# CRRA BOARD MEETING MAY 25, 2006



100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700 Fax (860)757-7745

### **MEMORANDUM**

TO:

**CRRA Board of Directors** 

FROM:

Kristen Greig, Secretary to the Board/Paralegal

DATE:

May 19, 2006

RE:

**Notice of Meeting** 

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, May 25, 2006 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

#### Connecticut Resources Recovery Authority Board of Directors Meeting

#### Agenda

May 25, 2006 9:30 AM

#### I. <u>Pledge of Allegiance</u>

#### II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

#### III. Minutes

1. <u>Board Action</u> will be sought for the approval of the April 27, 2006 Regular Board Meeting Minutes (Attachment 1).

#### IV. Finance

- 1. <u>Board Action</u> will be sought regarding the Fiscal Year 2006 Metropolitan District Commission Budget Transfers and Additional Appropriations (Attachment 2).
- 2. <u>Board Action</u> will be sought regarding the Adoption of the Fiscal Year 2007 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget (Attachment 3).
- 3. <u>Board Action</u> will be sought regarding the Application of Available Funds of the Authority to Defeasance of Outstanding Mid-Connecticut System Bonds and the Execution and Delivery of an Escrow Deposit Agreement with U.S. Bank National Association to provide for the Custody, Investment and Application of such Portion of the Proceeds to Effect Such Defeasance (Attachment 4).

#### V. <u>Project Issues</u>

#### A. Mid-Connecticut

- 1. <u>Board Action</u> will be sought regarding Expenditures for Odor Monitoring Services at the Mid-Connecticut Waste Processing Facility and Hartford Landfill (Attachment 5).
- 2. <u>Board Action</u> will be sought regarding Agreement between Connecticut Resources Recovery Authority and Niro Landscape Contractors (Attachment 6).
- 3. <u>Board Action</u> will be sought regarding Employment of HRP Associates, Inc. for Environmental Consulting Services in Support of the South Meadows Site Remediation (Attachment 7).

- 4. <u>Board Action</u> will be sought regarding Amendment No. 8 to the Agreement for Waste Transportation and Transfer Station and Rolling Stock Operation and Maintenance Services (Attachment 8).
- 5. <u>Board Action</u> will be sought regarding Spot Waste Delivery Letter Agreements between the BRRFOC and the CRRA (Attachment 9).
- 6. <u>Board Action</u> will be sought regarding the Purchase of a Mobile Crane for the Mid-Connecticut Waste Processing Facility (Attachment 10).
- 7. <u>Board Action</u> will be sought for Retention of a Host Community Liaison (Attachment 11).

#### B. Bridgeport

- 1. <u>Board Action</u> will be sought regarding Second Amendment to Supplemental Agreement between Connecticut Resources Recovery Authority and the Town of Wilton (Attachment 12).
- VI. <u>Executive Session</u> to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

#### VII. Legal

1. <u>Board Action</u> will be sought regarding Negotiation of a Settlement with CRRA's Former Law Firms (Attachment 13).

#### VIII. Chairman's, President's and Committee Reports

- A. Chairman's Report
- B. President's Report
- C. Organizational Synergy & Human Resources Committee
  - 1. The Organizational Synergy & Human Resources Committee will report on its May 10, 2006 meeting.

#### IX. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition, and personnel matters with appropriate staff.

# TAB 1

#### **CONNECTICUT RESOURCES RECOVERY AUTHORITY**

#### FOUR HUNDRED AND SECOND MEETING

**APRIL 27, 2006** 

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, April 27, 2006 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

#### Chairman Michael Pace

Directors:

Mark Cooper

James Francis

Michael Jarjura (Present beginning at 10:35 a.m.)

Edna Karanian

Mark Lauretti (Present beginning at 10:05 a.m.) Theodore Martland (Present until 12:20 p.m.) James Miron (Present beginning at 9:50 a.m.)

Raymond O'Brien Andrew Sullivan

Timothy Griswold - Ad-Hoc, Mid-Connecticut Project (Present until

11:45 a.m.)

#### Present from the CRRA staff:

Tom Kirk, President

Jim Bolduc, Chief Financial Officer

Peter Egan, Director of Environmental Affairs & Development

Floyd Gent, Director of Operations

Laurie Hunt, Director of Legal Services

Paul Nonnenmacher, Director of Public Affairs

Christopher Shepard, Environmental Engineer

Donna Tracy, Executive Assistant

Kristen Greig, Secretary to the Board/Paralegal

Special Guest: Stephen Cassano

Also present were: David Arruda of MDC, Susan Hemenway of BRRFOC, Frank Marci of USA Hauling & Recycling, John Pizzimenti of USA Hauling & Recycling, Lynn St. James of Covanta, Jerry Tyminski of SCRRRA.

Chairman Pace called the meeting to order at 9:45 a.m. and stated that a quorum was present.

#### PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

#### **PUBLIC PORTION**

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

Chairman Pace noted that there were no comments from the public and that the regular meeting would commence.

# PRESENTATION OF GOVERNOR RELL LETTER OF RECOGNITION TO STEPHEN T. CASSANO

Chairman Pace said that Mr. Cassano has been vital to the Board and the turnaround of CRRA. Chairman Pace said that he personally respects Mr. Cassano's wisdom and pragmatic nature and asked that the letter be read into the record. The letter states:

"Dear Mayor Cassano,

Change is an inevitable part of our lives, bringing both trepidation about the unknown, and the promise of growth and positive transformation. And, so, as you embrace this change in your life, I wanted to congratulate you on a successful career dedicated to serving the people of Connecticut.

Since your appointment as a director to the Board of the Connecticut Resource Recovery Authority, the dedication and commitment that you have shown towards the cities and towns in which the CRRA operates has been an inspiration to the other members of the Board and Management team. In addition to maintaining important government services, you have gone above and beyond in your contributions of time and effort, leading to many accomplishments of which you should be proud.

As Governor, I have the responsibility of safeguarding all of Connecticut's people and resources. With citizens like you at the helm of boards and commissions around the great State of Connecticut, I am confident that our State's future remains bright.

Good luck in this next chapter of your life. May you continue to find challenge and reward in the years ahead.

Sincerely, M. Jodi Rell Governor"

Mr. Cassano said that he truly appreciates this letter from the Governor and the opportunity to receive it at this meeting. Mr. Cassano stated that he does not know of any organization that faced more difficulties and challenges than CRRA's new Board of Directors

did and added that, in the upcoming years, CRRA will face the challenge of keeping the organization moving forward. Mr. Cassano said that CRRA would need to partner with the State of Connecticut and the Department of Environmental Protection in order to grow and progress. In addition, the Board will need to work together as one and work well with the CRRA staff. Mr. Cassano said he feels lucky to have been a part of this group of people who put forth such a personal effort for a very difficult and unpopular topic. Mr. Cassano thanked the Governor, the Board and management for being a part of the process.

#### INTRODUCTION OF NEW BOARD MEMBER

Chairman Pace introduced Mayor James Miron of Stratford to the Board. Director Miron explained that he is the first Mayor of Stratford and has been appointed to CRRA as a municipal official of a town with a population greater than 50,000. Director Miron said that he is looking forward to learning more about CRRA and helping to solve problems that the organization might face.

## APPROVAL OF THE MINUTES OF THE MARCH 30, 2006 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the March 30, 2006 Board Meeting. The motion was made by Director O'Brien and seconded by Director Cooper.

The minutes were approved unanimously.

Eligible Voters	Aye	Nay	Abstain
t			
Michael Pace, Chairman	Х		
Mark Cooper	Х		
James Francis	Х		
Edna Karanian	Х		
Theodore Martland	Х		
James Miron	Х		
Raymond O'Brien	Х		
Andrew Sullivan	Х		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

# RESOLUTION REGARDING DELIVERY OF COVER SOILS TO THE HARTFORD LANDFILL

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to enter into a contract with DP East, LLC for delivery of contaminated soil to be used as daily cover at the Hartford Landfill, and as approved by the Connecticut Department of Environmental Protection, substantially as discussed and presented at this meeting.

Director Sullivan seconded the motion.

Mr. Egan explained that the purpose of this resolution was to approve a contract for acceptance of contaminated soil to be used as a supplement to daily cover at the Hartford Landfill. Mr. Egan stated that there were very low levels of contamination and said that DEP allows this type of material to be used for this purpose at several landfills in Connecticut. Mr. Egan said that CRRA requested analytical information on the soil, which is from a development project, and the developer submitted a Special Waste Authorization Application to the DEP. In addition to an approval letter from the DEP, CRRA has both an internal review process and a third-party consultant review the information. Mr. Egan said that all three evaluations concluded that this material was suitable to be used as cover soil at the landfill.

Mr. Egan explained that there is a program in place regarding market-driven sales, which was reviewed by the Policies & Procurement Committee. This transaction qualifies as a market-driven sale and a price is negotiated based on the time of the year, the quantity of material and the nature of the contamination. Mr. Egan informed the Board that the price of this material was \$50.00 per ton and was before the Board for consideration because it is a market-driven sale with a value in excess of \$50,000.

Director Griswold asked what the nature of the contaminant was. Mr. Egan responded that the contaminant was a dry cleaning solvent called tetrachloroethylene. Director Griswold asked if that would evaporate over time. Mr. Egan explained that it is a volatile organic that would evaporate if exposed to the air, but because it is a heavy molecule it will stay in the soil if it is not exposed. Director Karanian stated that the detailed information contained under Tab G of the Supplemental Package was very helpful and thanked Mr. Egan for including that.

Director Sullivan noted that CRRA recently entered a similar contract and asked what the price of that soil was. Mr. Egan responded that the price of that soil was \$10 per ton and said that this soil commands a higher price because it is more difficult to find disposal outlets for soil contaminated with dry cleaning solvents because of its regulatory status. Mr. Kirk added that the favorable price could also be attributed to the management teams' good job of managing the market availability of space and recognizing the advantage of the landfill's geographic placement in the central Connecticut region.

Director Martland asked if CRRA sought out prices for uncontaminated soil. Mr. Kirk responded that CRRA is receiving \$50 per ton in revenue for this soil, but would have to pay to acquire uncontaminated soil. Chairman Pace stated that using DEP-approved contaminated soil as a revenue source has been used as an alternative to purchasing virgin soil. Mr. Egan stated that virgin soil was selling for approximately \$6 or \$7 per ton so, at this price, CRRA was receiving a benefit of about \$57.00 per ton.

Director Griswold asked if there was a limit to the amount of this type of soil CRRA could use. Mr. Egan responded that approximately 30,000 to 40,000 tons of soil are used each year and there were no constraints on how much of that is allowed to be contaminated soil.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Mark Cooper	Х		
James Francis	Х		
Edna Karanian	Х		
Mark Lauretti	Х		
Theodore Martland	Х		
James Miron	Х		
Raymond O'Brien	Х		
Andrew Sullivan	Х		
Timothy Griswold, Ad Hoc, Mid-Connecticut	Х		
Non Eligible Voters			
NONE			

# RESOLUTION REGARDING OPERATION AND MAINTENANCE OF THE HARTFORD LANDFILL GROUNDWATER FLOW CONTROL SYSTEM FOR FISCAL YEARS 2006 (PARTIAL), 2007, 2008, 2009, 2010 (OPTION YEAR), 2011 (OPTION YEAR)

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to enter into a contract with Leggette, Brashears & Graham, Inc. for operation and maintenance of the Hartford Landfill Groundwater Flow Control System for fiscal years 2006 (Partial), 2007, 2008, 2009, and two one-year options for fiscal years 2010 and 2011, substantially as discussed and presented at this meeting.

Director Cooper seconded the motion.

Mr. Egan explained that the groundwater discharge permit at the Hartford Landfill requires that CRRA control the leachate that is generated by rainfall on the landfill. Mr. Egan stated that a three-sided clay barrier with very low permeability was installed about ten years ago and the fourth side had a steel sheeting wall in place that runs under the flood control dike, which acts as a barrier. In satisfaction of the permit requirement that CRRA control the leachate generated by the landfill, CRRA has installed a "bathtub" that collects the leachate consisting of the bentonite clay slurry wall, the steel sheeting, and a horizontal layer of natural clay which

underlies the landfill. Four pumps remove the leachate as it is generated by rainfall and by groundwater moving under the landfill. The water is then extracted and discharged into the sewer system to be treated at a sewage treatment facility.

Mr. Egan stated that the Groundwater Flow Control System allows CRRA to measure groundwater levels inside the landfill and outside of the clay barrier. This allows CRRA to meet the permitting requirement that the level of the groundwater in the landfill be kept at a lower elevation than the surrounding groundwater outside of the landfill. As long as the elevation of the groundwater in the landfill is lower than the surrounding area, CRRA can prove that no leachate is going to migrate off-site. Mr. Egan said that the operation and maintenance of the Groundwater Flow Control System is necessary to maintain compliance with the inward hydraulic gradient requirement of the permit.

Mr. Egan explained that this contract was before the Board to employ a vendor to operate and maintain all of the components of Groundwater Flow Control System for a period of three years and two months, with two one-year options to extend the contract. Mr. Egan stated that the landfill will be closed in the fall of 2008 and closure activities will likely extend into early 2010. Since it is not clear whose responsibility it will be to maintain the system beyond that date, the contract was written to give CRRA some flexibility to extend in the event CRRA has to operate the system after closure of the landfill or to terminate the contract after the initial term if there is another operator.

Chairman Pace asked if this system is only under the ash portion of the landfill. Mr. Egan responded that this is under the entire landfill, and the 16-acre ash portion of the landfill has its own base liner that segregates the leachate collected from the ash area from the leachate collected from the rest of the landfill. The leachate from the ash is treated and discharged into the sewer system. Mr. Egan noted that the ash system is currently operated internally. Director Lauretti asked what the difference was between the leachate from the MSW and the leachate from the ash. Mr. Egan responded that the leachate from the ash has a higher pH because of the lime that is in the ash. The leachate from the ash is treated until the pH is within a prescribed range before it is discharged.

Chairman Pace noted that this vendor is new to CRRA. Mr. Egan agreed and added that this vendor offered a better price than the current vendor.

Director O'Brien asked for verification that CRRA is allowed to award a five-year contract, which this contract would be if the two options were exercised. Director O'Brien also requested that the contract be brought before the Board before the options were exercised because the Board would be in a better position to know what the disposition of the landfill will be. Attorney Hunt stated that she did look into the relevant statutes and policies to determine if CRRA is allowed to award a five-year contract and concluded that CRRA is allowed to enter into long-term contracts with approval of 2/3 of the Board of Directors. Director O'Brien stated that he would like that in writing and appended to the minutes of this meeting. (Written legal opinion is in progress.)

Director Karanian asked for more information on why the low bidder was not selected. Mr. Egan explained that one of the references provided by the bidder recommended against contracting with the company. Mr. Egan stated that the reference gave CRRA enough concern to determine that they were not the best contractor for this job. Mr. Egan also stated that the low-bidding firm only has one individual who works in Connecticut because their main office is in Rhode Island. Mr. Egan said that this is not a complex system, but it requires a very timely response in the event there is a problem. Mr. Egan stated that this led management to believe that the low-bidder would not be able to respond as effectively as the company that has offices in Shelton and Farmington. Because the Hartford Landfill must be managed with extra sensitivity regarding public perception, Mr. Egan said it is important to consider these factors when choosing a contractor for this project.

Mr. Kirk asked if the same questions were asked of all references that were checked. Mr. Shepard responded in the affirmative and added that he assembled a one-page questionnaire that was used to ask all references the same questions. Director Sullivan asked if the recommended contractor had good references. Mr. Shepard responded in the affirmative.

Chairman Pace asked how much the difference was between the low-bidder and the recommended contractor. Director Sullivan responded that the difference was approximately \$10,000 in the base period and \$2,750 for each one-year option. Chairman Pace stated that the dollar value is outweighed by the quality of services needed.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Mark Cooper	Х		
James Francis	Х		
Edna Karanian	Х		
Mark Lauretti	Х		
Theodore Martland	Х		
James Miron	Х		
Raymond O'Brien	Х		
Andrew Sullivan	Х		
Timothy Griswold, Ad Hoc, Mid-Connecticut	Х		
Non Eligible Voters			
NONE			

# RESOLUTION REGARDING THE STANDARD FORM MUNICIPAL SOLID WASTE DELIVERY AGREEMENT FOR THE BRIDGEPORT PROJECT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is authorized to execute agreements for the delivery of Acceptable Waste to CRRA's Bridgeport Project using the standard form hauler agreement substantially as presented and discussed at this meeting.

Director Sullivan seconded the motion.

Director Martland asked how many vendors would be under this agreement. Mr. Gent responded that this would be a one-year agreement with ten commercial haulers as of the present date. Mr. Gent said that number could change if a commercial hauler enters into a contract to bring waste to the Bridgeport Project. The contract is subject to the contractor providing CRRA with the necessary guarantee payments, acquiring a permit and following CRRA's permitting and disposal procedures.

Director Martland asked if this agreement is to the advantage of the small hauling companies. Mr. Kirk responded in the affirmative.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Mark Cooper	Х		
James Francis	Х		
Edna Karanian	Х		
Mark Lauretti	Х		
Theodore Martland	Х		
James Miron	Х		
Raymond O'Brien	Х		
Andrew Sullivan	Х		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

#### APPOINTMENT OF ETHICS COMPLIANCE OFFICER

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the CRRA Board of Directors hereby appoints Laurie Hunt, the Director of Legal Services, to serve as Ethics Compliance Officer of the Authority, to have the responsibilities and carry out the duties prescribed for such Officer by the State of Connecticut Code of Ethics for Public Officials, and to perform all such other functions and duties as the President or Board may delegate to her from time to time.

Director Cooper seconded the motion.

Chairman Pace asked Attorney Hunt what the responsibilities of this position consist of. Attorney Hunt said that she would be providing ethics training to employees who handle large contracts and monitoring compliance with ethics requirements.

Director O'Brien stated that Attorney Hunt is well qualified for this position, but there could be a problem because both staff and Board Members might come to her for legal advice. Director O'Brien explained that if she gave legal advice to a staff member or the Board, she could have a conflict if an ethics situation ever arose. Director O'Brien said that this arrangement would work for now, but he wants the Board to be aware of that potential conflict. Attorney Hunt stated that if she thought there was the potential of a conflict or if she gave advice and a question was raised later she would refer the matter to outside counsel.

A brief discussion ensued regarding record retention and the need for a record retention policy. Chairman Pace stated that, currently, CRRA's policy is that all records will be retained indefinitely.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Mark Cooper	X		
James Francis	Х		"
Edna Karanian	Х		
Mark Lauretti	Х		
Theodore Martland	Х		
James Miron	Х		
Raymond O'Brien	Х		
Andrew Sullivan	Х		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

#### CHAIRMAN'S, PRESIDENT'S AND COMMITTEE REPORTS

#### Chairman's Report

Chairman Pace reminded the Board the Statements of Financial Interests are due on May 1<sup>st</sup>.

Chairman Pace informed the Board that he would be attending a meeting with the Bristol Resource Recovery Facility Operating Committee to discuss common issues, such as the future direction of this business, the DEP role in the future and the public's interest.

Chairman Pace stated that as First Selectman of Old Saybrook, he received correspondence from Attorney Golub and a copy of the decision regarding the class action status of the New Hartford suit. Chairman Pace said that he has asked legal counsel to look into how the class action status will affect Board Members who are also municipal officials of towns in the Mid-Connecticut Project. Chairman Pace said that, at this time, it is prudent to acknowledge that there could be some potential conflicts and to wait for legal advice on what roles the Board Members will play as both members of this Board and as representatives of specific towns.

Director Martland stated that he does not feel that CRRA is being represented well and stated that CRRA should find a way to ensure the organization is being represented properly. Director Martland said he finds it beyond comprehension that the towns are receiving information that the CRRA Board is not privy to. Chairman Pace stated that he just received the documents as a First Selectman and was bringing it to the Board's attention. Chairman Pace said that a copy would be made available to all Board members. Mr. Kirk noted that neither CRRA nor its attorneys received a copy of the referenced document and the court did not know that it was sent to the towns.

Director Griswold asked if Attorney Hunt would advise the Board Members as municipal officials of a member town as to how they should respond. Mr. Kirk responded in the negative because an attorney adverse to CRRA now represents the towns. Mr. Kirk said it would be appropriate to have the town attorneys contact CRRA's attorney. Attorney Hunt added that CRRA's attorney would not be able to advise Board members or their town attorneys either, but could help point them in the right direction to get their questions answered.

Attorney Hunt informed the Board that more formal information from the judge would be forthcoming that would better explain what options are available in this process. Chairman Pace said he would also approach the Attorney General to see if he has any concerns or advice on how to handle this matter. A lengthy discussion ensued regarding handling the expenses of the suit.

Chairman Pace stated that he and Mr. Kirk had a couple of meetings with MDC regarding MDC's concept for future development of the riverfront. Chairman Pace informed the Board that he has agreed to take part in the meetings so he has an understanding of the concept. Chairman Pace said that he felt CRRA should be at the table to be part of the concept rather than be left out of the process. Chairman Pace noted that there is a bill in the legislature requesting funding for a planning study for the project. Chairman Pace said it was important for CRRA to

explore what kind of organizational synergies can be applied between CRRA and MDC for the future. Chairman Pace emphasized that CRRA will stay true to its core mission.

Mr. Kirk noted that, despite what an editorial that appeared in <u>The Hartford Courant</u> said, CRRA has an engineering study that estimates that the plant has a minimum of 20-years of useful life beyond the end of the Project.

Director Francis agreed that CRRA's presence is important in discussions regarding the redevelopment plans, but cautioned that CRRA's presence should not be misinterpreted.

#### **President's Report**

Mr. Kirk informed the Board that the City of Hartford has signed off on the recycling project at Murphy Road. Mr. Kirk stated that the last step in the process is approval by the DEP, which CRRA expected to be completed in the upcoming weeks and then construction will begin.

Mr. Kirk gave a brief overview of the community meeting with residents of the City of Hartford regarding the options for the closure and post-closure uses of the Hartford Landfill. Mr. Kirk said that he was a bit disappointed with the attendance, but said that overall, the feedback from the community was positive.

Mr. Kirk said that CRRA's relationship with MDC continues to be very cooperative. Mr. Kirk stated that CRRA is taking a full-time role in the management of the plant and has developed a management guide to define the responsibilities and opportunities for both MDC and CRRA. Mr. Kirk gave a brief update on the improvements being made to the plant.

Mr. Kirk said that it was CRRA's hope that legal expenses related to MDC would come to an end with the improved relationship between CRRA and MDC. Mr. Kirk informed the Board that that has not been the case. The arbitration ruling is still under appeal and MDC has elected not to withdraw that appeal. Mr. Kirk said that CRRA continues to try to work through the differences with MDC on this matter. Mr. Kirk gave an update of the status of the appeal.

Regarding the Bridgeport Project, Mr. Kirk stated that the arbitration with Wheelabrator is continuing and an update would be provided in Executive Session since the matter is now pending litigation.

#### Organizational Synergy & Human Resources Committee

Director Cooper informed the Board that the Committee approved an amendment to the Prescription Drug Rider. Director Cooper explained that changes in the fine print resulted in unexpected changes to the policy that did not meet the employees' expectation of coverage. Director Cooper said that the Committee looked at various options and took action to make some modifications to the plan, which will meet the employees' expectations to what the coverage would have been. Director Cooper stated that the net cost of the changes to the organization would be approximately \$30,000.

#### **EXECUTIVE SESSION**

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation regarding the Mid-Connecticut and Bridgeport Projects with appropriate staff. The motion made by Director O'Brien and seconded by Director Cooper was approved unanimously. Chairman Pace requested that the following people be invited to the Executive Session:

Timothy Griswold - Ad-Hoc, Mid-Connecticut Project (Present until 11:45 a.m.) Tom Kirk Jim Bolduc Laurie Hunt, Esq.

The Executive Session began at 11:21 a.m. and concluded at 12:38 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 12:38 p.m.

## RESOLUTION REGARDING ENGAGEMENT OF EXPERT WITNESS IN CRRA'S ARBITRATION WITH WHEELABRATOR

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President of the Authority is hereby authorized to retain an expert witness in the Wheelabrator-CRRA arbitration regarding the renewal of the Bridgeport Solid Waste Disposal Agreement, in accordance with the terms of the Authority's Procurement Policies and Procedures, on the terms presented and the purposes discussed at this meeting.

Director Cooper seconded the motion.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Mark Cooper	X		
James Francis	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	Х		
James Miron	Х		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
NONE			

#### **ADJOURNMENT**

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director O'Brien and seconded by Director Cooper was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:40 p.m.

Respectfully submitted,

Kristen B. Greig

Secretary to the Board/Paralegal

# TAB 2

#### RESOLUTION REGARDING THE FISCAL YEAR 2006 METROPLOTIAN DISTRICT COMMISSION BUDGET TRANSFERS AND ADDITONAL APPROPRIATIONS

**RESOLVED:** That the following transfer, as requested by the MDC, be authorized as substantially as presented at this meeting:

• Transfer \$11,200 from the Administration function to the Transportation function.

**FURTHER RESOLVED**: That the fiscal year 2006 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget be amended as follows:

- That an additional \$1,076,850 be authorized for the Waste Processing Facility function to cover the projected additional operating costs;
- That an additional \$111,000 be authorized for the Landfill function to cover the projected additional operating costs; and
- That an additional \$500,000 be authorized for the Waste Processing Facility to cover the anticipated costs associated with the fire suppression system and other safety deficiencies.

**FURTHER RESOVLED**: That the cost of the major loader repairs incurred by the MDC in the amount of \$324,000 be funded from the Rolling Stock Reserve.

**FURTHER RESOVLED**: That the cost of the conveyor capital projects incurred by the MDC in the amount of \$93,000 be funded from the Facility Modification Reserve.

#### Fiscal Year 2006

### **MDC Budget Transfers & Additional Appropriations**

May 25, 2006

The Finance Committee voted to recommend that the amended resolution be submitted to the Board of Directors for approval.

The Metropolitan District Commission (the "MDC") submits an annual operating budget to CRRA which covers three operating functions: Waste Processing Facility ("WPF"), Waste Transportation and the Landfill.

Per the agreement between CRRA and the MDC, the MDC cannot transfer funds between these functions or expend funds in excess of the budget without CRRA Board approval. The MDC has requested additional appropriations and authorization to transfer funds for fiscal year 2006.

Exhibit A shows the third quarter review summary for fiscal year 2006 as provided by the MDC. As shown in column 3 of the Exhibit, the MDC is currently projecting budget overruns in the WPF, Waste Transportation and Landfill functions.

The following summarizes the budget overruns and transfers as requested by the MDC for the fiscal year 2006 Mid-Connecticut Project annual operating budget:

#### **BUDGET TRANSFER**

1. <u>Request</u>: transfer \$11,200 of the projected \$17,700 positive variance in the Administration function to the Waste Transportation function.

<u>Reason</u>: increased costs in Waste Transportation are the result of higher fuel costs, additional maintenance costs due to unplanned use of the ash payloader at the WPF and unplanned repairs on the ash wash facility. These increases are offset in part by the elimination of an employee's worker's compensation liability.

#### ADDITIONAL APPROPRIATIONS

1. <u>Request</u>: authorization for additional appropriations of \$1,076,850 for the Waste Processing Facility function.

Reason: the primary reasons for the increase in cost are as follows:

- Workers compensation premium increase due to experience factor (\$67k)
- Higher than anticipated medical claims (\$56k)

- Increase in fuel costs (\$90k)
- Major repairs to the loaders, which are normally paid for by CRRA from our Rolling Stock Reserve (\$324k)
- Unplanned replacement of the trommel screens to address the process residue issue with Covanta (\$126k)
- Conveyor capital projects normally paid for by CRRA from our Facility Modification Reserve (\$93k)
- Unplanned rotor repairs (\$122k)
- Unplanned shredder/primary motor repairs (\$115k)
- Unplanned conveyor belt replacement (\$53k)
- Various other miscellaneous repairs/replacements (\$31k)

As shown above the majority of the cost overruns experienced at the WPF in fiscal year 2006 have been the result of unplanned equipment failures. The fiscal year 2007 Capital Expenditure budget approved by the CRRA Board was developed in conjunction with the MDC to address many of the equipment issues at the WPF that have been discovered.

2. <u>Request</u>: authorization for additional appropriations of \$111,000 for the Landfill function.

Reason: the primary reasons are as follows:

- Increase in fuel costs (\$19k)
- Unplanned dozer, compactor and excavator repairs (\$164k)

A portion of the increase is offset by savings from equipment rental and cover soil purchases.

3. <u>Request</u>: authorization for an additional appropriation of \$500,000 for the Waste Processing Facility function for repairs to the fire suppression system is being requested.

Reason: Currently there are 15 out of 38 zones which are partially impaired (meaning there is a potential the system may not activate on its own). The State Fire Marshal and the Local Fire Marshal have been notified and assured that the facility is in compliance with the National Fire Protection Association. A fire watch has been instituted 24/7 for the zones partially impaired. Repairs are estimated to be completed by mid to late June. The MDC has verbally proposed to help mitigate the budget overruns by reducing its indirect costs to the revised budget amount resulting in a reduction of approximately \$203,600 from the \$500,000.

# 2005-2006 3RD QUARTER REVISIONS BUDGET SUMMARY

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	2005-2006	2005-2006	
EXPENDITURE CLASSIFICATION	ADOPTED	REVISED	VARIANCE
SUMMARY BY FUNCTION			
Administration	425,550	407,850	17,700
	42 4 44 000		(4.076.070)
Waste Processing Facility	13,141,800	14,218,650	(1,076,850)
Waste Transportation	264,700	275,900	(11,200)
LANDFILL			(*** 000)
Hartford	1,454,450	1,565,450	(111,000)
Total	_15,286,500	16,467,850	(1,181,350)

# CRRA - MID-CONNECTICUT PROJECT

# Five Year Capital Improvement Plan (\$000's)

	Actual	Adopted	Adopted	Projected	Projected	Projected	Projected
Expenditure Area	FY05	FY06	FY07	FY08	FY09	FY10	FY11
Waste Processing Facility (WPF)	\$88\$	006\$	\$2,025	\$2,010	\$790	\$630	\$720
Power Block Facility (PBF)	\$37	\$275	\$130	\$40	\$40	\$40	\$40
Energy Generating Facility (EGF)	\$34	\$2,817	\$1,319	\$804	\$1,995	\$100	\$100
Jets	\$0	\$1,190	\$1,035	\$500	\$600	\$500	\$500
Hartford Landfill	\$277	\$0	\$1,350	\$4,320	\$3,375	\$3,915	\$0
Risk Contingency	\$0	\$1,500	\$1,500	\$1,500	\$0	\$0	\$0
Recycling Facility	\$31	\$241	\$270	\$10	\$10	\$40	\$10
Rolling Stock	\$43	\$250	\$885	\$800	\$806	\$480	\$240
Transfer Stations	\$60	\$156	\$143	\$51	\$51	\$58	\$58
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	80
Total Facility Expenditures	\$1,365	\$7,329	\$8,657	\$10,035	\$7,667	\$5,763	\$1,668
	Actual	Adopted	Adopted	Projected	Projected	Projected	Projected
Funding Sources	FY05	<b>FY06</b>	$\hat{\mathbf{F}}$ Y07	FY08	FY09	FY10	FY11
Reserve - Operations (1)	\$1,012	\$1,572	\$2,568	\$2,111	\$891	\$2	\$828
Reserve - Rolling Stock (2)	\$43	\$250	\$885	\$800	\$806	\$480	\$240
Reserve - Landfill Closure <sup>(3)</sup>	\$277	\$0	\$1,350	\$4,320	\$3,375	\$3,915	80
Reserve - Risk Fund	\$0	\$1,500	\$1,500	\$1,500	\$0	\$0	80
Reserve - Jets/EGF	\$34	\$4,007	\$2,354	\$1,304	\$2,595	\$600	\$600
Total	\$1,365	\$7,329	\$8,657	\$10,035	\$7,667	\$5,763	\$1,668

(1) Facility Modification Reserve and Recycling Reserve to be used to fund all facility/equipment capital projects.

<sup>(2)</sup> Reserve used to replace or rebuild loaders, roll-off tractors and/or containers and other rolling stock at all of the facilities. Annual contribution \$600k. (3) Closure costs based upon existing estimates.

TAB 3

# RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2007 METROPOLITAN DISTRICT COMMISSION MID-CONNECTICUT PROJECT ANNUAL OPERATING BUDGET

**RESOLVED:** That the fiscal year 2007 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget for the Waste Processing Facility, Administration and Transportation be adopted substantially in the form as presented at this meeting.

**FURTHER RESOLVED:** That during the period the Hartford Landfill is accepting mixed waste, the fiscal year 2007 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget for the Hartford Landfill (All Operations) be adopted substantially in the form as presented at this meeting and utilized only on a prorated basis for each month the Hartford Landfill is accepting mixed waste.

**FURTHER RESOLVED**: That once the Hartford Landfill is no longer accepting mixed waste, then the fiscal year 2007 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget for the Hartford Landfill (Ash Only) be adopted substantially in the form as presented at this meeting and utilized only on a prorated basis for each remaining month in the fiscal year.

# Fiscal Year 2007 Metropolitan District Commission Mid-Connecticut Project Annual Budget

May 25, 2006

The Finance Committee recommended the resolution be presented to the Board of Directors for approval.

Attached is the proposed Metropolitan District Commission (the "MDC") FY07 Mid-Connecticut Project annual operating budget. Under the agreement with the MDC, the CRRA Board of Directors (the "Board") is required to adopt an annual budget.

The following table compares the MDC's proposed FY07 Mid-Connecticut Project to the adopted FY06 budget. Management met with the MDC to review the FY07 budget in its entirety.

	FY06	FY07	
Operation	Adopted	Proposed	Percent
	Budget	Budget	Change
Administration (1)	\$425,550	\$447,550	5.2%
Waste Processing Facility (2)	13,141,800	13,234,100	.7%
Waste Transportation (3)	264,700	210,200	-20.6%
Hartford Landfill (4)	1,454,450	1,561,650	7.4%
Total	\$15,286,500	\$15,453,500	1.1%

- 1) Higher costs reflect anticipated salary increases and a one-time retirement payout for one employee.
- 2) The increase in WPF costs is due to anticipated salary and benefit increases. The budget also assumes higher fuel costs, increased cleanup costs at the facility and increased maintenance costs associated with the facility equipment. These cost increases are offset by a reduction in indirect costs.
- 3) The decrease in expenditures is a direct result of no longer carrying an MDC employee's worker compensation liability.
- 4) Increases in the landfill budget include anticipated salary and benefit increases, higher fuel costs, and higher maintenance costs associated with the dozers.

The Mid-Connecticut Project operating budget adopted by the Board in February 2006 assumed that the mixed waste area of the Hartford landfill would close by the end of this fiscal year. Therefore, as part of the MDC budget process, management requested the MDC provide a Hartford Landfill budget with and without the mixed waste operating costs. The following table shows the two budgets.

	All	Ash Only
Operation	Operations	Operations
Hartford Landfill	\$1,561,650	\$1,053,950

It is currently anticipated that the mixed waste area of the Hartford landfill will continue to operate for some period of time into fiscal year 2007. As a result, the MDC, under agreement with CRRA, must have an adopted budget for the period of time the mixed waste area of the landfill may be in operation. To accomplish this requirement, the resolution includes language which will allow the budget for All Operations to be prorated for the period of time the mixed waste area is in operation and the budget for Ash Only to be prorated for the period of time the mixed waste area is not in operation.

#### 2006-2007

#### **BUDGET SUMMARY**

	2004-2005	2005	5-2006	2006-2007
EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
·				
SUMMARY BY ACTIVITY				
Administration	490,229	425,550	413,700	447,550
Waste Processing Facility	12,814,160	13,141,800	12,742,749	13,234,100
WASTE TRANSFER				
Ellington	36,523	-	-	-
WASTE TRANSPORTATION	1,333,487	264,700	238,373	210,200
Total	1,370,011	264,700	238,373	210,200
<u>LANDFILL</u>				
Hartford	1,557,478	1,454,450	1,417,250	1,561,650
Total	16,231,878	*15,286,500	14,812,072	** <u>15,453,500</u>
RECAP BY MAJOR OBJECTS OF EXPENDITURE PAYROLL AND BENEFITS				
Regular Pay	4,703,132	4,723,200	4,287,537	4,810,500
Overtime	1,742,022	1,461,500	1,669,694	1,470,100
Standby and Premium Pay	118,935	130,500	104,800	129,100
Longevity Pay	5,363	5,000		4,800
Other Employee Benefits	2,366,873	2,066,200	2,050,000	2,258,100
Total	8,936,324	8,386,400	8,116,831	8,672,600

<sup>4</sup> 

<sup>\*-2004-2005</sup> additional work totalled \$625,770.

<sup>\*\*-2005-2006</sup> additional work totalled \$172,228.

#### 2006-2007

#### **BUDGET SUMMARY**

	2004-2005	2005	5-2006	2006-2007
EXPENDITURE CLASSIFICATION (Cont.)	ACTUAL	ADOPTED	PROJECTED	PROPOSED
OPERATIONS	1,381,398	1,461,150	1,583,683	1,578,500
MAINTENANCE	3,326,372	2,901,700	3,196,758	3,107,600
INDIRECT COSTS	2,587,784	2,417,250	1,914,800	1,974,800
CONTINGENCIES	<del>_</del>	120,000	<del>_</del>	120,000
TOTAL	<u>16,231,878</u> *	15,286,500	14,812,072	** <u>15,453,500</u>
AUTHORIZED POSITIONS ADMINISTRATION	4	3	3	3
WASTE PROCESSING FACILITY	77	72	72	72
WASTE TRANSFER Ellington	3	-	-	-
WASTE TRANSPORTATION	6	1	1	1
Total Waste Transfer and Transportation	9	1	1	1
LANDFILL Hartford	10	9	9	9
Total	100	85	85	<u>85</u>

<sup>\*-2004-2005</sup> additional work totalled \$625,770.

<sup>\*\*-2005-2006</sup> additional work totalled \$172,228.

#### ADMINISTRATION

COMMITMENT		2004-2005		5-2006	2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
	PAYROLL AND BENEFITS				
501101	Regular Pay	279,243	239,300	268,000	272,600
501201	Overtime	1,228	1,600	900	1,700
502239	Workers Compensation	1,791	1,600	1,000	900
502500	Blue Cross	27,942	21,000	10,000	21,000
502501	Blue Shield	10,141	8,800	7,200	8,000
502502	Major Medical	4,204	700	3,500	2,000
502503	Group Life	562	600	400	500
502505	Pension Regular	23,093	16,000	16,000	18,650
502508	Social Security	19,586	18,500	20,700	21,000
501601	Longevity Pay	1,200	800	800	<b>_</b>
	Total	368,989	308,900	328,500	346,350
	<u>OPERATIONS</u>				
502026	Clothing and Apparel	-	100	100	100
502107	Office Supplies and Expenses	9,314	12,000	9,000	12,000
502214	Gasoline	684	700	900	900
502251	Printed Forms	1,007	3,000	1,500	2,500
502270	Seminars and Conventions	-	1,000	1,000	1,000
502278	Business Travel	-	2,000	2,000	2,000
502319	Equipment Rental	686	-	-	-
502353	Telephone	12,164	12,750	11,600	11,600
502416	Computer Equipment and Supplies	2,323	2,000	1,000	3,000
	Total	26,177	33,550	27,100	33,100
	<u>MAINTENANCE</u>				
503201	Communication Equipment	2,568	2,700	2,600	2,700
503203	Office Furniture and Equipment	3,215	3,200	•	3,200
503208	Transportation Equipment	912	900		<b>_-</b>
	Total	6,695	6,800	5,200	5,900

MID-CONNECTICUT

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#### **ADMINISTRATION**

COMMITMENT		2004-2005	2005	-2006	2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
502041	INDIRECT COSTS MDC	88,368	71,300	52,900	57,200
509901	<u>CONTINGENCIES</u> Contingency		5,000		5,000
	Total	490,229	425,550	413,700	447,550
	<u>AUTHORIZED POSITIONS</u>				
	Manager of Solid Waste	1	1	1	1
	Management Analyst	1	1	1	1
	Administrative Clerk	1	-	1	1
	Senior Clerk Typist	1	1	<u> </u>	
	Total	4	3	3	3

#### WASTE PROCESSING FACILITY

COMMITMEN	Γ	2004-2005	2005-2006		2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
	PAYROLL AND BENEFITS				
501101	Regular Pay	3,621,267	3,919,100	3,506,031	4,009,400
501201	Overtime	1,480,860	1,298,500	1,509,055	1,300,800
502239	Workers Compensation	453,415	353,500	420,600	443,600
501401	Standby and Premium Pay	116,840	128,400	103,300	127,600
502500	Blue Cross	299,519	368,500	250,000	350,000
502501	Blue Shield	138,124	160,200	160,200	150,000
502502	Major Medical	127,065	100,500	160,000	150,000
502503	Group Life	7,214	8,600	6,000	6,000
502505	Pension Regular	401,270	377,300	377,300	447,600
502508	Social Security	378,098	409,300	391,900	408,200
502509	Unemployment Compensation	_	2,000	2,000	2,000
501601	Longevity Pay	3,263	3,300	3,100	3,900
	Total	7,026,934	7,129,200	6,889,486	7,399,100
	<b>OPERATIONS</b>				
502011	Meal Allowances	2,299	2,500	2,500	2,400
502026	Clothing and Apparel	41,823	38,500	32,600	36,400
502103	Electrical Supplies	23,642	30,000	55,000	31,000
502104	Janitorial Supplies	10,680	7,000	9,500	8,500
502111	Small Tools	25,299	25,000	30,000	30,000
502112	Communication Equipment and Supplies	5,089	6,000	7,300	5,500
502136	Safety and First Aid Supplies	19,754	26,200	19,000	18,700
502137	Fire Equipment	5,731	10,600	10,600	12,000
502188	Refuse Collection	15,974	12,500	19,568	12,500
502195	Agency Hire	459,369	485,000	490,000	518,100
502203	Care of Grounds	12,024	14,000	14,000	13,000
502210	Propane Gas	12,023	11,000	12,900	13,000
502213	Fuel for Heating	93,985	120,000	100,000	120,000
502214	Gasoline	2,296	2,500	2,400	3,000

#### WASTE PROCESSING FACILITY

COMMITMENT		2004-2005	2005-2006		2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
	(Cont.)				
502215	Oil and Lubricants	67,797	59,700	65,000	60,500
502216	Diesel Fuel	245,309	241,800	301,400	296,400
502273	Employees Education Program	1,624	4,000	4,000	2,000
502295	Outside Testing and Lab Services	1,770	3,000	2,800	3,000
502304	Pest Control Services	6,972	7,400	7,400	7,700
502319	Equipment Rental	10,086	28,500	73,700	27,000
502354	Water	6,601	9,100	10,000	9,500
502355	Sewer User Fees	4,651	7,400	8,200	8,000
	Total	1,074,799	1,151,700	1,277,868	1,238,200
	<u>MAINTENANCE</u>				
503201	Communication Equipment	522	1,500	800	700
503204	Power Operated Equipment	818,833	785,400	825,000	823,800
503207	Tool and Work Equipment	53,704	51,000	50,000	49,000
503208	Transportation Equipment	51,318	65,400	60,000	51,400
503209	Treatment Equipment	1,549,104	1,611,900	1,868,888	1,709,800
503210	Other Equipment	11,359	5,000	7,000	5,000
503301	Buildings	177,557	152,000	107,707	141,000
503313	Service Roads	8,439	20,000	11,500	15,000
	Total	2,670,836	2,692,200	2,930,895	2,795,700
	INDIRECT COSTS				
502041	MDC	2,041,591	2,058,700	1,644,500	1,691,100
	CONTINGENCIES				
500001			440.000		440.000
509901	Contingency		110,000		110,000
	Total	12,814,160	13,141,800	12,742,749	13,234,100

#### MID-CONNECTICUT

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#### WASTE PROCESSING FACILITY

	2004-2005	2005	5-2006	2006-2007	
AUTHORIZED POSITIONS	ACTUAL	ADOPTED	PROJECTED	PROPOSED	
Assistant Manager of Solid Waste	. 1	1	1	1	
Staff Engineer 1	2	1	1	1	
SWP Inventory Stock Clerk	1	1	1	1	
SWP Plant Superintendent	1	. 1	1	1	
SWP Plant Maintenance Supervisor	1	1	1	1	
SWP Electronic and Instrumentation Supervisor	-	-	-	1	
Assistant SWP Plant Maintenance Supervisor	1	1	1	1	
SWP Plant Shift Supervisor	3	3	3	3	
Electronics Technician	4	4	3	3	
SWP Plant Crew Leader	3	3	3	3	
SWP Yard Crew Leader	1	1	1	1	
Electrician 1	1	1	2	2	
Senior Maintenance Mechanic	2	2	2	1	
Maintenance Mechanic	12	12	12	12	
Picking Station Operator	9	9	9	9	
SWP Plant Operator	24	22	22	22	
SWP Plant Maintainer	2	. 2	2	2	
SWP Plant Equipment Operator	6	6	6	6	
Custodian	1	1	1	1	
SWP Plant Operator in Training	2		-		
Total	77	72	72	72	

MID-CONNECTICUT

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# WASTE TRANSFER AND TRANSPORTATION WASTE TRANSPORTATION

COMMITMEN	T	2004-2005	2005-2006		2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
	PAYROLL AND BENEFITS				
501101	Regular Pay	325,519	93,000	52,881	55,700
501201	Overtime	105,768	13,500	14,179	15,700
502239	Workers Compensation	176,766	13,700	13,900	8,000
501401	Standby and Premium Pay	430	_	-	_
502500	Blue Cross	13,229	5,000	1,000	500
502501	Blue Shield	10,393	2,500	500	500
502502	Major Medical	10,046	2,000	500	100
502503	Group Life	408	500	100	50
502505	Pension Regular	36,816	6,000	6,000	6,300
502508	Social Security	30,988	7,200	5,300	5,500
501601	Longevity Pay	188	<u> </u>	<u> </u>	
	Total	710,550	143,400	94,360	92,350
	<b>OPERATIONS</b>				
502011	Meal Allowances	85	50	50	50
502026	Clothing and Apparel	3,256	600	400	400
502111	Small Tools	30	-	· -	-
502136	Safety and First Aid Supplies	46	-	-	-
502214	Gasoline	6,173	5,900	9,400	9,600
502216	Diesel Fuel	35,038	3,500	2,200	-
502350	Electricity	292	300	400	400
	Total	44,920	10,350	12,450	10,450
	<u>MAINTENANCE</u>				
503201	Communication Equipment	6,879	_	-	-
503204	Power Operated Equipment	10,021	34,500	34,500	34,500
503207	Tool and Work Equipment	1,136	2,000	1,000	2,000
503208	Transportation Equipment	384,958	37,300	51,200	34,000
503301	Buildings	10,571	9,000	9,063	10,000
<b>-</b>	Total	413,565	82,800	95,763	80,500

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### WASTE TRANSFER AND TRANSPORTATION WASTE TRANSPORTATION

COMMITMENT		2004-2005	2005	5-2006	2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
	INDIRECT COSTS				
502041	MDC	164,453	28,150	35,800	26,900
•	70.4.1	1 222 405	264 700	229 272	210 200
	Total	<u>1,333,487</u>	264,700	238,373	<u>210,200</u>
	AUTHORIZED POSITIONS				
	Assistant SW Transfer Superintendent	-1	-	-	-
	Transfer Truck Driver	5	1	1	1
	Total	6	1	1	1

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LANDFILL HARTFORD

(ALL OPERATIONS)

COMMITMEN	$\overline{\Gamma}$	2004-2005	2005	5-2006	2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
	PAYROLL AND BENEFITS				
501101	Regular Pay	464,975	471,800	460,625	472,800
501201	Overtime	149,901	147,900	145,560	151,900
502239	Workers Compensation	47,623	35,400	47,600	51,600
501401	Standby and Premium Pay	1,665	2,100	1,500	1,500
502500	Blue Cross	22,253	35,000	30,000	35,000
502501	Blue Shield	13,658	11,600	13,000	12,500
502502	Major Medical	4,395	3,300	10,000	4,000
502503	Group Life	1,088	1,400	1,000	700
502505	Pension Regular	56,732	47,800	47,800	56,000
502508	Social Security	46,521	47,700	46,500	47,900
501601	Longevity Pay	713	900	900	900
	Total	809,522	804,900	804,485	834,800
	ODED ATIONS				
502011	<u>OPERATIONS</u> Meal Allowances		50	50	50
502011	Clothing and Apparel	2,662	3,800		50
502020	Electrical Supplies	2,002	•	3,400 100	3,800
502103	~ -		200		100
502104	Janitorial Supplies Small Tools	1,726	2,400	2,800	2,300
		208	500	500	500
502112	Communication Equip & Supplies		300	100	300
502120	Landfill Cover	28,583	60,500	38,840	63,600
502136	Safety and First Aid Supplies	-	500	300	500
502137	Fire Equipment	493	1,000	900	1,000
502188	Refuse Collection	104	-		-
502203	Care of Grounds	5,966	7,000	7,000	7,000
502213	Fuel for Heating	3,950	5,400	5,400	5,700
502214	Gasoline	1,579	1,500	1,700	1,800
502216	Diesel Fuel	71,589	68,200	91,000	83,600
502304	Pest Control Services	2,772	3,000	3,000	3,100

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#### LANDFILL HARTFORD

(ALL OPERATIONS)

COMMITMENT		2004-2005	2005	5-2006	2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
	OPERATIONS (Cont.)				
502319	Equipment Rental	101,413	100,000	98,275	110,000
502350	Electricity	7,656	7,000	9,000	9,200
502353	Telephone	3,304	3,400	3,200	3,400
502354	Water	413	500	500	500
502355	Sewer User Fees	143	300	200	300
	Total	232,576	265,550	266,265	296,750
	<u>MAINTENANCE</u>				
503204	Power Operated Equipment	187,076	76,500	100,000	178,000
503207	Tool and Work Equipment	1,036	2,000	1,700	2,000
503208	Transportation Equipment	26,930	15,100	41,800	22,200
503210	Other Equipment	4,840	2,800	1,400	2,800
503301	Buildings	7,269	16,000	14,500	13,000
503313	Service Roads	4,871	7,500	5,500	7,500
	Total	232,022	119,900	164,900	225,500
	INDIRECT COSTS				
502041	MDC	283,358	259,100	181,600	199,600
	CONTINGENCIES				
509901	Contingencies	_	5,000	•	5,000
	Total	1,557,478	1,454,450	1,417,250	1,561,650
	AUTHORIZED POSITIONS				
	Landfill Supervisor	1	1	1	1
	Landfill Weighmaster	1	1	1	1
	Landfill Equipment Operator 2	6	6	5	5
	Landfill Equipment Operator 1	2	1	2	2
	Total	10	9	9	9

9041090

#### LANDFILL HARTFORD

(ASH ONLY)

COMMITMENT		2004-2005	2005	-2006	2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSEI
	<b>PAYROLL AND BENEFITS</b>				
501101	Regular Pay	464,975	471,800	460,625	279,900
501201	Overtime	149,901	147,900	145,560	90,300
502239	Workers Compensation	47,623	35,400	47,600	51,600
501401	Standby and Premium Pay	1,665	2,100	1,500	200
502500	Blue Cross	22,253	35,000	30,000	19,500
502501	Blue Shield	13,658	11,600	13,000	7,000
502502	Major Medical	4,395	3,300	10,000	2,500
502503	Group Life	1,088	1,400	1,000	400
502505	Pension Regular	56,732	47,800	47,800	47,900
502508	Social Security	46,521	47,700	46,500	21,500
501601	Longevity Pay	713	900	900	900
	Total	809,522	804,900	804,485	521,700
	<u>OPERATIONS</u>				
502011	Meal Allowances	-	50	50	50
502026	Clothing and Apparel	2,662	3,800	3,400	2,500
502103	Electrical Supplies	14	200	100	100
502104	Janitorial Supplies	1,726	2,400	2,800	2,200
502111	Small Tools	208	500	500	500
502112	Communication Equip & Supplies	-	300	100	200
502120	Landfill Cover	28,583	60,500	38,840	50,900
502136	Safety and First Aid Supplies	-	500	300	500
502137	Fire Equipment	493	1,000	900	1,000
502188	Refuse Collection	104	· -	_	,
502203	Care of Grounds	5,966	7,000	7,000	7,000
502213	Fuel for Heating	3,950	5,400	5,400	5,400
502214	Gasoline	1,579	1,500	1,700	1,800
502216	Diesel Fuel	71,589	68,200	91,000	68,800
502304	Pest Control Services	2,772	3,000	3,000	3,100

9041090

#### LANDFILL HARTFORD

(ASH ONLY)

COMMITMENT		2004-2005	2005	-2006	2006-2007
ITEM	EXPENDITURE CLASSIFICATION	ACTUAL	ADOPTED	PROJECTED	PROPOSED
				,	
	OPERATIONS (Cont.)				
502319	Equipment Rental	101,413	100,000	98,275	41,000
502350	Electricity	7,656	7,000	9,000	9,200
502353	Telephone	3,304	3,400	3,200	3,400
502354	Water	413	500	500	500
502355	Sewer User Fees	143	300	200	300
	Total	232,576	265,550	266,265	198,450
	MAINTENANCE				
503204	Power Operated Equipment	187,076	76,500	100,000	144,900
503207	Tool and Work Equipment	1,036	2,000	1,700	2,000
503208	Transportation Equipment	26,930	15,100	41,800	22,200
503210	Other Equipment	4,840	2,800	1,400	2,800
503301	Buildings	7,269	16,000	14,500	13,000
503313	Service Roads	4,871	7,500	5,500	7,500
	Total	232,022	119,900	164,900	192,400
	INDIRECT COSTS				
502041	MDC	283,358	259,100	181,600	136,400
	<u>CONTINGENCIES</u>				
509901	Contingencies		5,000	• ·	5,000
	Total	1,557,478	1,454,450	1,417,250	1,053,950
	AUTHORIZED POSITIONS				
	Landfill Supervisor	1	1	1	1
	Landfill Weighmaster	1	1	1	1
	Landfill Equipment Operator 2	6	6	5	3
	Landfill Equipment Operator 1	2	1	2	-
	Total	10	9	9	5

TAB 4

#### CONNECTICUT RESOURCES RECOVERY AUTHORITY

A RESOLUTION AUTHORIZING THE APPLICATION OF AVAILABLE FUNDS OF THE AUTHORITY TO THE DEFEASANCE OF OUTSTANDING MID-CONNECTICUT SYSTEM BONDS AND THE EXECUTION AND DELIVERY OF AN ESCROW DEPOSIT AGREEMENT WITH U.S. BANK NATIONAL ASSOCIATION TO PROVIDE FOR THE CUSTODY, INVESTMENT AND APPLICATION OF SUCH PORTION OF THE PROCEEDS TO EFFECT SUCH DEFEASANCE.

WHEREAS, the Connecticut Resources Recovery Authority (the "Authority") has previously issued, and there are now outstanding \$69,415,000, Mid-Connecticut System Bonds, 1996 Series A (the "Bonds"), pursuant to a resolution of the Authority adopted March 13, 1985 as supplemented and amended (the "Bond Resolution"); and

WHEREAS, the Authority has identified approximately \$35,000,000 in uncommitted funds available for any lawful purpose (collectively, "Uncommitted Funds"), such funds including (i) approximately \$16,000,000 credited to the Mid-Connecticut Debt Service Stabilization Fund<sup>1</sup>, (ii) approximately \$5,000,000 credited to the MDC Arbitration Escrow, (iii) approximately \$10,000,000 excess funds credited to the South Meadows Restructuring Reserve<sup>2</sup>, and (iv) approximately \$4,000,000 in the Revenue Fund under the Bond Resolution; and

WHEREAS, the Board of Directors of the Authority (the "Board") has determined to apply all or a portion of such Available Funds to the prepayment of Debt Service on the Bonds in a manner consistent with the Bond Resolution and designed to stabilize the tipping fees charged to the communities obligated to deliver waste to the Mid-Connecticut System and to assist the Authority to meet its revenue covenant contained in Section 716(A) of the Bond Resolution (the "Revenue Covenant"); and

WHEREAS, such application of Available Funds will result in there simultaneously becoming available for the prepayment of Debt Service on the Bonds excess moneys in the Special Capital Reserve Fund (approximately \$18,750,000) and the Debt Service Fund (approximately \$315,000) under the Bond Resolution ("Available Bond Resolution Funds" and collectively with the Uncommitted Funds, "Available Funds"); and

WHEREAS, the Board has determined that the most effective application of the Available Funds, consistent with the Authority's obtaining maximum credit for such Available Funds for purposes of its meeting its Revenue Covenant, requires that the Authority defease Bonds so as to reduce the amount of Debt Service to be paid from Revenues derived from tipping fees; and

WHEREAS, defeasance of Bonds requires that the Authority enter into an agreement with the Trustee under the Bond Resolution to provide irrevocably for the custody, investment and

<sup>&</sup>lt;sup>1</sup> Page 49, FYE05 financials, "Tip fee stabilization" fund/reserve

<sup>&</sup>lt;sup>2</sup> Page 49, FYE05 financials, "Energy generating facility" fund/reserve

payment and redemption of Bonds from the Proceeds deposited with the Trustee as escrow agent for the defeased Bonds, to the end that such Bonds shall be deemed to have been paid in accordance with the provisions of Section 11.1(B) of the Bond Resolution and therefore the Debt Service thereon shall not be taken into account for purposes of the Revenue Covenant; and

WHEREAS, there has been presented to the Authority an Escrow Deposit Agreement (the "Agreement"), relating to the Bonds to be defeased, and the Authority has determined to approve and authorize the execution and delivery such Agreement; now, therefore, be it

RESOLVED: That the Board hereby authorizes the application of all or a portion of the Uncommitted Funds and all of the Available Bond Resolution Funds, not to exceed \$55,000,000 in the aggregate, to the defeasance of so many of the Bonds, as the Chairman of the Board, the President and the Chief Financial Officer of the Authority (the "Officials"), shall determine, in their sole discretion, will produce the maximum debt service savings to the Authority; and

FURTHER RESOLVED: That the Board hereby approves the form of the Escrow Deposit Agreement and authorizes the Officials to execute and deliver such Agreement in substantially the form presented at this meeting with such changes as the Officials shall approve as in the best interests of the Authority, their execution and delivery thereof being conclusive evidence of their approval of any such changes; and

FURTHER RESOLVED: That the Officials be, and hereby are, authorized to take all such further actions, including without limitation the withdrawal and transfer to the Escrow Fund created under the Escrow Deposit Agreement of Uncommitted Funds and Available Bond Resolution Funds as provided above, and execute such further documents on behalf of the Authority to accomplish the defeasance of the Bonds as contemplated hereby, and as otherwise may be necessary and appropriate, and of the terms and conditions of any and all the aforesaid documents.

Capitalized terms not defined herein shall have the meanings accorded to them by the Bond Resolution. This resolution shall take effect immediately.

Adopted:	
	CONNECTICUT RESOURCES RECOVERY AUTHORITY
	By: Corporate Secretary

#### **BOND DEFEASANCE**

On February 24, 2005, the Authority's Board of Directors approved several resolutions regarding the distribution of the Enron Claim Settlement Funds in the amount of \$111,686,881.41. The resolutions authorized the full defeasance of the Mid-Connecticut Project 2001 Series A and 1997 Series A Bonds; the partial defeasance of the 1996 Series A Bonds and the establishment of an irrevocable escrow fund for the repayment of principal and interest due on the State Loan borrowings.

Authority management currently estimates that approximately \$35 million in cash will be available at fiscal year end 2006 as follows:

Debt Service Stabilization Fund <sup>1</sup>	\$16,000,000
Excess Revenue Fund Amount	4,000,000
MDC Arbitration Escrow <sup>2</sup>	5,000,000
Reserve Reduction for So. Meadows <sup>3</sup>	10,000,000
TOTAL CASH AVAILABLE:	\$35,000,000

These funds can be applied to a further defeasance of the remaining, outstanding Mid-Connecticut Project 1996 Series A Bonds as follows:

Current Par of Bonds Outstanding:	\$	69,415,000
Total Cash Available:	\$	35,000,000
Additional Funds Available from DSRF Release:	\$	18,751,168
Total Cash for Defeasance:	\$	53,751,168
Total Cash for Defeasance:	\$	53,751,16
Bonds Outstanding Post Defeasance:	\$	16,850,000
i	I	

Management recommends a partial defeasance of the outstanding Mid-Connecticut Project 1996 Series A Bonds such that bonds are defeased from each of the remaining maturities (2009, 2010, 2011 and 2012 maturities). This approach will require the recalculation of the Debt Service Reserve Fund Requirement (DSRF) for the SCRF (Special Capital Reserve Fund)<sup>4</sup>. The recalculation will reduce the amount of the DSRF from \$23 million to approximately \$5 million, allowing \$18 million in additional cash to be applied to the defeasance. Post defeasance, management estimates that the remaining par of bonds outstanding will be \$16.8 million.

<sup>&</sup>lt;sup>1</sup> Requires Board authorization to access, which is included in the attached draft resolution.

<sup>&</sup>lt;sup>2</sup> Letter from McCarter & English has been received confirming this use.

<sup>&</sup>lt;sup>3</sup> Subject to favorable RW Beck Report and Trustee approval.

<sup>&</sup>lt;sup>4</sup> The SCRF requires that the Maximum Annual Debt Service in any calendar year be funded in the Debt Service Reserve Fund. Defeasing maturities in each year has the effect of reducing the Maximum Annual Debt Service because debt service is being reduced in all maturities, rather than the early maturities.

TAB 5

# RESOLUTION REGARDING EXPENDITURES FOR ODOR MONITORING SERVICES AT THE MID-CONNECTICUT WASTE PROCESSING FACILITY & HARTFORD LANDFILL

**RESOLVED:** That the President of CRRA be authorized to execute a Request For Services with TRC Environmental Corporation for Odor Monitoring Support at the Mid-Connecticut Waste Processing Facility and Hartford Landfill, substantially as presented and discussed at this meeting.

#### **Connecticut Resources Recovery Authority**

#### **Request For Services for**

#### Odor Hotline Response and On-Call Services – Mid-CT Waste Processing Facility and Hartford Landfill

Presented to the CRRA Board on: May 25, 2006

Vendor/ Contractor(s): TRC Environmental Corporation

Effective date: May 26, 2006 for WPF Odor Monitoring

July 1, 2006 for Odor Hotline Responses

Contract Type/Subject matter: Request for Services pursuant to

Three Year Services Agreement

Facility (ies) Affected: Mid-CT Waste Processing Facility,

Hartford Landfill

Original Contract: 050101

Term: May 26, 2006 – September 4, 2006 for the

WPF Odor Monitoring services
July 1, 2006 - June 30, 2007 for the
Odor Hotline Response services

(original three-year services agreement

term is 7/1/04 – 6/30/07)

Contract Dollar Value: \$65,200.00

Amendment(s): Not applicable

Term Extensions: Not applicable

Scope of Services:

• To provide on-site odor monitoring at the

Mid-CT WPF, as directed;

 To provide on-call odor hotline response at the Mid-CT Waste Processing Facility and

Hartford Landfill;

Other Pertinent Provisions: None

### Connecticut Resources Recovery Authority Mid-Connecticut Project

## Odor Hotline Response and On-Call Services – Mid-CT Waste Processing Facility & Hartford Landfill

May 25, 2006

#### **Executive Summary**

For several years CRRA has utilized a team of trained odor specialists from TRC Environmental Corporation to respond to all calls to CRRA's two odor hotlines, one for the Waste Processing Facility (WPF) and one for the Hartford Landfill. In addition to this work, CRRA has also utilized TRC personnel to perform on-site odor monitoring at the WPF on Fridays, Saturdays and Sundays during the warm weather months. This involves stationing an observer at the WPF to perform an hourly check that doors are closed, exhaust fans are turned off and process residue is properly stored from 4pm until midnight. In CY2004 and CY2005 there were no confirmed odor complaints during periods when this on-site monitoring was in place. CRRA management believes that having this visible presence at the facility serves to remind MDC operational personnel to keep doors closed, roof fans off, and to be more mindful of the potential impact an action taken at the WPF can have on CRRA neighbors downwind. CRRA management believes that there is value in having TRC, as a third-party, perform this monitoring. However, in order to minimize the cost of this odor monitoring. CRRA utilized available CRRA Scale/Enforcement personnel on approximately 24 days and utilized TRC personnel for this function on approximately 21 days during the summer of 2005. In order to further reduce the cost of this odor monitoring for CY2006, CRRA plans to utilize available CRRA Scale/Enforcement personnel on approximately 39 days (each Friday, Saturday and Sunday, from 4pm to midnight, except holiday weekends) and TRC personnel on only approximately 13 days (4-5 days, from 4:00 pm to midnight, each of 3 holiday weekends).

This is to request Board approval of this Request for Services for \$65,200 to cover TRC's on-call response to CRRA's two odor hotlines in FY2007, and TRC's WPF odor monitoring services for the period from May 26, 2006 through September 4, 2006.

#### **Discussion**

CRRA has employed odor specialists from TRC Environmental Corporation to perform on-call responses to all odor complaints received by CRRA's Odor Hotlines. TRC maintains a staff of trained individuals who carry pagers 24 hours a day, seven days a week, and follow a protocol that includes meeting with the complainant, attempting to track the odor to its source and reporting to CRRA staff on their findings. They typically respond to a complainant's call within thirty to sixty minutes.

TRC responds to all odor hotline calls from the WPF and Hartford Landfill in an attempt to confirm whether the odor emanates from one of CRRA's facilities. There were no confirmed WPF odor complaints and one confirmed landfill odor complaint in CY2005.

Since the installation of the Mid-Connecticut Air Processing System (MCAPS) at the WPF, the number of odor complaints has dropped by over 90%. CRRA staff believes that odor complaints may still result from isolated, short-term events at the WPF such as unauthorized opening of doors, running of exhaust fans, or improper handling of process residue. In order to prevent these occurrences, or to catch and immediately correct them, an on-site presence, over and above the MDC supervision, is required. For the last two summers, CRRA successfully utilized CRRA and TRC personnel to monitor the WPF each weekend afternoon and evening. These times were selected to coincide with the times that a restaurant establishment located across the Connecticut River from the WPF offers outdoor entertainment.

In order to reduce the cost of this program of on-site odor monitoring, CRRA will utilize available CRRA Scale/Enforcement personnel on overtime to provide most of this service.

#### Financial Summary

The cost to provide on-call response for CRRA's Odor Complaint Hotlines (WPF and Hartford Landfill) from July 1, 2006 through June 30, 2007, is comprised of a fixed cost of \$32,540 and a variable cost component estimated to be \$17,060, as tabulated below.

TRC to provide weekday on-call odor hotline coverage from July 1, 2006 through	\$12,700
June 30, 2007 at \$50.00 per day.	,
TRC to provide weekend/holiday on-call odor hotline coverage from July 1, 2006	\$11,000
through June 30, 2007 at \$100.00 per day.	
TRC Project Management (60 hours at \$114 per hour)	\$6,840
TRC Other Direct Costs (two cellphones and two beepers)	\$2,000
Total Fixed Costs for On-call Odor Complaint Hotline Response for FY2007	\$32,540
Estimated Total cost for 35 responses and follow-up investigation	\$17,060
Total Variable Costs for On-call Odor Complaint Hotline Response for FY2007	\$17,060
X XMUUI	
WPF Odor Monitoring by TRC (12 holiday weekend days, eight hours/day)	\$15,600
Total for this Request For Services	\$65,200

The variable cost of \$17,060 covers approximately 35 anticipated odor hotline complaint investigations from July 1, 2006 through June 30, 2007, which equates to approximately \$500.00 per response. The average time to undertake an investigation is approximately 4 hours.

### TAB 6

# RESOLUTION REGARDING AGREEMENT BETWEEN CONNECTICUT RESOURCES RECOVERY AUTHORITY AND NIRO LANDSCAPE CONTRACTORS, INC.

**RESOLVED:** That the President is hereby authorized to execute an agreement with Niro Landscape Contractors, Inc. for Landscape and Mowing Services at the CRRA Hartford Landfill, substantially as presented and discussed at this meeting.

### Connecticut Resources Recovery Authority Contract Summary for Contract Entitled

### AGREEMENT FOR LANDSCAPE AND MOWING SERVICES FOR CRRA HARTFORD LANDFILL BETWEEN CONNECTICUT RESOURCES RECOVERY AUTHORITY AND NIRO LANDSCAPE CONTRACTORS, INC.

Presented to the CRRA Board on:

May 25, 2006

Vendor/ Contractor:

Niro Landscape Contractors, Inc.

Effective date:

July 1, 2006

Contract Type/Subject matter:

Agreement for landscape and mowing services at

Hartford LF.

Facility (ies) Affected:

Hartford Landfill

**Original Contract:** 

N/A

Term:

July 1, 2006 through June 30, 2009

Contract Dollar Value:

\$165,985(estimated)

Amendment(s):

NA

Term Extensions:

N/A

Scope of Services:

Provide landscape and mowing services to control

vegetation at the Hartford Landfill.

Other Pertinent Provisions:

None

## **Connecticut Resources Recovery Authority Mid-Connecticut Project - Hartford Landfill**

## Agreement with Niro Landscape Contractors, Inc. for Landscape and Mowing Services for the CRRA Hartford Landfill

May 25, 2006

#### **Executive Summary**

This is to request approval of the CRRA Board of Directors for the President to enter into an agreement with Niro Landscape Contractors, Inc. (Niro) to perform landscaping and mowing work at the Hartford Landfill.

#### **Discussion**

To maintain compliance with the solid waste regulations and its operating permits, CRRA has placed interim cover soil over inactive areas of the 80+/- acre Hartford Landfill and established vegetation in these areas to protect the cover soil and minimize erosion. To maintain the health of this vegetation, and prevent the establishment of deep rooted vegetation penetrating into the waste mass, these areas of the landfill require mowing on an annual basis. Furthermore, CRRA, through its subcontractors operates and maintains a landfill gas collection system which includes over 80 landfill gas extraction wells over approximately 30 acres of the landfill. To maintain proper operation of the collection system, these wells require adjustment by a technician on a weekly basis. To maintain safe and easy access to the wells, paths must be mowed on a monthly basis. Additionally, vegetation and landscaped areas around the landfill entrance and facility buildings require routine maintenance. These areas are landscaped annually and mowed every two weeks. To procure services for the work, CRRA staff undertook a Request for Bids (RFB) process pursuant to CRRA's Procurement Policy.

In early April, 2006, CRRA placed legal notices for this work in the following publications.

The Record Journal
The Connecticut Post
The Hartford Courant
The Journal Inquirer
The New Haven Register
La Voz Hispanica

Additionally, CRRA staff searched the State of Connecticut Department of Administrative Services website for similar contracts and called 15 landscapers currently under contract with the State of Connecticut to

advise them of the RFB. In spite of the legal notices and efforts made by CRRA staff, the mandatory pre bid walk was attended only by the three vendors listed below.

New England Services, LLC Niro Landscape Contractors, Inc. Sebbens Lawn Service

Of the three vendors that attended the pre bid walk, only Niro Landscape Contractors, Inc. and Sebbens Lawn Service submitted bids, which are summarized in the following table.

BIDDER		1	YEA	AR 1	YEA	AR 2	YE	AR 3	
	TASK	# PER YEAR	PRICE EACH*	TOTAL PRICE	PRICE EACH*	TOTAL PRICE	PRICE EACH*	TOTAL PRICE	TOTAL FOR 3 YEARS
Niro	BI WEEKLY MOWING	11	\$845.00	\$9,295.00	\$895.00	\$9,845.00	\$945.00	\$10,395.00	\$29,535.0
	LANDFILL MOWING	1	\$300.00	\$15,000.00	\$320.00	\$16,000.00	\$340.00	\$17,000.00	\$48,000.0
	PHASE 1 ASH AREA BERM MOWING	1	\$3,000.00	\$3,000.00	\$3,150.00	\$3,150.00	\$3,200.0 0	\$3,200.00	\$9,350.0
	TRIMMING AND PRUNING SERVICES	1	\$3,750.00	\$3,750.00	\$3,850.00	\$3,850.00	\$3,900.0 0	\$3,900.00	\$11,500.0
	WEEDING AND MULCHING SERVICES	1	\$3,750.00	\$3,750.00	\$3,850.00	\$3,850.00	\$3,900.0 0	\$3,900.00	\$11,500.0
	GAS AND GW WELL VEG. CONTROL	5	\$3,000.00	\$15,000.00	\$3,150.00	\$15,750.00	\$3,200.0 0	\$16,000.00	\$46,750.0
	DRAINAGE SYS VEG. CONTROL	1	\$3,000.00	\$3,000.00	\$3,150.00	\$3,150.00	\$3,200.0 0	\$3,200.00	\$9,350.0
	TOTAL		\$17,645.00	\$52,795.00	\$18,365.00	\$55,595.00	\$18,685. 00	\$57,595.00	\$165,985.0
	-		YEA	AR 1	YEA	AR 2	YE	AR 3	
	TASK	# PER YEAR	PRICE EACH*	TOTAL PRICE	PRICE EACH*	TOTAL PRICE	PRICE EACH*	TOTAL PRICE	TOTAL FOR 3 YEARS
Sebbens	BI WEEKLY MOWING	11	\$900.00	\$9,900.00	\$950.00	\$10,450.00	\$1,000.0 0	\$11,000.00	\$31,350.0
	LANDFILL MOWING	1	\$250.00	\$12,500.00	\$260.00	\$13,000.00	\$270.00	\$13,500.00	\$39,000.0
	PHASE 1 ASH AREA BERM MOWING	1	\$1,900.00	\$1,900.00	\$2,000.00	\$2,000.00	\$2,000.0 0	\$2,000.00	\$5,900.0
	TRIMMING AND PRUNING SERVICES	1	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.0 0	\$1,200.00	\$3,600.0
	WEEDING AND MULCHING SERVICES	1	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.0 0	\$4,000.00	\$12,000.0
	GAS AND GW WELL VEG. CONTROL	5	\$4,500.00	\$22,500.00	\$4,500.00	\$22,500.00	\$4,500.0 0	\$22,500.00	\$67,500.0
	DRAINAGE SYS VEG.	1	\$6,400.00	\$6,400.00	\$6,400.00	\$6,400.00	\$6,400.0 0	\$6,400.00	\$19,200.0
	CONTROL		ψ0,400.00	Ψ0, +00.00	ψο, ισσ.σσ	40, 100.00	\$19,370.	ψο, 100.00	<del>*************************************</del>

<sup>\*</sup> In the Landfill Mowing category, bidders bid on a price per acre and the total bid price for that category is based on mowing 50 acres.

Bids submitted by each of the two bidders were evaluated for administrative completeness and accuracy by CRRA staff. Each of the bids was found to be administratively complete and accurate, with the bid from Niro receiving the highest evaluation score. References for each of the bidders were not checked because each bidder is currently under contract with CRRA performing landscape and mowing services and each has performed satisfactorily under the existing contracts.

Based on its evaluation, CRRA staff recommends award of the bid for Landscape and Mowing Services for the CRRA Hartford Landfill to Niro Landscape Contractors, Inc.

#### **Financial Summary**

As indicated in the above table, the landfill mowing component of the bid is assumed to be 50 acres. As filling progresses and inactive areas are made active, or active areas become inactive, the total area of the vegetation requiring annual mowing may change. Therefore, for that component of the work, CRRA staff required bidders to bid on a per acre price so CRRA would pay for the amount of work actually performed. Assuming all 80 acres of the site are mowed during the term of this contract, the maximum, not-to-exceed annual price for the work would be \$67,795 in year 3. In that scenario, Niro is still the low bidder for the work. For the first year of the contract, fiscal year 2007, CRRA has budgeted \$52,000 specifically for landscape and mowing services at the Hartford Landfill. The bid price for fiscal year 2007, based on 50 acres of landfill mowing is \$52,795. There are sufficient funds in the fiscal year 2007 Hartford Landfill budget for this expense.

### **TAB 7**

#### RESOLUTION REGARDING EMPLOYMENT OF HRP ASSOCIATES, INC. FOR ENVIRONMENTAL CONSULTING SERVICES IN SUPPORT OF THE SOUTH MEADOWS SITE REMEDIATION

**RESOLVED:** That the President of CRRA be authorized to execute a Request For Services with HRP Associates, Inc. for environmental consulting services in support of the South Meadows site remediation, substantially as presented and discussed at this meeting.

#### **Connecticut Resources Recovery Authority**

## Request For Services Environmental Consulting Services in Support of the South Meadows Site Remediation

Presented to the CRRA Board on: May 25, 2006

Vendor/ Contractor(s):

HRP Associates, Inc.

Effective date:

**Upon Execution** 

Contract Type/Subject matter:

Request for Services pursuant to Three-Year Engineering Services

Agreement

Projects Affected:

Mid-Connecticut

**Original Contract:** 

050109

Term:

FY 2006: RFS #5; 7/1/05 through 6/30/06

FY 2007: 7/1/06 through 6/30/07

These RFSs executed pursuant to the original three-year services agreement, term of which is 7/1/2004 – 6/30/2007

Contract Dollar Value:

\$80,000.00 for FY 2006

\$85,000 for FY 2007

Amendment(s):

Not applicable

Term Extensions:

Not applicable

Scope of Services:

To provide third party review and provide

technical comments or opinions on

submittals, plans and reports prepared by

TRC, CRRA and others;

• To attend regular project meetings to discuss environmental issues and project

progress;

• To monitor site investigation and/or

remedial activities.

Other Pertinent Provisions:

None

## Connecticut Resources Recovery Authority Mid-Connecticut Project

# Request For Services Environmental Consulting Services in Support of the South Meadows Site Remediation

May 25, 2006

#### Discussion

On December 22, 2000 CRRA and TRC Companies, Inc. executed a contract entitled Exit Strategy TM Contract For South Meadows Station Site Between Connecticut Resources Recovery Authority And TRC Companies, Inc. (the "Exit Strategy TM Contract"). The Exit Strategy TM Contract was a prerequisite to the transfer of the South Meadows property and the Electric Generating Facility (EGF) from Connecticut Light & Power to CRRA in early CY 2001. The purpose of the Exit Strategy TM Contract was to establish TRC as the "Certifying Party" under the Connecticut Transfer Act, thereby shifting the environmental remediation responsibility to TRC following transfer of the property from CL&P to CRRA. TRC is therefore responsible for remediation of pre-existing pollution conditions at, under or migrating from the site as required by applicable law, including, but not limited to, the Transfer Act.

Under the Exit Strategy <sub>TM</sub> Contract, CRRA has the right to inspect and review progress of the remediation. CRRA also has the right to review, comment and object to any aspects of the proposed remedial actions that may adversely affect current or future operations at the site. Under the Exit Strategy <sub>TM</sub> Contract, CRRA also has the right to employ consultants to assist CRRA in the inspection and review processes.

Given these rights, CRRA has employed HRP Associates, Inc. (HRP) to assist CRRA in the inspection and review of proposed remedial action plans and active remediation. Prior to execution of the Exit Strategy TM Contract, HRP provided associated environmental consulting support to CRRA, including completion of environmental investigations at the South Meadows site. Following execution of the Exit Strategy TM Contract, HRP has provided CRRA with environmental consulting support when requested by CRRA. This support is provided in consideration of requirements of the Connecticut Remediation Standard Regulations and CRRA's current and future operations at the site. Specific tasks that HRP has performed include, but are not necessarily limited to, the following:

- Review and offer technical comments on site environmental investigation data, characterization reports, and proposed remedial actions.
- Review and offer technical comments on characterization data for off-site soils
  proposed by TRC for use at the site for backfilling excavations and/or isolating onsite contaminated soil.
- Review and offer comments on potential environmental liabilities and transfer issues associated with the potential transfer of "Parcel 3" from CL&P to CRRA.
- Assist CRRA and CRRA's counsel in interpretation of, and drafting correspondence regarding, "Pre-existing Pollution Conditions," "New Pollution Conditions," and "Excluded Matters," as those terms are defined in the Exit Strategy TM Contract.
- Participate in monthly project status meetings with CRRA and TRC.

Under this Request for Services, HRP will continue to provide the support listed above, as well as other support that may be requested by CRRA. In comparison to past years, HRP's support on this project has increased during FY 2006, and is expected to also increase during FY 2007 because of anticipated increases in TRC's site remediation activities and report submissions. Also, during FY 2007 it is expected that HRP will provide support to CRRA as "Environmental Land Use Restrictions" are developed and established for the site, an activity which will be required to comply with the Connecticut Remediation Standard Regulations.

#### **Financial Summary**

For environmental consulting services rendered between July 1, 2005 and March 31, 2006, HRP has billed CRRA approximately \$43,000.00 under this RFS. Given the anticipated increase in site activity between April 1, 2006 and June 30, 2006, the estimated total FY 2006 costs will be approximately \$80,000.00. For FY 2007, the estimated costs are \$85,000.00.

This expenditure will be funded from the South Meadows Site Remediation Reserve account. There are sufficient funds in this reserve account for these activities.

**TAB 8** 

## RESOLUTION REGARDING AMENDMENT NO. 8 TO THE <u>AGREEMENT FOR</u> <u>WASTE TRANSPORTATION AND TRANSFER STATION AND ROLLING STOCK</u> <u>OPERATION AND MAINTENANCE SERVICES</u>

**RESOLVED:** That the President is authorized to enter into Amendment No. 8 to the *Agreement for Waste Transportation and Transfer Station and Rolling Stock Operation and Maintenance Services* substantially as presented and discussed at this meeting.

#### **Connecticut Resources Recovery Authority Amendment Summary**

Presented to Board:

May 25, 2006

Parties:

CWPM, LLC and CRRA

Facility:

Mid-Connecticut Project Waste Processing

Facility

Term of Base Agreement:

Expires on June 30, 2006

Term of Proposed Amendment No. 8:

July 1, 2006 through June 30, 2007

Scope of Amendment No. 8:

To extend for up to one year the

transportation services associated with the disposal of Process Residue and Non-Processible/Bulky Waste generated at the Mid-Connecticut Waste Processing Facility.

Service Fees:

CRRA shall pay Contractor during the extension period Contractor's current

transportation fees escalated three percent.

Material/Destination	Contractor Current FY06 Rate	FY07 Contractor Rate
Process Residue to	\$5.27 non ton	\$5.53
Hartford Landfill	\$5.37 per ton	\$3.33
Process Residue to	\$9.24 mon to m	<b>CO 40</b>
Windsor Landfill	\$8.24 per ton	\$8.48
Non-Processible		
Bulky Waste to	\$247.61 per load	\$255.04 per load
Hartford Landfill	-	_

Contract Value:

\$600,000 based on FY07 budgeted tonnage

Other Pertinent Provisions:

Amendment No. 8 provides CRRA the right to terminate the services associated with

Amendment No. 8 upon 30-days prior

written notice to Contractor.

#### Discussion:

On June 11, 2001, CRRA entered into an agreement with CWPM, LLC ("Contractor") for the operation and maintenance of the Mid-Connecticut transfer stations and the transportation of the MSW and recyclables delivered to the transfer stations. The agreement also contained provisions for CRRA to elect, via the issuance of an Activity Election Notice, to have Contractor transport from the WPF to the Hartford Landfill or Windsor Landfill the process residue and non-processible waste generated at the WPF. CRRA issued the Activity Election Notice to Contractor for these additional transportation services on April 1, 2005. The base agreement for all of the transfer station and transportation services (including process residue and non-processible waste transportation services) expires June 30, 2006.

On November 7, 2005 CRRA issued a Request for Proposals for Waste Transportation and Transfer Station Operation and Maintenance Services (RFP). Subsequent to the issuance of the RFP, the Board authorized the President to enter into new agreements (agreements with CWPM and Copes Rubbish Removal) for the operation and maintenance of the Mid-Connecticut transfer stations and the associated MSW transportation services. These new agreements do not include process residue and nonprocessible/bulky waste transportation services because such services are unrelated to the operation and maintenance of the transfer stations. However, a separate RFP for the process residue and non-processible waste transportation services has not been issued because continued use of the bulky waste area of the Hartford Landfill is contingent on CTDEP's acceptance of CRRA's closure plan for the bulky waste portion of the landfill. As a result, CRRA can not define the scope of services to be performed by a new contractor (CRRA could not inform potential bidders where the process residue and nonprocessible waste are to be transported; Hartford Landfill or an alternative disposal site). Until a definitive closure date is known, CRRA can not issue a new RFP for these services. Therefore, CRRA management is seeking authorization to extend the current agreement for these services for a period not to exceed one year. Amendment No 8 provides CRRA the right to terminate the extension upon 30-days prior written notice to Contractor. This special termination right provides CRRA the flexibility to issue a RFP for the transportation of the process residue and non-processible/bulky waste as soon as the closure plan has been accepted and CRRA can accurately write a scope of service for proposers to bid against.

TAB 9

### Resolution Regarding Spot Waste Delivery Letter Agreements Between the BRRFOC and the CRRA

**RESOLVED:** That the President is authorized to execute reciprocal Letter Agreements between the BRRFOC and CRRA for the delivery of spot waste substantially as presented and discussed at this meeting.

#### Connecticut Resources Recovery Authority Letter Agreement Summaries

Presented to Board:

May 25, 2006

Parties:

CRRA and the Bristol Resources Recovery Facility Operating

Committee (BRRFOC).

Agreement Type:

Letter Agreements for Spot Waste Deliveries

Facility:

Mid-Connecticut Project

Dollar Value:

Approximately \$100,000. Money to cover the costs of waste

diversions and exports is contained in the FY07 budget.

Terms:

July 1, 2006 – June 30, 2007

Service Fees:

CRRA shall pay BRRFOC \$52.00/ton for the delivery of spot

waste to the Bristol RRF.

The BRRFOC shall pay CRRA \$52.00/ton for spot waste delivered directly to the Mid-Connecticut Waste Processing Facility in Hartford or \$63.00/ton if the waste is delivered to the Torrington

Transfer Station.

Discussion:

For a number of years now the CRRA has had reciprocal spot waste delivery agreements with the BRRFOC. These agreements:

- provide the CRRA and the BRRFOC an additional in-state waste diversion option during periods of high waste deliveries;
- provides CRRA a lower per ton diversion rate than that offered by its out-of-state waste export contractors (FY07 budgeted rate of \$77.00/ton)
- provides CRRA per ton transportation savings of approximately \$3.00/ton (the difference between what CRRA is charged by its contract hauler to transport waste to Bristol instead of the Waste Processing Facility in Hartford).

### **TAB 10**

# RESOLUTION REGARDING THE PURCHASE OF A MOBILE CRANE FOR THE MID-CONNECTICUT WASTE PROCESSING FACILITY

**RESOLVED:** That the Board of Directors, in accordance with Connecticut Resources Recovery Authority's Procurement Policy, hereby approves the procurement of a Used P&H Mobile 30 Ton Crane from General Construction Crane Services, Inc. for use at the Mid-Connecticut Waste Processing Facility, substantially as presented and discussed at this meeting.

### **Connecticut Resources Recovery Authority**

# Purchase of a Used P&H Mobile 30 Ton Crane – Mid-CT Waste Processing Facility

#### **CONTRACT SUMMARY**

Presented to the CRRA Board on: May 25, 2006

Vendor/ Seller:

General Construction Crane Service, Inc.

Effective date:

On or about June 1, 2006

Contract Type/Subject matter:

Purchase Order/Bill of Sale

Facility (ies) Affected:

Mid-CT Waste Processing Facility

**Original Contract:** 

Not applicable

Term:

Not applicable

Contract Dollar Value:

\$60,000.00

Amendment(s):

Not applicable

Term Extensions:

Not applicable

Scope of Services:

"As is, where is" sale of used P&H Mobile

30 ton crane

Other Pertinent Provisions:

None

## Connecticut Resources Recovery Authority Mid-Connecticut Project

## Purchase of a Used P&H Mobile 30 Ton Crane – Mid-CT Waste Processing Facility

May 25, 2006

#### **Executive Summary**

This is to request approval by the Board of Directors for the purchase of a used 1971 P&H Mobile 30 ton Crane ("Mobile Crane") for \$60,000. Given the physical constraints within the Waste Processing Facility ("WPF") and the unique and special capabilities of this Mobile Crane, as described hereafter, the purchase of the Mobile Crane is the most cost effective lifting device for maintenance of major equipment and components in the WPF.

#### **Discussion**

For at least ten years, the Metropolitan District ("MDC") has utilized the services of a specific Mobile Crane for maintenance of the Waste Processing Facility. The majority of the maintenance work requiring the use of a Mobile Crane has involved the replacement of heavy parts of both processing lines secondary shredders rotors, motors, breaker plates and grates. The Mobile Crane has also been used to lift parts and materials over the concrete containment walls in the Municipal Solid Waste (MSW) Hall of the WPF for the multiple steel pan conveyors and in the Refuse Derived Fuel (RDF) Hall of the WPF along with head shaft replacement on conveyors CV-504 and CV-503.

The crane services have been provided by General Construction Crane Service, Inc. (the "Seller"). General Construction Crane Service, Inc, the owner of the Mobile Crane, is in the process of closing its business and liquidating its business assets. Prior to putting the Mobile Crane up for sale, Seller first contacted CRRA and MDC regarding our interest in purchasing the crane. The Mobile Crane has the special capability of being able to fit through the WPF Processing Area's side access doors and of having the reach and load capacity capabilities to pick the items mentioned above in and out of the secondary shredders. Many other crane vendors have tried to perform the same tasks but where unsuccessful because they either could not get their cranes in or through the side access doors or did not have enough reach or load lifting capacity.

Other lifting solutions were investigated to reduce the dependency of using this particular Mobile Crane. The first was to install or fabricate a big jib hoist, a trolley and rail system or a portable steel crane around the two secondary shredders. Due to the logistics of the existing structural steel, working around the obstructions of other existing WPF processing equipment and not having the

ability to lift from both the secondary shredder motor and rotor areas did not allow for any of these other lifting options to be viable. The second option was to look into expanding the WPF Processing Area's side access doors to provide access for larger mobile cranes from other vendors. A door vendor quoted the expanding of the two existing steel doors with two new rubber type doors at a cost of \$122,969.00. This cost did not take into account the cost associated with moving all the existing electrical conduits out of the new opening.

The purchase of the Mobile Crane is presently the most cost effective solution in meeting the WPF Project's secondary shredder maintenance needs. Over the past three fiscal years alone, the Mobile Crane has been used 26 times resulting in the WPF incurring rental costs of \$58,463.00. Besides scheduled maintenance, the Mobile Crane is used quite frequently on an emergency basis. Based on DOT limits, the Mobile Crane can not be on the road during the evening (i.e. sundown to sunrise) and on Saturdays and Sundays. This restriction has resulted in delays to repair major processing equipment. Additionally, with this purchase the WPF will now have the ability to explore additional uses for the Mobile Crane besides those mentioned previously that could additionally benefit the project.

Seller purchased the Mobile Crane new in 1971. Since 2004, the Mobile Crane engine, drive clutch, transmission and front end assembly have been rebuilt. The Mobile Crane is in good operable condition and has been well maintained over the years. Given the proposed sale is on a "as is, where is" basis with no expressed warranty by Seller, CRRA has requested and Seller has agreed to provide all the crane maintenance records for review by CRRA and MDC. In conjunction with the review of the records, a MDC mechanic and a CRRA engineer will be inspecting the Mobile Crane prior to the purchase by CRRA. MDC as the operator of the WPF, will train its personnel in operating and maintaining the used Mobile Crane.

#### Financial Summary

In addition to the unique and special capabilities of the Mobile Crane, having ownership of the crane onsite provides the following financials benefits:

- Annual crane rental savings of approximate \$20,000 per year (FY-03-\$14,984, FY04-\$19,847 and FY05 \$23,632)
- Reduced processing line downtown by avoiding delays from the delivery of a rental crane (i.e. within the past month, one of the processing line was out-of-service for additional 8-10 hours while waiting on the rental crane)

The attached economic analysis of the proposed investment for the Mobile Crane purchase yields a simple payback of 2.3 years and a return on investments of 38%.

The Purchase of the used P&H Mobile 30 Ton Crane for \$60,000 will be funded from the WPF Rolling Stock budget (Account #41-202-601-54428) as adopted for fiscal year 2006 Mid-Connecticut budget. The adopted WPF Rolling Stock budget for fiscal year 2006 is \$250,000.00.

Mid-Connecticut Project - Waste Processing Facility P&H Mobile 30 Ton Crane Purchase Analysis

Purchase Price	\$60,000	FY 2007	$\rm FY~2008$	$\rm FY~2009$	FY 2010	FY 2011	FY 2012
Savings Rental Savings <sup>(1)</sup>		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Sunday Processing <sup>(2)</sup>		\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Expense Routine Mainenance <sup>(3)</sup>		(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)
Repair Allowance <sup>(4)</sup>		(\$4,500)	(\$4,500)	(\$4,500)	(\$4,500)	(\$4,500)	(\$4,500)
Annual Net Savings	(\$60,000)	\$26,500	\$26,500	\$26,500	\$26,500	\$26,500	\$26,500
ROI Payback (years)	38% 2.3 Years						

## Notes:

- 1. Rental Savings based on the average of FY03, FY04 and FY05
- 2. Estimated Two Extra Sunday Processing Shifts avoided by having crane onsite at a cost of savings of \$6,000 per shift.
- 3. Seller stated the cost of routine maintenance averages \$750 annually
- 4. Seller has spent approximately \$45,000 over the last 10 years on repairs and rebuilds (engine, clutch, transmission, front end assemblies, etc.)

### **TAB 11**

### RESOLUTION AUTHORIZING RETENTION OF A HOST COMMUNITY LIAISON

**RESOLVED:** That the President is hereby authorized to retain Attorney Thomas Ritter to serve as CRRA's liaison with its host communities and pertinent or related groups and organizations affected by the Mid-Connecticut Project, under terms substantially as presented and discussed at this meeting.

### **Connecticut Resources Recovery Authority**

### **Board of Directors**

### **Host Community Liaison**

May 25, 2006

### **Executive Summary**

This is to request that the CRRA Board of Directors authorize the President to retain, for a fixed fee, a Host Community Liaison to provide insight and outreach relative to CRRA and its interactions with its host communities and associated groups and entities.

### **Discussion**

CRRA believes that retaining a community liaison would be in the organization's best interests to affect certain critical goals as well as develop and enhance relationships with its host communities. This is especially important as CRRA moves forward with a number of initiatives, including the permitting efforts and public hearings associated with retrofitting of the Hartford recycling center, permitting efforts and public hearings associated with the closure plan development and closure of the Hartford landfill (including negotiations on responsibility for post-closure monitoring and maintenance), Brainard Field Redevelopment, siting of a new ash landfill and implementation of the state Solid Waste Management Plan, all of which are crucial to the mission of the Authority. Because the City of Hartford is a substantial customer as well as home to multiple CRRA facilities - including a trash-to-energy plant, regional recycling center and landfill, Management recommends retaining Attorney Thomas Ritter to provide advice, community outreach, and political insight and counsel to CRRA in its interaction with the City of Hartford, environmental and neighborhood groups and other entities and organizations doing business in Hartford and the Capital Region as necessary. CRRA believes Attorney Ritter, having lived, worked, and been involved in political and community affairs in Hartford throughout his career, has special capability, as required by CRRA's Procurement Policy, to serve in this capacity.

Management believes Attorney Ritter's experience, contacts and intimate knowledge of the Capital Region and its concerns and issues will be invaluable in securing the best possible outcomes for the many Capitol Region opportunities the CRRA will encounter in the immediate future. Attorney Ritter is a partner at the firm of Brown Rudnick Berlack & Israels, which performs legal work related to environmental and other issues. His counsel has been engaged by CRRA through our existing Legal Services agreement with Brown Rudnick LLP. His efforts were key to CRRA's success in securing the Hartford City zoning concurrence necessary for the planned renovation of the Mid Connecticut Recycling center. Although engaged under our legal services agreement, the services performed were not legal in nature. Management believes engagement of

Attorney Ritter through a separate agreement is more transparent and reflective of the services provided.

State statutes strictly prohibit quasi-public agencies from retaining contract lobbyists. Under this agreement, Attorney Ritter would be specifically prohibited from performing any legislative lobbying on CRRA's behalf.

#### **Impact**

CRRA proposes to engage Mr. Ritter for a 12-month term to provide the aforementioned services, on a non-exclusive basis, for a total fee of \$84,000, payable in 12 monthly installments The proposed arrangement would be terminable at any time at CRRA's option.

### **Cost evaluation:**

CRRA, has developed and prioritized the anticipated issues and activities for the Community Liaison. These activities are estimated to consume between 30 and 35 hours per month for the next twelve months.

Hours	Brown Ruddnick Rate(\$525)	CRRA Legal rate (\$295)	Annual Fixed Fee
30	\$15,750	\$8,850	\$7,000
35	\$18,375	\$10,325	\$7,000

### **Financial Summary**

This expenditure will be funded from the Mid-Connecticut Project General Administration "Other Consulting Services" account, No. 41-001-501-52899. There are sufficient funds in this account for this activity.

### **TAB 12**

# RESOLUTION REGARDING SECOND AMENDMENT TO SUPPLEMENTAL AGREEMENT BETWEEN CONNECTICUT RESOURCES RECOVERY AUTHORITY AND THE TOWN OF WILTON

**Resolved:** That the President is authorized to execute The Second Amendment to the Town of Wilton's Municipal Solid Waste Management Services Agreement substantially as presented and discussed at this meeting.

### Connecticut Resource Recovery Authority Contract Summary

Presented to Board:

May 25, 2006

Customer:

Town of Wilton

Contract Type:

Second Amendment to Supplemental Agreement between Connecticut Resource Recovery Authority and the Town of

Wilton

Facility:

Bridgeport Project

Term, Original Contract:

August 30, 1985 - December 31, 2008

Term, Supplemental

Agreement:

August 30, 1985- December 31, 2008

Term, First Amendment

Supplemental Agreement:

January 10, 1994- June 30, 1997

Term, Second Amendment

Supplemental Agreement:

July 1, 2006 – December 31, 2008

Term coincides with the Town's current Municipal Solid Waste Management Services Agreement expiration date.

Term Extensions:

None

Transportation Rates:

CRRA Transfer Station	<b>Facility</b>
FY07 \$13.25	\$20.10
FY08 \$13.80	\$20.90
FY09 \$14.35	\$21.74
(Through Dogombor 21, 2008)	

(Through December 31, 2008)

Comments:

In the 1985 Supplemental Agreement, CRRA agreed to incur the expense of the transportation between Wiltons's Transfer Station and Norwalk's Transfer Station. The Town of Wilton has performed the transportation service to the Norwalk Transfer Station since the commencement of the

January 1994 First Amendment to Supplemental

Agreement. In the event the transfer station in Norwalk is unable to receive waste, Wilton is required to transport the waste to the Bridgeport Resources Recovery Facility.

### Connecticut Resource Recovery Authority Bridgeport Project

### Second Amendment to Supplemental Agreement between Connecticut Resource Recovery Authority and the Town of Wilton

May 25, 2006

#### **Executive Summary**

The current agreement for the transportation of acceptable municipal solid waste ("Acceptable Waste") from the Town of Wilton's transfer station to CRRA's transfer station in the City of Norwalk expires June 30, 2006. The Town of Wilton currently provides this service and has done so since 1994. The Town of Wilton approached CRRA with the proposal to continue providing this service for the last 2 ½ years of the Municipal Solid Waste Management Services Agreement ("MSA") (July 1, 2006 to December 31, 2008). In consideration for assuming the responsibility of transporting the waste between the two transfer stations, the Town of Wilton has proposed a very competitive fee structure which is less then the budget FY 07 price. Management is recommending that the Board of Directors provide authorization to enter into this agreement with the Town of Wilton for the transportation of acceptable waste from Wilton's transfer station to CRRA's transfer station in Norwalk.

#### **Discussion**

On August 30, 1985 CRRA and the Town of Wilton entered into a Supplemental Agreement to the MSA in which CRRA agreed to transport Acceptable Waste from the Town's transfer station to CRRA's transfer station located in the City of Norwalk. In January of 1994 CRRA entered into an Amendment to Supplement Agreement with the Town of Wilton. whereby, CRRA paid the Town to haul Acceptable Waste from the Town's transfer station to CRRA's transfer station located in the City of Norwalk.

Prior to the expiration of the 1994 Amendment, CRRA issued a Request for Proposal in 1999 and subsequently in 2002 for procuring the transportation services on a competitive bases. CRRA ultimately awarded the contract to the Town of Wilton in 1999 and in 2002.

Since the Town of Wilton has been providing transportation services since the commencement of the January 1994 First Amendment to Supplemental Agreement, the Town requested CRRA to forgo the RFP process by negotiating fixed rates for the last 2 ½ years of the MSA. Given the future negotiated rates are very competitive (i.e. similar to the second low bidder in the last RFP issued in 2002), CRRA Management is recommending approval of the Second Amendment to the Supplemental Agreement.

#### Financial Summary

The transportation services to be provided by the Town of Wilton are at a negotiated fixed rate of \$13.25/ ton, \$13.80/ ton, and \$14.35/ ton for FY07, FY08, and FY09, respectively, which is less then the FY07 budgeted amount of 14.50/ ton. Based on the budgeted tonnage of 9500 tons, the estimated contract value for FY07 is \$125,875, providing a savings of \$11,875, as compared to the FY07 budget of \$137,750.

### **TAB 13**

### RESOLUTION AUTHORIZING NEGOTIATION OF A SETTLEMENT WITH CRRA'S FORMER LAW FIRMS

RESOLVED: That the President is hereby authorized to pursue settlement of CRRA's lawsuit against its former law firms Hawkins Delafield & Wood LLP and Murtha Cullina LLP, including making and negotiating offers to settle on the terms discussed at this meeting, provided that any resulting settlement agreement will require the approval of this Board and of the Attorney General.