# CRRA BOARD MEETING

# **FEBRUARY 22, 2007**



100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700 Fax (860)757-7745

# MEMORANDUM

то:	CRRA Board of Directors
FROM:	Kristen Greig, Secretary to the Board/Paralegal
DATE:	February 16, 2007
RE:	Notice of Meeting
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There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors held on Thursday, February 22, 2007 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

## Connecticut Resources Recovery Authority Board of Directors Meeting <u>Agenda</u> February 22, 2007 9:30 AM

I. <u>Pledge of Allegiance</u>

#### II. Public Portion

A  $\frac{1}{2}$  hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

#### III. Minutes

1. <u>Board Action</u> will be sought for the approval of the January 25, 2007 Regular Board Meeting Minutes (Attachment 1).

#### IV. Finance

- 1. Finance Committee Update
- 2. <u>Board Action</u> will be sought regarding the Adoption of the Fiscal Year 2008 Mid-Connecticut Project Operating and Capital Budgets and Tip Fee (Attachment 2).
- 3. <u>Board Action</u> will be sought regarding the Adoption of the Fiscal Year 2008 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget (Attachment 3).
- 4. <u>Board Action</u> will be sought regarding the Establishment of a Tip Fee Stabilization Reserve (Attachment 4).

#### V. Project Issues

A. Mid-Connecticut

- 1. <u>Board Action</u> will be sought regarding Engineering Services to Support Closing a Portion of the Phase 1 Ash Area at the Hartford Landfill (Attachment 5).
- VI. <u>Chairman's, President's and Committee Reports</u>
  - A. Chairman's Report
  - B. President's Report

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- C. Policies & Procurement Committee
  - 1. <u>Board Action</u> will be sought regarding Ratification of Emergency Procurement Contracts (Attachment 6).

# VII. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

# TAB 1

#### **CONNECTICUT RESOURCES RECOVERY AUTHORITY**

#### FOUR HUNDRED AND THIRTEENTH MEETING JANUARY 25, 2007

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, January 25, 2007 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace (Present by telephone from 10:20 a.m. to 10:30 a.m.)

Directors: Michael Cassella (Present by telephone beginning at 10:04 a.m.) Mark Cooper (Present until 11:40 a.m.) James Francis (Present until 11:40 a.m.) Michael Jarjura (Present beginning at 10:20 a.m.) Edna Karanian Mark Lauretti (Present beginning at 10:00 a.m.) Theodore Martland Raymond O'Brien Stephen Edwards, Bridgeport Project Ad-Hoc (Present until 11:00 a.m.) Timothy Griswold, Mid-CT Project Ad-Hoc (Present until 11:30 a.m.) Elizabeth Horton Sheff, Mid-CT Project Ad-Hoc (Present until 11:00 a.m.)

Present from the CRRA staff:

Tom Kirk, President Jim Bolduc, Chief Financial Officer (Present by telephone) Michael Bzdyra, Government Relations Liaison Robert Constable, Controller Peter Egan, Director of Environmental Affairs & Development Laurie Hunt, Director of Legal Services Paul Nonnenmacher, Director of Public Affairs Donna Tracy, Executive Assistant Kristen Greig, Secretary to the Board/Paralegal

Also present were: Richard Goldstein, Esq. of Pepe & Hazard, Susan Hemenway of BRRFOC, Kathleen Henry of CCEJ, Margaret Japp of CCEJ, John Pizzimenti of USA Hauling & Recycling, Allan Mercado of CCEJ, Matt Suffish of Covanta, Jerry Tyminski of SCRRRA.

Director Francis called the meeting to order at 10:02 a.m. and stated that a quorum was present.

#### PLEDGE OF ALLEGIANCE

Director Francis requested that everyone stand for the Pledge of Allegiance, whereupon, the Pledge of Allegiance was recited.

#### **PUBLIC PORTION**

Director Francis said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

With no comments from the public, Director Francis stated that the regular meeting would commence.

#### APPOINTMENT OF TEMPORARY VICE-CHAIRMAN

Director O'Brien made a motion to suspend rules to add an item to the agenda appointing Director Francis as temporary Vice-Chairman. The motion was seconded by Director Cooper. The motion previously made and seconded was approved unanimously.

Director O'Brien made a motion to appoint Director Francis as temporary Vice-Chairman. The motion was seconded by Director Cooper. The motion previously made and seconded was approved unanimously.

## <u>APPROVAL OF THE MINUTES OF THE DECEMBER 6, 2006 SPECIAL BOARD</u> <u>MEETING</u>

Vice-Chairman Francis requested a motion to approve the minutes of the December 6, 2006 Special Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Martland. The minutes were approved as presented. Directors Francis and Martland abstained.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman			X
Mark Cooper	x		
Edna Karanian	Х		
Mark Lauretti	Х		
Theodore Martland			X
Raymond O'Brien	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	Х		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport Project			

## APPROVAL OF THE MINUTES OF THE DECEMBER 21, 2006 REGULAR BOARD MEETING

Vice-Chairman Francis requested a motion to approve the minutes of the December 21, 2006 Regular Board Meeting. The motion was made by Director O'Brien and seconded by Director Martland. The minutes were approved as presented by roll call.

Eligible Voters	Aye	Nay	Abstain
	v		
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport Project			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

#### FINANCE COMMITTEE UPDATE

Director O'Brien informed the Board that the two budgets being considered by the Board were reviewed and recommended by the Finance Committee. In addition, the Committee and management have begun preparation for next year's Mid-Connecticut Project budget.

### **RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008 BRIDGEPORT PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the fiscal year 2008 Bridgeport Project Budget be adopted substantially in the form as presented and discussed at this meeting and that a fiscal year 2008 member Tipping fee of \$76.00 per ton for the component of the fee based on actual deliveries and \$8.00 per ton for the portion of the fee based on minimum commitment tonnage be adopted.

**FURTHER RESOLVED:** That the fiscal year 2008 capital budget totaling \$847,000.00 be adopted as presented and discussed at this meeting.

Director Lauretti seconded the motion.

Director O'Brien stated that the budget had been reviewed and approved by the Solid Waste Advisory Board ("SWAB") and the Southwest Connecticut Regional Recycling Operating Committee ("SWEROC"). Director Edwards commented that he would like to see a much lower tip fee, but realizes that this is what is required to balance the budget.

Mr. Kirk informed the Board that management has, on several occasions, asked the State Bond Commission to add consideration of the bonds for the Shelton Landfill Closure to their agenda. Mr. Kirk said that the bonds would translate into a \$6.00 per ton savings to the towns in the Bridgeport Project. Mr. Kirk stated that management had expected the item to be on the January Bond Commission agenda and it was not. Mr. Kirk stated that management would follow up and try to get the item added to the February agenda. Director Edwards added that the CEO's of the Bridgeport towns would be contacting their elected officials to try to get this item addressed by the State Bond Commission. Director Edwards noted the bonds were approved by the legislature in 1999 and said he was not encouraged that it would be resolved soon.

Director Lauretti pointed out that the tip fee for the Bridgeport Project towns is considerably higher than the tip fee for other towns in Connecticut. Director Lauretti stated that the rest of the State should recognize how fortunate they are to have lower tip fees.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Stephen Edwards, Ad Hoc, Bridgeport Project	X		
Non Eligible Voters			
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Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

## **RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008** WALLINGFORD PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the fiscal year 2008 Wallingford Project Budget be adopted substantially in the form as presented and discussed at this meeting.

**FURTHER RESOLVED:** That a fiscal year 2008 municipal solid waste tip fee of \$59.00 per ton be adopted for contracted member waste and a fiscal year 2008 municipal solid waste tip fee of \$69.00 per ton be adopted for non-contracted member waste.

**FURTHER RESOLVED:** That the fiscal year 2008 capital budget totaling \$682,000.00 be adopted as presented and discussed at this meeting.

Director Martland seconded the motion.

Mr. Kirk noted that the electric revenues in the Wallingford Project are remarkable and have been the key to the Project's success. Mr. Kirk explained that the electric contract expires in 2009 and the opportunity for re-signing at similar rates is non-existent so there will be a significant change for the Wallingford Project in the next couple of years. CRRA is currently

planning with the operator of the plant and considering other options for the Wallingford waste that include delivery to the Bridgeport Project, the Mid-Connecticut Project or other locations. Director Lauretti stated that the Bridgeport Project was the first of its type in Connecticut and that other projects/towns in the State have benefited from the mistakes made at the Bridgeport Project. Mr. Kirk added that the public ownership of the Mid-Connecticut and Wallingford Projects is a distinct benefit.

Mr. Bolduc directed the Board's attention to Page 11 of the Wallingford budget. Mr. Bolduc explained that the Policy Board of the Wallingford Project understands that they currently have a very favorable rate, but that upon expiration of the contract, this rate will change. Mr. Bolduc pointed out that the Wallingford Policy Board has built in a tip fee stabilization reserve account to allow for the rate change. Mr. Bolduc added that this is the kind of planning that all projects need to do to maintain stable tip fees.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport Project			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

### **BOARD RESOLUTION REGARDING THE USE OF SETTLEMENT PROCEEDS**

Director O'Brien stated that he has been advised by CRRA legal counsel that the item added to the agenda regarding the use of settlement proceeds has been legally noticed to the Secretary of State and posted on CRRA's website.

The following motion was made by Director O'Brien:

**RESOLVED:** That the Board of Directors of the Authority hereby adopts the attached plan for the use of the settlement funds received from Hawkins, Delafield & Wood and from other Enron transaction-related litigation, totaling approximately twenty-three million eight hundred thousand dollars (\$23,800,000) (net of attorneys' fees and costs of litigation) and currently held in escrow by Pepe & Hazard (the "Settlement Funds"); and

FURTHER RESOLVED: That the Board charges the President to request the Authority's attorneys to provide copies of the adopted plan to the Court and to the Plaintiffs in the matter of *New Hartford et al. v. Connecticut Resources Recovery* 

*Authority* and request a hearing before the Court if necessary, all in accordance with the Court's instructions in that matter.

Director Martland seconded the motion.

Director O'Brien stated that this plan and resolution are consistent with all Board discussions on disposition of these funds. Director O'Brien said that it has always been the plan of the Board to first defease debt and then to distribute proceeds as is fiscally prudent. Director O'Brien added that this distribution has absolutely nothing to do with the New Hartford litigation. Director O'Brien stated that this distribution will benefit the towns; not only because of the receipt of the funds, but also because the towns' full faith and credit will no longer be on the line to cover these bonds.

Director Horton Sheff asked how these funds could not be considered part of the New Hartford litigation if these funds are being considered part of what the plaintiffs claim is owed to them. Director O'Brien clarified that it has always been the Board's plan to defease debt and distribute funds, so this action is not in reaction to the New Hartford lawsuit. Director O'Brien added that the judge has instructed the Board to develop a plan for these funds, which will be forwarded to the judge for his information. Director Lauretti added that this action is also consistent with what Connecticut state law requires CRRA to do, which is operate the Project on a cost basis.

Attorney Goldstein stated that the judge is aware of the Board's desire to prepare a plan of distribution for these funds and the judge has said that when the Board produces a plan of distribution, to bring the plan before the court for such action (if any) that the court may choose to take.

Chairman Pace reiterated Director O'Brien's comments that the Board's intention has always been to refund monies subsequent to paying off debt.

Chairman Francis stated that he has recused himself from any New Hartford suit votes or discussions up until this point, but said that he intends to vote on this matter because he felt it was and always has been the full Board's obligation to distribute these funds.

Mr. Kirk referred the Board to the distribution table, noting that great care had been taken in calculating the disbursements to towns. Each town's disbursement was calculated solely on the amount of tons delivered to the Mid-CT Project. Management believes that this is the best way to allocate the funds.

Director Martland noted that, according to statute, the Board was required to disburse these funds to the member towns. Mr. Kirk added, in accordance with the Bond Indenture, the Board is required to defease the debt prior to any cash distribution to the member towns.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
James Francis, Acting Vice-Chairman	X		

Michael Cassella	х	
Mark Cooper	Х	
Michael Jarjura	Х	
Edna Karanian	Х	
Mark Lauretti	Х	
Theodore Martland	Х	
Raymond O'Brien	Х	
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	Х	
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	Х	
Non Eligible Voters		
Stephen Edwards, Ad Hoc, Bridgeport Project		

# **RESOLUTION REGARDING EXTENSION OF THE ELLINGTON LANDFILL GAS** SYSTEM O&M CONTRACT

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to extend by one year the contract term with SCS-Field Services for operation and maintenance of the Ellington Landfill Gas Collection and Control System, substantially as discussed and presented at this meeting.

Director Martland seconded the motion.

Director O'Brien noted that the Policies & Procurement Committee has recommended this contract for approval.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	Х		
Mark Lauretti	Х		
Theodore Martland	X		
Raymond O'Brien	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	Х		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport Project			

# **REVIEW AND RECOMMEND FOR BOARD APPROVAL RESOLUTION REGARDING EXTENSION OF THE SHELTON LANDFILL GAS SYSTEM O&M** <u>CONTRACT</u>

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to extend by one year the contract term with SCS-Field Services for operation and maintenance of the Shelton Landfill Gas Collection and Control System, substantially as discussed and presented at this meeting.

Director Jarjura seconded the motion.

Director Edwards asked why the LEA bid was so different from the other bidders. Mr. Egan answered that both the Ellington and Shelton Landfill Gas System bids were solicited at the same time. Mr. Egan stated that LEA's two bids appeared to have been switched by LEA resulting in the large difference. Director O'Brien pointed out that even if the bids were inadvertently switched by LEA, both bids were well above the rest of the bidders.

Mr. Kirk stated that management has been pleased with SCS-Field Services thus far. Mr. Kirk added that for this type of work, it is essential that staff be located in the area.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Stephen Edwards, Ad Hoc, Bridgeport Project	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project			
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project			

# **REVIEW AND RECOMMEND FOR BOARD APPROVAL RESOLUTION REGARDING REQUEST FOR SERVICES FOR PUBLIC RELATIONS SERVICES ASSOCIATED WITH LANDFILL SITING INITIATIVE**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

**RESOLVED:** That the President is hereby authorized to approve a Request for Services with Cubitt Jacobs & Prosek Communications for services associated with a landfill siting initiative, substantially as presented and discussed at this meeting.

Director Jarjura seconded the motion.

Director O'Brien noted that the Policies & Procurement Committee has recommended this contract for approval.

Mr. Kirk stated that management was anxious to get started with the siting initiative, which will require these public relations services. Director Jarjura stated that these are the types of proactive projects the Board should be focusing attention and energy on, and it is unfortunate that third parties are requiring a significant amount of the Board's time be spent in court.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	Х		
Michael Jarjura	Х		
Edna Karanian	Х		
Mark Lauretti	Х		-
Theodore Martland	Х		
Raymond O'Brien	Х		
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	Х		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
Non Eligible Voters			
Stephen Edwards, Ad Hoc, Bridgeport Project			

## **REVIEW AND RECOMMEND FOR BOARD APPROVAL RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

WHEREAS, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2007 projected legal fees; and

WHEREAS, CRRA has incurred greater than anticipated legal expenses in connection with matters related to the Bridgeport Project contract renewal efforts, general counsel matters, and bond counsel matters; **NOW THEREFORE, it is RESOLVED**: That the following additional amounts be authorized for payment of projected legal fees and costs to be incurred through June 30, 2007:

<u>Firm:</u>	Amount:
Halloran Sage	\$900,000
Sidley Austin	\$30,000

Director Jarjura seconded the motion.

Director Lauretti asked why this matter went before the Policies & Procedure Committee ("P&P") and not the Finance Committee. Mr. Bolduc responded that the contracts go through the P&P Committee, but the Finance Committee gets a breakdown of costs each month also.

Chairman Francis suggested that the contracts continue to go through the P&P Committee, but that these same items appear as agenda items for the Finance Committee meeting.

Director Edwards added that SWAB/SWEROC Board had discussed these fees at length and was satisfied that the fees were in line with the services provided, but would have liked to see a more detailed accounting of the charges in a timlier manner. Director Jarjura noted that it is generally very difficult to predict legal fees. Mr. Kirk added that costs associated with expert witnesses are also included in the \$900,000 projection. Ms. Hunt stated that only 2/3 of the \$900,000 was for Bridgeport, with the remainder being allocated to the Mid-Connecticut Project and General Fund General Counsel.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	Χ		
Michael Cassella	Х		
Mark Cooper	Х		
Michael Jarjura	X		
Edna Karanian	Х		
Mark Lauretti	Х		
Theodore Martland	Х		
Raymond O'Brien	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut Project	x		
Elizabeth Horton Sheff, Ad Hoc, Mid-Connecticut Project	X		
Stephen Edwards, Ad Hoc, Bridgeport Project	X		

The motion previously made and seconded was approved unanimously by roll call.

Director Edwards asked why the Ad Hocs would not be able to vote on this matter. Ms. Hunt replied that because the total amount of the legal fees includes costs for different projects

along with the General Fund, the Ad Hocs are ineligible to vote. Mr. Kirk reiterated that the Ad Hocs are only eligible to vote on matters relating to their specific Projects. Director Horton Sheff stated that she was uncomfortable not being able to vote on General Fund matters when those funds actually come from the Projects. Mr. Kirk stated that this matter has been raised with the legislature and they understand the problem, but at the present time have chosen not to change the statute. Vice-Chairman Francis suggested recording the Ad-Hoc's votes for the record, although they cannot count towards voting requirements. Directors Edwards, Griswold and Horton Sheff all voted in favor of the resolution.

#### **ORGANIZATIONAL SYNERGY & HUMAN RESOURCES COMMITTEE**

Chairman Francis asked Director Cooper for a report on any actions taken at the Organizational Synergy and Human Resources Committee. Director Cooper requested that the Board meet in Executive Session to discuss personnel issues.

#### **EXECUTIVE SESSION**

Vice-Chairman Francis requested a motion to enter into Executive Session to discuss personnel matters with appropriate staff. The motion made by Director Cooper and seconded by Director O'Brien was approved unanimously by roll call. Vice-Chairman Francis requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk Jim Bolduc

The Executive Session began at 11:00 a.m. and concluded at 11:35 a.m. Vice-Chairman Francis noted that no votes were taken in Executive Session.

The meeting was reconvened at 11:35 a.m.

#### **RESOLUTION REGARDING SENIOR MANAGEMENT SALARIES**

Vice-Chairman Francis requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

**RESOLVED:** That the Senior Management salaries be adopted as presented and discussed by the Organizational Synergy & Human Resources Committee.

Director O'Brien seconded the motion.

The motion previously made and seconded was approved by roll call. Director Martland voted nay.

Eligible Voters	Aye	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		

Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland		Х	
Raymond O'Brien	X		
Non Eligible Voters			
NONE			

#### **PRESIDENT'S REPORT**

Mr. Kirk informed the Board that an agreement has been reached with City of Hartford on host community benefits and liabilities of closure. The City has agreed to the slope increase pending DEP approval. Mr. Kirk stated that the Bridgeport arbitration will be concluding shortly and is going well. A ruling should be forthcoming within six to eight weeks. Mr. Kirk stated that the \$3 million for the Shelton Landfill closure was not listed on the January State Bond Commission agenda. Mr. Kirk added that management will follow up with the Bond Commission. Mr. Kirk stated that the new landfill siting process is proceeding and the real estate acquisition process will begin soon. Mr. Kirk noted that management and staff are continuing to meet with legislators to push CRRA's legislative agenda.

#### **EXECUTIVE SESSION**

Vice-Chairman Francis requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director O'Brien and seconded by Director Jarjura was approved unanimously. Vice-Chairman Francis requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk Jim Bolduc Floyd Gent Laurie Hunt, Esq. Richard Goldstein, Esq.

Eligible Voters	Ауе	Nay	Abstain
James Francis, Acting Vice-Chairman	X		
Michael Cassella	X		
Mark Cooper	X		
Michael Jarjura	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Non Eligible Voters			
NONE			

Vice-Chairman Francis and Director Cooper voted in favor of entering into Executive Session but stated that they will not be participating in the Session.

The Executive Session began at 11:40 a.m. and concluded at 12:55 p.m. Director O'Brien noted that no votes were taken in Executive Session.

The meeting was reconvened at 12:55 p.m.

#### **ADJOURNMENT**

Director O'Brien requested a motion to adjourn the meeting. The motion to adjourn made by Director Martland and seconded by Director Lauretti was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:55 p.m.

Respectfully submitted,

reig risten

Kristen B. Greig Secretary to the Board/Paralegal

# **TAB 2**

# RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008 MID-CONNECTICUT PROJECT OPERATING BUDGET, TIP FEES AND CAPITAL BUDGETS

**WHEREAS**, the Authority has submitted to the Department of Environmental Protection (DEP) a request for a modification of the Authority's Hartford Landfill permit associated with a change in slope on the landfill's east side; and

WHEREAS, the Authority is required by the terms of its Municipal Services Agreements to adopt the Mid-Connecticut Project annual budget 120 days prior to July 1, but the DEP has not acted upon the request for modification as of the date hereof; and

WHEREAS, in the event that the DEP grants the requested permit modification, certain line items in the Fiscal Year 2008 Mid-Connecticut Project budget will require adjustment; and

WHEREAS, in order to meet its obligation to adopt the budget within the contractually established timeframe, the Authority has determined to adopt the budget in the alternative, depending on whether or not the requested permit modification is granted; and

**WHEREAS**, the Authority has requested Board authorization for use of appropriate Mid-Connecticut Project reserves to fund certain fiscal year 2008 expenses.

**NOW THEREFORE**, it is

**RESOLVED**: That the fiscal year Proposed I 2008 Mid-Connecticut Project operating budget and capital budget be adopted substantially in the form presented and discussed at this meeting for use in the event that the requested permit modification is not granted; and

**FURTHER RESOLVED**: That the fiscal year Proposed II 2008 Mid-Connecticut Project operating budget be adopted substantially in the form presented and discussed at this meeting for use in the event that the requested permit modification is granted; and **FURTHER RESOLVED:** That the following tip fees be adopted for fiscal year 2008 for either the Proposed I or Proposed II operating budgets.

WASTE STREAM	PER TON TIP FEES
Municipal Solid Waste (MSW)	\$66.00
Metals	\$75.00
Bulky Waste – Municipal	\$85.00
Bulky Waste – Commercial	\$96.00
White Goods (Metals)	\$74.00
DEP Certified Soils	\$95.00
Non-Processible Waste Fee	\$85.00
Non-Municipal Mattress Surcharge (Per Unit Fee)	\$15.00
Recycling Tip Fee	\$00.00

**FURTHER RESOLVED**: That the President is hereby authorized to approve the use of funds from the following Mid-Connecticut Project Reserves, as appropriate, to pay for costs and fees incurred during fiscal year 2008 in accordance with the capital budget adopted pursuant hereto, substantially as presented and discussed at this meeting, provided that all purchases of goods and services shall comply with the requirements of the Authority's Procurement Policy:

Landfill Development Reserve Hartford Landfill Closure Reserve Rolling Stock Reserve South Meadows Site Remediation Reserve Facility Modification Reserve Jets/EGF Operating Reserve Recycling Reserve

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# <u>Fiscal Year 2008</u> <u>Mid-Connecticut Project</u> <u>Operating & Capital Budgets</u>

# *February 22, 2007*

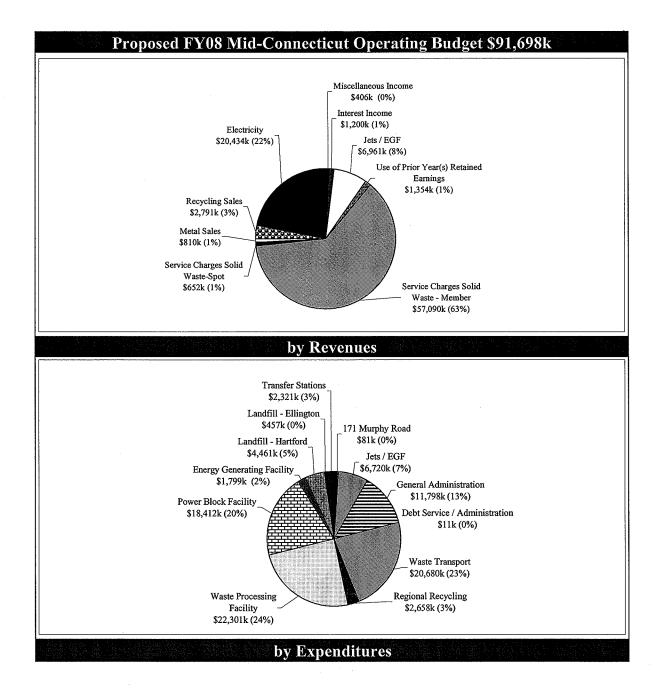
Attached are the proposed operating, tip fee, and capital budgets for fiscal year 2008 Mid-Connecticut Project that the Finance Committee voted unanimously to recommend be forwarded to the Board of Directors for adoption at the February meeting. The following summarizes the attached budgets.

#### **EXECUTIVE SUMMARY**

The proposed FY08 operating budget includes the following:

- <u>A \$3 per ton decrease in the MSW tip fee</u>
- <u>Revenue sharing (rebate/credit) for recycling deliveries</u>
- Assumes the closure of mixed waste portion of the Hartford Landfill (alternative budget provided for non-closure of the mixed waste portion of the Hartford Landfill)
- Includes the new recycling contract terms for the Hartford Intermediate Processing Center (IPC)
- Contribution to a Tip Fee Stabilization Reserve to mitigate future tip fee increases
- Reduction in contributions to the Risk Fund due to settlement of an outstanding matter
- Assumes full defeasance of current Mid-Connecticut Project debt

- The proposed FY08 operating budget totaled \$91,698k, reflecting a decrease of \$3,354k (4%) from the adopted FY07 budget due to decreases in the use of previous year(s) retained earnings, reduction in solid waste tipping fees, and lower interest income, partially offset by an increase in electricity rate.
- The proposed FY08 capital budget totaled \$15,023k, reflecting an increase of \$7,207k (108%) from the FY07 budget primarily due to the closing of the Hartford Landfill.



#### PROPOSED FY08 OPERATING BUDGET

Mid-Connecticut Project Revenues (in \$000's)	Adopted FY07 Budget	Proposed FY08 Budget	Increase / Dec \$	rease %
Service Charges Solid Waste - Member	\$59,347	\$57,090	(\$2,257)	-4%
Service Charges Solid Waste-Spot	\$672	\$652	(\$20)	-3%
Metal Sales	\$500	\$810	- \$310	62%
Recycling Sales	\$2,934	\$2,791	(\$143)	-5%
Electricity	\$18,714	\$20,434	\$1,720	9%
Miscellaneous Income	\$617	\$406	(\$211)	-34%
Interest Income	\$1,997	\$1,200	(\$797)	-40%
Jets / EGF	\$7,387	\$6,961	(\$426)	-6%
Use of Prior Year(s) Retained Earnings	\$2,884	\$1,354	(\$1,530)	-53%
TOTAL	\$95,052	\$91,698	(\$3,354)	-4%

#### The table below shows the budget changes by revenue category.

#### Service Charge Solid Waste - Members

The proposed member municipal solid waste tipping fee is \$66.00 per ton reflecting a decrease of \$2,257k or 4% from the adopted FY07 budget.

#### Metal Sales

The proposed ferrous tonnage is based upon historical levels and the revenue sharing is projected to be below current levels resulting in an overall increase in metal sales of \$310k or \$62% from the adopted FY07 budget.

#### **Recycling Sales**

Recycling sales revenue is based upon the new operating agreement, which is below prior year sales revenues. However, the operating charges for FY08 are projected to be zero cost per the new operating agreement.

#### Electricity

The proposed electricity revenue reflects an increase of \$1,720k or 9% from the adopted FY07 budget due to a projected increase in electricity rate.

#### Miscellaneous Income

The proposed miscellaneous income revenue reflects a decrease of \$211k or 34% from the adopted FY07 budget primarily due to a decrease in Emission Reduction Credit (ERC) sales and transfer of permit fees to the adopted FY08 General Fund operating budget.

#### Interest Income

The proposed interest income revenue reflects a decrease of \$797k or 40% from the adopted FY07 budget due to reduced balances of fund accounts resulting from the defeasance of the 1996 Series A Mid-Connecticut Project bonds. The proposed interest income is based on an investment earnings rate of 4.5%.

#### Jets/EGF

The proposed Jets/EGF revenue reflects a decrease of \$426k or 6% from the adopted FY07 budget primarily due to significant decrease in reserve balance. A withdrawal was made in FY07 for defeasance of 1996 Series A Mid-Connecticut Project bonds.

#### Use of Prior Year(s) Retained Earnings

The proposed use of prior year(s) retained earnings reflects a decrease of \$1,530k or 53% from the adopted FY07.

#### The table below shows the budget changes by expense category.

Mid-Connecticut Project Expenditures	Adopted	Proposed	Increase / Dec	rease
(in \$000's)	FY07 Budget	FY08 Budget	\$	%
General Administration	\$11,915	\$11,798	(\$117)	-1%
Debt Service/Administration	\$8,167	\$11	(\$8,156)	-100%
Waste Transport	\$17,239	\$20,680	\$3,441	20%
Regional Recycling	\$2,348	\$2,658	\$310	13%
Waste Processing Facility	\$20,756	\$22,301	\$1,545	7%
Power Block Facility	\$18,393	\$18,412	\$19	0%
Energy Generating Facility	\$1,595	\$1,799	\$204	13%
Landfill - Hartford	\$4,669	\$4,461	(\$208)	-4%
Landfill - Ellington	\$449	\$457	\$8	2%
Transfer Stations	\$2,064	\$2,321	\$257	12%
171 Murphy Road	\$71	\$81	\$11	15%
Jets / EGF	\$7,387	\$6,720	(\$667)	-9%
TOTAL	\$95,052	\$91,698	(\$3,354)	-4%

#### General Administration

The proposed general administration expenditures reflect a decrease of \$117k or 1% from the adopted FY07 budget due to decreases in other consulting services, marketing and public relations, and contributions to landfill development and risk funds, partially offset by increase in legal costs, higher allocation of salaries and overhead, and the creation of a tip fee stabilization fund which will be used to mitigate future tip fee increases.

#### Debt Service/Administration

The proposed debt service/administration expenditures reflect a decrease of \$8,156k or nearly 100% from the adopted FY07 budget due to the projected defeasance of the remaining 1996 Series A Mid-Connecticut Project Bonds. Post bond defeasance, there will be nominal fees to be paid for defeasance agent and bond arbitrage reporting services.

#### Waste Transport

The proposed waste transport expenditures reflect an increase of \$3,441k or 20% from the adopted FY07 budget. The proposed budget assumes an increase in overall tonnage resulting from an increase in tons hauled from the project transfer stations to the WPF for processing as well as additional tons requiring exportation out-of-state.

#### **Regional Recycling**

The proposed regional recycling expenditures reflect an increase of \$310k or 13% from the adopted FY07 budget due to an increase in advertising and establishment of member delivery credit program to be given to towns for delivering recyclables, partially offset by omission of contract and other operating charges per new contract recycling operating agreement.

#### Waste Processing Facility

The proposed waste processing facility expenditures reflect an increase of \$1,545k or 7% from the adopted FY07 budget due to increases in insurance premiums and contract (MDC Budget) and other operating charges, partially offset by decreases in facility modification reserves and the Mid-Connecticut Air Processing System ("MCAPS") costs related to the installation of the free blow system. The proposed MDC FY08 operating budget has been provided to the Board under a separate attachment.

#### **Energy Generating Facility**

The proposed energy generating facility expenditures reflect an increase of \$204k or 13% from the adopted FY07 budget primarily due to an increase in payments in lieu of taxes.

#### Landfill-Hartford

The proposed expenditures reflect a decrease of \$208k or 4% from the adopted FY07. A reduction in the contribution to the closure reserve is offset in part to an increase in the contribution to the post-closure reserve. An alternative budget has been provided in the event the Authority is successful in obtaining its permit modification for the Hartford Landfill associated with the change in slope prior to the commencement of fiscal year 2008. This alternative budget reflects the benefit of the 3 to 1 slope modification, which is used to fund the closure reserve that the Authority would be responsible for as stated in the settlement agreement with the City of Hartford.

### Transfer Stations

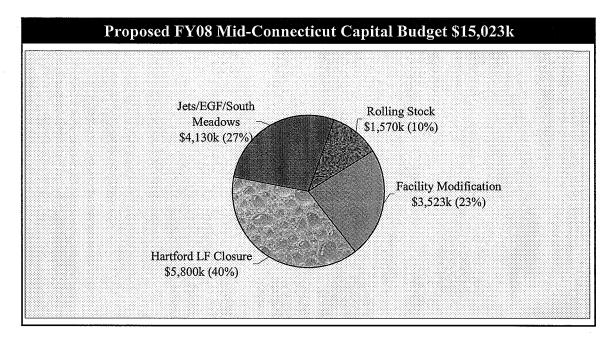
The proposed transfer stations expenditures reflect an increase of \$257k or 12% from the adopted FY07 budget due to increases in operating costs based upon expected inflation increases and new standardized municipal subsidies for the four transfer stations.

#### Jets/EGF

The proposed Jets/EGF expenditures reflect a decrease of \$667k or 9% from the adopted FY07 budget due to decrease in contributions to Jets/EGF reserve as a result of the R.W. Beck report received by the Authority pertaining to the operation of the Jets/EGF. This decrease was partially offset by increases in legal fees and increased operating costs based expected inflation increases.

#### PROPOSED FY08 CAPITAL BUDGET

The proposed FY08 capital budget of \$15,023k reflects an increase of \$7,207k or 108% from the adopted FY07 budget due to the commencement of the closing of the Hartford Landfill and anticipated capital improvements in the Jets/EGF.



### The proposed major capital projects scheduled for FY08 are as follows:

#### Rolling Stock Reserve

• The FY07 budget assumed the purchase of two loaders. Due to a delay in ordering the loaders and the long lead time to receive the loader, four loaders will be purchased in fiscal year 2008 and none in fiscal year 2007.

#### Facility Modifications

- As documented above there is extensive capital work being performed at the Waste Processing Facility (WPF). The majority of the capital projects relate to the rebuild/replacement of the conveyors (\$1.2m). There is also work scheduled for the fire system, resurfacing areas of the RDF and MSW tip floors, general building work including cleaning of the building (\$400k). Approximately \$136k is budgeted for platform and guard work and \$184k is budgeted for trommel work.
- The major project scheduled for the Power Block Facility (PBF) is the installation of a ferrous recovery system (\$1M).
- Recycling facility projects include a security system upgrade, interior building work, and paving.
- Transfer stations projects include paving, push wall repairs, and installation of roof ladders.

#### Hartford Landfill

• The budget assumes \$5.8M for the commencement of the closure of the Hartford Landfill.

#### Jets/EGF/South Meadows

- Jets projects include rebuild/replacement and maintenance of equipment.
- EGF projects include a minor turbine generator work (\$900k) and upgrade of the control room (\$400k).
- South Meadows project includes continued site remediation.

ASSUMPTIONS		ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
TIP FEES MSW	Member (1)	\$70.00	\$69.00	\$66.00
10112 10	Non-Member	\$70.00 n/a	509.00 n/a	Market Rate
	Spot (2)	\$69.18	\$69.00	Market Rate
		<i><b>40</b></i>	\$67.00	Munder Rate
Landfill	Metals (1)	\$75.00	\$75.00	\$75.00
	Bulky Waste (C&D) - Municipal (1)	\$85.00	\$85.00	\$85.00
1	Bulky Waste (C&D) - Commercial (1)	\$96.00	\$96.00	\$96.00
	White Goods (Metals) (1)	\$74.00	\$74.00	\$74.00
	DEP Certified Soils (1)	\$95.00	\$95.00	\$95.00
	Nonprocessible Fee - Direct (1)	\$85.00	\$85.00	\$85.00
	Non-Municipal Mattress Surcharge (Per Unit) (1)	\$15.00	\$15.00	\$15.00
	Cover Material - Charged (Negotiated) (3)	\$12.91	n/a	n/a
Other	Ferrous Residue (Spot) (4)	\$12.00	\$12.00	\$15.00
	RDF (Spot) (2)	n/a	n/a	n/a
	Recycling Residue (Spot) (2)	\$69.86	n/a	\$67.00
Recyclables	Member - Container (1)	\$0.00	\$0.00	\$0.00
	Member - Paper (1)	\$0.00	\$0.00	\$0.00
	Member Delivery Credit	\$0.00	\$0.00	Market Rate
POWER	kwh/ton of MSW Processed	501	524	515
	Total kwh Sold	405,636,686	433,000,000	423,000,000
	Average Rate Per kwh <=250GW (4)	\$0.0537	\$0.0507	\$0.0589
	Average Rate Per kwh >250GW (4)	\$0.0330	\$0.0330	\$0.0330
DELIVERIES (To	ns)			
MSW	Member	852,974	860,000	865,000
	Non-Member	0	0	0
	Spot	7,199	8,000	5,000
	Subtotal	860,172	868,000	870,000
Landfill	Metals	16	0	0
	Bulky Waste (C&D) - Municipal	8,513	0	0
	Bulky Waste (C&D) - Commercial	565	0	0
	White Goods (Metals)	52	0	0
	DEP Certified Soils	0	0	0
	Nonprocessible Waste - Direct	15,586	0	0
	Cover Material - Charged	25,072	0	0
	Subtotal	49,803	0	0
Other (Spot)	Ferrous Residue	11,026	10,000	12,500
	Wood chips	0	0	0
	RDF (Imported)	0	0	0
	Recycling Residue	1,621	0	2,000
	Subtotal	12,647	10,000	14,500
Recyclables	Containers	22,316	22,000	22,000
	Paper (total)	54,148	56,000	56,000
	Subtotal	76,464	78,000	78,000

(1) Rates set during the annual budget process

(2) Blended rate

(3) Included in DEP Certified Materials revenue account

(4) Rates specified by contract

n/a = Not Applicable

ASSUMPTIONS, C	ONTINUED	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
RECYCLING OPE	DATIONS			
Revenues	Containers (Add'l Revenue Share)	\$61.77	n/a	\$10.00
Revenues	Paper Contract (Add'l Revenue Share)	\$56.11	n/a	\$7.00
	Acceptable Recyclables (Fixed Fee-All Tons)	\$30.11 n/a	\$29.06	\$29.06
	Member Delivery Credit	\$0.00	\$0.00	Market Rate
-	Member Denvery Credit	\$0.00	\$0.00	Warket Kale
Expenditures	Container Processing Fee	\$23.17	n/a	\$0.00
	Paper Processing Fee	\$8.00	\$8.00	\$0.00
Operations	Residue Rate- Containers	7.23%	8.50%	3.00%
•	Residue Rate- Paper	0.50%	0.50%	0.50%
ACILITY OPERA	TIONS			
	Total MSW Processed	809,049	826,000	821,00
	RDF Produced	673,870	702,000	686,00
Residue Rates	Ash Rate (Per Ton of RDF)	25.3%	25.0%	25.5%
Residue Rates	Process Residue Rate (Per Ton of MSW)	13.7%	12.0%	13.5%
	Ferrous Metals Rate (Outbound) (Per Ton of MSW)	3.3%	3.0%	3.39
	Ferrous Residue Rate (Inbound) (Per Ton of MSW)		1.2%	3.37 1.49
		1.4% 1.1%	1.2%	1.4%
	Nonprocessible Waste - From WPF (Per Ton of MSW)	1.170	1.270	1.07
Fees	Coal Price (per ton)	\$61.90	\$61.90	\$61.90
	Ash Loading (per ton)	n/a	\$1.14	n/a
	Lime (per ton)	\$100.45	\$100.21	\$115.00
	Urea (per gallon)	\$1.27	\$1.06	\$1.40
	Ferrous Residue Removal (per ton)	(\$41.58)	(\$20.00)	(\$30.00
Other	Lime (Lbs/Ton of RDF Burned)	18.9	19.0	19.0
	Lime (Lbs/Ton of RDF Burned) - Dolomitic System	8.5	8.0	8.0
	Coal Purchase (Tons)	0	0	0
	Coal Use (Tons)	285	500	100
	Urea (Gallons)	176,841	260,000	180,000
MUNICIPAL PAY	MENTS			
Fees	Canton (per ton)	\$4.42	\$4.42	\$4.42
	East Granby (per ton)	\$8.38	\$8.38	\$8.38
	Ellington Surcharge (E. Windsor to Ellington TS) (per ton)	\$2.25	\$2.25	n/a
	Ellington (per ton) NEW	n/a	n/a	\$0.50
•	Essex Surcharge (Recycling) (per MSW ton)	\$0.80	\$0.89	\$0.83
	Essex (per ton) NEW	n/a	n/a	\$0.50
	Granby (per ton)	\$7.90	\$7.90	\$7.90
	Hartford PILOT - Bulky Waste (per ton)	\$7.52	\$7.79	\$8.06
	Hartford PILOT - Processible Waste Fee (per ton)	\$9.03	\$9.25	\$9.58
	Simsbury (per ton)	\$8.13	\$8.13	\$8.13
	Torrington (per ton) NEW	n/a	n/a	\$0.50
	Watertown (Waterbury to Watertown TS) (per ton)	\$0.50	\$0.50	n/a
	Watertown (Waterbury to Watertown 15) (per ton) Watertown (No Residential Drop Off) (fixed rate)	\$9,000	\$9,000	n/a
	Watertown (per ton) NEW	n/a	n/a	\$0.50
Dational of (T		E 0/ E	< 000	7.00
Denveries (Ton	s)Canton (MSW)	5,865	6,000	6,000
	East Granby (MSW)	3,190	3,500	4,000
	Ellington Surcharge (E. Windsor MSW to Ellington TS)	3,726	3,000	4,000
	• • • • • •			
	Essex Surcharge (MSW)	69,763	65,000	
	Essex Surcharge (MSW) Granby (TS Subsidy)	5,906	6,000	6,100
	Essex Surcharge (MSW)		,	70,000 6,100 17,000 62,000

ASSUMPTIONS, C	CONTINUED	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
WASTE TRANSPO	ገውጥ			
Fees	Ellington (per ton)	\$8.82	\$8.82	\$9.33
1005	Essex (per ton)	\$11.49	\$0.82 \$15.50	\$9.55 \$16.24
	Torrington (per ton)	\$13.31	\$11.79	
	Watertown (per ton)			\$12.40
	Guildford / Madison (per ton)*	\$12.67 \$2.75	\$12.50	\$13.14
	<b>u</b> ,	\$2.75	\$2.75	. \$10.00
	RRDD#1 MSW (per load)**	\$81.76	\$80.86	\$89.62
	Sharon/Salisbury (per ton)	\$11.39	\$11.32	\$12.04
	Southbury (per ton)	\$9.25	\$9.40	\$9.73
	Waterbury LF Residential Drop Off (per ton)	\$31.00	\$32.00	\$33.00
	Bridgeport Project Diversion Fee (per ton)	\$66.00	\$67.50	\$68.50
	Bristol Project Diversion Fee (per ton)	\$52.00	n/a	n/a
	Southeast Project Diversion Fee (per ton)	\$64.50	\$67.50	\$71.00
	Wallingford Project Diversion Fee (per ton)	\$57.00	\$58.00	\$59.00
	Windsor LF MSW Diversion Fee (per ton)	\$63.86	\$65.78	\$67.75
	Exports Out-of-State Fee (average per ton)	\$73.95	\$77.00	\$79.00
	Ash Hauling (per ton)	\$3.09	\$3.18	\$3.28
	Process Residue to Hartford LF (per ton haul fee)	\$5.37	n/a	¢5.20 n/a
	Process Residue to Windsor LF (per ton haul fee)	\$8.24	\$7.70	\$8.48
	Process Residue to Windsor LF (per ton disposal fee)	\$51.50	\$53.05	\$54.64
	Process Residue to Out-of-State LF (per ton T&D)	n/a	Market Rate	Market Rate
	NPW to Hartford LF (per load)	\$247.61	n/a	n/a
	NPW to Out-of-State LF (per ton T&D)	n/a	Market Rate	Market Rate
Hauled Tons	Ellington (MSW)	70,403	56,000	75,000
	Essex (MSW & Recyclables)	83,654	85,000	90,000
	Torrington (MSW & Recyclables)	84,369	79,000	93,000
	Watertown (MSW & Recyclables)	120,575	128,000	133,000
	Guildford / Madison (MSW)	3,559	5,000	
	RRDD#1 (MSW)		•	10,000
		2,679	3,000	2,800
	Sharon/Salisbury (MSW)	3,904	4,500	4,500
	Southbury (MSW)	7,598	8,000	8,100
	Waterbury LF Residential Drop Off	2,477	3,000	3,000
	Ferrous Metals Outbound	26,752	25,000	27,000
Hartford Landfi		170,603	176,000	179,000
1	Process Residue - to Hartford LF	110,690	0	0
	Process Residue to Windsor LF	12,349	10,000	18,000
	Process Residue to Out-of-State	0	89,000	93,000
	NPW to Hartford LF	8,764	0	0
	NPW to Out-of-State LF	0	10,000	8,000
MSW Bypass	Bridgeport Diversions	751	10,000	0
	Bristol Diversions	0	10,000	Ő
	Southeast Diversions	4,730	0	5,000
	Wallingford Diversions	4,730 0	0	5,000
	Windsor LF Diversions	36,516	25,000	36,500
	Exports Out-of-State	4,699	7,000	
	Subtotal	46,695	42,000	7,500 49,000
MICOPIIANDOT	e e		,	- ,
MISCELLANEOU: Inflation Estima		4.84%	2.50%	3.50%
		7.0770	2.5070	5.5070

\* FY08 per ton fee assumes Authority is able to restructure the existing fee to match other similar hauling agreements.
 \*\* FY08 per load fee includes an additional payment for fuel surcharge to match other similar hauling agreements.

#### **REVENUE AND EXPENDITURE SUMMARY**

#### REVENUES

41-001-605-xxxxx

41-001-61x-xxxxx

41-001-620-xxxxx

41-001-xxx-xxxxx

Landfill - Ellington

Transfer Stations

171 Murphy Road

**Total Expenditures** 

Jets / EGF

Balance

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08	PROPOSED II FY09
41-001-000-40101	Service Charges Solid Waste - Member	\$60,291,350	\$59,347,000	\$57,090,000	\$57,090,000
41-001-000-xxxxx	Service Charges Solid Waste - Non Member	\$0	\$0	\$0	\$0,000
41-001-000-40103	Service Charges Solid Waste-Spot	\$498,016	\$672,000	\$652,000	\$652,000
41-001-000-41101	Bulky Waste - Municipal	\$722,920	\$0	\$0	\$723,000
41-001-000-41102	Bulky Waste - Commercial	\$54,211	\$0	\$0	\$48,000
41-001-000-41103	DEP Certified Materials	\$323,610	- \$0	\$0	\$300,000
41-001-000-41104	Metal Sales	\$1,112,376	\$500,000	\$810,000	\$1,360,000
41-001-000-42101	Recycling Sales	\$4,506,983	\$2,934,000	\$2,791,000	\$2,791,000
41-001-000-xxxxx	Recycling Tip Fee Revenue	\$0	\$0	\$0	\$(
41-001-000-42103	Metals Service Charge	\$5,058	\$0	\$0	\$5,000
41-001-000-43101	Electricity	\$18,560,778	\$18,714,000	\$20,434,000	\$20,434,000
41-001-000-45150	Miscellaneous Income	\$716,689	\$617,000	\$406,000	\$406,000
41-001-000-46101	Interest Income	\$2,178,143	\$1,997,000	\$1,200,000	\$1,200,000
41-001-000-xxxxx	Jets / EGF	\$7,343,003	\$7,387,000	\$6,961,000	\$6,961,000
41-001-000-48201	Use of Prior Year(s) Retained Earnings	\$0	\$2,884,055	\$1,353,554	\$1,353,554
	Total Revenues	\$96,313,137	\$95,052,055	\$91,697,554	\$93,323,554
EXPENDITURES					
Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08	PROPOSED II FY08
41-001-501-xxxxx	General Administration	\$7,833,682	\$11,915,000	\$11,797,500	\$11,724,500
41-001-502-xxxxx	Debt Service/Administration	\$18,464,558	\$8,167,055	\$11,000	\$11,000
41-001-505-xxxxx	Waste Transport	\$10,660,319	\$17,239,000	\$20,680,000	\$13,590,000
41-001-506-xxxxx	Regional Recycling	\$2,575,756	\$2,348,000	\$2,657,700	\$2,657,700
41-001-601-xxxxx	Waste Processing Facility	\$21,526,898	\$20,756,000	\$22,300,500	\$22,300,500
41-001-602-xxxxx	Power Block Facility	\$17,350,162	\$18,393,000	\$18,412,000	\$18,412,000
41-001-603-xxxxx	Energy Generating Facility	\$1,564,209	\$1,595,000	\$1,799,000	\$1,799,000
41-001-604-xxxxx	Landfill - Hartford	\$4,617,600	\$4,668,500	\$4,460,854	\$13,249,854
41-001-605-****	Landfill Ellington	\$255 14A	<b>0</b> 440.000	<b>0</b> ( <b>5 0 0</b>	

\$355,144

\$59,288

\$2,080,316

\$7,871,651

\$94,959,583

\$1,353,554

\$449,000

\$2,064,000

\$7,387,000

\$95,052,055

\$0

\$70,500

\$457,000

\$81,000

\$2,321,000

\$6,720,000

\$91,697,554

\$0

\$457,000

\$81,000

\$6,720,000

\$93,323,554

\$0

\$2,321,000

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# EXPENDITURE DETAIL

		ACTUAL	ADOPTED	PROPOSED I	PROPOSED II
Account	Description	FY06	FY07	FY08	FY08
GENERAL ADMIN	IISTRATION				
41-001-501-52101	Postage & Delivery Fees	\$4,586	\$4,000	\$5,000	\$5,000
41-001-501-52104	Telephone & Pagers	\$25,058	\$20,000	\$9,000	\$9,000
41-001-501-52108	Duplication And Printing	\$19,147	\$5,000	\$20,000	\$20,000
41-001-501-52115	Advertising	\$27,404	\$9,000	\$50,000	\$50,000
41-001-501-52118	Marketing & Public Relations	\$466	\$250,000	\$20,000	\$20,000
41-001-501-52201	Office Equipment	\$274	\$0	\$0	\$0
41-001-501-52202	Office Supplies	\$3,284	\$7,000	\$3,500	\$3,500
41-001-501-52211	Protect Clothing/Safety Equip.	\$37	\$0	\$0	\$
41-001-501-52302	Miscellaneous Services	(\$150)	\$5,000	\$5,000	\$5,000
41-001-501-52305	Business Meetings and Travel	\$2,194	\$2,000	\$2,500	\$2,500
41-001-501-52355	Mileage Reimbursement	\$3,396	\$10,000	\$3,500	\$3,50
41-001-501-52401	Vehicle Repair / Maintenance	\$617	\$0	\$0	\$0
41-001-501-52404	Building Operations	\$55,391	\$92,000	\$107,000	\$107,000
41-001-501-52415	Grounds Maintenance	\$33,600	\$50,000	\$50,000	\$50,00
1-001-501-52502	Fees/Licenses/Permits	\$1,365	\$1,000	\$1,500	\$1,50
1-001-501-52505	Claims/Losses	\$47,123	\$100,000	\$100,000	\$100,000
1-001-501-52602	Bad Debt Expense	\$0	\$10,000	\$10,000	\$10,00
1-001-501-52604	Rental / Lease	\$0	\$1,000	\$0	\$
1-001-501-52615	Office Temporaries	\$48	\$0	\$0	\$
1-001-501-52853	Information Technology Consultant	\$508	\$5,000	\$10,000	\$10,000
41-001-501-52856	Legal	\$2,906,602	\$2,000,000	\$2,622,000	\$2,622,000
41-001-501-52859	Financial	\$23,258	\$38,000	\$50,000	\$50,000
1-001-501-52862	Arbitrator	(\$5,900)	\$0	\$0	\$
41-001-501-52863	Auditor	\$5,166	\$24,000	\$22,000	\$22,000
1-001-501-52875	Insurance, Consulting, Brokerage Serv	\$76,458	\$84,000	\$94,000	\$94,000
41-001-501-52899	Other Consulting Services	\$59,649	\$150,000	\$50,000	\$50,000
41-001-501-53301	Gas	\$8,981	\$9,000	\$9,000	\$9,000
41-001-501-53304	Electricity	\$0	\$3,000	\$50,000	\$50,000
41-001-501-53309	Other Utilities	\$0	\$0	\$2,000	\$2,00
41-001-501-54482	Computer Hardware	\$2,814	\$5,000	\$4,000	\$4,00
1-001-501-54483	Computer Software	\$0	\$1,000	\$4,500	\$4,50
1-001-501-52674	Contribution to Landfill Development Fund	\$0	\$1,400,000	\$0	\$
1-001-501-52675	Contribution to Risk Fund	\$0	\$3,000,000	\$1,000,000	\$1,000,000
1-001-501-xxxxx	Tip Fee Stabilization Fund	\$0	\$0	\$2,223,000	\$2,150,00
1-001-501-57840	Allocation - Salaries	\$2,637,672	\$2,534,000	\$2,895,000	\$2,895,00
1-001-501-57850	Allocation - Overhead	\$1,894,634	\$2,096,000	\$2,375,000	\$2,375,00
	Subtotal	\$7,833,682	\$11,915,000	\$11,797,500	\$11,724,50

# EXPENDITURE DETAIL

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08	PROPOSED II FY08
DEBT SERVICE/A)	DMINISTRATION_				
41-001-502-52672	Contribution to Debt Service Stabilization Reserve	\$14,663,000	\$4,349,055	\$0	\$0
41-001-502-52859	Financial	\$1,500	\$2,000	\$1,000	\$1,000
41-001-502-55525	Interest - 96 Series	\$3,785,306	\$3,785,000	\$0	\$1,000
41-001-502-55585	Bank/Trustee Fees	\$14,752	\$31,000	\$10,000	\$10,000
	Subtotal	\$18,464,558	\$8,167,055	\$11,000 -99.9%	\$11,000
WASTE TRANSPO	RT			-55.576	
41-001-505-52509	Transfer / Transport Subsidy	\$315,748	\$333,000	\$345,000	\$345,000
41-001-505-52658	Rolling Stock Reserve	\$350,000	\$600,000	\$500,000	\$500,000
41-001-505-52701	Contract Operating Charges	\$3,835,280	\$4,503,000	\$5,574,000	\$5,574,000
41-001-505-52715	Ash Loading	Incl. Above	\$201,000	Incl. Above	Incl. Abov
41-001-505-52716	Non-Processible Waste Disposal Fees	\$2,019,262	\$8,183,000	\$9,033,000	\$1,943,000
41-001-505-52706	Ash Hauling	\$523,628	\$560,000	\$587,000	\$587,000
41-001-505-52710	Disposal Fees - Solid Waste (Bypass)	\$3,616,401	\$2,859,000	\$4,640,000	\$4,640,000
	Subtotal - Waste Transport	\$10,660,319	\$17,239,000	\$20,680,000 20.0%	\$13,590,000
REGIONAL RECY	CLING				
41-001-506-52104	Telephone & Pagers	\$0	\$4,000	\$4,000	\$4,00
41-001-506-52115	Advertising	\$7,490	\$8,000	\$40,000	\$40,00
41-001-506-52118	Marketing & Public Relations	\$0	\$5,000	\$180,000	\$180,000
41-001-506-52302	Miscellaneous Services	\$92	\$2,000	\$0	\$
41-001-506-52305	Bus. Meetings & Travel	\$7	\$0	\$0	\$
41-001-506-52355	Mileage Reimbursement	\$238	\$0	\$500	\$50
41-001-506-52404	Building Operations	\$17,459	\$45,000	\$58,000	\$58,00
41-001-506-52407	Project Equipment Maintenance	\$42,236	\$40,000	\$80,000	\$80,000
41-001-506-52415	Grounds Maintenance	\$2,052	\$20,000	\$5,000	\$5,000
41-001-506-52502	Fees/Licenses/Permits	\$323	\$7,000	\$3,500	\$3,50
41-001-506-52604	Rental / Lease	\$14,352	\$0	\$0	\$
41-001-506-52617	Electronics Recycling	\$37,236	\$50,000	\$75,000	\$75,000
41-001-506-52652	Equipment Replacement Reserve	\$51,000	\$0	\$0	\$
41-001-506-52659	Recycling Education Reserve (PILOT)	\$100,000	\$100,000	\$150,000	\$150,000
41-001-506-52701	Contract Operating Charges	\$1,138,310	\$336,000	\$0	\$
41-001-506-52709	Other Operating Charges	\$21,828	\$146,000	\$0	\$
41-001-506-xxxxx	Member Delivery Credit	\$0	\$0	\$780,000	\$780,000
41-001-506-52858	Engineering	\$36,762	\$50,000	\$25,000	\$25,00
41-001-506-52901	Environmental Testing	\$1,783	\$4,000	\$4,000	\$4,00
41-001-506-53304	Electricity	\$40,487	\$38,000	\$0 \$0	\$
41-001-506-53309	Other Utilities	\$1,886	\$2,000	\$2,000	\$2,00
41-001-506-54482	Computer Hardware	\$0 \$220,577	\$2,000	\$2,000	\$2,00
41-001-506-57840	Allocation - Salaries	\$339,577	\$347,000	\$383,000	\$383,00
41-001-506-57850	Allocation - Overhead	\$251,818	\$361,000	\$414,000	\$414,00
41-001-621-xxxxx 41-001-508-xxxxx	Hartford Education (See Detail) Stratford Education (See Detail)	\$233,200 \$237,620	\$254,000 \$180,000	\$264,000 \$187,700	\$264,00 \$187,70
	Subtotal	\$2,575,756	\$2,348,000	\$2,657,700 13.2%	\$2,657,700

# EXPENDITURE DETAIL

Account				PROPOSED I	PROPOSED II
	Description	FY06	FY07	FY08	FY08
WASTE PROCESSI	NG FACH ITY				
41-001-601-52104	Telephone & Pagers	\$0	\$9,000	\$9,000	\$9.000
41-001-601-52404	Building Operations	\$5,700	\$10,000	\$10,000	\$10,000
41-001-601-52407	Project Equipment Maintenance	\$0,700	\$15,000	\$10,000	\$5,000
41-001-601-52502	Fees/Licenses/Permits	\$2,950	\$15,000	\$5,000	\$5,000
41-001-601-52502	Payments in Lieu of Taxes	\$2,543,713	\$2,939,000	\$3,022,000	\$3,022,000
41-001-601-52640	Insurance Premium	\$1,120,636	\$1,173,000	\$1,353,000	\$1,353,000
41-001-601-52668	Facility Modification Reserve	\$1,500,000	\$2,000,000	\$1,000,000	\$1,000,000
41-001-601-52701	Contract Operating Charges	\$14,694,894		\$15,875,000	
41-001-601-52709			\$13,682,000		\$15,875,000
	Other Operating Charges	\$416,438	\$290,000	\$429,000	\$429,000
41-001-601-52858	Engineering	\$175,605	\$160,000	\$145,000	\$145,000
41-001-601-52901	Environmental Testing	\$39,581	\$71,000	\$93,000	\$93,000
41-001-601-53304	Electricity	\$256	\$0	\$500	\$500
41-001-601-54482	Computer Hardware	\$1,164	\$2,000	\$4,000	\$4,000
41-001-601-54491	Other Equipment	\$73,657	\$0	\$0	\$0
41-001-601-56605	Construction	\$284,896	\$0	\$50,000	\$50,000
41-001-601-52618	MCAPS Fuel	\$473,504	\$200,000	\$100,000	\$100,000
41-001-601-52713	MCAPS Charges	\$193,904	\$200,000	\$200,000	\$200;000
	Subtotal	\$21,526,898	\$20,756,000	\$22,300,500	\$22,300,500
		421,020,000	<i>420,750,000</i>	7.4%	\$22,500,500
POWER BLOCK FA	ACILITY				
41-001-602-52502	Fees/Licenses/Permits	\$270,745	\$307,000	\$290,000	\$290,000
41-001-602-52506	Solid Waste Assessment (Dioxin Tax)	\$1,429,276	\$1,053,000	\$1,029,000	\$1,029,000
41-001-602-52611	Revenue Sharing Expense	\$2,757,564	\$3,700,000	\$3,447,000	\$3,447,000
41-001-602-52614	Lime	\$952,063	\$950,000	\$1,065,000	\$1,065,000
41-001-602-52616	SNCR (Urea)	\$220,677	\$276,000	\$252,000	\$252,000
41-001-602-52702	Contract Ops Charge - Equipment	\$3,759,206	\$3,730,000	\$3,859,000	\$3,859,000
41-001-602-52703	Contract Ops Charge - Management Fee	\$1,453,767	\$1,478,000	\$1,530,000	\$1,530,000
41-001-602-52709	Contract Ops Charge - Personnel	\$6,030,126	\$5,527,000	\$5,720,000	\$5,720,000
41-001-602-52714	Other Operating Charges - Pass Through Costs	\$0	\$500,000	\$518,000	\$518,000
41-001-602-52858	Engineering	\$65,017	\$185,000	\$160,000	\$160,000
41-001-602-52901	Environmental Testing	\$63,848	\$172,000	\$172,000	\$172,000
41-001-602-52910	Continuous Emission Monitoring	\$95,205	\$200,000	\$100,000	\$100,000
41-001-602-53304	Electricity	\$252,668	\$315,000	\$270,000	\$270,000
	•		······································		
	Subtotal	\$17,350,162	\$18,393,000	\$18,412,000	\$18,412,000
				0.1%	
ENERGY GENERA					
41-001-603-52507	Payments In Lieu of Taxes	\$1,556,132	\$1,588,000	\$1,787,000	\$1,787,000
41-001-603-53304	Electricity	\$8,077	\$7,000	\$12,000	\$12,000
	Subtotal	\$1,564,209	\$1,595,000	\$1,799,000	\$1,799,000
	JUNIOLAL	\$1,JU4,2U9	φ1,555,000	\$1,799,000 12.8%	\$1,799,000

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#### **EXPENDITURE DETAIL**

ACTUAL ADOPTED PROPOSED I PROPOSED II FY06 FY07 **FY08** FY08 Account Description HARTFORD LANDFILL 41-001-604-52104 Telephone & Pagers \$2,460 \$4,000 \$4,000 \$4,000 41-001-604-52115 Advertising \$2,000 \$3,000 \$3,000 \$0 41-001-604-52404 **Building Operations** \$4,088 \$15,000 \$12,000 \$12,000 41-001-604-52407 Project Equipment Maintenance \$39,862 \$133,000 \$117,000 \$117,000 41-001-604-52415 Grounds Maintenance \$194,586 \$295,000 \$279,000 \$279,000 41-001-604-52502 Fees/Licenses/Permits \$21,375 \$22,000 \$27,000 \$27,000 41-001-604-52507 Payments in Lieu of Taxes \$68,263 \$73,000 \$0 \$0 41-001-604-52604 Rental / Lease \$525,000 \$525,000 \$525,000 \$525,000 Post Closure Reserve \$475,000 41-001-604-52650 \$300,000 \$1,500,000 \$1,500,000 41-001-601-52670 Landfill Closure Reserve \$1,000,000 \$1,500,000 \$8,235,000 \$0 41-001-604-52701 Contract Operating Charges \$1,402,116 \$1,067,000 \$1,066,000 \$1,561,650 41-001-604-52709 Other Operating Charges \$264,696 \$350,000 \$295,000 \$295,000 41-001-604-52858 \$234,000 \$406,000 Engineering \$247,412 \$406,000 41-001-604-52901 **Environmental Testing** \$95,653 \$117,000 \$142,000 \$142,000 41-001-604-53304 Electricity \$16,469 \$29,500 \$29,000 \$29,000 41-001-604-54482 Computer Hardware \$0 \$4,000 \$2,000 \$2,000 Computer Software \$0 ... 41-001-604-54483 \$1,000 \$0 \$0 41-001-604-56605 Construction \$257,012 \$50,000 \$0 \$0 41-001-604-58001 Contingency \$20,000 \$53,854 \$3,608 \$39,204 Subtotal \$4,617,600 \$4,668,500 \$4,460,854 \$13,249,854 -4.4% ELLINGTON LANDFILL 41-001-605-52407 Project Equipment Maintenance \$30,003 \$24,000 \$25,000 \$25,000 41-001-605-52415 Grounds Maintenance \$29,741 \$61,500 \$52,000 \$52,000 41-001-605-52502 Fees/Licenses/Permits \$0 \$1,500 \$2,000 \$2,000 41-001-605-52504 Assessment/Taxes \$9,490 \$6,000 \$10,000 \$10,000 41-001-605-52650 Post Closure Reserve \$175,000 \$175,000 \$175,000 \$175,000 41-001-605-52709 Other Operating Charges \$60,261 \$81,000 \$72,000 \$72,000 41-001-605-52858 Engineering \$3,268 \$24,000 \$32,000 \$32,000 41-001-605-52901 Environmental Testing \$28,869 \$51,000 \$64,000 \$64,000 41-001-605-53304 Electricity \$18,512 \$24,000 \$24,000 \$24,000 41-001-605-55585 Bank/Trustee Fees \$0 \$1,000 \$1,000 \$1,000 Subtotal \$355,144 \$449,000 \$457,000 \$457,000 1.8%

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#### **CRRA - MID-CONNECTICUT PROJECT**

#### EXPENDITURE DETAIL

Account	Description	ACTUAL FX06	ADOPTED FX07	PROPOSED I FY08	PROPOSED II FY08
7xccount	Description	1,100	110/	1100	1 1 00
TRANSFER STAT	ON - ELLINGTON				
41-001-610-52104	Telephone & Pagers	\$3,452	\$7,000	\$6,000	\$6,000
41-001-610-52404	Building Operations	\$16,665	\$5,500	\$6,500	\$6,500
41-001-610-52407	Project Equipment Maintenance	\$3,858	\$7,500	\$7,000	\$7,000
41-001-610-52415	Grounds Maintenance	\$4,709	\$5,000	\$5,000	\$5,000
41-001-610-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000	\$3,000
41-001-610-52508	Municipal Subsidy	\$7,210	\$7,000	\$38,000	\$38,000
41-001-610-52701	Contract Operating Charges	\$401,399	\$342,500	\$354,000	\$354,000
41-001-610-52858	Engineering	\$2,823	\$1,000	\$5,000	\$5,000
41-001-610-53304	Electricity	\$2,902	\$3,000	\$2,500	\$2,500
41-001-610-54482	Computer Hardware	\$0	\$2,000	\$1,000	\$1,000
	Subtotal	\$443,143	\$383,500	\$428,000	\$428,000
	Subiotal	φττ <u>3</u> ,1τ3	\$383,300	11.6%	9428,000
	ON FORM				
TRANSFER STATI 41-001-611-52104	Telephone & Pagers	\$0	¢4.000	£4.000	¢4.00/
41-001-611-52404		*-	\$4,000	\$4,000	\$4,00
	Building Operations	\$16,818	\$5,500	\$7,000	\$7,00
41-001-611-52407	Project Equipment Maintenance	\$3,760	\$7,500	\$7,000	\$7,00
41-001-611-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000	\$3,000
41-001-611-52508	Municipal Subsidy	\$0	\$0 \$540.500	\$45,000	\$45,000
41-001-611-52701	Contract Operating Charges	\$538,858	\$548,500	\$568,000	\$568,000
41-001-611-52858	Engineering	\$3,334	\$1,000	\$5,000	\$5,000
41-001-611-52901	Environmental Testing	\$2,079	\$3,500	\$4,000	\$4,000
41-001-611-54482	Computer Hardware	\$0	\$2,000	\$1,000	\$1,000
41-001-611-57820	Local Administration	\$58,000	\$58,000	\$58,000	\$58,000
	Subtotal	\$622,974	\$629,000	\$702,000	\$702,000
				11.6%	
RANSFER STAT	ON - TORRINGTON				
41-001-612-52104	Telephone & Pagers	\$634	\$4,000	\$4,000	\$4,000
41-001-612-52404	Building Operations	\$55,579	\$5,500	\$6,500	\$6,500
41-001-612-52407	Project Equipment Maintenance	\$1,503	\$7,500	\$7,000	\$7,000
41-001-612-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000	\$3,000
41-001-612-52508	Municipal Subsidy	\$0	\$0	\$47,000	\$47,000
41-001-612-52604	Rental / Lease	\$100	\$0	\$0	\$
41-001-612-52701	Contract Operating Charges	\$437,501	\$521,500	\$540,000	\$540,000
41-001-612-52858	Engineering	\$3,729	\$1,000	\$14,000	\$14,000
41-001-612-52901	Environmental Testing	\$1,004	\$3,000	\$2,500	\$2,500
41-001-612-54482	Computer Hardware	\$0	\$2,000	\$1,000	\$1,000
	Subtotal	\$500,175	\$543,500	\$625,000	\$625,000
				15.0%	

#### **CRRA - MID-CONNECTICUT PROJECT**

#### EXPENDITURE DETAIL

		ACTUAL	ADOPTED	PROPOSED I	PROPOSED II
Account	Description	FY06	FY07	FY08	FY08
FRANSFER STATI	ON - WATERTOWN				
41-001-613-52104	Telephone & Pagers	\$0	\$4,000	\$8,000	\$8,000
41-001-613-52404	Building Operations	\$13,353	\$5,500	\$7,000	\$7,000
1-001-613-52407	Project Equipment Maintenance	\$1,182	\$7,500	\$7,000	\$7,000
1-001-613-52502	Fees/Licenses/Permits	\$125	\$3,000	\$3,000	\$3,000
1-001-613-52508	Municipal Subsidy	\$55,796	\$39,000	\$67,000	\$67,000
1-001-613-52701	Contract Operating Charges	\$437,759	\$450,000	\$466,000	\$466,000
1-001-613-52858	Engineering	\$5,559	\$1,000	\$5,000	\$5,000
1-001-613-52901	Environmental Testing	\$0	\$0	\$2,000	\$2,000
41-001-613-54482	Computer Hardware	\$0	\$2,000	\$1,000	\$1,000
41-001-613-56605	Construction	\$250	\$0	\$0	\$0
	Subtotal	\$514,024	\$508,000	\$566,000	\$566,000
				11.4%	
71 MURPHY ROA	ND.				
41-001-620-52104	Telephone & Pagers	\$0	\$2,000	\$1,000	\$1,000
1-001-620-52404	Building Operations	\$7,121	\$17,500	\$21,500	\$21,50
1-001-620-52415	Grounds Maintenance	\$1,793	\$2,000	\$1,500	\$1,50
1-001-620-52507	Payments in Lieu of Taxes	\$36,852	\$35,000	\$42,000	\$42,000
1-001-620-53301	Gas	\$11,885	\$10,500	\$12,000	\$12,000
1-001-620-53304	Electricity	\$1,637	\$2,000	\$2,500	\$2,50
1-001-620-53309	Other Utilities	\$0	\$1,500	\$500	\$50
	Subtotal	\$59,288	\$70,500	\$81,000	\$81,000
				14.9%	
ets / EGF					
2-001-901-xxxxx	General Administration	\$197,019	\$271,000	\$351,000	\$351,00
2-001-951-xxxxx	Jets	\$2,402,543	\$1,563,000	\$1,734,000	\$1,734,00
02-001-952-xxxxx	Energy Generating Facility	\$5,272,089	\$5,553,000	\$4,635,000	\$4,635,000
		\$7,871,651	\$7,387,000	\$6,720,000	\$6,720,000
				-9.0%	

## **CRRA - JETS / ENERGY GENERATING FACILITY**

#### REVENUE AND EXPENDITURE SUMMARY

### REVENUES

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
ENERGY	· · · · ·			
41-001-000-43104	Capacity	\$6,288,388	\$5,190,000	\$5,190,000
41-001-000-43104	Variable	Incl. Above	\$287,000	\$296,000
41-001-000-43104	Backstop	Incl. Above	\$42,000	\$42,000
41-001-000-43104	Black Start Credit	Incl. Above	\$767,000	\$794,000
	Subtotal Energy	\$6,288,388	\$6,286,000	\$6,322,000
OTHER	ĩ			
41-001-000-46107	Interest Income	\$1,029,343	\$1,067,000	\$600,000
41-001-000-45151	Rental Income - Jets/EGF	\$25,272	\$34,000	\$39,000
41-001-000-xxxxx	Use of EGF Reserve	\$0	\$0	\$0
	Subtotal Other	\$1,054,615	\$1,101,000	\$639,000
	Total Revenues	\$7,343,003	\$7,387,000	\$6,961,000

EXPENDITURES

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
41-001-901-xxxxx 41-001-951-xxxxx 41-001-952-xxxxx	General Administration Jets Energy Generating Facility	\$197,019 \$2,434,879 \$5,272,089	\$271,000 \$1,563,000 \$5,553,000	\$351,000 \$1,734,000 \$4,635,000
	Total Expenditures	\$7,903,987	\$7,387,000	\$6,720,000
	Balance	(\$560,984)	\$0	\$241,000

(a) Included in Jets Capacity revenue.

(b) Any revenues are included in Miscellaneous Income

### **CRRA - JETS / ENERGY GENERATING FACILITY**

**EXPENDITURE DETAIL** 

Account	Description	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
GENERAL ADMI	NISTRATION		· .	
02-001-901-52108	Duplication & Printing	\$3,243	\$0	\$5,000
02-001-901-52115	Advertising	\$346	\$0	\$0
41-001-901-52856	Legal	\$51,446	\$50,000	\$150,000
41-001-901-52875	Insurance, Consulting, Brokerage Service	\$17,183	\$10,000	\$10,000
41-001-901-52899	Other Consulting Services	\$0	\$40,000	\$40,000
41-001-901-57840	Allocation - Salaries	\$70,644	\$92,000	\$78,000
41-001-901-57850	Allocation - Overhead	\$54,157	\$79,000	\$68,000
	Subtotal	\$197,019	\$271,000	\$351,000 29.5%
JETS				
41-001-951-52502	Fees/Licenses/Permits	\$32,376	\$20,000	\$35,000
41-001-951-52507	Payments In Lieu Of Taxes	\$128,076	\$131,000	\$142,000
41-001-951-52640	Insurance Premiums	\$136,412	\$129,000	\$75,000
41-001-951-52701	Contract Operating Charges	\$1,116,556	\$1,152,000	\$1,324,000
41-001-951-52858	Engineering	\$12,810	\$25,000	\$10,000
41-001-951-53304	Electricity	\$92,825	\$106,000	\$148,000
41-001-951-54491	Other Equipment	\$915,824	\$0	\$0
	Subtotal	\$2,434,879	\$1,563,000	\$1,734,000 10.99
ENERGY GENER	ATING FACILITY			
41-001-952-52304	Dues - Professional Organization	\$0	\$21,000	\$C
41-001-952-52404	Building Operations	\$898	\$15,000	\$15,000
41-001-952-52640	Insurance Premiums	\$140,583	\$190,000	\$278,000
41-001-952-52671	Contribution to Jets/EGF Reserve	\$965,000	\$1,124,000	\$(
41-001-952-52701	Contract Operating Charges	\$3,325,445	\$3,362,000	\$3,446,00
41-001-952-54491	Contract Capital Expenditures	\$512,932	\$518,000	\$531,00
41-001-952-52858	Engineering	\$83,165	\$50,000	\$120,00
41-001-952-53309	Other Utilities	\$233,714	\$273,000	\$215,00
41-001-952-56605	Construction	\$10,352	\$0	\$30,00
	Subtotal	\$5,272,089	\$5,553,000	\$4,635,000
				-16.59

(a) Detail expenses are aggregated into Contract Operating Charges.

#### **RECYCLING OPERATIONS / EDUCATION**

		ACTUAL	ADOPTED	PROPOSED I
ASSUMPTIONS		<b>FY06</b>	FY07	FY08
Tip Fees	Member Recyclables - Containers	\$0.00	\$0.00	\$0.00
	Member Recyclables - Paper	\$0.00	\$0.00	\$0.00
	Member Delivery Credit	\$0.00	\$0.00	Market Rate
Delivery/Processing	Container Member Recyclables	22,316	22,000	22,000
	Paper Tons Delivered Direct to Other	15,176	14,000	14,000
	Paper Tons Delivered Direct to RRC	38,971	<u>42,000</u>	<u>42,000</u>
	Paper Member Recyclables	54,148	56,000	56,000
	Total	76,464	78,000	78,000
Recycling Sales	Container Per Ton Sales Revenue	\$61.77	n/a	\$10.00
	Paper Per Ton Sales Revenue	\$56.11	n/a	\$7.00
	All Acceptable Recyclables (Fixed Fee)	n/a	\$29.06	\$29.06
Residue	Container Recycling Residue Rate	7.23%	8.50%	3.00%
	Paper Recycling Residue Rate	0.50%	0.50%	0.50%
Other Operating	Container Operating Payment	\$23.17	n/a	\$0.00
	Paper Operating Payment	\$8.00	\$8.00	\$0.00
Miscellaneous	Inflation Estimate	2.54%	2.50%	3.50%
	75% of Inflation Escalator	1.90%	1.88%	2.63%

#### REVENUE & EXPENDITURE SUMMARY

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
REVENUES				
41-001-000-42101	Recycling Sales	\$4,506,983	\$2,598,000	\$2,791,000
41-001-000-45150	Miscellaneous Income	\$716,689	\$551,000	\$223,000
	Total Revenues	\$5,223,672	\$3,149,000	\$3,014,000
EXPENDITURES - OP	ERATIONS			
41-001-506-52104	Telephone & Pagers	\$0	\$4,000	\$4,000
41-001-506-52115	Advertising	\$7,490	\$8,000	\$40,000
41-001-506-52118	Marketing & Public Relations	\$0	\$5,000	\$180,000
41-001-506-52302	Miscellaneous Services	\$92	\$2,000	\$0
41-001-506-52305	Business Meetings and Travel	\$7	\$0	\$0
41-001-506-52355	Mileage Reimbursement	\$238	\$0	\$500
41-001-506-52404	Building Operations	\$17,459	\$45,000	\$58,000
41-001-506-52407	Project Equipment Maintenance	\$42,236	\$40,000	\$80,000
41-001-506-52415	Grounds Maintenance	\$2,052	\$20,000	\$5,000
41-001-506-52502	Fees/Licenses/Permits	\$323	\$7,000	\$3,500
41-001-506-52604	Rental / Lease	\$14,352	\$0	\$0
41-001-506-52617	Electronics Recycling	\$37,236	\$50,000	\$75,000
41-001-506-52652	Equipment Replacement Reserve	\$51,000	\$0	\$0
41-001-506-52659	Recycling Education Reserve	\$100,000	\$100,000	\$150,000
41-001-506-52701	Contract Operating Charges	\$1,138,310	\$336,000	\$0
41-001-506-52709	Other Operating Charges	\$21,828	\$146,000	\$0
41-001-506-xxxxx	Member Delivery Credit	\$0	\$0	\$780,000
41-001-506-52858	Engineering	\$36,762	\$50,000	\$25,000
41-001-506-52901	Environmental Testing	\$1,783	\$4,000	\$4,000
41-001-506-53304	Electricity	\$40,487	\$38,000	\$0
41-001-506-53309	Other Utilities	\$1,886	\$2,000	\$2,000
41-001-506-54482	Computer Hardware	\$0	\$2,000	\$2,000
41-001-506-57840	Allocation - Salaries	\$339,577	\$347,000	\$383,000
41-001-506-57850	Allocation - Overhead	\$251,818	\$361,000	\$414,000
41-001-621-xxxxx	Hartford Education (See Detail)	\$233,200	\$254,000	\$264,000
41-001-508-xxxxx	Stratford Education (See Detail)	\$237,620	\$180,000	\$187,700
	Subtotal	\$2,575,756	\$2,001,000	\$2,657,700

### **RECYCLING OPERATIONS / EDUCATION**

#### EXPENDITURE SUMMARY

ACCOUNT	DESCRIPTION	ACTUAL FY06	ADOPTED FY07	PROPOSED I FY08
EXPENDITURES - HA	RTFORD EDUCATION			
41-001-621-52118	Marketing & Public Relations	\$1,655	\$5,000	\$5,000
41-001-621-52202	Office Supplies	\$283	\$500	\$3,000
41-001-621-52203	Educational Supplies	\$2,462	\$5,000	\$5,000
41-001-621-52303	Subscriptions/Publications/Ref. Material	\$0	\$500	\$500
41-001-621-52305	Business Meetings and Travel	\$123	\$500	\$500
41-001-621-52355	Mileage Reimbursement	\$1,728	\$500	\$2,000
41-001-621-52418	Education Exhibits Maintenance	\$32,547	\$35,000	\$36,000
41-001-621-52899	Other Consulting Services	\$2,655	\$0	\$0
41-001-621-57840	Allocation - Salaries	\$110,101	\$115,000	\$118,000
41-001-621-57850	Allocation - Overhead	\$81,646	\$92,000	\$94,000
	Subtotal	\$233,200	\$254,000	\$264,000
EXPENDITURES - ST	RATFORD EDUCATION			
41-001-508-52104	Telephone & Pagers	\$0	\$500	\$300
41-001-508-52118	Marketing & Public Relations	\$1,250	\$4,500	\$4,400
41-001-508-52202	Office Supplies	\$733	\$1,000	\$2,500
41-001-508-52203	Educational Supplies	\$3,131	\$3,000	\$3,000
41-001-508-52302	Miscellaneous Services	\$120	\$0	\$200
41-001-508-52303	Subscriptions/Publications/Ref. Material	\$71	\$500	\$1,000
41-001-508-52305	Business Meetings and Travel	\$120	\$1,000	\$1,000
41-001-508-52355	Mileage Reimbursement	\$2,121	\$500	\$2,000
41-001-508-52403	Office Equipment Service	\$0	\$0	\$300
41-001-508-52615	Office Temporaries	\$2,289	\$0	\$0
41-001-508-57840	Allocation - Salaries	\$96,892	\$97,000	\$99,000
41-001-508-57850	Allocation - Overhead	\$130,893	\$72,000	\$74,000
	Subtotal	\$237,620	\$180,000	\$187,700
	Total Expenditures	\$2,575,756	\$2,001,000	\$2,657,700
	SURPLUS/(DEFICIT)	\$2,647,916	\$1,148,000	\$356,300

n/a = Not Applicable

#### **CRRA - MID-CONNECTICUT PROJECT**

#### Five Year Capital Improvement Plan (\$000's)

ROELING STOCK	Adopted FY07	Projected FY07	Proposed FY08	Projected FY09		Projected FY11	v
Loader Purchases	\$770	\$0	\$1,540	\$770	\$480	\$720	\$850
Container Purchases	<u>\$115</u>	<u>\$0</u>	<u>\$30</u>	<u>\$36</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Subtotal Capital Improvement	it \$885	\$0	\$1,570	\$806	\$480	\$720	\$850
Contributions to Reserve	\$600	\$600	\$500	\$500	\$500	\$500	\$500
Estimated Reserve Balance	e \$3,103	\$3,703	\$2,633	\$2,327	\$2,347	\$2,127	\$1,777

FY08 assumes the purchase of 4 loaders, which includes 2 loaders which were scheduled to be purchased in FY07.

FACILITY MODIFICATIONS	Adopted FY07	Projected FY07	Proposed FY08	Projected FY09	Projected FY10	Projected FY11	Projected FY12
Waste Processing Facility (WPF)	\$2,025	\$2,000	\$2,087	\$790	\$630	\$720	\$220
Power Block Facility (PBF)	\$130	\$0	\$1,165	\$40	\$40	\$40	\$0
Recycling Facility	\$270	\$0	\$95	\$10	\$10	\$10	\$0
Transfer Stations	<u>\$143</u>	<u>\$0</u>	<u>\$176</u>	<u>\$51</u>	<u>\$58</u>	<u>\$58</u>	<u>\$13</u>
Subtotal Capital Improvement	\$2,568	\$2,000	\$3,523	\$891	\$738	\$828	\$233
Contributions to Reserve	\$2,000	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Estimated Reserve Balance	\$6,024	\$6,024	\$3,501	\$3,610	\$3,872	\$4,044	\$4,811

WPF projects include the replacement/rebuild of conveyors \$1.2M, building repairs/upgrades \$400k, trommelwork\$184k.

PBF projects include the ash loadout modification and MCAP fan work and the installation of a ferrous removal system \$1M.

Recycling facility projects includes a security system upgrade, interior building work and paving.

Transfer station projects include paving, pushwall repairs and installation of roof ladders.

HARTFORD LF CLOSURE	Adopted FY07	Projected FY07	Proposed FY08	Projected FY09	Projected FY10	Projected FY11	Projected FY12
Hartford Landfill	<u>\$1,400</u>	<u>\$0</u>	<u>\$5,800</u>	<u>\$7,700</u>	<u>\$7,700</u>	<u>\$2,500</u>	<u>\$0</u>
Contributions to Reserve	\$1,500	\$1,000	\$0	\$0	\$0	\$0	\$0
Estimated Reserve Balance	\$9,308	\$10,308	\$4,508	(\$3,192)	(\$10,892)	(\$13,392)	(\$13,392)

Assumes no 3 to 1 slope modification or receipt of State bond funds.

Closure costs based upon existing estimates.

Excludes post-closure reserve.

Adopted FY07	Projected FY07	10 10 10 <b>1</b> 0 10 10 10 10 10 10 10 10 10 10 10 10 10	Projected FY09	Projected FY10	Projected FY11	Projected FY12
\$1,035	\$0	\$1,960	\$600	\$500	\$500	\$0
\$1,319	\$0	\$2,005	\$1,995	\$100	\$100	\$0
<u>\$0</u>	<u>\$0</u>	<u>\$165</u>	<u>\$84</u>	<u>\$84</u>	<u>\$0</u>	<u>\$0</u>
\$2,354	\$0	\$4,130	\$2,679	\$684	\$600	\$0
\$1,124	(\$8,876)	\$0	\$0	\$0	(\$66)	(\$304)
\$19,981	\$11,105	\$6,975	\$4,296	\$3,612	\$2,946	\$2,642
	FY07 \$1,035 \$1,319 <u>\$0</u> \$2,354 \$1,124	FY07         FY07           \$1,035         \$0           \$1,319         \$0           \$0         \$0           \$2,354         \$0           \$1,124         (\$8,876)	FY07         FY07         FY08           \$1,035         \$0         \$1,960           \$1,319         \$0         \$2,005           \$0         \$0         \$165           \$2,354         \$0         \$4,130           \$1,124         (\$8,876)         \$0	FY07         FY07         FY08         FY09           \$1,035         \$0         \$1,960         \$600           \$1,319         \$0         \$2,005         \$1,995           \$0         \$0         \$165         \$84           \$2,354         \$0         \$4,130         \$2,679           \$1,124         (\$8,876)         \$0         \$0	FY07         FY07         FY08         FY09         FY10           \$1,035         \$0         \$1,960         \$600         \$500           \$1,319         \$0         \$2,005         \$1,995         \$100           \$0         \$0         \$165         \$84         \$84           \$2,354         \$0         \$4,130         \$2,679         \$684           \$1,124         (\$8,876)         \$0         \$0         \$0	FY07         FY08         FY09         FY10         FY11           \$1,035         \$0         \$1,960         \$600         \$500         \$500           \$1,319         \$0         \$2,005         \$1,995         \$100         \$100           \$0         \$0         \$165         \$84         \$84         \$0           \$2,354         \$0         \$4,130         \$2,679         \$684         \$600           \$1,124         \$8,876)         \$0         \$0         \$0         \$668

\$2,000 \$15,023

\$12,076

\$9,602

\$4,648

\$1,083

TOTAL CAPITAL IMPROVEMENT

\$7,207

Balance includes Jets/EGF restricted reserve and South Meadows reserve.

## TAB 3

## RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2008 METROPOLITAN DISTRICT COMMISSION MID-CONNECTICUT PROJECT ANNUAL OPERATING BUDGET

**RESOLVED:** That the fiscal year 2008 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget for the Waste Processing Facility, Administration and Transportation be adopted substantially in the form as presented at this meeting.

**FURTHER RESOLVED:** That during the period the Hartford Landfill is accepting mixed waste, the fiscal year 2008 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget for the Hartford Landfill (All Operations) be adopted substantially in the form as presented at this meeting and utilized only on a prorated basis for each month the Hartford Landfill is accepting mixed waste.

**FURTHER RESOLVED**: That once the Hartford Landfill is no longer accepting mixed waste, then the fiscal year 2008 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget for the Hartford Landfill (Ash Only) be adopted substantially in the form as presented at this meeting and utilized only on a prorated basis for each remaining month in the fiscal year.

## Fiscal Year 2008 Metropolitan District Commission Mid-Connecticut Project Annual Budget

## *February 22, 2007*

Attached is the proposed Metropolitan District Commission (the "MDC") FY08 Mid-Connecticut Project annual operating budget that the Finance Committee voted unanimously to recommend be forwarded to the Board of Directors for adoption at the February meeting. Under the agreement with the MDC, the CRRA Board of Directors (the "Board") is required to adopt the MDC's FY08 Mid-Connecticut Project annual budget.

 FY07 budget. Management met with the MDC to review the FY08 budget in its entirety.

 FY07
 FY08

The following table compares the MDC's proposed FY08 Mid-Connecticut Project to the adopted

Operation	FY07 Adopted Budget	FY08 Proposed Budget	Percent Change
Administration (1)	\$447,550	\$416,100	-7.6%
Waste Processing Facility (2)	13,234,100	15,831,100	16.4%
Waste Transportation (3)	210,200	257,700	18.4%
Hartford Landfill (4)	1,561,650	1,742,150	10.4%
Total	\$15,453,500	\$18,247,150	15.3%

- Payroll and other benefits are up \$551k due to additional staffing levels at the WPF which accounts for \$336,700 of the increase and the balance is due to wage and benefit increases per the new union agreement. There are four new positions: two stock clerks, in addition to the existing stock clerk, to manage the warehouse during all shifts, a planner to manage both the warehouse and maintenance of the facility and an operator in training as an entry level operator position. The Administration payroll is lower as a result of the retirement of a long time employee who was replaced by a new hire.
- Operation costs have been increased by \$190k due primarily to fuel cost increases at the WPF. In addition, Agency Hire (temporary help used for cleaning debris) is up.
- 3) Maintenance expenses are up \$875k. The Authority is working very closely with the MDC to implement a maintenance program that will avoid the current situation that has resulted in the infusion of major capital into the facility over a short period of time. This maintenance program includes routine changes of shredder hammers, conveyor belts, conveyor pans, dragflights, grates and other parts. In addition, the budget includes increased costs for loader parts and tires. Also included in this budget are costs to clean the building and repair doors and siding.

- 4) Historically, the Authority has budgeted for all capital purchases at the facility. In light of the significant amount of capital being performed on the facility and the current vacancies at the Authority, it was necessary to seek the support from the MDC to assist in completing some of these capital projects. The Authority will be closely involved with the MDC on these projects. Included in this budget is \$325k of capital which the Authority and the MDC have reviewed. The balance of the capital items will be issued by the Authority. All of the capital items will be funded from the Authority's Facility Modification Reserve.
- 5) Typically the MDC includes a contingency with the budget of approximately 0.7% of the overall budget. In addition to the typical contingency, an additional \$495k was included in the proposed fiscal year 2008 budget. The additional contingency was included based upon the current operations and efforts to repair and/or replace equipment. As seen from the prior year and the current fiscal year, the MDC has exceeded its budget due to a multitude of reasons. As a result, management has had to seek approval from the Board of the overrun in fiscal year 2006 and will be submitting a request for budget adjustments for fiscal year 2007. This contingency account would mitigate the need to seek Board approval for these budget overruns. The MDC has agreed not to spend the \$495k without prior written authorization from the Authority.
- 6) As a result of the above increases, the indirect portion of the budget has increased by \$356k.

The Authority is currently seeking approval for a permit modification that would allow the Hartford Landfill to continue accepting mixed waste in fiscal year 2008. However, due to the timing of this budget process management requested the MDC to provide a budget for the Hartford Landfill both with and without the mixed waste operating costs. The following table reflects the two budgets.

	All	Ash Only
Operation	Operations	Operations
Hartford Landfill	\$1,742,150	\$1,065,950

In the event the Authority is successful in obtaining its permit modification, the MDC will operate under the "All Operations" budget. If the Authority cannot obtain its permit modification, than the MDC will operate under the "Ash Only" operations budget. In either case, the MDC under agreement with CRRA must have an adopted budget for the period of time the mixed waste area of the landfill may be in operation. To accomplish this requirement, the resolution includes language that will allow the budget for "All Operations" to be prorated for the period of time the mixed waste area is in operation and the budget for "Ash Only" to be prorated for the period of time the mixed waste area is not in operation.

CRRA's management recommends that the budget and draft resolution be submitted to the Board for approval and adoption at its February meeting.

## MDC 2007-2008 BUDGET SUMMARY

· · · · · · · · · · · · · · · · · · ·	2005-2006	2006	-2007	2007-2008
Expenditure Classification	Actual	Adopted	Projected*	Proposed
Summary by Activity				
Administration	\$384,763	\$447,550	\$421,944	\$416,100
Waste Processing Facility	14,593,549	13,234,100	14,787,725	15,831,100
Waste Transportation	313,071	210,200	204,763	257,700
Landfill — Hartford	1,527,828	1,561,650	1,653,419	1,742,150
Total	16,819,212	15,453,500	17,067,851	18,247,050
Peren by Majar Objects of Expanditure				- - -
<u>Recap by Major Objects of Expenditure</u> Payroll and Benefits				-
Regular Pay	4,181,996	4,810,500	4,648,079	5,193,600
Overtime	1,821,502	1,470,100	1,878,377	1,554,300
Standby and Premium Pay	106,423	129,100	114,286	129,100
Longevity Pay	4,575	4,800	4,900	5,400
Other Employee Benefits	2,031,906	2,258,100	2,207,751	2,340,750
Subtotal	8,146,402	8,672,600	8,853,393	9,223,150
Operations	1,727,281	1,578,500	1,705,513	1,768,900
Operations Maintenance	5,045,529	3,107,600	4,285,545	3,983,400
Capital Outlay	5,045,529	5,107,000	332,000	325,000
Indirect Costs	1,900,000	1,974,800	2,223,400	2,331,600
Contingencies	1,300,000	120,000	- 2,220,400	615,000
Total	16,819,212	15,453,500	17,399,851	18,247,050
Authorized Positions	<u>^</u>	•	^	0
Administration	3	3	3	3
Waste Processing Facility	72	72	72	76
Waste Transportation	1	1	1	1
Landfill — Hartford Total Authorized Positions	<u> </u>	9 85	<u> </u>	9 <b>89</b>
i otal Authorized Positions	ð5	60	04	69

\* Projected 2006-2007 2nd Quarter

ADMINISTRATION

Commitme	nt	2005-2006	2006	-2007	2007-2008
ltem	Expenditure Classification	Actual	Adopted	Projected*	Proposed
	Payroll and Benefits				
501101	Regular Pay	\$259,094	\$272,600	\$264,750	\$249,200
501201	Overtime	1,010	1,700	2,000	1,700
502239	Workers Compensation	984	900	7,700	1,000
502500	Blue Cross	5,388	21,000	11,884	17,400
502501	Blue Shield	6,236	8,000	3,784	7,300
502502	Major Medical	1,935	2,000	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
502502	Group Life	364	500	400	600
502505	Pension Regular	16,049	18,650	18,650	20,000
502508	Social Security	17,963	21,000	19,710	19,300
501601	Longevity Pay	800	21,000	600	600
501001	Total Payroll and Benefits	309,823	346,350	329,478	317,100
	rotarr ayron and Denents	000,020	040,000	020,470	
	Operations				
502026	Clothing and Apparel	_	100	50	100
502020	Office Supplies and Expenses	13,021	12,000	9,206	12,500
502107	Gasoline	402	900	1,000	900
502214	Printed Forms	1,161	2,500	1,500	2,500
502251	Seminars and Conventions	1,101	1,000	379	1,000
502278	Business Travel	_	2,000	575	2,000
502276	Consultant Services	_	2,000	9,000	2,000
502290		- 11,526	11,600	8,368	12,400
	Telephone	1,088	3,000	3,000	3,000
502416	Computer Equipment and Supplies				<b>34,40</b>
	Total Operations	27,198	33,100	32,503	34,400
	Maintenance				
503201	Communication Equipment	2,568	2,700	2,584	2,700
503203	Office Furniture and Equipment	2,559	3,200	3,479	3,200
503208	Transportation Equipment	_,	-,		500
	Total	5,127	5,900	6,063	6,400
		_,	-,	-,	
	Indirect Costs				
502041	MDC	42,615	57,200	53,900	53,200
UULU-TI			01,200		
	Contingencies				
509901	Contingency	-	5,000	-	5,000
			-,		
	Total Expenditure Classification	384,763	447,550	421,944	416,100

9010090

\* Projected 2006-2007 2nd Quarter

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WASTE PROCESSING FACILITY

Commitment 2005-2006 2006-2007 2007-2008 Adopted **Projected\*** Item **Expenditure Classification** Actual Proposed PAYROLL AND BENEFITS 501101 Regular Pay \$3,410,240 \$4,009,400 \$3,923,685 \$4,387,000 501201 Overtime 1.659.842 1,300.800 1,688,730 1,376,800 502239 Workers Compensation 420,503 443,600 443,600 494,200 105,168 127,600 113,295 127,600 501401 Standby and Premium Pay 502500 **Blue Cross** 235,875 350,000 328,342 337,200 502501 **Blue Shield** 155,032 150,000 165,875 241,000 502502 **Major Medical** 114,283 150,000 1,000 502503 Group Life 6.859 6,000 6,000 7,200 502505 **Pension Regular** 378,620 447,600 447,600 497,100 502508 Social Security 385,376 408,200 415,100 451,000 1,000 2,000 502509 **Unemployment Compensation** 2,000 501601 3,900 3,400 3,900 Longevity Pay 2,950 Total 6,874,748 7,399,100 7,537,627 7,925,000 **OPERATIONS** 2,739 2,400 2,400 2,600 502011 Meal Allowances 28,685 33,990 38,000 502026 Clothing and Apparel 36,400 55,000 502103 **Electrical Supplies** 74,849 31,000 61,637 502104 **Janitorial Supplies** 6,879 8,500 8,500 9,000 502111 Small Tools 38,974 30,000 26,311 30,000 10,000 502112 7,174 5,500 16,594 **Communication Equipment and Supplie** 10,135 18,700 11,017 18,700 502136 Safety and First Aid Supplies 502137 Fire Equipment 16,335 12,000 11,718 16,000 502188 **Refuse Collection** 15,717 12,500 9,134 16,000 518,100 518,109 544,000 502195 Agency Hire 506.265 16,680 13,000 30,433 18,000 502203 Care of Grounds 502210 **Propane Gas** 12,932 13,000 14,277 15,000 150,259 120,000 150,000 502213 Fuel for Heating 119,817 4,500 502214 Gasoline 2,674 3,000 2,926

9020090

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WASTE PROCESSING FACILITY

Commitmer	nt	2005-2006	2006	-2007	2007-2008
ltem	Expenditure Classification Cont'd	Actual	Adopted	<b>Projected*</b>	Proposed
502215	Oil and Lubricants	96,294	60,500	85,850	70,000
502216	Diesel Fuel	324,205	296,400	309,079	351,000
502273	Employees Education Program	-	2,000	1,000	3,000
502295	Outside Testing and Lab Services	1,742	3,000	1,871	3,000
502304	Pest Control Services	7,332	7,700	8,115	8,000
502319	Equipment Rental	157,586	27,000	50,677	25,000
502354	Water	12,987	9,500	21,644	20,000
502355	Sewer User Fees	10,529	8,000	21,090	17,000
	Total	1,500,973	1,238,200	1,366,189	1,423,800
	MAINTENANCE				
503201	Communication Equipment	-	700	700	700
503204	Power Operated Equipment	1,158,653	823,800	1,000,159	886,200
503207	Tool and Work Equipment	51,250	49,000	48,649	50,000
503208	Transportation Equipment	84,035	51,400	87,350	79,500
503209	Treatment Equipment	2,876,388	1,709,800	2,500,000	2,250,000
503210	Other Equipment	13,106	5,000	20,517	8,000
503301	Buildings	369,745	141,000	280,119	250,000
503313	Service Roads	8,289	15,000	14,415	5,000
	Total	4,561,465	2,795,700	3,951,909	3,529,400
	CAPITAL OUTLAY				
504209	Treatment Equipment	-	-	332,000	325,000
	INDIRECT COSTS				
502041	MDC	1,656,363	1,691,100	1,932,000	2,022,900
502041	MDC	1,000,000	1,091,100	1,932,000	2,022,900
	<u>CONTINGENCIES</u>				
509901	Contingency		110,000		605,000
	Total	<u>14,593,549</u>	<u>13,234,100</u>	<u>14,787,725</u>	<u>15,831,100</u>

\* Projected 2006-2007 2nd Quarter

## WASTE TRANSFER AND TRANSPORTATION

Commitmer	nt	2005-2006	2006	-2007	2007-2008
Item	Expenditure Classification	Actual	Adopted	Projected*	Proposed
	Payroll and Benefits				
501101	Regular Pay	\$53,922	\$55,700	\$55,683	\$57,500
501201	Overtime	14,366	15,700	16,713	16,500
502239	Workers Compensation	43,681	8,000	8,000	8,800
502500	Blue Cross	2,035	500	1,046	3,000
502501	Blue Shield	1,622	500	1,410	1,000
502502	Major Medical	19	100	, –	_
502503	Group Life	41	50	50	50
502505	Pension Regular	6,000	6,300	6,300	6,300
502508	Social Security	5,272	5,500	5,500	5,700
	Total	126,956	92,350	94,702	98,850
	Operations				
502011	Meal Allowances	(5)	50	30	50
502011	Clothing and Apparel	192	400	285	400
502020	Gasoline	10,104	9,600	12,945	13,000
502214	Diesel Fuel	1,092	5,000	12,040	10,000
502350	Electricity	108	400		_
002000	Total	11,491	10,450	13,260	13,450
	Maintenance				
503201	Communication Equipment				
503201	Power Operated Equipment	42,306	- 34,500	- 20,585	42,800
503204 503207	Tool and Work Equipment	1,503	2,000	1,560	42,800
503207	Transportation Equipment	48,544	34,000	43,456	58,200
503208	Buildings	48,128	10,000	5,000	10,000
505501	Total	140,120	<b>80,500</b>	70,601	112,500
	la dina ad Carada				
500044	Indirect Costs				
502041	MDC	34,143	26,900	26,200	32,900
	Total	313,071	210,200	204,763	257,700

\* Projected 2006-2007 2nd Quarter

ommitmer	nt	2005-2006	2006	-2007	2007-200
ltem	Expenditure Classification	Actual	Adopted	Projected*	Propose
	D // 1D ///				
501404	Payroll and Benefits	¢450.740	¢ 470 000	£402.004	¢ 400.00
501101	Regular Pay	\$458,740	\$472,800	\$403,961	\$499,90
501201	Overtime	146,285	151,900	170,934	159,30
502239	Workers Compensation	47,591	51,600	51,600	56,80
501401	Standby and Premium Pay	1,255	1,500	991	1,50
502500	Blue Cross	53,696	35,000	110,411	39,50
502501	Blue Shield	25,585	12,500	53,489	17,40
502502	Major Medical	5,912	4,000	100	4.00
502503	Group Life	933	700	800	1,00
502505	Pension Regular	47,996	56,000	56,000	55,30
502508	Social Security	46,056	47,900	42,400	50,60
501601	Longevity Pay	825	900	900	90
	Total Payroll and Benefits	834,874	834,800	891,586	882,20
	<u>Operations</u>				
502011	Meal Allowances	-	50	30	ł
502026	Clothing and Apparel	2,761	3,800	3,200	3,60
502103	Electrical Supplies	43	100	50	1(
502104	Janitorial Supplies	2,864	2,300	1,920	2,40
502111	Small Tools	208	500	300	50
502112	Communication Equip & Supplies	-	300	300	30
502120	Landfill Cover	11,870	63,600	48,557	66,80
502136	Safety and First Aid Supplies	60	500	200	20
502137	Fire Equipment	711	1,000	1,000	1,00
502188	Refuse Collection	46	-	-	
502203	Care of Grounds	4,291	7,000	4,200	4,50
502213	Fuel for Heating	1,999	5,700	4,000	6,00
502214	Gasoline	1,275	1,800	1,100	1,90
502216	Diesel Fuel	85,722	83,600	100,300	92,40
502304	Pest Control Services	2,916	3,100	3,204	3,1(
502319	Equipment Rental	59,737	110,000	110,000	100,00
502350	Electricity	9,616	9,200	11,000	10,00
502353	Telephone	2,911	3,400	3,400	3,40
502354	Water	445	500	500	6
502355	Sewer User Fees	144	300	300	4(
	Total Operations	187,619	296,750	293,561	297,2
	Maintononoo				
503204	<u>Maintenance</u> Power Operated Equipment	271,136	178,000	190,000	250.00
503204	Tool and Work Equipment	1,752		1	259,00 2,00
			2,000	1,672 46,800	
503208 503210	Transportation Equipment Other Equipment	43,598	22,200	46,800	50,30
503210	• •	- 17,208	2,800 13,000	10,000	2,80 13,50
503301	Buildings Service Roads	4,762	7,500	6,200	7,50
505515	Total Maintenance	338,456	<b>225,500</b>	256,972	335,1
502041	<u>Indirect Costs</u> MDC	166,879	199,600	211,300	222,6
	5			,	,0
500001	<u>Contingencies</u>		P		
509901	Contingencies		5,000	-	5,0
	Total Expenditure Classification	1,527,828	1,561,650	1,653,419	1,742,1

#### HARTFORD LANDFILL - ASH ONLY

Item         Expenditure Classification         Actual         Adopted         Projected*         Prop           501101         Regular Pay         \$458,740         \$472,800         \$403,961         \$29           501201         Overtime         146,285         151,900         170,934         \$25           502239         Workers Compensation         47,591         51,600         51,600         53,896           502500         Blue Cross         53,696         35,000         110,411         \$25           502502         Major Medical         25,585         12,500         53,489         \$30           502503         Group Life         933         700         800         \$50,000         3           502505         Pension Regular         47,996         56,000         56,000         3           502505         Pension Regular         47,906         56,000         50         30           502505         Pension Regular         47,906         56,000         50         30           502505         Pension Regular         47,906         56,000         30         50           502505         Pension Regular         47,906         56,000         50         30	2008
Payroll and Benefits         501101         Regular Pay         \$458,740         \$472,800         \$403,961         \$29           501201         Overtime         146,285         151,900         170,934         9           502239         Workers Compensation         47,591         51,600         991         502500           502500         Blue Cross         53,696         35,000         110,411         2           502501         Blue Shield         25,585         12,500         53,489         502502           502505         Pension Regular         47,996         56,000         56,000         35           502505         Pension Regular         47,996         56,000         56,000         35           502505         Pension Regular         47,996         56,000         36         5000         56,000         30           502016         Longevity Pay         8225         900         900         30         50           502017         Meal Allowances         -         50         30         50         50         300         50         300         50         300         50         300         50         300         50         300         50         300 <td< th=""><th></th></td<>	
501101         Regular Pay         \$458,740         \$472,800         \$403,961         \$29           501201         Overtime         146,285         151,900         51,600         3           502239         Workers Compensation         47,591         51,600         3         3           502500         Blue Cross         53,696         35,000         110,411         2           502502         Major Medical         5,912         4,000         100           502503         Breus Nield         25,585         12,500         54,889           502505         Pension Regular         47,996         56,000         3           502505         Pension Regular         47,996         56,000         3           501601         Longevity Pay         825         900         900         7           7014 Payroll and Benefits         834,874         834,800         891,586         51           502011         Meal Allowances         -         50         300         50           502103         Electrical Supplies         -         300         300         50           502103         Electrical Supplies         -         300         300         50 <t< th=""><th></th></t<>	
501201         Overtime         146,285         151,900         170,934         9           502239         Workers Compensation         47,591         51,600         991           502500         Blue Cross         53,696         35,000         110,411         2           502501         Blue Shield         25,585         12,500         53,489         50           502502         Major Medical         5,912         4,000         100           502503         Group Life         933         700         800           502505         Pension Regular         47,996         56,000         56,000         3           502508         Social Security         46,056         47,900         42,400         3           501601         Longevity Pay         825         900         900         900           Total Payroll and Benefits         834,874         834,800         891,586         51           502011         Meal Allowances         -         50         30         50           5020120         Landfill Cover         11,870         50,600         3000         50           502112         Communication Equip & Supplies         -         300         300         500<	
502239         Workers Compensation         47,591         51,600         51,600         33           501401         Standby and Premium Pay         1,255         1,500         991         50           502500         Blue Cross         53,696         35,000         110,411         2           502501         Blue Shield         25,585         12,500         53,489         50           502505         Pension Regular         5,912         4,000         100         50           502505         Pension Regular         47,996         56,000         56,000         35           502505         Pension Regular         47,996         56,000         36         50         30           501601         Longevity Pay         825         900         900         30         50           502011         Meal Allowances         -         50         30         50         30         50         50         30         50         50         30         50         50         30         50         50         30         50         50         30         50         50         30         50         50         30         50         50         30         50         50 </td <td>4,000</td>	4,000
501401         Standby and Premium Pay         1,255         1,500         991           502500         Blue Cross         53,696         35,000         110,411         2           502501         Blue Shield         25,585         12,500         53,489           502502         Major Medical         5,912         4,000         100           502503         Group Life         933         700         800           502505         Pension Regular         47,996         56,000         56,000         35           502505         Social Security         46,056         47,900         42,400         35           501601         Longevity Pay         825         900         900         900           70tal Payroll and Benefits         834,874         834,800         891,586         51           502011         Meal Allowances         -         50         30         50           502104         Janitorial Supplies         -         300         300         50           502111         Small Tools         208         500         300         50           502136         Safety and First Aid Supplies         -         300         300         50	5,000
502500         Blue Cross         53,696         35,000         110,411         2           502501         Blue Shield         25,585         12,500         53,489         50           502503         Group Life         933         700         800         50           502505         Pension Regular         47,996         56,000         56,000         33           502508         Social Security         46,056         47,900         42,400         33           501601         Longevity Pay         825         900         900         70           7014         Payroll and Benefits         834,874         834,800         891,586         51           502011         Meal Allowances         -         50         30         50         50         50         50         50         50         50         50         50         50         50         50         50         50         50         50         300         50         50         50         300         50         50         50         300         50         50         50         300         50         50         50         30         50         50         50         300         50	2,000
502501         Blue Shield         25,585         12,500         53,489           502502         Major Medical         5,912         4,000         100           502503         Group Life         933         700         800           502505         Pension Regular         47,996         56,000         33           502508         Social Security         46,056         47,900         42,400         33           501601         Longevity Pay         825         900         900         70           707         Real Allowances         -         50         30         502026           Clothing and Apparel         2,761         3,800         3,200         502104         Janitorial Supplies         43         100         50           502104         Janitorial Supplies         2,864         2,300         1,920         502111         Small Tools         208         500         300         502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         -         300         300         502137         Fire Equipment         711         1,000         1,000         502137         Fire Equipment Rental         5	1,500
502502         Major Medical         5,912         4,000         100           502503         Group Life         933         700         800           502505         Pension Regular         47,996         56,000         56,000         33           502508         Social Security         46,056         47,900         42,400         33           501601         Longevity Pay         825         900         900         900           70tal Payroll and Benefits         834,874         834,800         891,586         51           502011         Meal Allowances         -         50         30         502026         Clothing and Apparel         2,761         3,800         3,200         502104         Janitorial Supplies         43         100         50         502104         Janitorial Supplies         208         500         300         502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         -         300         300         50213         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         60         500         200         502137<	2,000
502503         Group Life         933         700         800           502505         Pension Regular         47,996         56,000         56,000         35           501601         Longevity Pay         825         900         900         900           Total Payroll and Benefits         834,874         834,800         891,586         51           Decerations         50         30         502206         Clothing and Apparel         2,761         3,800         3,200           5020104         Janitorial Supplies         2,864         2,300         1,920         300           502104         Janitorial Supplies         2,086         2,000         300         502104         Janitorial Supplies         -         300         300           502104         Janitorial Supplies         -         300         300         502112         Communication Equip & Supplies         -         300         300         502136         Safety and First Aid Supplies         -         -         -         -         502203         Care of Grounds         4,291         7,000         4,200         502136         Safety and First Aid Supplies         60         500         502136         Safety and First Aid Supplies         -         -         <	9,700
502505         Pension Regular         47,996         56,000         56,000         33           502508         Social Security         46,056         47,900         42,400         33           501601         Longevity Pay         825         900         900         900           Total Payroll and Benefits         834,874         834,800         891,586         51           Operations         -         50         30         502026         Clothing and Apparel         2,761         3,800         3,200         502103         Electrical Supplies         43         100         50         50         502104         Janitorial Supplies         2,864         2,300         1,920         502111         Small Tools         208         500         300         502120         Landfill Cover         11,870         63,600         48,557         5         502136         Safety and First Aid Supplies         -         300         300         502120         Landfill Cover         11,870         63,600         48,557         5         5         502136         Safety and First Aid Supplies         60         500         200         502137         Fire Equipment         7,11         1,000         1,000         502203         Care of Grounds         4,291<	-
502508         Social Security         46,056         47,900         42,400         33           501601         Longevity Pay         825         900         900         900           Total Payroll and Benefits         834,874         834,800         891,586         51           0perations         -         50         30         502026         Clothing and Apparel         2,761         3,800         3,200           5020104         Janitorial Supplies         43         100         50         500         300           502104         Janitorial Supplies         2,864         2,300         1,920         502111         Small Tools         208         500         300           502120         Landfill Cover         11,870         63,600         48,557         55         502136         Safety and First Aid Supplies         -         -         -           502203         Care of Grounds         4,291         7,000         4,200         502137         Fire Equipment         711         1,000         1,000         502213         Fuel for Heating         1,975         1,800         1,100         502214         Gasoline         1,275         1,800         1,100         502214         Gasoline         2,911	600
501601         Longevity Pay Total Payroll and Benefits         825         900         900           Total Payroll and Benefits         834,874         834,800         891,586         51           Operations         -         50         30         502026         Clothing and Apparel         2,761         3,800         3,200           5020103         Electrical Supplies         43         100         50           502104         Janitorial Supplies         2,864         2,300         1,920           502111         Small Tools         208         500         300           502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         -         300         300         502137         Fire Equipment         711         1,000         1,000         502138         Refuse Collection         46         -         -         -         502203         Care of Grounds         4,291         7,000         4,200         502213         Fuel for Heating         1,999         5,700         4,000         502214         Gasoline         1,275         1,800         1,100         110,000         5022314         Pest Control Services         2,916         <	2,700
Total Payroll and Benefits         834,874         834,800         891,586         51           Operations         -         50         30         502026         Clothing and Apparel         2,761         3,800         3,200         502026         Clothing and Apparel         2,761         3,800         3,200         502103         Electrical Supplies         43         100         50         502011         Small Tools         2,864         2,300         1,920         502111         Small Tools         208         500         300         502120         Landfill Cover         11,870         63,600         48,557         55         502136         Safety and First Aid Supplies         -         -         -         502213         Landfill Cover         11,870         63,600         48,557         55         502136         Safety and First Aid Supplies         60         500         200         502137         Fire Equipment         711         1,000         1,000         502213         Care of Grounds         4,291         7,000         4,200         502214         Gasoline         1,275         1,800         1,100         502214         Gasoline         1,275         1,800         1,100         502304         Pest Control Services         2,916         3,100         3,2	0,000
Operations         502011         Meal Allowances         50         30           502026         Clothing and Apparel         2,761         3,800         3,200           502103         Electrical Supplies         43         100         50           502104         Janitorial Supplies         2,864         2,300         1,920           502111         Small Tools         208         500         300           502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         -         300         3000         502137           502137         Fire Equipment         711         1,000         1,000         1,000           502138         Refuse Collection         46         -         -         -           502203         Care of Grounds         4,291         7,000         4,200         50213           502214         Gasoline         1,275         1,800         1,100         502214         Gasoline         1,275         1,800         1,000         502214         Gasoline         2,916         3,100         3,204         502304         Pest Control Services         2,911         3,400         3,400 <td>900</td>	900
502011         Meal Allowances         -         50         30           502026         Clothing and Apparel         2,761         3,800         3,200           502103         Electrical Supplies         43         100         50           502104         Janitorial Supplies         2,864         2,300         1,920           502111         Small Tools         208         500         300           502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         -         -         -         502203           502137         Fire Equipment         711         1,000         1,000         -           502203         Care of Grounds         4,291         7,000         4,200         -           502213         Fuel for Heating         1,999         5,700         4,000         -           502213         Fuel for Heating         1,999         5,700         4,000         -           502214         Gasoline         1,275         1,800         1,100         -           502304         Pest Control Services         2,916         9,200         110,000         15	8,400
502011         Meal Allowances         -         50         30           502026         Clothing and Apparel         2,761         3,800         3,200           502103         Electrical Supplies         43         100         50           502104         Janitorial Supplies         2,864         2,300         1,920           502111         Small Tools         208         500         300           502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         -         -         -         502203           502137         Fire Equipment         711         1,000         1,000         -           502203         Care of Grounds         4,291         7,000         4,200         -           502213         Fuel for Heating         1,999         5,700         4,000         -           502214         Gasoline         1,275         1,800         1,100         -           502214         Gasoline         1,275         1,800         1,000         4           502304         Pest Control Services         2,916         9,200         11,000         1           5	
502026         Clothing and Apparel         2,761         3,800         3,200           502103         Electrical Supplies         43         100         50           502104         Janitorial Supplies         2,864         2,300         1,920           502111         Small Tools         208         500         300           502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         -         300         300         502137           502137         Fire Equipment         711         1,000         1,000         502137           502138         Refuse Collection         46         -         -         -           502203         Care of Grounds         4,291         7,000         4,200         502213         Fuel for Heating         1,999         5,700         4,000         502214         Gasoline         1,275         1,800         1,100         1         502316         Diesel Fuel         85,722         83,600         100,300         4         502319         Equipment Rental         59,737         110,000         15         502350         Electricity         9,616         9,200         11,000	50
502103         Electrical Supplies         43         100         50           502104         Janitorial Supplies         2,864         2,300         1,920           502111         Small Tools         208         500         300           502120         Landfill Cover         11,870         63,600         48,557         55           502136         Safety and First Aid Supplies         60         500         200         502137           502136         Safety and First Aid Supplies         60         500         200         502137           502136         Safety and First Aid Supplies         60         500         200         502137           502137         Fire Equipment         711         1,000         1,000         1,000           502203         Care of Grounds         4,291         7,000         4,200         502214         Gasoline         1,275         1,800         1,100         502214         Gasoline         1,275         1,800         100,300         4           502204         Pest Control Services         2,916         3,100         3,204         502350         Electricity         9,616         9,200         11,000         1           502354         Water	2,500
502104         Janitorial Supplies         2,864         2,300         1,920           502111         Small Tools         208         500         300           502112         Communication Equip & Supplies         -         300         300           502120         Landfill Cover         11,870         63,600         48,557         55           502136         Safety and First Aid Supplies         60         500         200           502137         Fire Equipment         711         1,000         1,000           502138         Refuse Collection         46         -         -           502203         Care of Grounds         4,291         7,000         4,200           502214         Gasoline         1,275         1,800         1,100           502214         Gasoline         1,275         1,800         1,100           502216         Diesel Fuel         85,722         83,600         100,300         4           502304         Pest Control Services         2,916         3,100         3,204           502350         Electricity         9,616         9,200         11,000         1           502354         Water         445         500         500<	100
502111         Small Tools         208         500         300           502112         Communication Equip & Supplies         -         300         300           502120         Landfill Cover         11,870         63,600         48,557         5           502136         Safety and First Aid Supplies         60         500         200         502137           Fire Equipment         711         1,000         1,000         1,000         502203         Care of Grounds         4,291         7,000         4,200         502213         Fuel for Heating         1,999         5,700         4,000         502214         Gasoline         1,275         1,800         1,100         502216         Diesel Fuel         85,722         83,600         100,300         4           502204         Pest Control Services         2,916         3,100         3,204         502319         Equipment Rental         59,737         110,000         110,000         15           502350         Electricity         9,616         9,200         11,000         1         502354         Water         445         500         500         500         500         500         500         500         500         500         500         500	2,200
502112       Communication Equip & Supplies       -       300       300         502120       Landfill Cover       11,870       63,600       48,557       5         502136       Safety and First Aid Supplies       60       500       200       5         502137       Fire Equipment       711       1,000       1,000       -       -         50203       Care of Grounds       4,291       7,000       4,200       -       -         502203       Care of Grounds       4,291       7,000       4,000       -       -         502203       Care of Grounds       1,275       1,800       1,100       -       -         502214       Gasoline       1,275       1,800       100,300       4         502304       Pest Control Services       2,916       3,100       3,204         502319       Equipment Rental       59,737       110,000       110,000       1         502350       Electricity       9,616       9,200       11,000       1         502354       Water       445       500       500       500         503204       Power Operated Equipment       271,136       178,000       190,000       16 <t< td=""><td>500</td></t<>	500
502120       Landfill Cover       11,870       63,600       48,557       5         502136       Safety and First Aid Supplies       60       500       200         502137       Fire Equipment       711       1,000       1,000         502138       Refuse Collection       46       -       -         502203       Care of Grounds       4,291       7,000       4,200         502213       Fuel for Heating       1,999       5,700       4,000         502214       Gasoline       1,275       1,800       1,100         502216       Diesel Fuel       85,722       83,600       100,300       4         502304       Pest Control Services       2,916       3,100       3,204         502319       Equipment Rental       59,737       110,000       110,000       5         502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       5         502355       Sewer User Fees       144       300       300       5         603207       Tool and Work Equipment       1,752       2,000       1,672       5         503208 <td>200</td>	200
502136         Safety and First Aid Supplies         60         500         200           502137         Fire Equipment         711         1,000         1,000           502137         Fire Equipment         711         1,000         1,000           502138         Refuse Collection         46         -         -           502203         Care of Grounds         4,291         7,000         4,200           502213         Fuel for Heating         1,999         5,700         4,000           502214         Gasoline         1,275         1,800         1,100           502204         Pest Control Services         2,916         3,100         3,204           502304         Pest Control Services         2,916         3,100         3,204           502350         Electricity         9,616         9,200         11,000         1           502353         Telephone         2,911         3,400         3,400         5           502355         Sewer User Fees         144         300         300         1           7041 Operations         187,619         296,750         293,561         19           503204         Power Operated Equipment         1,752         2,000 </td <td>6,000</td>	6,000
502137         Fire Equipment         711         1,000         1,000           502138         Refuse Collection         46         -         -           502203         Care of Grounds         4,291         7,000         4,200           502213         Fuel for Heating         1,999         5,700         4,000           502214         Gasoline         1,275         1,800         1,100           502216         Diesel Fuel         85,722         83,600         100,300         4           502304         Pest Control Services         2,916         3,100         3,204         502350         Electricity         9,616         9,200         11,000         1           502350         Electricity         9,616         9,200         11,000         1         502353           502354         Water         445         500         <	500
502188         Refuse Collection         46         -         -           502203         Care of Grounds         4,291         7,000         4,200           502213         Fuel for Heating         1,999         5,700         4,000           502214         Gasoline         1,275         1,800         1,100           502216         Diesel Fuel         85,722         83,600         100,300         44           502304         Pest Control Services         2,916         3,100         3,204         502319           502350         Electricity         9,616         9,200         11,000         15           502353         Telephone         2,911         3,400         3,400         500           502354         Water         445         500	1,000
502203       Care of Grounds       4,291       7,000       4,200         502213       Fuel for Heating       1,999       5,700       4,000         502214       Gasoline       1,275       1,800       1,100         502216       Diesel Fuel       85,722       83,600       100,300       4         502304       Pest Control Services       2,916       3,100       3,204       502319         Equipment Rental       59,737       110,000       110,000       55         502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       502355         Sewer User Fees       144       300       300       502356       199         Maintenance       110,000       100,000       100,000       100,000       100,000       100,000         503204       Power Operated Equipment       271,136       178,000       190,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000       100,000 <td>-</td>	-
502213       Fuel for Heating       1,999       5,700       4,000         502214       Gasoline       1,275       1,800       1,100         502216       Diesel Fuel       85,722       83,600       100,300       4         502304       Pest Control Services       2,916       3,100       3,204       502319       Equipment Rental       59,737       110,000       110,000       55         502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       502354         502354       Water       445       500       500       500         502355       Sewer User Fees       144       300       300       300         Total Operations       187,619       296,750       293,561       199         503204       Power Operated Equipment       271,136       178,000       190,000       16         503207       Tool and Work Equipment       1,752       2,000       1,672       5         503208       Transportation Equipment       43,598       22,200       46,800       2	7,000
502214       Gasoline       1,275       1,800       1,100         502216       Diesel Fuel       85,722       83,600       100,300       4         502304       Pest Control Services       2,916       3,100       3,204         502319       Equipment Rental       59,737       110,000       110,000       5         502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       3         502354       Water       445       500       500       500         502355       Sewer User Fees       144       300       300       300       300         Maintenance         503204       Power Operated Equipment       271,136       178,000       190,000       16         503207       Tool and Work Equipment       1,752       2,000       1,672       5         503208       Transportation Equipment       43,598       22,200       46,800       2	6,300
502216       Diesel Fuel       85,722       83,600       100,300       4         502304       Pest Control Services       2,916       3,100       3,204       502319         502319       Equipment Rental       59,737       110,000       110,000       55         502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       1         502354       Water       445       500       500       500         502355       Sewer User Fees       144       300       300       19         Maintenance         503204       Power Operated Equipment       271,136       178,000       190,000       16         503207       Tool and Work Equipment       1,752       2,000       1,672       16         503208       Transportation Equipment       43,598       22,200       46,800       22	1,800
502304       Pest Control Services       2,916       3,100       3,204         502319       Equipment Rental       59,737       110,000       110,000       50         502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       1         502354       Water       445       500       500       500         502355       Sewer User Fees       144       300       300       10         70tal Operations       187,619       296,750       293,561       19         Maintenance	5,000
502319       Equipment Rental       59,737       110,000       110,000       55         502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       1         502354       Water       445       500       500       500         502355       Sewer User Fees       144       300       300       19         Total Operations       187,619       296,750       293,561       19         Maintenance	3,100
502350       Electricity       9,616       9,200       11,000       1         502353       Telephone       2,911       3,400       3,400       1         502354       Water       445       500       500       500         502355       Sewer User Fees       144       300       300       300         Total Operations       187,619       296,750       293,561       19         Maintenance       178,000       190,000       16         503204       Power Operated Equipment       271,136       178,000       190,000       16         503207       Tool and Work Equipment       1,752       2,000       1,672       2         503208       Transportation Equipment       43,598       22,200       46,800       2	5,000
502353       Telephone       2,911       3,400       3,400         502354       Water       445       500       500         502355       Sewer User Fees       144       300       300         502355       Sewer User Fees       144       300       300         Total Operations       187,619       296,750       293,561       19         Maintenance	2,500
502354       Water       445       500       500         502355       Sewer User Fees       144       300       300         Total Operations       187,619       296,750       293,561       19         Maintenance       187,619       296,750       190,000       16         503204       Power Operated Equipment       271,136       178,000       190,000       16         503207       Tool and Work Equipment       1,752       2,000       1,672       16         503208       Transportation Equipment       43,598       22,200       46,800       22	3,400
502355       Sewer User Fees       144       300       300         Total Operations       187,619       296,750       293,561       19         Maintenance       187,619       296,750       190,000       16         503204       Power Operated Equipment       271,136       178,000       190,000       16         503207       Tool and Work Equipment       1,752       2,000       1,672       2         503208       Transportation Equipment       43,598       22,200       46,800       2	600
Total Operations         187,619         296,750         293,561         19           Maintenance         200,000         160,000	400
503204Power Operated Equipment271,136178,000190,00016503207Tool and Work Equipment1,7522,0001,672503208Transportation Equipment43,59822,20046,8002	8,150
503204Power Operated Equipment271,136178,000190,00016503207Tool and Work Equipment1,7522,0001,672503208Transportation Equipment43,59822,20046,8002	
503207Tool and Work Equipment1,7522,0001,672503208Transportation Equipment43,59822,20046,8002	0,000
503208 Transportation Equipment 43,598 22,200 46,800 2	2,000
	2,200
	2,200
503301 Buildings 17,208 13,000 10,000 1	2,500 3,500
503313         Service Roads         4,762         7,500         6,200	7,500 7
	<u>7,000</u> 8,000
	-,
Indirect Costs	
502041 MDC 166,879 199,600 211,300 13	6,200
<u>Contingencies</u>	
509901 Contingencies - 5,000 -	5,000
Total Expenditure Classification         1,527,828         1,561,650         1,653,419         1,06	5,750

9041090

\* Projected 2006-2007 2nd Quarter

## TAB 4

## **RESOLUTION REGARDING THE ESTABLISHMENT OF A TIP FEE STABILIZATION RESERVE**

**RESOLVED:** That a Tip Fee Stabilization Reserve be established for the Mid-Connecticut Project to mitigate pending future tip fee increases.

#### **Connecticut Resources Recovery Authority**

February 15, 2007

#### **Reserve:** <u>TIP FEE STABILIZATION</u>

**Designation:** Board Designated

**Project:** Mid-Connecticut

**Purpose:** Fund established to mitigate pending future tip fee increases for such items as the impact of the Hartford Landfill closure resulting in significant increases in tip fees starting in fiscal year 2009 for the cost of disposal of transportation and disposal of ash to out-of-state facilities or for other significant increases.

**Fund Basis:** The fund basis will be reviewed annually as part of the budget process.

**Fund Source:** The initial funding of the reserve will be from the fiscal year 2008 operating budget.

#### **Fund Amount as Of June 30, 2006**: \$0

**Term**: Upon the determination by the Board that the reserve is no longer required or June 30, 2010.

#### **Recommendation:**

Establish the reserve as part of the fiscal year 2008 budget.

# TAB 5

## RESOLUTION REGARDING ENGINEERING SERVICES TO SUPPORT CLOSING A PORTION OF THE PHASE 1 ASH AREA AT THE HARTFORD LANDFILL

**RESOLVED:** That the President is hereby authorized to enter into a contract with TRC Environmental Corporation to perform engineering services associated with the closure of a portion of the Phase 1 Ash Area at the CRRA Hartford Landfill, substantially as discussed and presented at this meeting.

## **Connecticut Resources Recovery Authority**

## **Contract Summary for Contract entitled**

## **CRRA Hartford Landfill Closure Plan**

Presented to the CRRA Board on:	February 22, 2007
Vendor/ Contractor(s):	TRC Environmental Corporation
Effective date:	Upon Execution
Contract Type/Subject matter:	Request for Services (RFS), pursuant to a 3 year engineering services agreement
	For the preparation of documents and inspection services associated with the closure of a portion of the Phase 1 Lined Ash Area at the CRRA Hartford Landfill.
Facility (ies) Affected:	Mid-Connecticut – CRRA Hartford Landfill; mixed waste area
Original Contract:	No. 050101 (3 Yr Eng Services Agreement)
Term:	Upon completion of services, currently estimated to be 9 months from the date of execution
Contract Dollar Value:	\$125,010
Amendment(s):	Not applicable
Term Extensions:	Not applicable
Scope of Services:	TRC Environmental Corporation will provide an evaluation of key cost factors in the construction and long term maintenance of the landfill cap, a design report including an engineers construction cost estimate, construction level drawings, technical specifications, a construction quality assurance plan, a stormwater pollution control plan and associated registration under the CTDEP general permit, assistance in preparing the contract documents for bid, participation in the bid process including evaluation of bids received, and, inspection and quality assurance services during the construction phase of the project.
Other Dertinent Brovisions:	NI/Λ

Other Pertinent Provisions:

## **Connecticut Resources Recovery Authority**

## Hartford Landfill

## **Phase 1 Ash Area Partial Closure**

## *February 22, 2007*

#### **Executive Summary**

Under solid waste permit SW-0640546, CRRA operates the Phase 1 Ash Area (the "Ash Area"), a 16 acre lined ash monocell at the Hartford Landfill. A portion of the Ash Area is very near its final permitted waste elevation and is ready to be final capped. CRRA's Environmental Division staff issued a Request for Proposals to provide engineering services in support of this final capping, received and evaluated the proposals, and selected the bid of TRC Environmental Corporation as the most responsive qualified bid.

This is to request that the CRRA Board of Directors authorize the President to enter into a contract with TRC Environmental Corporation to provide engineering services necessary for the final design, construction quality assurance requirements, stormwater permitting, bid process, and inspection and documentation of the construction process. All work will conform to the requirements of the operating permit, the applicable regulations, and any guidance or approvals issued by CTDEP.

#### Discussion

In 1996, CTDEP issued a permit to construct and operate the Ash Area. When it issued this permit, CTDEP approved conceptual plans and specifications for closure of the Ash Area. A portion of the Ash Area is now close to finish grade and CRRA should begin implementing the engineering work required for final capping approximately 6 acres on the west side of the Ash Area.

Engineering work associated with this final capping project includes:

- Preparation of construction level engineering drawings using the drawings submitted to CTDEP in December 2006 as a basis. Although it is anticipated that only 6 of the 16 acres will be bid out for capping at this time, the construction level drawings will include the entire ash area so the same drawings can be used for future capping activities
- Preparation of construction level technical specifications
- Preparation of an engineer's design report including stormwater system design calculations, slope stability calculations, and a construction cost estimate
- Preparation of a Construction Quality Assurance Plan
- Preparation and submission of a Stormwater Pollution Control Plan (SPCP) and an application to CTDEP for registration under the General Permit for the Discharge of Stormwater and Dewatering Wastewaters
- Assembly of Bid Documents (technical specifications, drawings, front end contract documents provided by CRRA) and reproduction of 30 sets of Bid Documents
- Provide assistance during bid process, including participation in one pre-bid meeting, preparation of up to two addenda, evaluation of bids, and a recommendation for award
- Provide full time Construction Quality Assurance (CQA) services during the construction phase of the project. Each consultant was directed to price out this work item based on an assumed 12 week construction schedule.

CRRA requested proposals from four of its consultants under the 3-year Engineering Services Agreements with those firms. The Request for Proposals was emailed in PDF format to the following consultants on January 9, 2007: Fuss & O'Neill, Inc. (F&O), Malcolm Pirnie, Inc. (MPI), SCS Engineers, PC (SCS), and TRC Environmental Corporation (TRC). Pertinent documents were made available for the consultant's review at CRRA headquarters.

The following nine criteria were used to evaluate each proposal. Environmental staff assigned grades for each criterion from 0 (unacceptable) to 10 Excellent:

- Qualifications of Firm
- Qualifications of Key Personnel to be used on project
- Past experience with other CRRA projects
- Past experience with landfill closure plans / closure construction
- Conformance of proposal with required scope of work
- Ability to meet schedule
- Focus on innovative design to minimize construction and long term maintenance cost while maximizing performance
- Price

The overall evaluation score for each bidder was:

TRC	- 8.3
F&O	- 7.7
SCS	- 7.5
MPI	- 7.2

A copy of the evaluation form is attached to this resolution.

Each of the four proposals was found to have adequately addressed the scope of work detailed in the Request for Proposals. The proposals from MPI, SCS, and TRC each included an additional work item outside the scope included in the RFP. Each firm recommended performing further economic and engineering analysis of the capping system in an effort to minimize construction and long term maintenance cost while maximizing performance. After careful consideration, environmental division staff concur that there is value in performing those analyses and recommend adding such analyses to the scope of work.

Each consultant was required to include in its proposal a detailed breakdown of man hours and associated costs. Environmental division staff analyzed the detailed man hour and pricing information for the three lowest bids, TRC, F&O, and SCS, which is attached to this resolution in tabular form. The following table outlines each firm's proposal price and man hour breakdown both with and without the additional analyses included. Please note that F&O did not provide pricing for such additional analyses.

Bidder	Proposal Price (original scope)	Estimated Total Hours (original scope)	Proposal Price w/ Additional Analyses	Estimated Total Hours w/ Additional Analyses
TRC	\$115,407	1,374	\$125,010	1,476
F&O	\$116,317	1,088	NA	NA
SCS	\$137,378	1,553	\$142,903	1,602
MPI	\$172,200	1,642	\$182,200	1,738

#### **Financial Summary**

CRRA would pay TRC on a time-and-materials basis not to exceed a total project cost of \$125,010.

The estimated payment schedule by CRRA fiscal year would be as follows:

Fiscal Year	Estimated Payment
2007	\$ 68,400
2008	\$ 56,610

CRRA has sufficient funds in the FY07 Hartford Landfill operating budget to cover the cost of this project and will budget sufficient funds in its FY08 budget to cover the cost of the remaining work.

to construct BB design IS ensure \* not part of RFP scope, but valuable to

average houny cost

H:\hartford\ash closure\RFP cost summary TRC - F&O - SCS

1.200

					:		CR Deta	RA Ha iled N SC	A Hartford Ash Cl d Man-Hour Brea SCS ENGINEERS	rd A tour GINI	sh C Bre	CRRA Hartford Ash Closure Detailed Man-Hour Breakdown SCS ENGINEERS	a 5					
TAS	TASK INFORMATION							LABOR								EXPENSES		SUMMARY
		Proj. Director	Senior Geotech Eng.		Sr. Proj. Eng. Hydro	Sr. Proj Eng. PM	gn∃ îhtiS	1	Des. / Draft	Inspector Soils Inspector	Clerical	Clerical	SAUOH JATOT	тгор яовал	levsıT	soinqasporqasi	STAL DIRECT COSTS	OTAL LABOR AND STAL LABOR AND
1 # YSV1	IASK DESCRIPTION	171	171		120	108	79		72 (	69 35	10	63					ы	
	Engineering Design									╞								
aĒ	Evaluation of key costs*	5	3		3	17	18					3	<del>6</del> 4	\$ 5,175.00	\$ 100.00	\$ 250.00	\$ 350.00	\$ 5,525.00
P E	b Engineering Drawings	9	4		28	48	48		76	-	<u> </u>	4	214	\$ 19,770.00	\$ 100.00		\$ 750.00	
2 Te	Technical Specifications	8	2		2	24	24					12	72	\$ 7,194.00		\$ 150.00	\$ 150.00	\$ 7,344.00
۵ ۳	Design Report	e	-		-	48	26					∞	87	\$ 8,546.00		\$ 300.00	\$ 300.00	\$ 8,846.00
	CQAP		-			4	∞	$\left  \right $			-	4	17	\$ 1,487.00		\$ 100.00	\$ 100.00	\$ 1,587.00
	SPCP + General Permit Reg	÷			24	12	12					8	57	\$ 5,799.00	\$ 100.00	\$ 250.00	\$ 350.00	\$ 6,149.00
	ontract Documents	4				8	8		8	┡		12	37	\$ 2,999.00		2	\$ 2,300.00	
	Bid Assistance	3				20	9					2	36	\$ 3,588.00	\$ 100.00	\$ 300.00	\$ 400.00	\$ 3,988.00
Subtotal fo	Subtotal for Design Services					F	┢	┢					569	\$ 54,558.00	\$ 400.00	\$ 4,300.00	\$ 4,700.00	\$ 59,258.00
																		\$ -
8	CQA services	29	22		186		144			142 400	0	110	1033	\$ 73,145.00	\$ 6,850.00	\$ 3,650.00	\$ 10,500.00	\$ 83,645.00
						I		-										
<b>GRAND TOTAL</b>	TAL	56	33	0	244	181	294	0	84 1	142 400	0 0	168	1602	2 \$ 127,703.00	\$ 7,250.00	\$ 7,950.00	\$ 15,200.00	\$ 142,903.00
SCS cost bi	SCS cost breakdown uses FY07 hourly rates for consistency with other proposals	rates for	consiste	ancy with	other pro	posals					ave	average hourly cost	iy cost	. \$ 79.71		total w/o task 1a	a	\$ 137,378.00

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not part of RFP scope, but valuable to ensure design is economical to construct

H:\hartford\ash closure\RFP cost summary TRC - F&O - SCS

H:\hartford\ash closure\RFP cost summary TRC - F&O - SCS

•.

RFP EVALUATION SHEET PHASE 1 ASH AREA CLOSURE ASSISTANCE

		F&O	0	PIR	PIRNIE	scs	s	1 1	TRC
RFP EVALUATION CRITERIA	WEIGHTE VALUE	NUMERIC (01-1) ONITAR	NOITAUJAVƏ ƏRODS	NUMERIC (01-1) ONITAR	EVALUATION SCORE	ИЛМЕRIC (01-1) ЭМІТАЯ	EVALUATION SCORE	илеяіс 101-1) олтая	EVALUATION SCORE
1. Qualifications of Firm	0.05	8	0.40	8	0.40	8	0.40	8	0.40
2. Qualifications of Key Personnel to be used on Project	0.10	ø	0.80	10	1.00	10	1.00	ω	0.80
3. Past experience on any/all other CRRA projects	0.05	ω	0.40	8	0.40	œ	0.40	8	0.40
4. Past experience with landfill closure plans/landfill closure	0.10	10	1.00	10	1.00	ω	0.80	∞	0.80
5. Conformance of Proposal with Required Scope of Work	0.15	ø	1.20	10	1.50	10	1.50	10	1.50
6. Ability to meet schedule	0.05	ဖ	0.30	10	0.50	8	0.40	æ	0.40
$_7$ . Focus on innovative design to minimize construction and long term 7 $^{\rm -}$ maintenance cost while effectively managing stormwater	0.10	4	0.40	8	0.80	9	0.60	ω	0.80
8. EVALUATION SUBTOTAL (Maximum of 8)			4.50		5.60		5.10		5.10
9. Price	0.40	8	3.20	4	1.60	9	2.40	8	3.20
TOTAL (Maximum of 10)			7.70		7.20		7.50		8.30

.

Unacceptable 0 Poor 2 Acceptable 4 NUMERIC RATING SCALE Good ဖ Very Good β Excellent 2 2

Evaluator:

# TAB 6

### **RESOLUTION REGARDING RATIFICATION OF EMERGENCY PROCUREMENT** <u>CONTRACTS</u>

**RESOLVED:** That the Authority Board of Directors ratifies the Emergency purchase as substantially presented and discussed at this meeting.

## Emergency Procurement Contracts

## *February 22, 2007*

The following written evidence is being provided to the Board for ratification pursuant to Section 5.10 of the CRRA Procurement Policy.

#### 5.10 Emergency Procurements

In the event of an Emergency Situation as defined herein, the procedures for pre-approval of Contracts in these Policies And Procedures by the Board do not apply. When the President, Chairman, or their designee determines that an Emergency Situation has occurred, the President, Chairman, or their designee is authorized to enter into a Contract under either a competitive or sole source basis, in such amount and of such duration as the President, Chairman, or their designee determines shall be necessary to eliminate the Emergency Situation. Such Emergency Situation contract(s) for cost of the goods or services in excess of \$10,000, with written evidence of said Emergency Situation, shall be presented to the Board for ratification as soon as practicable following the execution of the Contract. The Board shall ratify such emergency Contract unless it is determined that under no circumstances would a reasonable person believe that an Emergency Situation existed.

## **Emergency Procurements**

Date Desc

**Description** 

<u>Quantity</u>

Vendor

1/22/07

FY07 – Emergency Repairs To the Mid-CT Project Secondary Shredder 1000 HP Siemens Motor \$20,000.00

Associated Eletro-Mechanics, Inc.

## Memorandum

**Date: 01**/17/2007

To: Tom Kirk

Floyd Gent

From: John Romano

**RE:** Emergency Shredder Motor Repairs

The following information pertains to the emergency repairs required for the Mid Connecticut Project secondary shredder motor located at the Waste Processing Facility typically repaired by A.E.M. Inc.

As part of the waste handling and processing at the Mid Connecticut Facility, a key component of the operation is the availability of spare parts especially shredder motors. A recent failure of the line #2 secondary shredder motor has left the project with no spares as the first spare is currently under repair and this failure has the project with no spare. Associated Electro-Mechanics, Inc is the approved through the MDC bid process and approved by CRRA as having the background for handling this type of motor and the quickest response and turn around time. This is the bases for designation listed on the purchase requisition and need for emergency repair.

70/men 1/22/07