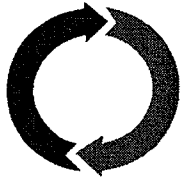


**CRRA
BOARD MEETING
FEBRUARY 21, 2008**



**CONNECTICUT
RESOURCES
RECOVERY
AUTHORITY**

**100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700
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MEMORANDUM

TO: CRRA Board of Directors
FROM: Moira Kenney, Secretary to the Board/Paralegal
DATE: February 21, 2008
RE: Notice of Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors on Thursday, February 21, 2008 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut. The meeting will also be available to the public via video conference at the 1410 Honeyspot Road ext. Board room, Second Floor, Stratford, CT.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

Connecticut Resources Recovery Authority
Board of Directors Meeting

Agenda

February 21, 2008

9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the January 24, 2008 Regular Board Meeting Minutes (Attachment 1).

IV. Finance

1. Finance Committee Update
2. Board Action will be sought regarding the Adoption of the Fiscal Year 2009 Mid-Connecticut Project Annual Operating Budget (Attachment 2).
3. Board Action will be sought regarding settlement funds.

V. Chairman's, President's and Committee Reports

A. Chairman's Report

B. President's Report

C. Organizational Synergy & Human Resources Committee

D. Policies & Procurement Committee

1. Board Action will be sought for SWEROC Education and Administration Agreement (Attachment 3).
2. Board Action will be sought for Approval of the Mid-Connecticut Project-Refurbishment of Secondary Shredders at the Waste Processing Facility (Attachment 4).
3. Board Action will be sought for Mid-Connecticut Project-Engineering services required for the modifications to the ash loadout building and associated site improvements at the South Meadows Site (Attachment 5).

4. Board Action will be sought for Mid-Connecticut Project-MSW Floor and Feed Area Repairs at the Waste Processing Facility (Attachment 6).
5. Board Action will be sought for an Agreement for Electronic Recycling Collection Services (Attachment 7).
6. Board Action will be sought for the approval of the City of Hartford Model City Single Stream Recycling Program as presented at the January Policy and Procurement Committee Meeting (Attachment 8).

VI. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND THIRTY-THIRD MEETING

JANUARY 24, 2008

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors (hereinafter referred to as 'CRRA' or the 'Authority') was held on Thursday, January 24, 2008, at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Mark Cooper
 James Francis
 Edna Karanian
 Mark Laretti (Present beginning at 10:00 a.m. until 12:12 p.m.)
 Theodore Martland
 James Miron
 Raymond O'Brien
 Linda Savitsky (Present by telephone until 1:26 p.m.)
 Stephen Edwards, Bridgeport Project Ad-Hoc (Present until 12:30 p.m.)
 Timothy Griswold, Mid-CT Project Ad-Hoc (Present until 12:30 p.m.)
 Warren C. Howe, Jr., Wallingford Project Ad-Hoc (Present until 12:30 p.m.)

Present from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Michael Bzdyra, Government Relations Liaison
Robert Constable, Controller
Peter Egan, Director of Environmental Affairs & Development
Thomas Gaffey, Recycling Director
Laurie Hunt, Director of Legal Services
Chris Hyfield, Human Resources Manager
Paul Nonnenmacher, Director of Public Affairs
Mike Tracey, Director of Operations
Lisa Bremmer, Executive Assistant
Moira Kenney, Secretary to the Board/Paralegal

Also present were: Hal Alvord, Director of Public Works for Norwalk, CT; Susan Hemenway of BRRFOC; Bob Gross of Wallingford; John Pizzimenti of USA Hauling & Recycling; Cheryl Thibeault of Covanta; Jerry Tyminski of SCRRRA.

Chairman Pace called the meeting to order at 10:02 a.m. and stated that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

The director of public works for the City of Norwalk, CT, Mr. Alvord addressed the Board. He stated he was present to represent Mayor Moccia, who had asked Mr. Alvord to read a letter on his behalf, a copy of which is attached as "Exhibit A".

Chairman Pace stated Norwalk is of course welcome to pursue whatever actions they deem necessary although he felt that the costs associated with the closing of the project should have been anticipated and planned for by all of the project member towns.

Mr. Gross of Wallingford asked the Board if a price had been set on the Wallingford plant. Chairman Pace stated that a price had not been set. Mr. Gross asked when the price will be set. Mr. Kirk stated CRRA has an option to purchase the plant at a market rate which is not determined by CRRA. Mr. Kirk stated the appraisal is still in draft form. Mr. Kirk stated a price will be set if there is a decision to purchase the plant by CRRA, a decision which is not yet made.

Mr. Gross asked if CRRA has the first right to purchase the plant or if that right is reserved for the plants' operator. Mr. Kirk stated CRRA has the right of purchase until December 31, 2008 after which CRRA's option to purchase expires. Chairman Pace stated that if CRRA was to purchase the plant they would be paying market price versus Covanta, who would be paying \$1.00. Chairman Pace stated the agreement had been made almost twenty years ago.

Mr. Gross asked if Covanta had given indication to CRRA that they were interested in purchasing the plant. Mr. Kirk stated the operator has made it clear to CRRA they are interested in operating the plant post contract.

Mr. Gross asked if the equipment upkeep costs were paid out of the tipping fees. Mr. Kirk stated certain items are paid for by CRRA and some are paid for by the operator. Mr. Kirk stated typically the routine upkeep for repairs is paid for by the operator. Mr. Kirk stated for example if a change in law required significant capital improvements those costs would be made up through tip fees. Mr. Kirk stated the operator has an agreement to operate the plant and to maintain it at industry standards.

Mr. Gross asked whether a draft appraisal has been done on the plant that provides CRRA with an estimate of what the plant is worth. He asked if the five communities decided they want to purchase the plant whether that decision could be overruled by CRRA's option to purchase the plant. Mr. Kirk stated that CRRA has the first right to purchase the plant. Mr. Gross asked if the communities got together and decided they wanted CRRA to purchase the plant, even if CRRA had indicated they were not interested in purchasing the plant, whether CRRA would take that information under advisement. Mr. Kirk stated the communities are certainly welcome to proceed with such a plan but the decision to purchase is made by the CRRA Board of Directors.

Mr. Gross asked if the towns could purchase the plant themselves if CRRA was not interested. Mr. Kirk stated the answer is yes, but the owner is not obligated to sell to the towns.

APPROVAL OF THE MINUTES OF THE DECEMBER 20, 2007, BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the December 20, 2007, Board meeting. Director O'Brien requested the letter from Mayor Moccia be included in the minutes of the current meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Francis.

The minutes were approved as amended and discussed. Director Edwards abstained.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport			X
Timothy Griswold, Ad-Hoc, Mid-CT	X		
Warren C. Howe Jr., Ad-Hoc, Wallingford	X		

DISCUSSION REGARDING PUBLIC COMMENTS

Director O'Brien stated for the record that Covanta had declined to extend their agreement with CRRA under the existing terms. Director O'Brien asked if all options to extend that option had expired. Mr. Kirk stated this was correct and that the extension option had expired. Director O'Brien asked if a mutual agreement to extend the agreement at some other price could be done. Mr. Kirk stated the two parties can agree to create a new contract. He stated Covanta had declined as the terms of the agreement which would have been dictated were not acceptable to Covanta. Mr. Kirk stated discussion on an extension different from the existing agreement is still being held between Covanta and CRRA.

Director O'Brien stated he was raising the issue so the towns were aware that there was another option available for discussion with the CRRA Board. Chairman Pace asked Ms. Thibeault of Covanta if she had any additional comments. Ms. Thibeault stated Covanta will continue to negotiate with CRRA and the communities on an extension of the service agreement.

FINANCE COMMITTEE UPDATE

Director O'Brien informed the Board that the Bridgeport Project budget was reviewed and discussed at length by the Finance Committee. Director O'Brien stated a Board decision was necessary regarding the tip fee contained in part one of the resolution.

DISCUSSION REGARDING THE 2009 BRIDGEPORT PROJECT BUDGETS

Director Edwards gave the Board a report on the January 16, 2008, SWAB meeting. He stated their recommendation was difficult to achieve as the project member towns are unhappy with the costs necessary to close out the project. Director Edwards stated the towns had agreed by consensus to reduce the minimum commitment. Director Edwards stated the minimum commitment was put into place ten or twelve years ago to combat the lack of waste and flow control. He stated although its initial implementation was successful it is now a burden for many of the towns who are not making that commitment.

Chairman Pace asked Director Edwards why the towns were having difficulty making their respective minimum commitments. Director Edwards stated that the option to implement flow control was only available in the last six months of the project. He explained many towns are undecided on developing flow control with such a short amount of time left in the project to utilize the method. Director Edwards stated those towns with a large differential are paying a large premium. Director Edwards stated towns bringing in more tonnage are paying a higher tip fee with the understanding that a substantial raise may scare away the tonnage. Director Edwards stated most of the towns would not agree to the proposed \$84.00 tip fee but would set their gate fee around \$81.00 which would reduce the minimum commitment number.

Chairman Pace stated the Board was aware of the difficulties in assessing the tip fee and the minimum commitment. He stated the Board is faced with a difficult decision as the costs for the project must be obtained before the Multiple Service Agreement (hereinafter referred to as the MSA) expires and CRRA has no legal recourse to gather deferred costs.

Director Edwards stated another issue heavily debated by the SWAB Committee was the possibility of a surplus. He stated the conservative estimates by CRRA may provide a surplus which has the towns concerned with how such a possible surplus would be rebated.

Chairman Pace asked Director Edwards how the letter to the project member towns which discusses options for amortizing closure costs over time was received. Director Edwards stated that unfortunately the letter was not available for discussion during the January 2008 SWAB meeting. He explained the towns interested in taking options and the towns interested in making a clean break from the project were almost equally divided. Chairman Pace stated that the letter was distributed with the intention of providing the information that the CRRA Board is attempting to work with and for the municipalities' best interest in order to accommodate their needs as the project comes to a close.

Mr. Bolduc stated in response to the request by SWAB to review the proposed numbers for the budget that expenses were reduced by about \$300,000 and an additional \$200,000 was rolled into the budget from SWEROC. He stated that the big increase in the minimum commitment is in part related to the collection of projected remaining costs prior to the end of the MSA's terms. Mr. Bolduc stated the contracts terminate on December 31, 2008, and at that point CRRA will have no legal recourse to collect funds due to the MSA's ending in the middle of a fiscal year. The costs are being recovered over only a six month period. Mr. Bolduc stated the letter which was sent out to the CEOs of the SWAB member towns stated once the tip fee was set and the dollar impact for fiscal year 2009 was calculated that CRRA would consider amortizing the cost over a period of time. He stated the process would be subject to a legal

binding contract to mitigate the impact on the towns in fiscal year 2009 for roughly three years. Mr. Bolduc stated a modest carrying cost will be associated with the option.

Mr. Bolduc stated the letter went out the prior week to the town CEOs as well as the SWAB Committee members stating there is time between now and July 1, 2008, to make a decision on whether or not to amortize the costs.

Director O'Brien stated the letter being discussed from Chairman Pace to the Bridgeport towns would be included in the minutes of the January 24, 2008, Board meeting, a copy of which is attached as "Exhibit B". Director O'Brien stated his deep concern is that after the contracts' end CRRA has no recourse for collecting the necessary funds. He stated it is CRRA's obligation not to pass those costs on. As a result, Director O'Brien stated he supports the option for \$80.00 a ton delivery with an \$18.50 commitment fee. Director O'Brien stated his support for this figure is due to the fact that it is likely close to the market rate.

Director Edwards stated the only problem with this option is that many of the SWAB member towns set their own gate fees, rendering the option totally irrelevant at times. Director Edwards explained this is because many of the towns with a larger differential are picking up a majority of the money for the minimum commitment from additional fees at their scales.

There was substantial discussion by the Board on how to set a minimum commitment fee and tipping fee to incorporate the necessary costs as well as the best interests of the SWAB Committee.

Mr. Kirk stated the necessary closure costs are a huge hardship on the towns to accrue in a six month period. He stated the anticipated costs were no surprise and the impacts are a result of optimistic aggressive assumptions for the past three years requested by the SWAB Committee and that enough money was simply not collected in advance.

The Board discussed the historical impacts affecting the minimum commitment at length.

Mr. Kirk stated the towns are aware of their responsibilities for the cost of the disposal. He stated the issue is how that cost will be split without a high tip fee which may scare away tonnage. Mr. Bolduc stated the issue is CRRA's ability to collect the necessary costs. He stated how the tip fee is split is important and the guarantee of its' collection is critical. Mr. Bolduc stated that one uncontrollable factor is what the tip fee will be set at the stations by the individual towns, thereby potentially impacting the collection.

Director Francis asked why there was hesitancy on the part of the member towns to amortize the closing costs over time. Director Edwards stated the towns are divided on whether or not to amortize the costs. He stated many of the towns were interested in clearing their books.

Director Miron stated it is important for him to have a specific number to use to create Stratford's town budget in order to avoid a deficit or overtaxing his constituents. He stated from his perspective the lower the minimum commitment number and the more realistic the actual tonnage number is the more favorable to Stratford. Director Miron asked Mr. Kirk what the current market rate is. Mr. Kirk stated he felt a market rate of \$80.00 is a defensible number. He stated there are haulers who can provide services for less than that number. Mr. Kirk stated the

higher the tipping fee number goes the more incentive is given to the towns to move garbage out of the system. Mr. Kirk stated there is some risk associated with an \$80.00 number.

Chairman Pace asked how towns who set their own increased tip fee will affect the project. Mr. Kirk stated the risk to the project is a shortfall of the revenue by the tip fee and deliveries. Mr. Kirk stated the project liabilities belong to the project member towns, but the capability to collect the funds is CRRA's.

Chairman Pace asked Mr. Alvord what his thoughts were on the possibility of a deficit being shared equally among the project member towns. Mr. Alvord stated his confidence level in committing to such an option was not high. Chairman Pace stated that such a statement exemplifies that any costs not gathered from the towns beforehand would be difficult to collect after the MSAs expire. Mr. Alvord stated that the Mayor of Norwalk had not yet seen Chairman Pace's letter detailing the possibility of amortizing the costs necessary for closure of the SWAB project.

RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2009 BRIDGEPORT PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the 2009 Bridgeport Project Budget be adopted substantially in the form as presented and discussed at this meeting and that a fiscal year 2009 member tipping fee of \$80.00 per ton for the component of the fee based on actual deliveries and \$18.50 per ton for the portion of the fee based on minimum commitment tonnage be adopted.

FURTHER RESOLVED: That the Board approve the use of the closure reserves for engineering and construction costs related to the closure of the Waterbury Landfill.

FURTHER RESOLVED: That the 2009 capital budget totaling \$1,342,000.00 be adopted as presented and discussed at this meeting.

Director Savitsky seconded the motion.

Director Savitsky asked Director Francis if he had explored the legality and specific numbers necessary for offering options to the project towns for payment of the cost associated with the project's closure. Director Francis stated he had not run the numbers. Mr. Kirk stated he would have CRRA's legal counsel affirm that offering options to the towns for payment is in compliance with existing statutes.

Director Miron stated that he was in support of Director O'Brien's motion because it allows him to budget more realistically. Director Miron asked what the impact of an \$18.50 minimum commitment fee was on the project. Director O'Brien stated that amount would create \$4.6 million which nearly covers the deficit.

Director Francis proposed if a town chooses amortization that a lower minimum commitment fee could be offered as incentive.

Director Savitsky asked what impact an economic downturn would have on the project. Mr. Kirk stated that he felt the project had already started to show signs of a reduction in waste by as much as 5% to 8% as a result of economic difficulties. He stated the impact to the Bridgeport project is only affected by a six month period but a drop in tonnage is still an impact.

Mr. Bolduc stated the big issue relating to the option on the table is the increase of a collective \$81.00 to a collective \$97.00 to \$98.00. He stated in most cases there is a minimal total impact on the project member towns. Mr. Bolduc stated the tip fee at the gate is the real issue. He stated if a ton is lost at \$76.00 it will need to be made up by approximately three equivalent tons at the minimum commitment level because of the pricing ratio.

There was substantial discussion by the Board on whether the motion on the table offered enough coverage for closure costs. Director Edwards stated he will vote against the motion on the table in lieu of the SWAB concerns.

The Board discussed at length the order of motions originally offered and how to best proceed with any voting.

The motion failed. Chairman Pace, Director Karanian, Director O'Brien, and Director Miron voted aye. Director Cooper, Director Francis, Director Lauretti, Director Martland, Director Savitsky, and Director Edwards voted nay.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper		X	
Jim Francis		X	
Edna Karanian	X		
Mark Lauretti		X	
Theodore Martland		X	
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky		X	
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport		X	
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

**RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2009
BRIDGEPORT PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE**

SECOND MOTION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion (which the SWAB Committee agreed on by consensus) was made by Director Martland:

RESOLVED: That the 2009 Bridgeport Project Budget be adopted substantially in the form as presented and discussed at this meeting and that a fiscal year 2009 member tipping fee of \$84.00 per ton for the component of the fee based on actual deliveries and \$15.00 per ton for the portion of the fee based on minimum commitment tonnage be adopted.

FURTHER RESOLVED: That the Board approve the use of the closure reserves for engineering and construction costs related to the closure of the Waterbury Landfill.

FURTHER RESOLVED: That the 2009 capital budget totaling \$1,342,000.00 be adopted as presented and discussed at this meeting.

Director Savitsky seconded the motion.

Mr. Bolduc stated he wants to be clear that before the Board votes on this motion that CRRA will have no legal recourse to collect the necessary funds from the SWAB project member towns if the gate fee of \$84.00 chases tonnage away and there is an inadequate cash flow.

Director Francis stated there was some discussion to the nature of the figures in the budget. He requested an explanation by CRRA management on their security with the numbers in Director Martland's motion.

Mr. Bolduc stated the topic had been discussed at length at the SWAB meeting. He explained page 15 in the Board package was constructed specifically to answer any questions pertaining to necessary closure costs. Mr. Bolduc stated there are potential positive items but unless money is in the checkbook to pay the bills there will be a cash shortfall with no recourse. Mr. Bolduc stated in the claims and losses side the numbers are as accurate as possible and take into consideration the open issue of the super-fund site in N.J. Mr. Bolduc stated the legal figures are a best estimate as well. He stated the audit costs were based on a quote provided by outside auditors. Mr. Bolduc stated the estimated closure costs were engineered studies with considerable substance. He explained there were not a lot of contingencies in the figures and that they have been reduced by about \$300,000 after the SWAB meeting.

Chairman Pace stated he would caution the Board on this vote as it was an \$850,000 reduction from the initial motion. Director O'Brien stated he would vote against this motion. He stated the initial motion he had offered comes close to enabling CRRA to exercise their fiduciary obligation to all ratepayers. He stated the original motion might over collect expected costs while the current motion on the table comes close to under collecting the expected costs.

The Board discussed at length the positive and negative ramifications of reducing the originally proposed numbers in the resolution.

Director Francis stated he was going to vote against the motion because if the towns want to sign up on the deficit side there can be a reduction of the minimum commitment. He stated he felt there should be options for the SWAB towns interested in amortizing costs. Director Edwards stated that Director Francis's suggestion was probably not plausible as it contradicts the MSA. Director Edwards stated the modification of the MSA would have to be uniform through a written agreement by the eighteen towns, which would be extremely difficult to accomplish. Director Edwards stated the offer by the Board to defer or adjust the payment of the minimum commitment is an offer that some of the towns will agree to. He stated he didn't think approval would be given by the towns to accept responsibility going forward.

The motion failed. Director Martland, Director Savitsky, Director Lauretti, and Director Edwards voted aye. Chairman Pace, Director O'Brien, Director Karanian, Director Miron, Director Cooper, and Director Francis voted nay.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman		X	
Mark Cooper		X	
Jim Francis		X	
Edna Karanian		X	
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien		X	
James Miron		X	
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport	X		
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

MOTION FOR DISCUSSION

Director Francis made a motion stating if SWAB member towns are willing to sign an agreement with CRRA relative to covering their proportionate amount of the deficit that they could utilize their recommendation in terms of the minimum commitment. Director Francis stated if the towns are unwilling to sign the agreement CRRA would utilize the proposed budget with a \$76.00 tip fee and a \$21.50 minimum commitment. He stated the legal ramifications of such an agreement need to be explored.

Director Cooper seconded the motion for discussion.

Director Savitsky asked if there would be a time frame on the motion. Director Francis stated he was not sure how quickly the agreement could be drafted. Director Savitsky asked if the motion was impossible due to the statutes and if there was a backup plan.

Director O'Brien stated he felt a fallback position was necessary for legal purposes. He stated this agreement seems like an extension to the MSA's. Director Edwards stated he was in favor of returning to the original motion. He stated the proposed agreement would cause difficulty for the towns attempting to create and pass their own budgets.

The Board discussed the positive and negative ramifications of attempting to create and enforce the proposed agreement. The Board came to a consensus that such an agreement would be problematic.

ALTERNATIVE MOTION

Director Francis made a motion to utilize the original motion offered by Director O'Brien as a fall back to his earlier motion for discussion.

Director Francis withdrew his earlier motion for a new agreement. Director Cooper agreed to support the withdrawal of the motion and voiced his support of a return to the original motion by Director Francis.

RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2009 BRIDGEPORT PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE

FINAL MOTION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Francis:

RESOLVED: That the 2009 Bridgeport Project Budget be adopted substantially in the form as presented and discussed at this meeting and that a fiscal year 2009 member tipping fee of \$80.00 per ton for the component of the fee based on actual deliveries and \$18.50 per ton for the portion of the fee based on minimum commitment tonnage be adopted.

FURTHER RESOLVED: That the Board approve the use of the closure reserves for engineering and construction costs related to the closure of the Waterbury Landfill.

FURTHER RESOLVED: That the 2009 capital budget totaling \$1,342,000.00 be adopted as presented and discussed at this meeting.

Director O'Brien seconded the motion.

Director Savitsky stated she felt CRRA should explore the legal possibilities associated with the letter from Chairman Pace offering amortization possibilities to the member towns. Ms. Hunt stated that she will look into the legal aspects.

Mr. Kirk stated he would like to add his appreciation and thanks to the SWAB Committee for their professional and cooperative efforts in resolving the difficult issue. He stated in particular Director Edwards was of valuable assistance to CRRA.

The motion previously made and seconded was approved by roll call. Director Lauretti voted nay.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Mark Lauretti		X	
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport	X		
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2009 BRIDGEPORT REGIONAL RECYCLING & RECYCLING EDUCATION OPERATING AND CAPITAL BUDGETS AND TIP FEE

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the fiscal year 2009 Bridgeport Regional Recycling Operating budget totaling \$3,866,000.00 be adopted as presented at this meeting and that a fiscal year 2009 member tipping fee of \$0.00 per ton be adopted; and

FURTHER RESOLVED: That the fiscal year 2009 Bridgeport Regional Recycling Capital budget totaling \$40,000.00 be adopted as presented at this meeting.

Director Francis seconded the motion.

Director O'Brien stated the recycling goes through the full fiscal year through all of 2009. Director Edwards stated the SWEROC Committee was in support of this motion. He stated the first six months of the recycling goes to offset the tip fee and the second six months go back to direct reimbursement. He stated he would like to recognize that although Norwalk initially wanted a return on the entire year they compromised in order to offset the tip fee.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport	X		
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2009 WALLINGFORD PROJECT OPERATING AND CAPITAL BUDGETS AND TIP FEE

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the fiscal year 2009 Wallingford Project operating budget be adopted substantially in the form as presented and discussed at this meeting.

FURTHER RESOLVED: That a fiscal year 2009 municipal solid waste tip fee of \$69.00 per ton be adopted for contracted member waste and a fiscal year 2009 municipal solid waste tip fee of \$70.00 per ton be adopted for non-contracted member waste.

FURTHER RESOLVED: That the fiscal year 2009 capital budget totaling \$543,000.00 be adopted as presented and discussed at this meeting.

Director Martland seconded the motion.

Director Howe stated he is relatively new to the CRRA Board. He stated that he is still developing background information on the subject at hand. He stated he has reviewed the budget and accompanying information and it appears reasonable.

Director O'Brien asked that the record show the Wallingford Policy Board unanimously approved the budget. Mr. Bolduc stated the Wallingford Policy Board had discussed this budget at length. He stated as a result of a discussion on administrative fees the budget before the CRRA Board demonstrated a reduction of about \$62,000 in recognition of the concerns of the Policy Board.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport			
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford	X		

RESOLUTION REGARDING THE ADOPTION OF THE SHELTON & WATERBURY LANDFILLS OPERATING BUDGET

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Shelton and Waterbury Landfill Budgets for the period January 1, 2009, through June 30, 2009, be adopted substantially in the form as presented and discussed at this meeting.

FURTHER RESOLVED: That the Board approve the use of the respective post closure reserves to pay for the post closure activities as presented in the 2009 budgets for the period January 1, 2009, through June 30, 2009.

The motion was seconded by Director Cooper.

Director O'Brien stated that from January 1, 2009, these budgets will be independent and under the CRRA budget. Director Edwards stated there was a lot more activity and maintenance at the Shelton landfill in comparison to the Waterbury landfill. Mr. Bolduc stated the Shelton landfill was an MSW facility while Waterbury was a bulky-c&d landfill.

Chairman Pace asked if the Waterbury landfill sale was still pending. Mr. Tracey stated that CRRA was currently in the process of negotiating acceptable closure costs with the landfill's proprietor, Mr. LoRusso. Mr. Tracey stated if an acceptable closure cost is given by February 1, 2008, negotiations will move forward.

Mr. Tracey stated another component of the issue is the sale of the twelve adjacent acres to the landfill property for which Mr. LoRusso has the right of first refusal for. Mr. Tracey stated Mr. LoRusso's estimate on the twelve acres value and CRRA's estimate have a wide spread.

CRRA hopes to work with Mr. LoRusso on an agreement with the closure before dealing with the additional property. Mr. Tracey stated if both negotiations are successful it is CRRA's intention to wrap them into a settlement agreement to be brought before the Board. Mr. Tracey stated CRRA has some concern that Mr. LoRusso may not offer a price which is acceptable. He stated in the event of a disagreement CRRA will go out to RFP for closure.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport	X		
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

RESOLUTION REGARDING SUBMITTAL OF AN ANNUAL PLAN OF OPERATIONS TO THE CONNECTICUT DEPARTMENT OF ENVIRONMENTAL PROTECTION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the Board of Directors hereby authorizes CRRA management to submit the Annual Plan of Operations for FY2008 and FY2009 to the Connecticut Department of Environmental Protection, substantially as discussed and presented at this meeting.

The motion was seconded by Director Francis.

Director O'Brien stated the Annual Plan of Operations included recommended changes from the Executive Committee. He stated the Executive Committee authorized Chairman Pace to forward a letter highlighting certain issues of importance to Commissioner McCarthy. Chairman Pace stated the Executive Committee reviewed the topic at length and included the recommended changes for the Board's review.

Director O'Brien thanked Mr. Egan and contributing staffs' efforts on an excellent job. Mr. Bolduc stated the strategic overview document is also receiving the same level of diligence as the Plan of Operations. He stated a large portion of what CRRA does is to comply with

statutes. Mr. Bolduc stated the annual plan offers CRRA an opportunity to have their views on compliance with statutes heard. Mr. Bolduc stated an issue confronting the towns and a large part of Connecticut is what the future of solid waste disposal will be for the state. Mr. Bolduc stated advances in technology will bring more options that weren't available to CRRA initially. He stated CRRA has been reliant on its own businesses model without any additional funding from the state.

Director Savitsky asked if a response had been heard from Commissioner McCarthy on the letter from the CRRA Board concerning funding for the Solid Waste Management Plan. Mr. Kirk stated the Commissioner's representative indicated that Commissioner McCarthy is looking favorably towards scheduling a meeting to discuss the letter.

The motion previously made and seconded was approved unanimously by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport	X		
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

CHAIRMAN'S REPORT

Chairman Pace asked Mr. Bolduc to speak to the outstanding bond and state loan issue for the Mid-CT Project.

Mr. Bolduc stated approximately \$11 million and accrued interest is owed to the State of Connecticut and that those funds had been placed in an irrevocable trust until CRRA was confident that they would not need additional borrowing. Mr. Bolduc stated he is pleased to report there is only \$15 million of senior debt remaining on the Mid-CT Project. He stated the paperwork to begin paying back the loan to the State will commence shortly.

Chairman Pace thanked the CRRA management for their hard work and dedication in turning CRRA around after much public criticism in the past.

PRESIDENT'S REPORT

Mr. Kirk stated the Bridgeport project negotiations with Wheelabrator continue. The most recent offer was found not acceptable to SWAB or CRRA. He stated there is a continued dialogue with Wheelabrator and SWAB is also pursuing an RFP for alternative proposals.

Mr. Kirk stated the SWEROC member towns are still continuing to pursue their options. He stated there is not sufficient tonnage to allow the FCR deal. He stated however that a post SWEROC agreement operation open to all participating towns will be available.

Mr. Kirk stated the Wallingford budget had been passed. He stated the future options proposal from Covanta was not found favorable by the Committee and that CRRA is developing other options for serving the region and the towns. Mr. Kirk stated CRRA will be making a presentation to the Wallingford town council on March 11, 2008, to help the council understand their options and the capabilities for the town.

Mr. Kirk stated the SCRRA project is waiting on the ash and residue bill offering from CRRA. He stated SCRRA continues to examine innovative post project options.

Mr. Kirk stated on the Mid-CT Project the Supreme Court granted a stay of CRRA's motion to hold off on paying the attorney's fees. He stated CRRA anticipates an April hearing on the appraisal. Mr. Kirk stated power side outages continue at Mid-CT and some improvement in performance is anticipated with the ongoing capital investment. Mr. Kirk stated on the IPC side the capital investment is also expected to result in improvement. He stated the initial budget estimation from MDC did not show this improvement and CRRA has asked MDC to look at the budget again and recognize the capital improvements. Mr. Kirk stated he met and presented to the MDC towns to provide them with post 2012 plant viability information. Mr. Kirk stated there is a concern on behalf of the MDC towns on how viable the plant will be after 2012. He stated he continues to communicate that the plant will be maintained, available, and reliable beyond 2012.

Mr. Kirk stated CRRA recognizes the importance of having alternative means of participation at the CRRA Board meetings. He stated CRRA has arranged an internet based means of providing last minute documents to Board members who are not present at CRRA headquarters.

POLICIES & PROCUREMENT COMMITTEE

RESOLUTION REGARDING THE STANDARD FORM MUNICIPAL SOLID WASTE DELIVERY AGREEMENT FOR THE BRIDGEPORT PROJECT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to execute an Agreement with Superior Waste Disposal, Inc. for delivery of Acceptable Waste to CRRA's Bridgeport Project as substantially as presented and discussed at this meeting.

FURTHER RESOLVED: That said Agreement for calendar year 2008 include a municipal solid waste tip fee of \$67.00 per ton with an annual put-or-pay minimum commitment of 45,000 tons.

FURTHER RESOLVED: That said Agreement also allow the delivery of an additional 14,500 tons above the minimum commitment at the same \$67.00 per ton tip fee during the term of the Agreement.

The motion was seconded by Director Francis.

Mr. Kirk stated the agreement was a typical agreement with no exceptions. Mr. Gaffey stated that Stamford has pulled out of the project. Mr. Gaffey stated the Bridgeport Project was down 60,000 tons after Stamford's withdrawal. Mr. Gaffey stated Superior Waste Disposal Inc. has requested to come into the project under the standard hauler agreement which CRRA has offered to them. Mr. Gaffey stated their entry covers a large portion of the tons lost by Stamford. He stated the company has asked that the minimum commitment reflect that January is almost over and to adjust the minimum commitment down to 41,250 tons. Mr. Gaffey stated the company had agreed to bring in an additional 14,500 in over and above the 45,000 tons. He recommended changing the motion to reflect the changes.

AMENDMENT TO THE MOTION

Director O'Brien stated as a result of Mr. Gaffey's information that he was offering a friendly amendment to the motion to reduce the annual put-or-pay minimum by the prorated amount for the month of January:

FURTHER RESOLVED: That said Agreement for calendar year 2008 include a municipal solid waste tip fee of \$67.00 per ton with an annual put-or-pay minimum commitment of 41,350 tons.

The amendment was seconded by Director Cooper.

The motion previously made and seconded was approved as amended and discussed by roll call.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport	X		
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

ORGANIZATIONAL SYNERGY & HUMAN RESOURCES COMMITTEE

Chairman Pace asked Director Cooper for a report on any actions taken at the Organizational Synergy and Human Resources Committee meeting. Director Cooper stated the Organizational Synergy & Human Resources Committee discussed senior management performance and compensation. Director Cooper stated because the topic deals with both compensation and performance senior management has the right to request an open session if so desired. Ms. Hunt stated that the staff requested the discussion take place in Executive Session. Director Cooper requested that the Board meet in Executive Session to discuss personnel issues.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session at the request of CRRA personnel to discuss pending litigation and personnel evaluations with appropriate staff. The motion made by Director O'Brien and seconded by Director Martland was approved unanimously. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk
Jim Bolduc
Laurie Hunt, Esq.
Peter Egan
Chris Hyfield

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O'Brien	X		
James Miron	X		
Linda Savitsky	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport			
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

The Executive Session began at 1:00 p.m. and concluded at 1:26 p.m. Director O'Brien noted that no votes were taken in Executive Session.

The meeting was reconvened at 1:27 p.m.

RESOLUTION REGARDING SENIOR MANAGEMENT SALARIES

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the Senior Management salaries be adopted as presented and discussed by the Organizational Synergy & Human Resources Committee.

Chairman Pace seconded the motion.

Director Cooper stated Peter Egan’s salary be increased 2.1% for 2007 performance.

Director Cooper stated as part of the motion Ms. Hunt’s salary will be increased 2.1% for performance in 2007. Director Cooper stated Ms. Hunt’s salary will be subject to an additional 4.15% market progression adjustment being split between now and July.

The motion previously made and seconded was approved by roll call.

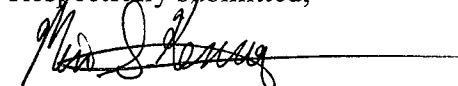
Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
Jim Francis	X		
Edna Karanian	X		
Theodore Martland	X		
Raymond O’Brien	X		
James Miron	X		
Non-Eligible Voters			
Stephen Edwards, Ad-Hoc, Bridgeport			
Timothy Griswold, Ad-Hoc, Mid-CT			
Warren C. Howe Jr., Ad-Hoc, Wallingford			

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director O’Brien and seconded by Director Martland was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 1:35 p.m.

Respectfully submitted,



Moira Kenney
Secretary to the Board/Paralegal

TAB 2

PLEASE SEE ATTACHED:

**MID-CONNECTICUT PROJECT
ANNUAL OPERATING BUDGET**

TAB 3

**RESOLUTION TO PROVIDE EDUCATION AND CERTAIN
ADMINISTRATIVE SERVICES TO THE SOUTHWEST
CONNECTICUT REGIONAL OPERATING COMMITTEE**

RESOLVED: That the President is hereby authorized to enter into an agreement with the Southwest Connecticut Regional Operating Committee to provide recycling education services, museum operating services and certain administrative services to the Southwest Connecticut Regional Operating Committee in accordance with the terms and conditions as presented and discussed at this meeting.

**Connecticut Resources Recovery Authority
Contract Summary for Contract Entitled**

Museum Education and Certain Administrative Duties Services Contract

Presented to the CRRA Board on: February 21, 2008

Vendor/ Contractor(s): Southwest Connecticut Regional Recycling Operating Committee ("SWEROC")

Effective date: January 1, 2009

Term: June 30, 2009

Contract Type/Subject matter: Museum Education & Certain Administrative Services

Facility Affected: Stratford Museum / SWEROC Offices

Original Contract: N/A

Contract Dollar Value: \$142,000.00

Amendment(s): N/A

Term Extensions: N/A

Scope of Services: See Exhibit A of the agreement

Security: N/A

Other Pertinent Provisions: SWEROC does not have to hire its own staff to perform these services. CRRA has a proven track record with SWEROC regarding these matters and SWEROC voted to renew/extend this contract.

Connecticut Resources Recovery Authority Mid-Connecticut Project-Refurbishment of Secondary SWEROC Education and Certain Administrative Services Agreement

February 21, 2008

Executive Summary

This agreement is the continuation of an agreement with the Southwest Connecticut Regional Recycling Committee (“SWEROC”) to provide services that the CRRA has provided SWEROC since 1999. These services include the operation of the Children’s Garbage Museum in Stratford and certain administrative duties.

Discussion

This contract was presented to SWEROC at their December 13, 2007 meeting. SWEROC discussed the contract and its implication on the upcoming budget process. The discussion included progress on receiving grant funds and the use of the bus programs by the towns. Although the existing agreement with SWEROC expires December 31, 2008, SWEROC will continue to function through June 30, 2009. This agreement allows for the recycling facility operating agreement and the education and certain administrative services agreement to be co-terminus. After a lengthy discussion SWEROC approved the agreement.

At their February 7, 2008 meeting, the Policies and Procurement Committee voted to recommend that this agreement be presented to the Board for approval.

Financial Summary

The cost of this contract is based upon actual operating expenses incurred by CRRA to provide these services. The funding for these costs will come from the recycling sales in fiscal year 2009.

December 13, 2007

Mr. Steve Edwards
President
Southwest Connecticut Regional Recycling
Operating Committee
1410 Honeyspot Road Extension
Stratford, CT 06497

RE: Amendment To Amended And Restated Agreement Dated June 27, 1991

Dear Mr. Edwards:

Reference is hereby made to a certain Amended and Restated Agreement by and among the Southwest Connecticut Regional Recycling Operating Committee ("SWEROC") and the Connecticut Resources Recovery Authority ("CRRA"), dated June 27, 1991 (the "Agreement"). Said Agreement was supplemented by a certain letter agreement entitled Supplement To Amended And Restated Agreement by and between SWEROC and CRRA dated January 22, 1999 (the "Supplement Letter Agreement No. 1"), said Agreement was supplemented by a certain letter agreement entitled Supplement To Amended And Restated Agreement by and between SWEROC and CRRA dated December 18, 2002 (the "Supplement Letter Agreement No. 2"); and said Agreement was supplemented by a certain letter agreement entitled Supplement To Amended And Restated Agreement by and between SWEROC and CRRA dated February 25, 2005 (the "Supplement Letter Agreement No. 3"). The Agreement, Supplement Letter Agreement No. 1, Supplement Letter Agreement No. 2, and Supplement Letter Agreement No. 3 are hereinafter collectively known as the Agreement. According to Section 1 of the Agreement and in order to fulfill its obligations thereunder, SWEROC has the right and authority to utilize the services of CRRA. At SWEROC's December 13, 2007 meeting, SWEROC by resolution voted to accept CRRA's proposal to perform certain educational and administrative functions. Therefore, SWEROC and CRRA now desire to amend the Agreement in accordance with the terms and conditions set forth herein.

In consideration of the mutual covenants, promises and representations contained herein, and pursuant to Sections 1 and 5(F) of the Agreement, the parties hereto hereby agree to amend the Agreement as follows:

1. Except as otherwise set forth herein, all terms bearing initial capital letters that are used but not otherwise defined herein shall have the same respective meanings

assigned to such terms in the Agreement.

2. Beginning on January 1, 2009, and continuing until June 30, 2009, and subject to the terms and conditions of this paragraph 3, CRRA shall be responsible for the performance of the services described in Exhibit A attached hereto and made a part hereof (the "Services").

During the period of time CRRA is performing the Services described in Exhibit A, CRRA shall identify a CRRA employee who shall devote his/her full time to the duties associated therewith (the "Manager"). Such Manager shall be selected based upon executive and administrative qualifications, character, education, training and experience. CRRA shall identify its proposed Manager to SWEROC for its approval, which approval shall not be unreasonably withheld and such approval shall constitute appointment of a Manager as called for in the SWEROC agreement. The Manager, or his designees, shall be responsible for the management and administration of all activities performed by CRRA on behalf of SWEROC, including the preparation of draft annual budgets. The Manager, or his designees, shall keep the President of SWEROC (the "President") informed of all significant matters and, in the President's absence, shall keep the Vice President of SWEROC informed. The Manager, or his designees, shall attend all meetings of SWEROC but shall not have a vote. The Manager, or his designees, with the approval of the President, shall prepare the agenda for the SWEROC meetings. The Manager, or his designees, shall be responsible for timely mailing of all notices for such meetings. SWEROC agrees that the President shall maintain close contact with the Manager, or his designees, and advise and direct him/her/them as is appropriate.

3. For the contract period commencing on January 1, 2009 and ending on June 30, 2009, the service fee payable by SWEROC to CRRA for such Services shall be ONE HUNDRED FORTY TWO THOUSAND and 00/100 (\$142,000.00) DOLLARS.

The Parties may agree from time to time to amend Exhibit A provided appropriate adjustment is made to the service fee.

4. Except as specifically amended by this letter agreement, all of the terms, covenants and provisions of the Agreement are hereby ratified and confirmed in all respects, and are declared to be and shall remain in full force and effect.

If the foregoing terms and conditions are acceptable, please indicate your party's acceptance of such terms and conditions by signing below.

Very truly yours,

CONNECTICUT RESOURCES
RECOVERY AUTHORITY

Thomas D. Kirk
Its President
Duly Authorized

Agreed To And Accepted by:

SOUTHWEST REGIONAL RECYCLING
OPERATING COMMITTEE

By: _____
Steve Edwards
Its President
Duly Authorized

Exhibit A

Operation of SWEROC Education & Other Programs

1. CRRA will operate the Children's Garbage Museum and associated educational program in a manner which would serve the demand presented by the SWEROC area school systems. Additionally, CRRA will continue the implementation of the B.N.S. program, and related on-going activities of the project as disclosed to the CRRA as of 4-30-98.
2. Classes/tours will be given at least three to four days a week, Tuesday through Friday, or as otherwise required to meet demand. In order to accommodate the school day schedule, it is expected that classes will be typically given in A.M. and P.M. sessions, from 9 a.m. to 2 p.m., with some flexibility of the scheduled hours to meet the individual school's needs. One or more staff will stay until 4:30 one day a week to give coverage for after-school scout and community group tours, when needed, (on a floating basis). CRRA shall not be required to operate the Children's Garbage Museum to accommodate more than 20,000 visitors per year or in excess of such numbers of visitors as it deems reasonably necessary to maintain the quality experience now afforded by the museum to its visitors. Except under unusual circumstances or to accommodate short term re-schedulings, CRRA shall not generally cause groups visiting the museum to exceed 90 visitors at any one time, or more than 30 visitors per staff member, subject to applicable laws and regulations.
3. In order to allow for special programming, the Stratford Museum will be open at least three Saturdays a year from 10 a.m. 4 p.m. Typically, these are run as "Family Fun Days", similar to CRRA's existing program in Hartford. An example would be Youth Group Day, which would be a day for Scouts and community groups not able to come during the week, and where the activities would be geared toward fulfilling appropriate patch or badge requirements.
4. A CRRA employee will be available five days per week (holidays excepted) during business hours to respond to telephone inquiries and to schedule visits.
5. During periods when the demand for on-site tours allows sufficient availability of staff, education outreach will be conducted by sending an educator into area classrooms.
6. The educational program will be developed for, and the associated advertising and promotion for the Stratford facility may be operated by CRRA in conjunction with the Mid-Connecticut program. Activities to be conducted in common are expected to include:

- a. Class lesson plans, tours and educational programs would be consolidated so that a single, basic program would be conducted at both facilities. However, the details of such a program will be tailored to reflect the local Bridgeport project features (SWEROC structure, town listing, the mass burn trash-to-energy facility, variations in the recycling processing facilities, etc.)
- b. Museum educators' lesson plans and class training would include both facilities.
- c. Teacher workshops will be standardized and offered at both facilities. Staff will be trained jointly to offer these workshops.
- d. Educational programs will adhere to state science educational requirements.
- e. Loan kits will be prepared and made available to classroom teachers for in-school educational programs.

7. As CRRA's exhibits are replaced, both due to the wear and tear they are exposed to and to reflect changing needs and to provide variety in the student experience, future exhibits would be made transportable so that they can be exchanged between the two facilities. The "SWEROC dinosaur" would not be transported to the Hartford facility. Instead, the "shared exhibit" program would be associated with future exhibits. Such a shared program is possible because the basic topics are the same: reduce; reuse; recycle; waste to energy; composting, etc.

8. CRRA will report on educational activities to the SWEROC board.

9. CRRA will perform administrative functions for the Children's Garbage Museum and SWEROC offices, including answering of telephones, ordering of supplies, ordering of recycling bins and maintenance of office equipment, including postage machine, computer equipment, copiers, fax machines and other equipment.

10. CRRA will promote the Children's Garbage Museum and its programs and activities with paid advertising, preparation and distribution of news releases, participation in press interviews and preparation and distribution of flyers and other printed promotional materials.

11. CRRA will provide additional administrative and financial services as follows:

- a. Preparation and scheduling of SWEROC meetings, including preparation and distribution of agendas and minutes.
- b. Assistance with preparation of SWEROC budget.
- c. Support for household hazardous waste collections, including interaction with municipal officials and vendors, and reviewing and approving of invoices.
- d. Interaction with municipal officials and vendors for purchasing of curbside recycling bins, including solicitation of bids, surveying municipal officials to

determine quantity of bins to be purchased, coordination of distribution of bins with municipal officials and review and approving of invoices.

- e. Interaction with president of SWEROC for planning and scheduling of SWEROC meetings and other related administrative activities.
- f. Interaction with municipal officials and vendors for electronics recycling collections.
- g. Financial services necessary for operation of SWEROC, including but not limited to deposits; billing; preparation of checks; reporting of cash receipts and disbursements, receivables, cash and treasury; cash reconciliation; investment; fixed assets inventory; preparation of annual financial statements; coordination of annual audit; and other services as deemed necessary and appropriate.

12. CRRA will attend meetings of SWEROC to report on tonnages, processing results, educational program success, and related issues. CRRA will also inform SWEROC on important legislative efforts related to recycling and seek their support where appropriate in affecting the outcome of such legislation.

13. CRRA will administer grants received by SWEROC. In the event that new grants become available through other programs and CRRA determines that such grants are appropriate for SWEROC or any of its programs, CRRA shall use reasonable efforts to procure such grants for SWEROC.

TAB 4

**RESOLUTION REGARDING THE REFURBISHMENT OF
SECONDARY SHREDDERS CV-131 & 231 AT THE MID-
CONNECTICUT WASTE PROCESSING FACILITY**

RESOLVED: That the President is hereby authorized to execute an agreement with Welding Works, Inc. to refurbish Secondary Shredders CV-131 & 231 at the Mid-Connecticut Waste Processing Facility, substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority Mid-Connecticut Project-Refurbishment of Secondary Shredders CV-131 & 231 at the Waste Processing Facility

February 21, 2008

Executive Summary

This is to request approval of the CRRA Board of Directors for the President to enter into an agreement with Welding Works, Inc. for the refurbishment of Secondary Shredders CV-131 & 231 at the Mid-Connecticut Waste Processing Facility.

Discussion

The Waste Processing Facility (“WPF”) has two processing lines that are designated by CRRA as processing line one and processing line two. Located in the processing lines of the WPF are two secondary shredders that are specifically designed to reduce 98% of the Municipal Solid Waste (“MSW”) to approximately six inches in size producing RDF.

The Grillo Engineering Company report entitled “Report on Condition and Refurbishment Needs of the Mid-Connecticut Waste Processing Facility” (November 6, 2006) identified Secondary Shredders CV-131 & 231 as requiring refurbishment. Additionally, attempts by CRRA operations staff to minimize MSW spillage at the WPF have led the staff to conclude that this refurbishment should be completed. Completing this refurbishment will not only improve spillage around the secondary shredders but also reduce potential fire damage if a fire is to start in the local areas around the secondary shredders.

The refurbishment of Secondary Shredders CV-131 & 231 consists of the following:

- Replacement of secondary shredder bottom of the infeed chute hopper up to and including the mating flange on top side of shredder that meets with the two transition walls on two sides down to top of secondary shredder inlet.
- Replacement of secondary shredder top “Y-split” hood flanges (both mating side of flanges on all sides of secondary shredder).
- Replacement of secondary shredder hinged base top flanges (top side only of flange on all sides of secondary shredder).

- The secondary shredder base outlet flange needs grout repairs. Only areas that are cracked or have missing pieces of base grout will be repaired. Areas in need of repair will be excavated until solid base material is achieved and then re-routed with quick-setting epoxy grout. If the existing secondary shredder base bolts need to be loosened to allow for repairs then bidder is responsible to re-torque bolts back to original design values.
- Replacement of all internal liner wear plates located inside on both sidewalls of the secondary shredder.
- The scope of work may require removing the shredder rotor assembly and re-installing upon completion of all repairs. If this function is performed then an alignment of the rotor assembly shall be performed upon completion.

CRRA published an invitation to bid in the Wednesday, December 18th editions of the Hartford Courant, the New Haven Register, the Journal Inquirer and the Connecticut Post. In addition, the invitation to bid was posted on the Connecticut Department of Administrative Services website and the Bid Net and On Via web sites.

Financial Summary

The refurbishment of the secondary shredders was solicited through a public procurement process as highlighted above. Sealed public bids were received until January 23, 2008. Bids were received from two qualified bidders, and are tabulated below.

Vendor	Quoted Function	Quoted Price:
Welding Works, Inc.	Complete fabrication and installation cost	\$225,000.00
Infinity Constructors, Inc.	Complete fabrication and installation cost	\$257,200.00

Based on the installation cost as proposed in its bid, CRRA staff is recommending the selection of Welding Works, Inc. CRRA staff has discussed the project with Welding Works, Inc. and is satisfied that it can complete the work as specified in the contract documents.

CRRA's cost for this project will be \$225,000.00

The project will be funded from the Facility Modification Reserve as planned for in the fiscal year 2008 Mid-Connecticut capital improvement budget.

**Connecticut Resources Recovery Authority
Contract Summary for Contract Entitled**

**Refurbishment of Secondary Shredders CV-131 & 231 at the Mid-
Connecticut Waste Processing Facility Agreement**

Presented to the CRRA Board on: February 21, 2008

Vendor/ Contractor(s): Welding Works, Inc.

Effective date: Upon Execution

Term: 120 days from Notice to Proceed

Contract Type/Subject matter: Fabrication and Install

Facility (ies) Affected: Mid-CT Waste Processing Facility

Original Contract: NA

Contract Dollar Value: \$225,000.00

Amendment(s): NA

Term Extensions: N/A

Scope of Services: Refurbishment of secondary shredders CV-131 & 231 at the Mid-Connecticut Waste Processing Facility.

Security: Payment and Performance Bonds

Budget Status: Project was included in the 2008 Mid-Connecticut Capital Improvement Budget

Other Pertinent Provisions: None

TAB 5

**RESOLUTION REGARDING ENGINEERING SERVICES
REQUIRED FOR THE MODIFICATIONS TO THE EXISTING
ASH LOADOUT BUILDING AND ASSOCIATED SITE
IMPROVEMENTS AT THE SOUTH MEADOWS SITE,
HARTFORD, CONNECTICUT.**

RESOLVED: That the President of CRRA be authorized to execute a Request for Services with URS Corporation AES to perform engineering services associated with the modifications to the existing ash loadout building and associated site improvements at the South Meadow Site, substantially as presented and discussed at this meeting.

FURTHER RESOLVED: That the funds for this activity will be taken from the Mid Connecticut Facility Modification Reserve.

Connecticut Resources Recovery Authority

Request for Services

Engineering Services for the Ash Loadout Modifications and associated Site Improvements at the South Meadows Site

Presented to the CRRA Board on: February 21, 2008

Vendor/ Contractor(s): URS Corporation AES

Effective date: Upon Execution

Contract Type/Subject matter: Request for Services pursuant to a Three-Year Consulting, Engineering and Land Surveying Services Agreement.

For the preparation of engineering documents and services associated with modifications to the ash load out building and improvements to the South Meadows Site.

Facility Affected: Mid-Connecticut-CRRA Power Block Facility and South Meadows Site

Original Contract: 80121 (Three Year Engineering Services Agreement)

Term: Upon completion of services, estimated to be 3 months from the date of execution.

Contract Dollar Value: \$139,217.80 (This activity will be funded from the Mid-Connecticut Facility Modification Reserve. There are sufficient funds in this reserve account for this activity.)

Scope of Services: URS Corporation will provide topographic survey, engineering documents illustrating site improvements at various locations within the Mid-Connecticut Power Block Facility and contract documents for a 6800 square foot pre-engineered metal frame building, truck weigh scale and scale house.

Other Pertinent Provisions: None

Connecticut Resources Recovery Authority
Mid-Connecticut Project
Request for Services
Engineering Services for the Ash Loadout Modifications and
Associated Site Improvements at the South Meadows Site, Hartford,
Connecticut

February 21, 2008

Executive Summary

This is to request that the CRRA Board of Directors authorize the President to enter into a Request for Services (RFS) with URS Corporation to provide engineering services necessary for the design of the modifications to the ash load out building and associated site improvements at the South Meadows Site.

Discussion

The CRRA operates a Resource Recovery Facility (RRF) as part of its Mid Connecticut Project. Energy is produced as a result of the combustion of municipal solid waste. Currently, the combustion by-product, ash residue, is removed from the combustion area and conveyed to the ash loadout building. The ash is subsequently loaded into tri-axle dump trucks by rubber tire front end loaders and transported to the Lined Ash Area at the Hartford Landfill for disposal.

The Hartford Landfill is nearing its permitted capacity and will cease operations in December, 2008. Ash residue will continue to be removed from the RRF by truck after December 2008, but it is certain that it will be hauled much longer distances to a disposal area. Due to the longer haul distance, it is expected that the ash will be transported in larger trailer dump trucks, rather than tri-axle dump trucks.

In September 2008 CRRA began a procurement initiative in order to have transportation and disposal services for the ash residue in place when the Hartford landfill reaches capacity in late fall 2008. The current ash loadout building and truck washing facility at the RRF have been designed to accommodate the tri-axle dump trucks. Operational considerations associated with hauling ash longer distances, including the change to trailer dump vehicles, and the potential necessity for additional ash storage surge capacity, required analysis of the existing facilities to determine the extent of modifications needed to accommodate the larger trucks and other potential operational issues. Accordingly, CRRA employed URS Corporation to prepare a feasibility study to perform these analyses, to develop concepts describing the required modifications and site improvements and to develop construction cost estimates for the implementation of these concepts. URS, in conjunction with CRRA staff, concluded that

modifications to the ash loadout building and to areas of the site roadway system and the construction of a new truck weigh scale were required to accommodate the proposed change in the ash haul operation.

Engineering services associated with this project includes the following tasks:

Task 1 – Topographic Survey

URS will perform a T-2 topographic field survey within the project limits. Data will be collected regarding the location of existing physical features and representative ground elevations. URS will process field data and perform computations and drafting as necessary to prepare topographic mapping of the subject area.

Task II – Site Design

URS will prepare construction documents illustrating improvements at various locations within the Mid Connecticut Project Power Block Facility.

The Site Design includes the following services:

1. Coordination with the CRRA, the City of Hartford and the truck scale manufacturer.
2. Roadway design (for intersection improvements, access and egress adjacent to the truck scale and access and egress related to the ash load out building), including layout, grading, typical cross sections and appurtenances.
3. Drainage design (at roadway improvement areas, truck scale area and ash load out building area). URS will not be responsible for existing facilities drainage systems functional adequacies.
4. Utility design (to provide power and communications to the truck scale facility and to relocate utilities to accommodate the addition to the ash load out building).
5. Development of Soil Erosion and Sedimentation Control Plans.
6. Development of Construction Staging and Site Traffic Control Plans.
7. Development of site and roadway construction details.
8. Development of construction cost estimate.
9. Development of technical specifications in three part CSI format. Site and roadway related specifications will be based on and reference the Connecticut Department of Transportation, "Standard Specifications for Roads, Bridges and Incidental Construction."
10. Preparation of permit application for the City of Hartford Inland Wetlands and Watercourses Agency.
11. Preparation of application to the City of Hartford Planning Commission for Site Plan Review.
12. Preparation of application to the Department of Environmental Protection for the General Permit for the Discharge of Storm water and Dewatering Wastewaters Associated with Construction Activities.

Task 3 – Preparation of Contract Documents and Building Design

URS will develop contract documents for a 6800 square foot Pre-Engineered Metal Frame Building supported on 10 foot high cast-in-place concrete push wall foundations within the Mid

Connecticut Project Power Block Facility. URS will also design and develop contract documents for the new truck weigh scale with foundation and a new scale house.

Employment of URS Corporation

The engineering and environmental services necessary to facilitate this project will be conducted by URS under a Request for Services pursuant to a three year consulting, engineering and land services agreement between CRRA and URS. CRRA executed a three year agreement with URS pursuant to a Request for Qualifications solicitation conducted by CRRA in 2007; the three year term extends through June 30, 2010.

URS is a full service multi-disciplined engineering firm that has the expertise and resources to provide the required services for this project. In addition to providing the engineering work required to design the modifications to the ash loadout building and site improvements, URS will prepare and submit the environmental applications to the State of Connecticut Department of Environmental Protection (CTDEP) and the City of Hartford. URS has proven to be extremely reliable on previous CRRA work assignments which include the development of a regional transfer station and various facility design and improvement projects. URS's compensation rate structure is very reasonable as compared to other engineering consultants that CRRA has selected for 3 year engineering agreements. URS's in-depth knowledge of the project in conjunction with their engineering and permitting expertise will provide CRRA with a consultant capable of delivering this project on time and within budget.

Schedule

The engineering services associated with the RFS are expected to take approximately 3 months. Upon completion of the contract documents associated with this engineering activity, CRRA will undertake a public solicitation process to identify a construction contractor.

(Upon identification of a construction contractor, CRRA staff will present the contract to the CRRA board for its approval. CRRA expects to initiate construction activities in mid-summer so that the ash loadout building and associated site improvements are completed in time to accommodate ash residue shipments to a new disposal facility.)

Financial Summary

This activity will be funded from the Mid-Connecticut Facility Modification Reserve. There are sufficient funds in this reserve account for this engineering activity.

Based on the feasibility analysis performed in December 2007, the estimated capital cost for the modifications to the ash loadout building and associated site improvements is \$1,820,000. These funds have been allocated in the FY 2009 capital budget for the Mid-Connecticut Project.

TAB 6

**RESOLUTION REGARDING THE REPAIR OF THE MSW
FLOOR AT THE WASTE PROCESSING FACILITY**

RESOLVED: That the President is hereby authorized to execute an agreement with Merritt Contractors, Inc. to implement repairs to the MSW floor located at the Mid-Connecticut Waste Processing Facility, substantially as presented and discussed at this meeting.

**Connecticut Resources Recovery Authority
Contract Summary for Contract
Entitled**

MSW Floor Repairs Agreement

Presented to the CRRRA Board on:	February 21, 2008
Vendor/ Contractor(s):	Merritt Contractors, Inc.
Effective date:	Upon Execution
Contract Type/Subject matter:	Public Bid/Construction
Facility (ies) Affected:	Mid-CT Waste Processing Facility
Original Contract:	NA
Term:	75 days from Notice to Proceed
Contract Dollar Value:	\$457,000.00
Amendment(s):	NA
Term Extensions:	N/A
Scope of Services:	Implement repairs to MSW floor located at the Waste Processing Facility.
Bid Security	Bid Bond
Security	Construction Performance Bond, Construction Payment Bond
Budget Status:	Project was included in the 2008 Mid-Connecticut Capital Improvement Budget
Other Pertinent Provisions:	None

**Connecticut Resources Recovery Authority
Mid-Connecticut Project – Waste Processing Facility
MSW Floor and Processing Line No. 1 Feed Area
Repairs**

February 21, 2008

Executive Summary

This is to request approval of the CRRRA Board of Directors for the President to enter into an agreement with Merritt Contractors, Inc. to implement repairs to the Municipal Solid Waste (MSW) floor at the Mid-Connecticut Waste Processing Facility.

Discussion

The MSW storage area at the Waste Processing Facility (WPF) receives waste from the Mid-Connecticut Transfer stations and direct deliveries. The waste is then processed to produce Refuse Derived Fuel (RDF) which is transferred to the Power Block Facility (PBF). The implementation of this project is required due to the severe wear of the floor caused by MSW vehicle off-loading operations and by front-end loader traffic. As the MSW floor is a structural slab, the repair is necessary to preserve its structural integrity. Upon performing a detailed inspection of the MSW floor during the development of this project, it was realized that the area of the floor to be repaired was larger than originally anticipated.

In addition to the repair of the concrete floor areas, this project will include two improvements to extend the life of the MSW tip floor. The first improvement will include the installation of seven 15-foot railroad rails imbedded in the concrete floor in front of Processing Line No. 1. It is expected that this improvement will significantly extend the life of the feed area which is typically subjected to severe operating conditions. An additional improvement will include the installation of a bituminous overlay over the entire MSW tip floor. It is anticipated that the installation of a bituminous wearing surface will result in a considerable increase in the life expectancy of the underlying concrete floor. The overlay will function as a sacrificial layer that will protect the concrete floor from the direct impact of front-end loaders and commercial vehicles. Repairs to the bituminous overlay can be implemented in a timely and cost effective manner while minimizing any disruptions to the floor operations.

The Scope of Work for the project is as follows:

Furnish all materials, labor, equipment and incidentals thereto for the repair of damaged sections of the existing concrete floor located at the MSW storage area of the Waste Processing Facility. The work to be performed includes, but is not limited to, the repair of approximately 7,000 square feet of concrete floor area; the installation of fifteen (15)-foot long railroad rails imbedded in concrete in front of

Feed Line Number 1; and the installation of a two (2)-inch minimum bituminous overlay over the entire MSW floor (approximately 43,000 square feet).

Financial Summary

The project was solicited through a public procurement process. Sealed public bids were received on December 20, 2007. The project was advertised in the Hartford Courant, the New Haven Register, and the Connecticut Post. In addition, the project was posted on CRRA's web site (<http://www.crra.org> on the "Business Opportunities"). Bids were received from 4 bidders, and are tabulated as follows:

Bidder	Concrete Work Price	Bituminous Work Price	Total Bid Price
Merritt Contractors, Inc.	\$347,000.00	\$110,000.00	\$457,000.00
Waters Construction Co. Inc.	\$505,653.63	\$117,820.00	\$623,473.63
ACMAT Corp	\$990,000.00	\$7.00	\$990,007.00
Richards Corp.	\$763,500.00	\$232,500.00	\$996,000.00

CRRA staff has met with the lowest qualified bidder on the project, Merritt Contractors, Inc., examined their qualifications and noted the following certifications and recommendations that were submitted with their bid:

- Certified by the State of Connecticut Department of Administrative Services (DAS) Supplier Diversity Program as "Small Business Enterprise"
- Certified by the State of Connecticut Department of Consumer Protection as a "Major Contractor"
- Approved and recommended by the American Institute of Architects (AIA) and The Associated General Contractors of America

None of the other bidders were certified as a Small Business Enterprise; however, the following certifications were noted for the other bidders:

1. ACMAT Corp is prequalified from the Department of Administrative Services and also is certified as "Major Contractor" by the Department of Consumer Protection.
2. Richards Corp did not provide any information within the bid. However, per telephone conversation they stated that they were certified by DAS as a "Site Work" contractor and certified as a "Major Contractor" by the Department of Consumer Protection.
3. Waters Construction Co. Inc. provided a hand written statement stating that they are prequalified by the Department of Transportation for Street and Road

Construction, and also are prequalified by the DAS as a "Site work Contractor". No official certification from either agency was submitted with their bid.

CRRA has previously worked with Merritt Contractors to implement two (2) similar floor repair projects at the WPF. They are familiar with the operating conditions within the WPF and have worked well coordinating all phases of the work with the plant operator. In 2002 and in 2006 Merritt provided construction services in the amount of \$480,000 and \$637,431 to repair respectively approximately 10,200 square feet and 15,500 square feet of damaged concrete floor. Both projects were completed on time and within budget.

Per discussions with Merritt Contractor's Inc. and our previous positive experience with them, CRRA management is satisfied that this contractor is fully qualified to undertake this type and size of project.

CRRA's cost for this project will be \$457,000.00

The project will be funded from the Facility Modification Reserve as planned for in the fiscal year 2008 Mid-Connecticut capital improvement budget.

TAB 7

**RESOLUTION REGARDING APPROVAL OF AN AGREEMENT FOR
ELECTRONICS RECYCLING COLLECTION SERVICES**

RESOLVED: The President is authorized to enter into an agreement with ECO International, LLC for electronics recycling collection services, substantially in the form as presented and discussed at this meeting.

Connecticut Resources Recovery Authority
Contract Summary for Electronics Recycling Collection Services entitled
Electronics Recycling Collection Services

February 21, 2008

Presented to the CRRA Board on: February 21, 2008

Vendor/ Contractor(s): ECO International, LLC

Effective date: March 1, 2008

Contract Type/Subject matter: Agreement to Provide Electronics Recycling Collection Services

Facility (ies) Affected: Bridgeport, Mid-Connecticut and Wallingford Projects

Term: March 1, 2008 to December 31, 2008
CRRA has right to terminate with 30-day notice

Term Extensions: One year optional extension to December 31, 2009

Contract Dollar Value: Total estimated annual dollar value of approximately \$54,000 based on a projected 10% growth in volume from 2007 collections or 900,000 pounds Contractor to charge \$0.059 \$0.059 cents per pound for used electronics as follows:

- One-Day Collections for residents only of the respective member project towns
- Drop-Off Collections for Wallingford, Mid-Connecticut, and Bridgeport Projects' member town municipal governments

Amendment(s): Not applicable

Scope of Services: To provide electronics recycling collection services for the residents of the Bridgeport, Mid-Connecticut, and Wallingford Project member towns and certain municipal governments

Performance Securities \$50,000 Performance Bond

Connecticut Resources Recovery Authority Electronics Recycling Collection Services

February 21, 2008

EXECUTIVE SUMMARY

For the past nine years, CRRA has conducted electronics recycling collection services through a competitively bid contract with a private vendor and has recycled more than 3 million pounds, or nearly 1500 tons, of used consumer electronics to date. The types of used electronics collected have included computers, computer monitors and accessories, televisions, VCRs, copiers, printers, stereos and cell phones.

These electronics recycling services have been for residents of the Bridgeport, Mid-Connecticut and Wallingford Project towns. The Projects have also collected used electronics from municipal governments and boards of education.

The contract with the previous vendor, Envirocycle, expired December 31, 2007. CRRA issued a publicly noticed Request for Proposals in January 2008 to receive competitive proposals for the collection and recycling of used electronics (generated only by residential and municipal sources). The Authority received three proposals on January 29, 2008. Based upon the results of the RFP, CRRA management is recommending the Board to provide authorization to enter into an Agreement with ECO International, LLC. for the period of March 1, 2008 to December 31, 2008, with an option to extend the contract for one additional year. CRRA has the right to terminate the contract with thirty days advance written notice. The Proposal to perform electronics recycling collection services at their proposed price of \$0.059 cents per pound during the first year and 0.00 cents per pound during the extension. The previous contract averaged \$0.145 cents per pound.

DISCUSSION

The RFP asked proposers to submit their proposals based upon two types of collections One-Day Collection Services (generally a scheduled Saturday) where residents bring their electronics to a CTDEP authorized location, and Drop-Off Collections, on behalf of municipal governments or at Regional and Municipal Transfer Stations. Below are the results of the competitively bid RFP.

RFP Results

Initial Base Term (March-08 to Dec-08)

One-Day Collections and Drop-Offs (Municipal Collections)

Proposer	Price Per Pound	Subsidy - Price Per Pound (1)
ECO International, LLC (NJ)	\$0.059	Included
Supreme Computer & Electronic (NJ)	\$0.145	none
WeRecycle! (Connecticut)		
CPUs	\$0.05	\$.05
TVs , Monitors, CRTs	\$0.15	\$.05
Other Electronics	\$0.15	\$.05

(1) The \$0.05 per pound subsidy offered by WeRecycle! is for certain brand name products such as Hewlett Packard, Sony & Panasonic, which are collected and will be credited by weight.

Optional Extension Term (Jan-09 to Dec-09)

One-Day Collections and Drop-Offs (Municipal Collections)

Proposer	Price Per Pound	Subsidy - Price Per Pound (1)
ECO International, LLC (NJ)	\$0.00	Included
Supreme Computer & Electronic (NJ)	\$0.155	none
WeRecycle! (Connecticut)		
CPUs	\$0.05	\$.05
TVs , Monitors, CRTs	\$0.15	\$.05
Other Electronics	\$0.15	\$.05

(1) The \$0.05 per pound subsidy offered by WeRecycle! is for certain brand name products which are collected and will be credited by weight.

The previous vendor, Envirocycle (Purchased by ECO International), charged a blended rate of \$0.155 cents per pound for One-Day collections and \$0.12 cents per pound for Drop-offs and which also included a \$0.10 cent per pound subsidy for certain brand name items.

Environmental Compliance Considerations

CRRA staff has conducted an environmental audit of Eco International, looking at both the Hallstead, PA and the Vestal, NY facilities. CRRA staff contacted representatives of the Pennsylvania DEP and the New York State DEC and confirmed that both facilities have the required environmental permits and neither site has had any instances of non-compliance. Eco International has provided CRRA with a list of the companies to which it in-turn transfers the various commodities that it reclaims from the dismantling of electronics. Based on a discussion with Eco International's Senior Vice President of EHS, all of the end market facilities that accept materials from Eco International have been physically audited by Eco International and found to be properly permitted,

operating in accordance with their permits, and operated in a manner that is protective of human health and the environment.

FINANCIAL SUMMARY

CRRA has significantly increased the collections of electronics recycling from a historical 300,000 pounds per year for the Bridgeport, Mid-Connecticut and Wallingford Projects to 780,000 pounds in FY 2007. In FY 2008 for electronics recycling, the Bridgeport Project has budgeted \$80,000, the Mid-Connecticut Project has budgeted \$75,000 and the Wallingford Project has budgeted \$50,000. Please note a small portion of those budgeted amounts included some advertising for the one-day collection events for residents. The budgeted amounts were based upon recent historical expenses and a projected weight increase due to external forces such as the upcoming switch from analog to digital television transmissions.

Therefore, the expected impact to the FY2008 should be a reduction of more than 50% in the respective electronics recycling expenditures for each project budget.

Please see the table below which shows the estimated annual dollar value of each of the respective three proposals based upon FY 2007 collection figure of 870,000 pounds per year of used electronics collected:

Company Name	Estimated Annual Dollar Value (1)	
	Base Year	Extension Year
ECO International, LLC (NJ)	\$54,000	\$0.00
Supreme Computer & Electronic (NJ)	\$130,000	\$140,000
WeRecycle! (Connecticut)	\$135,000	\$135,000

(1) Please note: the \$0.05 per pound subsidy offered by WeRecycle! for certain brand name products which are collected is not factored into the Annual Dollar Value. WeRecycle!'s actual invoiced amount would be slightly less then \$135,000 dollars annually based on 900,000 pounds.

RECOMMENDATION

Based upon the results of the RFP, CRRA management is recommending the Board to provide authorization to enter into an Agreement with ECO International, LLC. for the period of March 1, 2008 to December 31, 2008, with an option to extend the contract for one additional year. CRRA has the right to terminate the contract with thirty days advance written notice.

TAB 8

**RESOLUTION REGARDING THE SECOND AMENDMENT
TO THE AGREEMENT WITH CASELLA WASTE SYSTEMS,
INC. AND FCR, INC. FOR DESIGN, UPGRADE, RETROFIT
AND OPERATION/MAINTENANCE SERVICES FOR THE
REGIONAL RECYCLING CENTER FOR THE MID-
CONNECTICUT PROJECT**

WHEREAS: The State Solid Waste Management Plan established a target of a 58% diversion rate from the disposal of municipal solid waste by 2024 and;

WHEREAS: Connecticut General Statutes charge CRRA with the responsibility of carrying out the provisions of said Plan and;

WHEREAS: Single Stream Recycling has proven to significantly raise participation and recycling rates in a number of other cities and towns in the United States and;

WHEREAS: the City of Hartford has been chosen by the National Recycling Coalition to participate in their Model Cities Single Stream Recycling Program with a 5000 household pilot project and;

WHEREAS: CRRA is committed to working cooperatively in assisting the City of Hartford improve its recycling rates, therefore;

RESOLVED: That the President is hereby authorized to execute a second amendment to the agreement with Casella Waste Systems, Inc. and FCR, Inc. for the design, upgrade, retrofit and operation/maintenance services for the Mid-Connecticut Regional Recycling Center to accept and transload single stream recyclables delivered from the City of Hartford Pilot Project for processing at another facility owned and operated by FCR, Inc. substantially as presented at this meeting.

Connecticut Resources Recovery Authority

Contract Summary for Second Amendment to Mid-Connecticut Regional Recycling Center Agreement entitled

Second Amendment To Agreement For Design, Upgrade, Retrofit, And Operation/Maintenance Services For The Mid-Connecticut Regional Recycling Facility Between Casella Waste Systems, Inc./FCR Redemption, Inc. and CRRA

Presented to the CRRA Board on: February 21, 2009

Vendor/ Contractor(s): Casella Waste Systems, Inc. & FCR Redemption, Inc.

Effective date: February 21, 2008

Contract Type/Subject matter: Second Amendment to Agreement to Design, Upgrade, Retrofit, and Operate/Maintain the Mid-Connecticut Regional Recycling Facility to enable implementation of City of Hartford single stream recycling pilot project

Facility (ies) Affected: Mid-CT Project Regional Recycling Facility

Term: May 1, 2008 through April 30, 2009 (pilot program period)

Term Extensions: None

Contract Dollar Value: CRRA will receive \$8.85 monthly per ton payment for all recyclables delivered from the 5000 Hartford households plus commodity revenue sharing. Although this per ton monthly payment is less than the current \$29.06, projected increased volumes should generate equivalent revenues. In addition, this amendment includes a "shortfall guaranty" whereby Contractor has guaranteed CRRA will remain whole at current per ton payments (approximately \$45 per ton).

Amendment(s): Not applicable

Scope of Services: Contractor shall furnish all labor, material, supplies, tools and equipment in order to perform the services consisting of accepting single stream recyclables from 5000 household within the City of Hartford and transloading said recyclables onto 100 yard trailers for shipment to FCR's single stream recycling facility in Auburn, Mass.

Connecticut Resources Recovery Authority Mid-Connecticut Regional Recycling Center

Second Amendment to Agreement with Casella Waste Systems, Inc, and FCR Redemption, Inc. to Design, Upgrade, Retrofit, and Operate/Maintain the Mid-Connecticut Regional Recycling Center

February 21, 2008

EXECUTIVE SUMMARY

This Second Amendment enables the City of Hartford to engage in a 5000 household, single stream recycling curbside collection pilot program. The program will commence on or about May 1, 2008 for one year. Baseline data on current participation, volumes and residue levels for the 5000 households will be collected during a 30-day period prior to commencement.

The purpose of the project is to assist the City in determining its long-range strategy for improving its recycling program.

BACKGROUND

CRRA committed to working with the City of Hartford to assist in improving the City's recycling rate. During the past year CRRA staff have met with City officials and offered a number of suggestions to boost their recycling program.

This past fall, CRRA was notified by FCR, Inc. and the National Recycling Coalition (NRC) that the City of Hartford is the first city in the nation to be selected for NRC's Model Cities Program. The Model Cities Program invests in certain municipal recycling programs to demonstrate how specific collection methods and program practices can improve curbside recycling collection. Implementing and assessing the progress of single stream recycling collection in boosting Hartford's participation and recycling rates will be the focus of this program. The program will institute single stream recycling for 5000 Hartford households commencing on May 1, 2008 for the period of one year.

The value to NRC is the demonstration of a rigorous case study that evaluates the use of selective management practices for improving recycling programs. It is NRC's intent to make the case study available to the general public.

This program will be a partnership between the City of Hartford, CRRA, NRC, FCR, Inc. and RecycleBank. RecycleBank is a for-profit LLC that works with communities to improve their recycling rates by providing larger bins and necessary hardware and software to track individual household participation and performance. The weight of each household bins is weighed by the automated recycling truck and stored in a data base. RecycleBank works in conjunction with businesses to provide coupons to each household as a reward for the amount recycled. These "RecycleBank dollars" are good toward the purchase of products at retail stores, supermarkets and restaurants.

This project will be undertaken under the auspices of The National Recycling Partnership (NRP), a coalition committed to improving municipal recycling programs in the United States, reinvigorating recycling among consumers, and testing new methods to increase recovery. Under the direction of the National Recycling Coalition (NRC), grocery, food and beverage producers along with retailers have instituted a Model Cities Program, which makes project investments in selected residential recycling programs to demonstrate how specific collection methods and program practices can improve curbside collection programs. The selection criteria for candidate Model Cities include community size, geographic location, program design, technical feasibility, potential for increased recovery, and a strong on-the-ground team receptive to the goals of the NRP. The first city identified for consideration was Hartford, CT.

During the period March – October 2007, NRC and the Hartford Department of Public Works jointly assessed the current status of the City's recycling program. NRC developed, for the City's consideration, a set of scaled options for a pilot program to demonstrate management practices to enhance the City's recycling program. After careful consideration, the City decided upon an option to use the services of RecycleBank.

The City of Hartford will provide single-stream recycling service for up to 5,000 households, beginning on or about May 1, 2008 and extending for 12 months from the start-up date. Continuation of the service after that date will be the sole responsibility of the City of Hartford. The City will use the services of RecycleBank for provision of 64-gallon (or lower, as needed) carts, the hardware and software necessary for the RecycleBank incentive and reporting programs, and education and outreach to the selected households. Households will be able to place all currently eligible recyclable materials into the single cart. Participants will be eligible for RecycleBank points and rewards.

The collection routes will be determined by the City in collaboration with RecycleBank and NRC, and will consist of up to 1,000 households per day for each of the 5 weekly collection days. Collection will occur on the same day as trash collection. The collected single-stream material will be delivered to the Mid-Ct Regional Recycling Facility in Hartford for transfer to the Auburn, MA material recovery facility for processing.

Approximately 30 days before collection begins, NRC's contractor will undertake a baseline metrics evaluation of current participation, volumes, and residuals. After 120 days of collection, the contractor will provide a mid-course evaluation and recommendation, as needed, to the City and Recycle Bank. After 12 months of operation, the contractor will provide a project report/case study to all participants.

The benefits to the City and CRRA include the ability to have a professional third party organization to analyze the baseline and post Program data and quantify all the impacts of a successfully implemented program using best management practices. It will illuminate the impacts of not only switching to single stream from dual stream collection and participation but will additionally show the benefits derived from the RecycleBank incentive program, all at zero expense to the CRRA Mid-Connecticut project.

During the onset, CRRA made it perfectly clear that any pilot programs could not have a negative impact on the current operating agreement and associated revenues. Acknowledging that short term expenses will incur for the transportation and processing costs to transfer the collected single stream material to FCR's Auburn, Massachusetts facility.

The additional costs incurred for this program include the transportation costs of \$15.63 per ton (using an aggressive internal freight rate of \$250 per pull and an average of 16 tons per load) and a portion of FCR's additional variable cost expense increases to process the material in Auburn of \$4.58 per ton. FCR will receive and load the material into 100 yard walking floors at the Mid-CT Regional Recycling Facility. When deducting the transportation and additional processing expenses from the current \$29.06 per ton rebate the resulting rebate equates to \$8.85 per ton ($\$29.06 - \$15.63 - \4.58), excluding the revenue derived from the revenue share calculation. FCR would rebate CRRA at the \$8.85 per ton rate for all pilot program single stream material on the monthly invoice.

The revenue benefits that CRRA will gain through this pilot program will be derived from the increased volumes delivered resulting in an increased rebate amount plus the increase of volumes sold that results in an increased revenue share payment. When combining these two revenue streams with the increased volumes, the monthly rebate adjustment is quickly neutralized. FCR is so confident that this will be the case that they have guaranteed to cover any shortfalls that may occur. On a six-month basis after the pilot program is instituted, CRRA and FCR will complete a true up calculation that will show the base line volumes generated and delivered from the City of Hartford versus the volumes delivered since the programs inception.

This calculation will also include the revenue share payments and average commodity values for that period. This true up calculation will continue for the complete year and the consolidated results will either reflect that CRRA has been paid less than the amount under the original dual stream program resulting in a shortfall or more than they would have received prior to the pilot program. If the amount is less than the dual stream amount, FCR will make a payment to CRRA for the shortfall amount.

HISTORY

The City of Hartford has had very low participation and recycling rates. Similar cities around the nation such as Wilmington, Delaware have transitioned to single stream recycling with the RecycleBank incentive program and have experienced huge increases in both participation and volumes of material recycled.

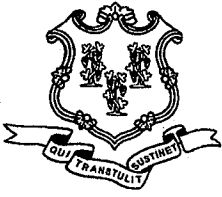
SUMMARY OF AMENDMENT BENEFITS

- Significantly higher recycling rates for the City of Hartford
- Higher material volumes
- Increased commodity revenue share for CRRA
- Decreased MSW costs due to increased recycling volumes
- Enhanced customer service with our host community

FINANCIAL SUMMARY

The proposed FY 2009 budget for the Mid-Connecticut Project would not be impacted.

This amendment reduces the per ton payment to CRRA for the single stream recyclables delivered to the Mid-CT Regional Recycling Facility from the current \$29.06 to \$8.85. However, based on actual experience in other cities in the Northeast, Casella/FCR, Inc. projects that significantly increased volumes of recyclables combined with additional commodity revenue sharing, will bring overall revenues to current levels. This Amendment does obligate Casella/FCR, Inc. to cover any shortfall in revenues from current per ton payments plus revenue sharing that CRRA currently receives in reconciliations to occur at the six month intervals.



STATE OF CONNECTICUT
DEPARTMENT OF ENVIRONMENTAL PROTECTION

RECEIVED



February 13, 2008

FEB 15 2008

Mr. Peter W. Egan
Director of Environmental Affairs & Development
Connecticut Resources Recovery Authority (CRRA)
100 Constitution Plaza
Hartford, CT 06103

CRRA
ENVIRONMENTAL

Re: CRRA's Intermediate Processing Center (operated by FCR), located at 211 Murphy Rd., Hartford, CT.
Approval of a one (1) year "pilot program"

Dear Mr. Egan:

This is in response to your letter dated January 22, 2008 submitted pursuant condition No.A.6. of Permit to Construct and Operate No. 0640734 PC/PO issued on February 20, 2007. Your letter requests the Department's approval for a one (1) year "pilot program", proposed to be operated from March 1, 2008 through March 1, 2009. The pilot program proposes that up to 20 tons/day of either paper/cardboard and/or commingled containers to be collected from 5,000 households, specifically identified by the City of Hartford, will be received, consolidated and subsequently transferred to the FCR recycling facility in Auburn, Massachusetts, for actual processing.

Your request is approved pursuant to condition No. A.6. of the permit noted above, provided that:

- a. CRRA will ensure that the amounts of recyclables transferred out-of-state for further processing as part of this "pilot program" will be separately recorded and reported to the Department as required by condition No. C.10. of the noted permit, and
- b. CRRA will ensure that the facility's operation will be maintained in continuous compliance with all operational conditions, including, but not limited to, the processing and storage limits noted in conditions No. C.4. and C.5. of the same permit.

If you have any questions regarding this letter, do not hesitate to contact Calin Tanovici of my staff at (860) 424-3315.

Sincerely,

Robert C. Isner
Director
Waste Engineering and Enforcement Division
Bureau of Materials Management and Compliance Assurance

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