report on a further investigation of alternative tip fee proposals especially given the new information regarding the Bond Commission. Chairman Pace said that the Finance Committee would explore this possibility.

Director Savitsky said she is inclined to look at Director O’Brien’s proposal for a long-term solution and to deal with lowering the tip fee by reducing line items in the budget. She said furthermore she has concerns about telling the towns how to use their settlement when the exact amounts are undetermined at this point.

**RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008 MID-CONNECTICUT PROJECT ANNUAL OPERATING BUDGET**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

**RESOLVED:** That the proposed fiscal year 2009 Mid-Connecticut Project operating budget be adopted substantially in the form presented and discussed at this meeting;

**FURTHER RESOLVED:** That the following tip fees be adopted for fiscal year 2009 operating budget; and

<b>WASTE STREAM</b>	<b>PER TON TIP FEES</b>
Municipal Solid Waste (MSW)	\$76.00
Metals (1)	\$75.00
Bulky Waste – Municipal (1)	\$40.00 - \$85.00
Bulky Waste – Commercial (1)	\$40.00 - \$85.00
White Goods (Metals) (1)	\$74.00
DEP Certified Materials	\$95.00
Non-Processible Waste Fee (1)	\$40.00 - \$85.00
Non-Municipal Mattress Surcharge ( <i>Per Unit Fee</i> )(1)	\$15.00
Recycling Tip Fee	\$00.00

(1) Pricing for the period July 01, 2008, through December 31, 2008



**FURTHER RESOLVED:** That the President is hereby authorized to approve the use of funds from the following Mid-Connecticut Project Reserves, as appropriate, to pay for costs and fees incurred during fiscal year 2009 in accordance with the capital budget adopted pursuant hereto, substantially as presented and discussed at this meeting, provided that all purchases of goods and services shall comply with the requirements of the Authority’s Procurement Policy:

- Landfill Development Reserve
- Hartford Landfill Closure Reserve
- Rolling Stock Reserve
- South Meadows Site Remediation Reserve
- Facility Modification Reserve
- Recycling Reserve

Director O’Brien seconded the motion for discussion.

The motion previously made and seconded was approved unanimously by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.			
Tim Griswold, Mid-Connecticut	X		

**RESOLUTION REGARDING THE DISPOSITION OF SETTLEMENT FUNDS**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

**WHEREAS**, the Connecticut Resources Recovery Authority (the “Authority”) has continued to pursue Enron related litigation against multiple parties; and

**WHEREAS**, the Authority has been successful in Enron related litigation and received tens of millions of dollars in settlement funds which has been used to mitigate tip fee increase for the Mid-Connecticut Project; and

**WHEREAS**, the Authority has recently received additional settlement funds from Enron-related litigation in the amount of \$995,000; and

**WHEREAS**, the Authority reached an agreement with the City of Hartford allowing the Authority to utilize additional capacity at the Hartford Landfill through December 31, 2008; and

**WHEREAS**, the agreement with the City of Hartford assigns the closure and post-closure obligations to the Mid-Connecticut Project; and

**WHEREAS**, the accounts for the closure and post-closure obligations are currently below the required funding amount; and

**WHEREAS**, the Authority will continue to pursue the allocation of funds from the State Bond Commission to cover the costs associated with the closure of the Hartford Landfill; and

**WHEREAS**, the Authority desires to set aside these additional settlement funds into the Hartford Landfill Post-Closure account to ensure sufficient funds are available to meet the required obligations;

**NOW, THEREFORE**, it is

**RESOLVED:** That the settlement funds (net of legal costs) received from recent Enron-related litigation in the amount of approximately \$940,000 be deposited into the Hartford Landfill Post-Closure account.

Director Savitsky seconded the motion.

Mr. Bolduc said he was presenting this global settlement to the Board in order for the funds to be directed to a particular location. He said Ms. Hunt had indicated it is unclear when the settlements reached as a result of negotiations with other financial institutions will come in. Mr. Bolduc said the current settlement received by CRRA was in the amount of \$995,000. He explained management advised that the \$940,000 (after a return of a portion of the dollars to the lawyers) will be deposited in the Hartford landfill post-closure account. Mr. Bolduc said the contribution will be used to mitigate a high tip fee which may result from the amount needed for post-closure costs for the Hartford landfill.

Director O'Brien said that he was in support of the motion as any funds used to mitigate the post-closure costs of the Hartford landfill are positive. Director Laretti said critics may argue that the funds could be used to mitigate the tip fee for the Mid-Connecticut Project.

The motion previously made and seconded was approved unanimously by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.	X		
Tim Griswold, Mid-Connecticut	X		

**RESOLUTION REGARDING EDUCATION AND CERTAIN ADMINISTRATIVE SERVICES TO THE SOUTHWEST CONNECTICUT REGIONAL OPERATING COMMITTEE**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to enter into an agreement with the Southwest Connecticut Regional Operating Committee to provide recycling education services, museum operating services and certain administrative services to the Southwest Connecticut Regional Operating Committee in accordance with the terms and conditions as presented and discussed at this meeting.

Director Francis seconded the motion.

Mr. Gaffey said CRRA has been under contract to provide these services to SWEROC at a rate far less than the budget prior to CRRA's contract with them. Mr. Nonnenmacher explained this resolution brings the contract to a coterminous point with the SWEROC project itself. Director O'Brien said the Policies and Procurement Committee had recommended the resolution.

The motion previously made and seconded was approved unanimously by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>

Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.	X		
Tim Griswold, Mid-Connecticut	X		

**RESOLUTION REGARDING THE REFURBISHMENT OF SECONDARY SHREDDERS CV-131 & 231 AT THE MID-CONNECTICUT WASTE PROCESSING FACILITY**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to execute an agreement with Welding Works, Inc. to refurbish Secondary Shredders CV-131 & 231 at the Mid-Connecticut Waste Processing Facility, substantially as presented and discussed at this meeting.

Director Francis seconded the motion.

Director O'Brien said that the Policies & Procurement Committee had recommended the resolution. Director Martland thanked management for providing a set of photographs detailing the construction being undertaken as a result of the recommendations in the Grillo report. He said the photographs enable him to better understand the construction.

The motion previously made and seconded was approved unanimously by roll call.

Directors	Aye	Nay	Abstain

Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.	X		
Tim Griswold, Mid-Connecticut	X		

**RESOLUTION REGARDING ENGINEERING SERVICES REQUIRED FOR THE MODIFICATIONS TO THE EXISTING ASH LOADOUT BUILDING AND ASSOCIATED SITE IMPROVEMENTS AT THE SOUTH MEADOWS SITE, HARTFORD, CONNECTICUT.**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

**RESOLVED:** That the President of CRRA be authorized to execute a Request for Services with URS Corporation AES to perform engineering services associated with the modifications to the existing ash loadout building and associated site improvements at the South Meadows Site, substantially as presented and discussed at this meeting.

**FURTHER RESOLVED:** That the funds for this activity will be taken from the Mid-Connecticut Facility Modification Reserve.

Director O'Brien seconded the motion

Director O'Brien said that the Policies & Procurement Committee had recommend the resolution.

Mr. Tracey said the technical development of the project will take two to three months to complete. Mr. Tracey said after the engineering plans and specifications are done the construction aspect of the project will go out to bid sometime in May 2008. He said after the bids are received the Board will review the proposed construction contract and a construction program should be started between June and July of this year and be completed by December. Director O'Brien stressed it was important for CRRA to have the construction necessary for the ash in a timely manner.

The motion previously made and seconded was approved unanimously by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.	X		
Tim Griswold, Mid-Connecticut	X		

**RESOLUTION REGARDING THE REPAIR OF THE MSW FLOOR AT THE WASTE PROCESSING FACILITY**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to execute an agreement with Merritt Contractors, Inc. to implement repairs to the MSW floor located at the Mid-Connecticut Waste Processing Facility, substantially as presented and discussed at this meeting.

Director Miron seconded the motion.

Director Martland said he was uncomfortable with the spread in the resolution. Mr. Tracey said the spread in the numbers is due to the fact that one company has done work in CRRA facilities before and therefore comfortable with the necessary work.

The motion previously made and seconded by Director Miron was approved unanimously by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>

Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.	X		
Tim Griswold, Mid-Connecticut	X		

**RESOLUTION REGARDING APPROVAL OF AN AGREEMENT FOR ELECTRONICS RECYCLING COLLECTION SERVICES**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** The President is authorized to enter into an agreement with ECO International, LLC, for electronics recycling collection services, substantially in the form as presented and discussed at this meeting.

Director Martland seconded the motion.

Director O'Brien noted that the Policies & Procurement Committee had recommended the agreement to the Board. He directed the Board's attention to the environmental compliance considerations.

Mr. Gaffey said CRRA had a one-year extension allowed under their previous contract. He said he had felt CRRA would be able to secure better pricing by going out to bid. Mr. Gaffey explained he was in fact able to secure a new contract just south of six cents a pound in comparison to the 14 cents a pound under the old contract. He said the program is the most popular program CRRA has with the municipalities. Mr. Gaffey noted management is currently conducting a comprehensive study on electronic recycling with a consultant.

Chairman Pace asked where electronics recycling drives are scheduled. Mr. Gaffey said collections are scheduled in Essex, Naugatuck, Fairfield, Bridgeport, Wilton and Greenwich. Mr. Gaffey said CRRA is exploring the option of conducting a drive in Shelton and one is typically conducted in Stratford as well. Mr. Gaffey said a collection will be conducted in a Hartford school or park in an effort to get citizens involved.

Chairman Pace asked if a town was interested in doing a drive if they could utilize CRRA's rate. Mr. Gaffey said a municipal place could use CRRA's vendor if the electronics are brought to a public works building and that CRRA could work with a town to pick up their electronics. He explained the permits provided by DEP to pick up the electronics are a one-day permit and that storing electronics recycling at drop-off locations is not permitted.

Director Howe asked for an explanation as to why the spread in prices was so large. Mr. Kirk said management also had questions regarding the spread. Mr. Gaffey said the companies conducting electronic recycling are making a large profit. He said the towns and municipalities may not have had a grasp on the pricing in the beginning which may be why the responses were varied.

Mr. Kirk said that there are many trade secrets which affect the companies' pricing. He said management is comfortable with the environmental handling of the electronic waste. Mr. Gaffey said the selected company had provided direct communications assuring management of their environmental responsibilities.

The motion previously made and seconded was approved unanimously by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.	X		
Tim Griswold, Mid-Connecticut	X		

**RESOLUTION REGARDING THE SECOND AMENDMENT TO THE AGREEMENT WITH CASELLA WASTE SYSTEMS, INC. AND FCR, INC. FOR DESIGN, UPGRADE, RETROFIT AND OPERATION/MAINTENANCE SERVICES FOR THE REGIONAL RECYCLING CENTER FOR THE MID-CONNECTICUT PROJECT**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien :



**WHEREAS:** The State Solid Waste Management Plan established a target of a 58% diversion rate from the disposal of municipal solid waste by 2024 and;

**WHEREAS:** Connecticut General Statutes charge CRRA with the responsibility of carrying out the provisions of said Plan and;

**WHEREAS:** Single Stream Recycling has proven to significantly raise participation and recycling rates in a number of other cities and towns in the United States and;

**WHEREAS:** the City of Hartford has been chosen by the National Recycling Coalition to participate in their Model Cities Single Stream Recycling Program with a 5000 household pilot project and;

**WHEREAS:** CRRA is committed to working cooperatively in assisting the City of Hartford improve its recycling rates, therefore;

**RESOLVED:** That the President is hereby authorized to execute a second amendment to the agreement with Casella Waste Systems, Inc. and FCR, Inc. for the design, upgrade, retrofit and operation/maintenance services for the Mid-Connecticut Regional Recycling Center to accept and transload single stream recyclables delivered from the City of Hartford Pilot Project for processing at another facility owned and operated by FCR, Inc. substantially as presented at this meeting.

Director Francis seconded the motion.

Director O'Brien said this resolution had been recommended by the Policies & Procurement Committee.

Mr. Gaffey said the resolution described a major pilot program which will be conducted with the city of Hartford. He said CRRA was requested to help the City of Hartford in boosting recycling rates. Mr. Gaffey said CRRA has been working with Hartford on several programs. He believes single stream will make the biggest impact in achieving the DEP goal of 58% diversion. Mr. Gaffey said other locales where single-stream recycling has been utilized with the RecycleBank program have achieved impressive increases in recycling.

Mr. Gaffey said that the RecycleBank program works by providing a 64-gallon wheeled tote to each household. He explained all the recycling items can go in the tote, which is affixed with a bar code. Mr. Gaffey explained that the data tracking recycling amounts is automatically recorded by the trucks. He explained households will receive coupons for their redeemable at local retailers such as Starbucks and grocery stores.

The Board discussed the opportunities afforded by single-stream recycling in addition to possible consequences.

Director Karanian asked Mr. Gaffey to discuss the educational components of the recycling effort. Mr. Gaffey said the educational component will be undertaken by management in conjunction with the city of Hartford. Mr. Gaffey said flyers will be distributed, meetings will be set up with the neighborhood associations, and CRRA will utilize a consultant with expertise in grass-roots efforts.

The motion previously made and seconded was approved unanimously by roll call.

<b>Directors</b>	<b>Aye</b>	<b>Nay</b>	<b>Abstain</b>
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
James Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
<b>Ad-Hocs</b>			
Warren H, Howe, Jr.			
Tim Griswold, Mid-Connecticut			

## **PRESIDENT'S REPORT**

Mr. Kirk said CRRA's negotiations with Wheelabrator regarding the Bridgeport project are continuing. Mr. Kirk said CRRA is preparing an RFP for providing the remaining towns an option to the Wheelabrator renewal.

Mr. Kirk said CRRA continues negotiations with Covanta regarding the Wallingford Project. He said Covanta is also preparing information and options to the towns independent of CRRA. Mr. Kirk said management is exploring the option of purchasing the Wallingford plant outright as a public facility. He said the business plan is under review by a consultant. He said the initial results are favorable. Mr. Kirk said an issue where trucks are accessing the plant by using back roads is believed to have been solved by enforcement.

Mr. Kirk said there had been rumors that the Mid-Connecticut plant would not be available and reliable for post-2012 operation. Mr. Kirk said he believes that question had been answered with a tour of the facility and that the plant is performing well on the production side.

Mr. Kirk said ash landfill development continues and that CRRA will soon be going public with the location.

Mr. Kirk said the New Hartford lawsuit appeal will not be heard until September. He explained this was disappointing to CRRA, but the complexity of the case has caused a delay. Mr. Kirk said this is problematic as the typical length of time taken before a ruling is granted may cause the Board to be forced to adopt a tip fee in the next fiscal year without a result.

Mr. Kirk said CRRA will ask for an expedited review in order to have an answer before the FY'10 tip fee is determined. Mr. Kirk said that many of the towns who have received a rebate from the court have in light of a possible appeal and tip fee changes chosen to reserve the money.

### **CHAIRMAN'S REPORT**

Chairman Pace said CRRA had in fact paid off the state loan and the Governor had released the three million for closure of the Hartford landfill.

### **ADJOURNMENT**

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director O'Brien and seconded by Director Francis was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:16 p.m.

Respectfully submitted,

Moira Kenney  
Secretary to the Board/Paralegal